

FY 2021-22 ANNUAL BUDGET



City of Hesperia

9700 Seventh Avenue
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www.cityofhesperia.us

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City of Hesperia

Est. 1988

August 31, 2021

To the Honorable Mayor, City Council, and Citizens of the City of Hesperia:

It is a pleasure to present the City of Hesperia's Fiscal Year (FY) 2021-22 Adopted Budget for the City of Hesperia, Hesperia Community Development Commission, Hesperia Housing Authority, Hesperia Fire Protection District, and Hesperia Water District. This budget was developed with the guidance provided by the City Council to provide the highest level of service to the residents and business community within the City's fiscal constraints.

Impacts of the Pandemic

Looking back at the FY 2020-21 Budget, there was a large degree of uncertainty during the preparation of the document, as the City, along with the world was just beginning to experience the onset of the pandemic. To attempt to slow the spread of the COVID-19 virus, the State of California initiated pandemic-related shutdowns or restrictions to businesses during March 2020. Much of these restrictions remained in place for the City of Hesperia until May 2021. With the adoption of the FY 2020-21 Budget, the City anticipated revenues, particularly those related to sales and gas taxes, to decrease, along with a flattening of development related revenue.

As FY 2020-21 progressed, the City was surprised to see that revenues did not decrease by the levels originally anticipated. Sales tax, which is one of the largest sources of total General Fund resources, was originally budgeted at \$9.0 million. Due to changes in consumer habits, the FY 2020-21 Revised is \$11.1 million. Prior to the pandemic, fuel sales were the predominant component of the City's sales tax. While fuel sales continue to be the single largest component of sales tax, comprising approximately 23% of the total taxable sales, the County Pool (15% of the total) and sales of consumer goods (18% of the total) have grown. In particular, online sales are placed into a County Pool and redistributed to the City based on a pro-rata share. With the pandemic restrictions, online sales substantially increased, resulting in an overall increase in sales tax revenue for the City.

Much like the increases to sales tax, General Fund development-related revenue outpaced projections. The FY 2020-21 Budget anticipated General Fund development-related revenue of \$1.9 million. The primary barometer for development is the issuance of single family residential (SFR) permits, which the FY 2020-21 Budget anticipated 165 permits. As shown in the FY 2021-22 Budget, the General Fund ended FY 2020-21 by issuing 295 SFR permits with an approximate revenue of \$3.7 million. In addition to the shortage of housing in California, Hesperia is experiencing an increase in SFR development, which is anticipated to continue into FY 2021-22.

*Cameron Gregg, Mayor
Brigit Bennington, Mayor Pro Tem
Larry Bird, Council Member
William J. Holland, Council Member
Rebekah Swanson, Council Member*

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City of Hesperia

City Council Priorities

While the City's financial picture is much more optimistic than this time in FY 2020-21, this budget adheres to the City Council's priorities and financial policies of conservatism. All operating expenditures are funded with operating revenue. Additionally, this budget looks to maintain a General Fund cash balance of two months of operating expenditures. In addition to the City Council's fiscal policies, the FY 2021-22 Budget addresses each of the six priorities.

On February 11, 2014, the City Council hosted an agendaized Goal Setting Workshop where a consultant facilitated the integration of multiple goals into a list of the top six City Council Priorities. The goals, which were formally adopted by the Council on February 18, 2014, are as follows:

1. Public Safety – Ensure adequate public safety resources are available for our citizens, families, children, businesses, and visitors.
2. Financial Health – Hesperia will assure its financial health by continuing to provide structurally balanced budgets for its operating funds.
3. Future Development – Actively manage growth to ensure cohesive development including Industrial, Commercial, Residential, Freeway, Main Street and Ranchero Corridors.
4. Future Vision – Agree on a 'vision' of what Hesperia should be in 5, 15, and 25 years (revisit the 'vision' no sooner than once every 5 years).
5. Organizational Health – Establish and maintain a healthy and efficient organization to provide City services.
6. Capital Improvement – Create Capital Improvement Funding after Redevelopment's elimination.

Each year the City Council works with staff to establish planning goals within the framework of these six City Council Priorities which then, based upon funding availability, are incorporated into the annual budget process. In addition to the Financial Health priority, which has been demonstrated, the following highlights specific projects or expenditures that emphasize the other City Council Priorities in the FY 2021-22 Budget:

- Public Safety – By resolution, the City Council has adopted the Financial Policies, which include a provision that 53% of the General Fund Expenditures shall be utilized for law enforcement. By adhering to this policy, the FY 2021-22 Budget adds two new contracted law enforcement personnel: one Sergeant and one Deputy.
- Capital Improvement – The FY 2021-22 Budget includes a robust capital improvement program (CIP) with expenditures projected to be approximately \$59.8 million. While the CIP Budget includes projects such as signals and pipeline, the marquee project is the Ranchero Road Corridor. This project will expand Ranchero Road from two lanes to five lanes for five miles between Mariposa Road and Seventh Avenue. Additionally, a bridge will be constructed over the California Aqueduct and this project encompasses both the City and unincorporated area in the County of San Bernardino.

The City will serve as lead agency and work with the County of San Bernardino and the San Bernardino County Transportation Authority (SBCTA). It is anticipated that construction will start prior to the end of calendar year 2021 and span into FY 2022-23.



City of Hesperia

More information about the specific priorities for each division, as well as significant changes and expenditure information can be found in the F. Department & Program Expenditures Section of this budget document.

Issues on the Horizon

The noted revenue increases provide optimism that improvement continues, but the City's optimism is tempered with reasonable caution and fiscal conservatism. While proactive measures have been taken to successfully maintain the City's fiscal health, challenges still remain, such as:

Employee Retirement Costs – The City is a member of the California Public Employees' Retirement System (CalPERS), a cost-sharing multiple-employer public employee defined benefit pension plan for its personnel.

In anticipation of increased rates, based upon actions by the CalPERS Board to change its amortization and smoothing policies, the City Council gradually, but purposefully moved away from the City bearing the cost of the full 8% employee contribution, to placing that cost reasonably with employees. Initiated well before the California Public Employees' Pension Reform Act of 2013, this funding shift began in FY 2007-08 and by FY 2012-13, employees were paying the full 8% employee contribution.

While this step was important, the City negotiated with employees to go even farther. To further advance the City Council's Financial Health Priority, in addition to paying the full CalPERS member contribution, employees also began paying 1% of reportable earnings as cost sharing of the City's normal costs starting in July 2015.

Despite these steps to help mitigate the City's pension costs, CalPERS has announced additional policy changes designed to improve the plans' funded status, which will increase the City's pension costs. These policy changes include reducing the amortization period from 30 to 20 years for future unfunded liabilities and reducing the discount rate from 7.25% for FY 2018-19 to 7.00% for FY 2019-20. CalPERS is attempting to find solutions to reduce its \$150.8 billion unfunded liability, of which the Hesperia unfunded liability, including the Hesperia Water District and the former Hesperia Fire Protection District, is approximately \$33.1 million. As CalPERS continues to implement these changes, the annual funding requirements of the member agencies will increase over the next several years. Based upon 2021 CalPERS estimates, just the Unfunded Accrued Liability (UAL) portion of the City's annual payment to CalPERS for the City, former Fire District, and Water District's plans could reach as high as \$3.5 million by FY 2024-25, a 13% increase over the FY 2021-22 required contribution of \$3.1 million. After FY 2024-25, the UAL is anticipated to drop to \$3.2 million reflecting the complete phasing-in of the reduced amortization period.

In making the annual required contribution, CalPERS offers each agency the option of making monthly installment payments for the full required contribution amount, or an opportunity to make one lump sum payment at the beginning of each fiscal year for a discounted amount, enabling CalPERS to invest the full amount for nearly the entire fiscal year. By making the lump sum payment at the beginning of the fiscal year, for FY 2021-22 the City achieved a savings of approximately \$103,000, which will be reapplied as a prepayment to the UAL to create further savings in the future.



Other Postemployment Benefits (OPEB) – Governmental Accounting Standards Board (GASB) Statement No. 45 and its successor No. 75 require public-sector employers to recognize the cost of postemployment benefits, such as postemployment healthcare, over the active service life of their employees rather than on a pay-as-you-go basis and identify the methods and assumptions that are required to be used to project benefit payments. The resulting unfunded liability is reported in the Comprehensive Annual Financial Report. In order to help address this growing liability, a section 115 trust fund is being evaluated to put in place steady and consistent funding that will generate investment income, thereby reducing future long term cash flow requirements.

Significant Events of FY 2020-21

- In June 2021, the Hesperia City Council was presented with, approved, and adopted the FY 2021-22 Proposed Budget. The FY 2021-22 adopted budget provides an additional \$59.7 million of funding for annual capital improvement program (CIP), of which \$45.3 million is dedicated to the Ranchero Road expansion project.
- During Fiscal Year 2020-21, the City received a combined \$2.4 million in Coronavirus Aid, Relief, and Economic Security (CARES) Act and County of San Bernardino Coronavirus Relief funds (\$1.2 million from the Federal Government and \$1.2 million shared by the County) due to the nationwide COVID-19 pandemic. These funds were used for the remediation of the impact of COVID-19, City infrastructure, as well as Streets and Water mitigation purposes.
- The City was awarded substantial funding from State and Federal grant programs to enhance infrastructure, environmental conservation, and quality of life programs:
 - The City was awarded a \$75,000 WaterSMART grant through the Bureau of Reclamation to remove steel water lines from service by connecting residential water services to new and currently installed pvc pipelines. The project sites are located along Eighth, Ninth, and Tenth Avenues from Mesa Street to Mauna Loa Street; Ash, Mission, and El Centro Streets from Eleventh Avenue to Seventh Avenue. As a part of the City's 2008 Water Master Plan, this project will reduce water loss and enhance water quality.
 - The City was awarded \$250,000 as part of CalRecycle's Rubberized Pavement Grant Program to assist with repaving via rubberized asphalt. This rubberized asphalt mix will be used to provide a 2" overlay on the Ranchero Road Widening Project.
 - The City was awarded a \$30,191 grant from the Department of Justice Tobacco Program to monitor tobacco sale compliance by retail licensed businesses. The Hesperia Police Department will continue to conduct sting operations to investigate and reduce illegal tobacco sales to minors within Hesperia. Public education will also be funded through the grant program.
 - The Congestion Mitigation Air Quality (CMAQ) grant was awarded to the City in the amount of \$782,000 to construct a Park and Ride facility. Park and Ride lots offer a convenient and safe location for commuters to meet and carpool, thereby reducing traffic congestion and improving air quality. The new lot will expand parking at an existing Park and Ride facility located at Joshua Street and Highway 395. Construction is scheduled to begin in September 2021.
 - To reduce illegal tire dumping in Hesperia, CalRecycle awarded the City with \$38,080 through the Tire Amnesty grant and \$23,210 through the Tire Clean-Up grant. In compliance with the Tire Amnesty grant, residents are offered free disposal of used tires. Eight public events were held between September 19, 2019 and August 30, 2021.



City of Hesperia

Through the Tire Clean-Up grant, Public Works and Code Enforcement staff collect tires within the City to be transferred to a contracted tire hauler for proper disposal.

- Previously awarded grants that will be used in the upcoming year:
 - The City received a Federal Highway Safety Improvement Program grant for a traffic signal at the intersection of Main Street and Timberlane Avenue. The project will install a traffic signal, widen the roadway to accommodate left turn pockets, and install sidewalks, crosswalks, and lighting. The intersection was identified as a safety priority, with the cost of the project at \$1.2 million, supplemented with \$0.9 million in grant funding.
 - The City was awarded \$3.9 million as part of the California Transportation Commission's SB1 Local Partnership Program for the Ranchero Widening Project, which will widen five miles of Ranchero Road from two to five lanes and include features such as construction of a new bridge over the aqueduct, installation of signals and construction of a rail crossing. It is anticipated that construction will start prior to the end of calendar year 2021 and span into FY 2022-23.
- The Hesperia Environmental Assistance Response Team (HEART) was launched in September 2021 by the City and Advance Disposal to enhance community cleanup and neighborhood beautification. The program is comprised of two full-time Advance Disposal crew members who will conduct a comprehensive sweep of the City to collect items that have been discarded, removing trash and debris from neighborhoods across Hesperia.
- Environmental conservation is a significant priority in Hesperia. The City hosts various programs during the year through grant funding and a partnership with San Bernardino County Fire Department. Over the 2020-2021 Fiscal Year, these programs yielded:
 - Neighborhood Beautification: 13.52 tons. This City-funded event allows residents free disposal of bulky items such as mattresses, furniture, and appliances.
 - E-Waste Disposal: 84.59 tons. This City-funded event allows residents free disposal of electronics.
 - Cleanup Day: 5.44 tons. This City-funded event organizes clean ups with community participation at designated locations throughout the City.
 - Tire Amnesty Day: 3,030 tires. Funded by CalRecycle, the City hosted eight events between September 2019 and September 2021.
- The Hesperia Water District launched a Text-To-Pay billing service in August 2021, as a convenient method for residents to pay their water and sewer bills.
- The City Council approved Ordinance 2021-03 regarding the Residential Truck Parking Permit Program, which places a moratorium on the issuance of Residential Commercial Truck Parking Permits beginning November 3rd, 2021. Hesperia residents who wish to park commercial trucks on their property are required to obtain a permit before the moratorium date. Annual permit fees are waived for up to two tractors and trailers and cost \$100 per additional tractor and \$400 per empty or loaded trailer.
- The City implemented the Rental Housing Business License and Inspection Program to ensure basic habitability at rental properties, hold property owners accountable for their properties, and remove blight and unsafe conditions from neighborhoods. City staff will conduct property inspections during the assigned renewal month. Current rental property owners were required to apply by June 22, 2021, and new property owners must apply for a business license within ninety days of property purchase.



City of Hesperia

- The Hesperia Animal Shelter installed a medical facility through a donation from the Raymond Pryke Foundation. This donation provided examination tables, surgical instruments and lights, an anesthetic machine with an oxygen concentrator, a heart and oxygen rate monitor, and a dental scaler and polishing unit. Once operating, the medical facility will significantly reduce veterinary expenses and improve health of admitted animals to increase adoption rates.
- In September 2020, the Hesperia Water District approved the early retirement of the 1998A Variable Rate Lease Revenue Refunding Bonds, with an identified savings of approximately \$0.4 million. The 1998A Bonds were defeased and redeemed using the existing Water District funds, nearly six years earlier than the stated maturity.
- Despite an economic downturn over the past year, Hesperia welcomed the following new businesses and housing facilities:
 - Olive Tree Apartments on Third Avenue
 - Kaiser Permanente Medical Offices on Escondido Avenue
 - Aldi Shopping Center on Bear Valley Road
 - Wendy's Restaurant on Bear Valley Road
 - Southland Pipe Corporation on Mojave Street
 - Quick Quack Car Wash on Bear Valley Road
 - AutoZone Auto Parts on Bear Valley Road
- The Hesperia Commerce Center I is under construction near Highway 395. The 3.5 million square foot property, will contain three warehouse buildings and is expected to operate within the next several years.
- Roughly 500 tract homes are under construction from D.R. Horton and Frontier Homes. Tract 17291 is located North of Mojave Street and West of Maple Avenue and Tract 17980 is located at Topaz Avenue and Ranchero Road.
- Additional businesses expected to open during the next year include Raising Cane's Restaurant and Planet Fitness gym.

Conclusion

Hesperia remains committed to providing its residents and businesses with a safe, well-managed community. Due to the continued strong, responsible leadership and prudent fiscal policy direction of the City Council, the City of Hesperia is well positioned to leverage federal and state grant funding, with City match requirements, to construct critical City infrastructure improvements for the benefit of the community. I would like to express my sincere appreciation to the City Council, City staff members, and community partners who have contributed to both the budget process and the important work of community-building.

Respectfully submitted,

Nils Bentsen
City Manager

P R E F A C E

- *Budget Document Overview*
- *Budget Document Sections*
- *Budget Document Financial Information*
- *Summary Budget Process Description and Schedule*
- *Level of Budgetary Control*
- *Basis of Accounting*
- *Hesperia City Council Officials*
- *Distinguished Budget Presentation Award*
- *City Organization Chart*

BUDGET DOCUMENT OVERVIEW

The budget document is the City of Hesperia's annual financial plan prepared by the City Manager and approved by the City Council. The financial plan serves as a policy document, operations guide for City Departments, and as a communication device. The audience of the budget document are the citizens, local businesses, debt holders and debt rating agencies, other governmental agencies, and the City's independent auditor.

BUDGET DOCUMENT SECTIONS

The budget document sections and a brief summary of the section's contents are as follows:

Financial Policies:

- Financial Policies
- Resolutions adopting the City's Financial Policies

A. Introduction

The introduction section includes the "Summary of Total City Revenue and Expenditures", the City's Mission Statement, City Council Priorities (Goals), and City of Hesperia History.

B. Resource and Expenditure Summaries

This section indicates how resources and expenditures are reconciled to balance the City's annual financial plan or budget for the City's major operating funds. This section also presents summary level information on fund balances and reserves.

C. Revenue Summaries

This section contains Information about the City's sources of income and is presented with summaries, graphics, and detailed revenue information by individual revenue accounts with \$10,000 or greater revenue.

D. Expenditure Summaries

This section provides a variety of City-wide expenditure summaries and charts.

E. City Position Summaries

This section includes information and charts about City positions or staff, both full and part-time positions, as well as detailed discussion of the CalPERS pension plans.

F. City Department and Program Expenditures

The City is organized into the following seven departments. This section provides information for each department and their programs regarding their expenditures and staffing to include Fiscal Year 2020-21 accomplishments and Fiscal Year 2021-22 goals and objectives.

- City Council
- City Manager
- Management Services
- Economic Development
- Development Services
 - D.S. Community Development
 - D.S. Code Compliance
 - D.S. Public Works
 - D.S. Water
 - D.S. Sewer
- Police
- Fire

BUDGET DOCUMENT SECTIONS (Continued)

G. Capital Improvement Program (CIP)

This section presents in one section the capital improvement projects, which is adopted separately from the Fiscal Year 2021-22 Operating Budget.

H. Debt Service

This section summarizes information about the City's external, and in some situations internal, debt obligations.

I. Fund Balance Summary

This section presents financial information about each City fund that is planned to have expenditures in Fiscal Year 2021-22.

J. Supplemental Information:

- Resolutions adopting the City's budget and related resolutions
- General and Administrative Allocation Plan and/or Indirect Cost Allocation Plan
- Salary Range Tables
- Long Range Financial Plans
- Significant Accounting Policies
- List of Acronyms
- Glossary of budget terms and abbreviations
- Community Profile
- Index

BUDGET DOCUMENT FINANCIAL INFORMATION

As mandated by California State Law, the City's fiscal year, or budget time period, is July 1st through June 30th. For example, Fiscal Year 2021-22 means July 1, 2021 through June 30, 2022. In most sections of the budget document, four years of information is provided, with two columns, or versions of information, reflected for the current year (Fiscal Year 2020-21).

The columns typically presented are as follows:

2018-19	2019-20	2020-21	2020-21	2021-22
<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>

The financial information included in these columns is as follows:

2018-19 Actual

Actual financial information for Fiscal Year 2018-19 as reported in the City's Comprehensive Annual Financial Report, with on occasion, budgetary basis adjustments.

2019-20 Actual

Actual financial information for Fiscal Year 2019-20 as reported in the City's Comprehensive Annual Financial Report, with on occasion, budgetary basis adjustments.

2020-21 Budget

The 2020-21 Budget as adopted by the City Council on June 16, 2020 for Operating and CIP expenditures.

BUDGET DOCUMENT FINANCIAL INFORMATION (Continued)

2020-21 Revised

The 2020-21 Revised column reflects the 2020-21 Budget plus budget amendments approved by the City Council during the fiscal year. The 2020-21 Revised column is also adjusted to reflect estimates of what revenues and expenditures are estimated to be at the end of Fiscal Year 2020-21.

2021-22 Budget

This column initially reflects the FY 2021-22 Proposed Budget submitted by the City Manager.

Major Expenditure Accounts

Major expenditure account categories are presented in the budget document, which summarizes various detailed expenditure accounts under the following seven major expenditure account categories:

- Salaries
- Benefits
- Materials
- Contractual
- Other Operating
- Capital Outlay
- Debt Service

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE

On March 2, 2021, the FY 2020-21 Mid-Year Budget Review was presented with current expenditures, revenue trends, updated reserves, as well as amendments to the 2020-21 Budget which were approved by the City Council. This served as the planning phase for year-end estimates, as well as identifying the goals for FY 2021-22.

The FY 2021-22 Budget process then commenced as follows:

VI. OPERATING BUDGET CALENDAR

FY 2021-22 Budget Instructions Distributed	February 25, 2021
Council FY 2020-21 Mid-Year Budget Review*	March 2, 2021
2021-22 Draft Division and/or Program Narratives	March 11, 2021
FY 2020-21 Revised Expenditure Estimates, 2021-22 Current Level Proposed Budget Expenditures and Expenditure Detail Narrative forms	March 16, 2021
2021-22 Budget Increments-"Requested Expenditures Above Current Level"	March 18, 2021
2021-22 Final Proposed Budget Division and/or Program Narratives completed	End of April
FY 2021-22 Budget Workshop #1 – Operating Overview and Capital Improvement Program (CIP) *	May 18, 2021
2021-22 Proposed Budget completed	May 27, 2021
FY 2021-22 Budget Workshop #2 – Budget Update*	June 1, 2021
Council Adopts Operating Budget *	June 15, 2021
Council Adopts CIP – Public Hearing & Presentation*	June 15, 2021

*Note: Budget Review(s), Workshops, Adoption, and Public Hearings presented to the Council and Hesperia residents.

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE (CONTINUED)

On June 15, 2021, the City Council/Board Members/Commission Members adopted the FY 2021-22 Proposed Operating Budget for the City of Hesperia, Hesperia Housing Authority, Hesperia Fire Protection District, and Hesperia Water District. The GANN Appropriations Limit for the City of Hesperia was also included with the proposed budget that the City Council/Board Members/Commission Members adopted. There was no changes to the Proposed Budget that was Adopted by the Council/Board/Commission Members.

The City's website provides a few accessible ways for public access to the budget and historical trends. One can utilize the web-based financial transparency portal tool, which provides a more inclusive and transparent budget that can be accessed by residents and staff around-the clock, providing a better understanding of the City's revenues and expenses, from historical trends to current line item level details. This web-based platform can be accessed from the City's webpage <http://www.cityofhesperia.us/1297/Financial-Transparency-Portal>; also the City's current adopted Budget and Comprehensive Annual Financial Reports are readily accessible on the City of Hesperia's webpage <http://www.cityofhesperia.us/452/Financial-Documents>.

LEVEL OF BUDGETARY CONTROL

Since the Budget is an estimate, from time to time it is necessary to make adjustments to fine-tune the line items within it. Various levels of budgetary control have been established to maintain the Budget's integrity.

The levels of budgetary control are as follows: The City Manager and/or designee, has the authority to make budget transfers within a fund, within capital projects, and within a department's operating budget. Such authority does not include any increase to an operating fund or to the overall adopted budget.

Budget transfers from one City fund to another are submitted to the City Council for formal approval. In addition, budget adjustments, which will increase an operating fund or the overall adopted budget, are submitted to City Council for approval. Additionally, a first quarter, mid-year, and final year-end budget review are submitted to the City Council, which contain any necessary budget amendment request, for review and approval. These controls are further identified in the Financial Policies, which are adopted by Resolution annually by the City Council.

BASIS OF ACCOUNTING

Expenditures are controlled at the fund level for all budgeted departments within the City. In addition, all funds reported in the Comprehensive Annual Financial Report are included and appropriated in the FY 2021-22 Budget. At the fund level, expenditures cannot legally exceed appropriations. The budgets are adopted on a basis substantially consistent with generally accepted accounting principles (GAAP) as adapted by the Governmental Accounting Standards Board (GASB) and in accordance with standards established by the California Society of Municipal Finance Officers (CSMFO) and Government Finance Officers Association (GFOA), with adjustments made for depreciation, principal debt service payments, and capital outlay expenses for proprietary funds (i.e. the Hesperia Water District). These budgetary basis adjustments are always reconciled to the Comprehensive Annual Financial Report and notes are made in I. Fund Balance Summary section of the budget document where they occur.

The accounting policies of the City conform to generally accepted accounting principles. The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. Fund accounting segregates funds according to their purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

All governmental funds (i.e. General, Special Revenue, Capital Projects and Debt Service Funds) are accounted for on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. Expenditures are recorded in the accounting period when the liability is incurred.

Proprietary funds (i.e. the Hesperia Water District) are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized when the liability is incurred.

FOR THE FISCAL YEAR 2021-22

ELECTED OFFICIALS

Cameron Gregg, Mayor

Brigit Bennington, Mayor Pro Tem

Larry Bird, Council Member

William J. Holland, Council Member

Rebekah Swanson, Council Member

(At Date of Issuance)

ADMINISTRATIVE STAFF

Nils Bentsen, City Manager

Rachel Molina, Deputy City Manager

Casey Brooksher, Director of Finance

Melinda Sayre, Director of Government Services/City Clerk

Jeremy McDonald, Public Works Superintendent

Jon Billings, Police Captain



2021-22 City Council



Cameron Gregg, Mayor



Brigit Bennington
Mayor Pro Tem



Larry Bird
Council Member



William J. Holland
Council Member



Rebekah Swanson
Council Member



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Hesperia
California**

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Hesperia, California for its Annual Budget for the Fiscal Year beginning July 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

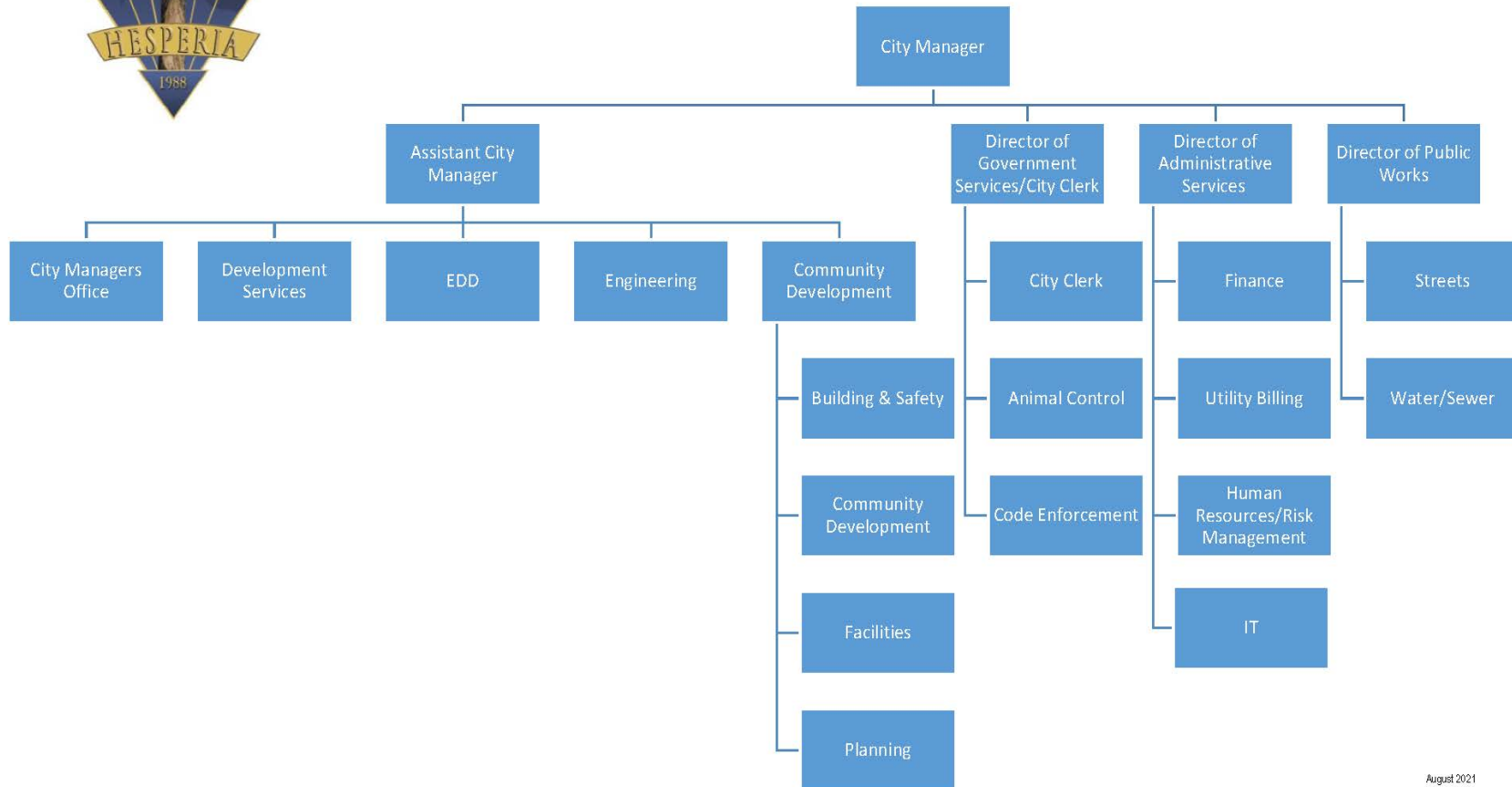
This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and will be submitted to GFOA to determine its eligibility for another award.

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City of Hesperia

Organizational Chart



FINANCIAL POLICIES

- *Financial Policies*
- *Financial Policies Resolutions – The following four resolutions are scheduled for the City Council to adopt the Financial Policies for the City and its subsidiary districts:*
 - *Joint Resolution No. 2021-22*
 - *Resolution HHA 2021-03*
 - *Resolution HFPD 2021-03*
 - *Resolution HWD 2021-08*

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FINANCIAL POLICIES

I. BUDGETING POLICY

- The City will adopt an annual budget for the fiscal year beginning July 1st no later than June 30th of the same calendar year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues.
- Fund balance reserves for the General Fund and Water District will be used only for non-recurring expenditures such as capital projects, studies, etc. and not for on-going operations. In the event that fund balance reserves are used for recurring (operational) expenditures, the City Council will be notified prior to adoption of the annual budget.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- A First Quarter and Mid-Year budget review will be conducted for the City Council to determine the status of projected revenues, expenditures, and other financial situations, along with consideration of needed budget amendments. A Fourth Quarter appropriation review is conducted and budget amendments are presented to the City Council as needed.
- To ensure adequate funding for law enforcement services, the annual Police Department budget will comprise 53% of the General Fund operating expenditure budget. The General Fund operating budget is comprised of all expenditures less transfers out, debt service, and capital outlay. Should the Police Department budget exceed 53% of the General Fund operating budget, the City Manager is authorized by the City Council to negotiate with the County of San Bernardino Sheriff's Department to identify cost savings to maintain the City Council approved percentage. In addition, should the annual Police Department budget be less than 53% of the General Fund operating budget, the City Manager will be authorized to add additional level of services, be that personnel, programs, or equipment.

II. CAPITAL IMPROVEMENT POLICY

- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City Council for approval.
- Capital projects involve the purchase or construction of major capital assets such as land; equipment; infrastructure; building or permanent improvements including additions, replacements, and major alterations; having a long life expectancy; and costing \$5,000 or more.
- Capital projects are funded by a variety of funding sources, which are often restricted for a specific purpose. Prior to a capital project being included in the annual budget, a determination must be made that the project is an appropriate use of the funds and that there is sufficient funding available.

III. REVENUE POLICY

Recurring expenditures will be funded by recurring revenue. Recurring expenditure increases that exceed recurring revenue growth should not be approved. Any new or expanded programs should be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The City shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures or enhancement of reserves.
- The City shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.
- All potential grants shall be carefully reviewed for matching requirements, maintenance of effort requirements, and on-going future expenditures requirements.
- Intergovernmental grants will be evaluated to determine the long term operating and maintenance costs associated with the grant.
- The City will maintain water and sewer rate structures which are adequate to ensure that these enterprise funds remain firmly and separately self-supporting, including the costs of operation, capital replacement, cost allocation plan, and debt service.

FINANCIAL POLICIES

IV. RESERVE POLICY

The cash reserve policies for the General Fund requires that a minimum of two (2) months of the annual expenditures be held in cash. It is the goal for the Hesperia Water District (Enterprise Fund), which is in the process of building reserves, to have two (2) months of the annual expenditures held in cash. Cash reserves is a calculation of the ratio of cash and cash equivalents to the total individual annual expenditures. The specific purpose of the reserves is to provide funding to meet operational appropriation requirements in the event that either, the City or Water District experience shortfalls in the level of anticipated revenues or unanticipated expenses.

Adequate reserve levels are a necessary component of the City's overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Hesperia. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City. All uses of reserves require a resolution of the City Council or will be incorporated in the annual adopted budget.

If the rare situation arises where a portion of the City's Reserves are to be utilized to fund operations, the equivalent amount will be returned as Reserves in the next available Budget. Use of Reserves in this instance may impact the City's ability to meet the Reserve Policy of holding (2) months of the annual expenditures in cash and requires City Council approval, as incorporated into the adopted budget.

V. TRANSFER AUTHORITY

The following criteria establish the transfer authority for appropriations as set forth in the fiscal year budget.

- Division Managers can make transfers between line items in the same program.
- Department Directors can make transfers between divisions within the same fund.
- Transfers between departments, within the same fund, will require the City Manager approval.
- Transfers between the capital expenditure classification and the operating expenditure classifications will require the City Manager approval.
- Transfers between different funds can only be made with an approved City Council resolution.
- The Finance Division will review all budget transfers and make recommendations to the City Manager.

VI. FISCAL MANAGEMENT

- An independent firm of certified public accountants will perform an annual financial and compliance audit according to General Accepted Auditing Standards (GAAS) that will be incorporated into the Comprehensive Annual Financial Report.
- Annually, the City will seek the Governmental Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Certificate of Achievement for Distinguished Budget Presentation Awards.

VII. INVESTMENTS

- The City will continue to have a written investment policy approved by City Council resolution annually. The policy for investments in priority order is safety, liquidity, and yield.
- The City Council will receive reports on the cash position and performance of City investments on a monthly basis.

VIII. CAPITAL ASSETS

- Assets exceeding the value of \$5,000 are considered capital assets.
- All assets will be maintained at a level that protects capital investment and minimizes future maintenance costs.

FINANCIAL POLICIES

IX. **DEBT MANAGEMENT**

- The City will not issue long-term debt to finance current operations. Debt financing should only be used for long-term capital improvement projects or purchases of capital assets, such as water rights, that have a useful life exceeding the term of the financing. In addition, identified revenue sources shall be identified to allow for the principal, interest, and other related payments (debt service) of the long-term debt.
- The City will seek to maintain a high credit rating through sound financial practices as a basis for minimizing borrowing costs.
- The City will monitor all forms of debt. Annually, the status of all long-term debt will be reported to the City Council in the annual budget.
- The City will diligently monitor its compliance with bond covenants and continuing disclosures.

**JOINT RESOLUTION NO. 2021-22
RESOLUTION HHA NO. 2021-03
RESOLUTION HFPD NO. 2021-03
RESOLUTION HWD NO. 2021-08**

**A JOINT RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA,
CALIFORNIA, THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING
AUTHORITY, THE BOARD OF DIRECTORS OF THE HESPERIA FIRE
PROTECTION DISTRICT, AND THE BOARD OF DIRECTORS OF THE
HESPERIA WATER DISTRICT ADOPTING FINANCIAL POLICIES**

WHEREAS, the City of Hesperia wishes to establish a comprehensive set of financial policies that will serve as a guideline for operational and strategic decision making related to financial matters; and

WHEREAS, financial policies are intended to establish guidelines for the City's overall planning and management; and

WHEREAS, such policies will allow the City to maintain and enhance a sound fiscal condition; and

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA, CALIFORNIA, THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY, THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT, AND THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICTS AS FOLLOWS:

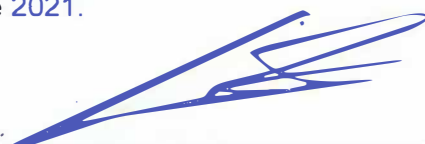
Section 1. The recitals are true and correct and adopted as findings.

Section 2. That the City Council and Board of Directors approves the Financial Policies (Exhibit A).

Section 3. If any section, sub-section, sentence, clause, or word in the Resolution is held to be invalid by decision of any court of competent jurisdiction or action of State legislation, such decision or legislation shall not affect the validity of the remaining portions of this Resolution.

Section 4. That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.



Cameron Gregg, Mayor

ATTEST:



Jessica Heredia, Deputy City Clerk

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF HESPERIA)

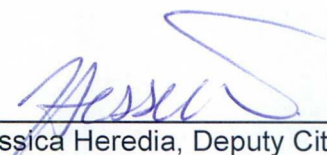
I, Jessica Heredia, Deputy City Clerk of the City of Hesperia, California, Secretary to the Hesperia Water District, Hesperia Fire Protection District, and Hesperia Housing Authority, do hereby certify that Joint Resolution 2021-22, HFPD 2021-03, HWD 2021-08, and HHA 2021-03 were duly adopted by the City Council of the City of Hesperia, California at a Regular Meeting, thereof held on the 15th day of June, 2021 by the following vote to wit:

AYES: Bennington, Bird, Gregg, Holland, Swanson

NOES: None

ABSTAIN: None

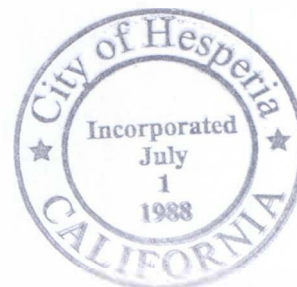
ABSENT: None



Jessica Heredia, Deputy City Clerk



Seal



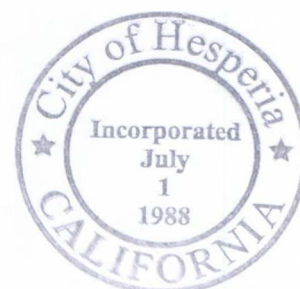
I, _____, Deputy City Clerk of the City of Hesperia, California, Secretary to the Successor Agency, do hereby certify that Joint Resolution 2021-22, HFPD 2021-03, HWD 2021-08, and HHA 2021-03 are full, true and correct copies of that now on file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the City of Hesperia, California, this ____ day of _____, 20__.

Jessica Heredia, Deputy City Clerk



Seal



PASSED, APPROVED and ADOPTED THIS 15th day of June 2021.



Cameron Gregg, Mayor

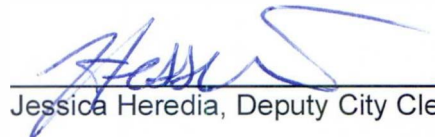
I, Melinda Sayre, City Clerk of the City of Hesperia, California, do hereby certify that the foregoing Resolutions was duly passed, approved and adopted by the City Council of the City of Hesperia, California, at an adjourned meeting of said City Council held on the 15th day of June 2021, by the following vote:

AYES: *Bennington, Bird, Gregg, Holland, Swanson*

NOES:

ABSENT:

ABSTAIN:



Jessica Heredia, Deputy City Clerk

INTRODUCTION

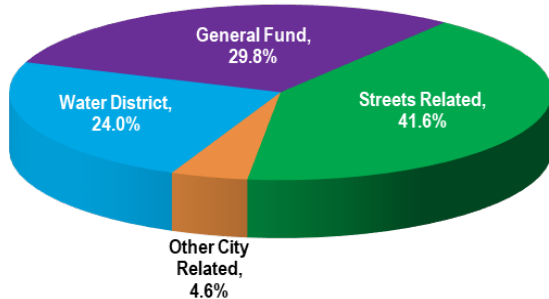
- *Summary of Total City Revenue and Expenditures*
- *Mission Statement and City Council Priorities (Goals)*
- *City of Hesperia History*

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Summary of Total City Revenue and Expenditures

The following information summarizes and highlights the planned major changes in the 2021-22 Budget:

Resources	2020-21	2021-22	Change From 2020-21	
	Budget	Budget	Amount	Percent
Revenue	\$ 85,872,122	\$ 131,534,779	\$ 45,662,657	53%
Loan Proceeds	1,660,866	0	(1,660,866)	-100%
Budgeted Reserves	11,114,697	5,951,412	(5,163,285)	-46%
Net Transfers	0	0	0	0%
Total Resources	98,647,685	137,486,191	38,838,506	39%
Expenditures	\$ 90,777,651	\$ 130,777,772	\$ 40,000,121	44%
Difference	\$ 7,870,034	\$ 6,708,419		

Revenue:

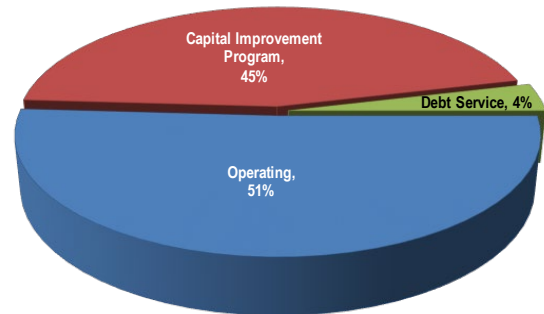
A comparison between FY 2020-21 Budget of \$85.9 million and FY 2021-22 Budget of \$131.5 million indicates that overall revenue is anticipated to increase by 53% (\$45.7 million).

Overall resources are anticipated to increase by 39%. While the following will summarize the major changes, for a detailed discussion, refer to Section C – Revenue Summaries and Section I – Fund Balance Summary.

The drastic increase to revenue is directly related to the funds being received for the Ranchero Road Corridor and Aqueduct projects. The City serves as lead agency on the project and will be reimbursed by the County of San Bernardino, as well as by the San Bernardino County Transportation Authority (SBCTA) for their share of the project.

The General Fund revenue is increasing by 14% or \$4.8 million. This is due to a rebound of sales taxes with the pandemic restrictions being relaxed and increases to development revenue.

Due to increased consumption, along with an approved rate increase, the Water District revenue is anticipated to increase by 8% or \$2.4 million over the FY 2020-21 Budget.

Expenditures:

The FY 2021-22 Budget proposes expenditures of \$130.8 million, which is a 44% increase over the FY 2020-21 Budget of \$90.8 million.

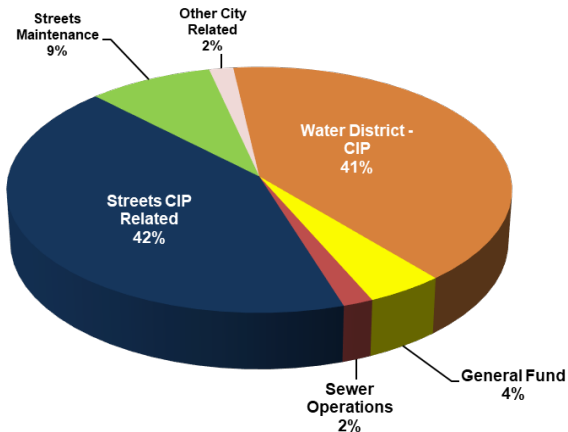
The primary reason for the drastic increase in expenditures is related to the Ranchero Road Corridor and Aqueduct projects. Based on these projects, Capital Improvement Program (CIP) expenditures are projected to increase by 148% or \$35.6 million.

Outside of the CIP expenditures, the operating budget is anticipated to increase by 7% for all operating funds. This is primarily due to adding two positions to the law enforcement contract (sergeant and deputy), increased utility costs (lease water and electricity), and the reversing of furloughs for non-represented employees implemented in the FY 2020-21 Budget due to the pandemic.

For a complete discussion of budget-to-budget changes, refer to Section D – Expenditure Summary and Section F – Department & Program Expenditures.

Budgeted Reserves:

Much like a savings account, Budgeted Reserves are excess resources saved from prior fiscal years. It is the policy of the City to only use these savings for one-time purchases.



The FY 2021-22 Budget contains the use of reserves totaling \$5,951,412 million, of which, \$839,011 will be utilized by operating funds (General Fund, Streets Maintenance, and Sewer Operations). The remaining \$5.1 million of reserve usage will be used to primarily fund projects.

The following table details the use of reserves:

Balanced Budget Policy

The \$10,252,065 of Budgeted Reserves is comprised of the following:

Operating Funds Use of Reserves

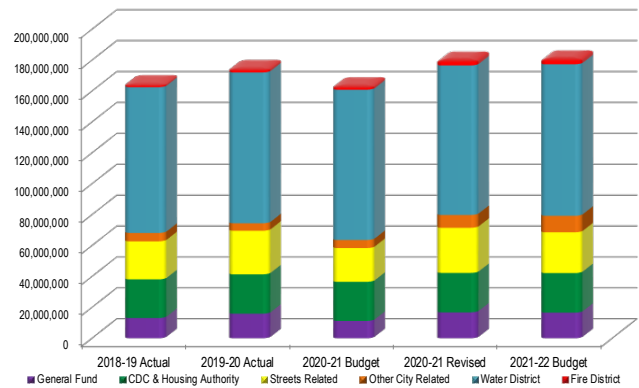
General Fund	\$ 267,000
Streets Maintenance	527,011
Sewer Operations	45,000
Subtotal Operating Funds Use of Reserve	839,011

Other Funds Use of Reserves

Streets Capital Improvement Projects Funds (Measure I, Gas Tax Swap, DIF-Streets, DIF-Storm Drain, Gas Tax RMRA, LTF)	\$ 2,526,896
Other City Related (AB 3229, Beverage Recycling, CDBG-NSP, & DIF Public Service)	102,137
Water District - Sewer Capital	2,483,368
Subtotal Other Funds Use of Reserve	5,112,401
Total Budgeted Reserves	\$ 5,951,412

Cash Reserve Policy:

The cash reserve policy for the General Fund requires that a minimum of two (2) months of the annual expenditures be held in cash. The FY 2021-22 General Fund Budget includes 2.4 months of cash reserve, which equates to approximately \$8.0 million. Cash reserves is a calculation of the ratio of cash and cash equivalents to the total individual fund annual expenditures. The specific purpose of the reserves is to provide funding to meet operational appropriation requirements in the event that the City experiences shortfalls in the level of anticipated revenues or unanticipated expenses.

Fund Balance:

After accounting for all proposed resources and expenditures, the FY 2021-22 Fund Balance will be approximately \$180.4 million, which is an increase of 11% or \$17.7 million from the FY 2020-21 Budget of \$162.7 million.

Fund Balance	2020-21 Budget	2021-22 Budget	Amount Difference	Percent Change
General Fund	\$ 11,945,078	\$ 16,548,709	\$ 4,603,631	39%
CDC & Housing Authority	25,345,451	25,627,846	282,395	1%
Streets Related	21,824,154	26,394,399	4,570,245	21%
Other City Related	5,219,783	10,678,726	5,458,943	105%
Water District	97,271,574	98,064,740	793,166	1%
Fire District	1,081,425	3,075,811	1,994,386	184%
Ending Fund Balance	\$ 162,687,465	\$ 180,390,231	\$ 17,702,766	11%

Balanced Budget:

A balanced budget uses operational revenue to fund operational expenditures, which means that one-time revenue is reserved for one-time costs, such as purchasing a large piece of equipment.

Capital Improvement Program (CIP) Summary:

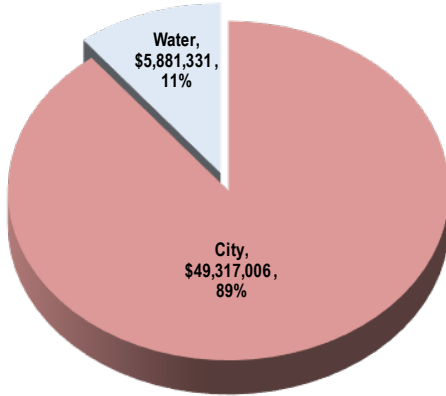
The total allocation for all Capital Projects in all funds in FY 2021-22 is \$59.7 million. These projects include streets, storm drainage, facilities, water, and sewer projects. For an in depth review of all CIP projects, refer to Section G – CIP.

Capital Improvement Program (CIP) Projects

Streets Projects	
2021-22 Street Improvements	\$ 2,660,224
Traffic Signal Projects	1,700,000
Ranchero Road Related Projects	44,792,604
Carryover Streets Related Projects	1,882,000
Total Streets Related Projects	51,034,828
Storm Drainage Projects	1,541,315
Facilities Projects	1,134,170
Water Projects	3,330,000
Sewer Projects	2,690,000
Total CIP Projects	\$ 59,730,313

Debt Service:

The Debt Service obligation for the City of Hesperia and the Hesperia Water District total \$4.9 million for FY 2021-22. This represents a decrease of \$1.4 million from the FY 2020-21 Debt Service budget of \$6,292,837. It should be noted that the City's debt service obligation is 89%, while the Water District is 11% of the total obligation.



The following is a synopsis of the FY 2021-22 obligation costs:

City Total \$4.7 million

- 2012 Water Rights Lease Revenue Bonds - \$1.4 million
- 2013 Civic Plaza Refunding - \$0.9 million
- 2014 DIF Loan from General Fund - \$85,000
- Rancho Rd Interchange Loan from SBCTA - \$2.3 million

Water Total \$0.2 million

- 2016 State Revolving Fund (SRF) Loan - \$0.2 million

The Water District was able to pay off the remaining balance of the 1998A Variable Rate Lease Revenue Refunding Bonds. The FY 2020-21 included \$1.2 million of debt service for this issue, which is not included in the current budget.

Positions, Salaries, and Benefits:

In total, the FY 2021-22 Budgeted salaries and benefits are expected to increase by 5%, or \$1.0 million from the FY 2020-21 Budget. This increase can be attributed to the unfreezing of merit step increases and reversal of furloughs for non-represented employees, as well as a 2.0% cost of living adjustment (COLA) for both the represented and non-represented employees.

The FY 2021-22 Budget proposes 172.90 full-time equivalent (FTE) City employees. Refer to Section E – City Position Summaries for a complete discussion of position changes, as well as the status of the individual CalPERS plans.

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CITY OF HESPERIA MISSION STATEMENT

Hesperia is dedicated to enhancing our safe, friendly community, while blending a rural lifestyle with progress and responsible growth.

CITY COUNCIL PRIORITIES (GOALS)

To adhere to the City's Mission Statement, the City Council has adopted the following six goals.

1. Public Safety – Ensure adequate public safety resources are available for our citizens, families, children, businesses, and visitors.
 - Refer to the Police Department (page F - 90) budget, as well as the Code Enforcement Program (page F - 41) and the Animal Control Program (page F - 44) budget for discussion of the Public Safety goal.
2. Financial Health – Hesperia will assure its financial health by continuing to provide structurally balanced budgets for its operating funds.
 - The City Manager Department (page F - 6) and Management Services Department, particularly the Finance Division, (page F - 15) budget discusses the Financial Health goal.
3. Future Development – Actively manage growth to ensure cohesive development including Industrial, Commercial, Residential, Freeway, Main Street and Ranchero Corridors.
 - The Economic Development Department (page F - 23) focuses on business attraction component of this goal, while the Development Service Department, particularly the Community Development Division (page F - 36 & F - 38), focus on the development component of the goal.
4. Future Vision – Agree on a 'vision' of what Hesperia should be in 5, 15, and 25 years (revisit the 'vision' no sooner than once every 5 years).
 - This goal discussion can be found in the City Council narrative found on page F - 1.

CITY COUNCIL PRIORITIES (GOALS) ~ Continued
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5. Organizational Health – Establish and maintain a healthy and efficient organization to provide City services.
 - The City Manager Department (page F - 6) and Human Resources/Risk Management Division within the Management Services Department (page F - 18), ensure that this goal is ascertained.
6. Capital Improvement – Create Capital Improvement Funding after Redevelopment's elimination.
 - The Development Services Department beginning on page F - 35, as a whole, oversee capital improvement. Furthermore, refer to the Capital Improvement Program (CIP) section, which starts on page G - 3 for a complete discussion of the planned projects.

City of Hesperia History Fiscal Year 2021-22



The history of Hesperia is the history of the American West, as reflected by its name, which is reported to be Greek for “Star of the West”. It is probable that the Native Americans were the first to settle in the area, with the first white man to pass through thought to be a Spaniard called Father Francisco Garces.

During the period of 1826-27, a guide by the name of Jedediah Smith pioneered the Mormon Trail, a route that extended across the desert from what today is Needles, a city at the California and Arizona border. As the trail wound westward toward its terminus at Mission San Gabriel, the Mormon Trail passed through Hesperia and was the route that General John Fremont and Kit Carson took in 1842, when they lead an Army party exploring the west. Fremont's journal specifically tells of the camp at the headwaters of the Mojave River, of the hundreds of Joshua trees everywhere, and of the “disappearing waters” where the river flows underground.

By 1845, the Mormon Trail was a well-established east-west crossing, with records reflecting that as many as 300 to 500 people per year traveled the trail; numbers that only increased as California became a part of the United States.

In 1847, the Atchison, Topeka and Santa Fe Railroad ran the first tracks through the area, and upon completion of the depot in 1885, the area was officially named "Hesperia". Also in 1885, a gentleman named Joseph Widney acquired the township of Hesperia, and shortly thereafter, he formed the Hesperia Land and Water Company for the purpose of creating a town.

Having laid out the Town, Hesperia Land and Water Company moved quickly to establish water rights with the County of San Bernardino, and this initial water appropriation was, ironically, in an amount sufficient to service a population of 56,500 people; only slightly less than the present day population of Hesperia.

During the time between 1870 and 1882, the agricultural crops of early ranchers (Mrs. C.B. Shaw, Mrs. Fleming and Mr. Sefton) received growing interest. The Shaw ranch employed 60 men and harvested 180 acres of grapes, which were tray-dried and shipped as raisins. It was Sefton, however, that brought the most fame to Hesperia with the wine created from his grapes being shipped throughout California and to the east coast.

Aside from grape production, Hesperia's first real industry was established around 1890, when an enterprising businessman saw commercial possibilities in the large Juniper bushes that dotted the Hesperia landscape. Contracting with Los Angeles bakers, he began supplying them with wood as fuel for their bakery kilns, shipping 7 to 10 carloads of Juniper cuttings to Los Angeles daily. Unfortunately, the juniper industry in Hesperia was short-lived, as oil became the principal fuel for baker's kilns in the early 1900's.

During the early 1900's, cross-country automobile travel brought visitors directly through Hesperia, the last major stopping point for automotive needs prior to crossing the dreaded Cajon Pass, with its narrow hairpin turns and steep roads. Unfortunately for local business, Highway ("Route 66") was realigned to the west of Hesperia in 1924.

As it is today, Hesperia became known in the 1950's for its affordable land (lots usually sold in increments of \$50 each), which attracted many investors, and the average dreamer wanting to invest in land. It wasn't until 1988, when voters approved incorporation and the City of Hesperia was born. The first City Council consisted of founding fathers Percy Bakker, George Beardsley, Bruce Kitchen, Howard Roth, and Val Shearer.

Having celebrated twenty years as a City, Hesperia has faced many challenges such as flooding, deteriorating streets, and a small tax base. But throughout the “growing pains” of early cityhood, the residents have continued to show a strong civic pride and community involvement that makes it unique in the High Desert. It is, in fact, during times of adversity that they demonstrate the spirit that carried their forefathers across the Mojave Desert to the place they call home.

Historical references supplied by Myra McGinnis.

RESOURCES AND EXPENDITURE SUMMARIES

- *Overview*
- *General Fund – 2021-22 Budget, Fund Balance, and Reserves*
- *Water District – 2021-22 Budget, Fund Balance, and Reserves*
- *Streets Maintenance Fund – 2021-22 Budget, Fund Balance, and Reserves*

OVERVIEW

The Resources and Expenditure Summaries section of the budget document depicts the calculations or methodology for "Balancing the Budget" for the City's primary operating funds or fund groups, which include the General Fund, Water District, and Public Works Streets Maintenance.

The two primary factors considered include:

- Resources – Annual Revenues, Budgeted Reserves (i.e. the planned use of savings), and Transfers.
- Expenditures – Annual Planned Expenditures for Operations, Capital Improvements, and Debt.

The budget is balanced by matching resources and expenditures, which results in a zero or surplus balance (Difference Resources/Expenditures).

Section I, Fund Balance Summary, provides similar balancing information for all City funds included in the FY 2021-22 with the exception of the Cash Reserve calculation.

RESOURCES AND EXPENDITURE SUMMARIES

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GENERAL FUND – 2021-22 BUDGET, FUND BALANCE, AND RESERVES

	2020-21 Budget	2020-21 Revised	2021-22 Budget	Change From 2020-21 Budget %
Resources				
General Fund Operating Revenue	\$ 31,682,150	\$ 37,142,745	\$ 36,474,374	15%
1. Fund 700 - Indirect Cost Allocation-Water	2,336,395	2,336,395	2,273,119	
2. Fund 710 - Indirect Cost Allocation-Sewer	470,961	470,961	494,937	
3. CARES Act Funds	0	2,413,689	0	
Total General Fund Revenue	34,489,506	42,363,790	39,242,430	14%
Transfers In				
1. Fund 255 - AB 3229 COPS Grant	252,000	252,000	200,000	
Total Transfers In	252,000	252,000	200,000	
Budgeted Reserves	424,900	0	0	
Budgeted Reserves - COVID-19 Pandemic	998,578	0	267,000	
Total Budgeted Reserves	1,423,478	0	267,000	
Total General Fund Resources	\$ 36,164,984	\$ 42,615,790	\$ 39,709,430	10%
EXPENDITURES				
Total General Fund Operating Expenses	32,863,707	33,868,311	36,197,838	10%
Transfers Out				
1. Fund 210 - HFPD CalPERS	1,009,576	2,226,934	1,043,000	
2. Fund 263 - Streets Maintenance	199,992	199,992	0	
3. Fund 304 - 2014 DIF Loan (DIF-Public Service)	557,000	0	0	
4. Fund 309 - DIF 2018-City Hall Facilities	0	557,000	870,000	
5. Fund 402 - 2012 Water Rights Acquisition Debt Service	1,430,748	3,000,000	1,438,675	
6. Fund 403 - 2005 COP Refinance Debt Service	103,961	1,889,519	110,549	
Total Transfers Out	3,301,277	7,873,445	3,462,224	
Total General Fund Expenditures & Transfers Out	36,164,984	41,741,756	39,660,062	10%
Difference Total Resources / Total Expenditures	\$ 0	\$ 874,034	\$ 49,368	
Fund Balance				
July 1 Beginning Balance	\$ 13,368,556	\$ 15,892,307	\$ 16,766,341	
Total Budgeted Reserves	(1,423,478)	0	(267,000)	
Difference Total Resources / Total Expenditures	0	874,034	49,368	
Estimated June 30 Ending Fund Balance	\$ 11,945,078	\$ 16,766,341	\$ 16,548,709	39%
Months of Cash to Pay Expenditures				
Beginning Cash July 01,	\$ 7,957,048	\$ 7,350,053	\$ 8,224,087	
Estimated Resources Less Budgeted Reserves	34,741,506	42,615,790	39,442,430	
Estimated Expenditures	(36,164,984)	(41,741,756)	(39,660,062)	
Estimated Ending Cash June 30,	\$ 6,533,570	\$ 8,224,087	\$ 8,006,455	23%
Months of Cash to Pay Expenditures and Transfers Out	2.2	2.4	2.4	
Estimated Cash Reserves Percentage	18%	20%	20%	

RESOURCES AND EXPENDITURE SUMMARIES

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WATER DISTRICT – 2021-22 BUDGET, FUND BALANCE, AND RESERVES

	2020-21	2020-21	2021-22	Change From
Resources	Budget	Revised	Budget	2020-21 Budget %
Revenue				
Water Operating and Capital	\$ 23,436,848	\$ 26,014,639	\$ 25,712,181	10%
Sewer Operating and Capital	5,033,536	5,215,901	5,484,996	9%
Reclaimed Water Operations	300,000	0	300,000	0%
Total Revenue	28,770,384	31,230,540	31,497,177	9%
CIP Grants and Loans:				
Prop 84 Drought Relief Grant	\$ 199,537	\$ 0	\$ 0	
Prop 1 Grant	675,760	0	0	
Loan Proceeds-State Revolving Fund (SRF)	1,660,866	0	0	
Total CIP Grants and Loans:	2,536,163	0	0	
Budgeted Reserves	2,305,460	3,483,009	2,528,368	
Total Water District Resources	\$ 33,612,007	\$ 34,713,549	\$ 34,025,545	
Expenditures by Program				
Water Operating and Capital and Transfer Out	\$ 21,520,499	\$ 25,262,038	\$ 21,972,896	2%
Sewer Operating and Capital	7,274,114	6,593,702	7,950,277	9%
Reclaimed Water Operations	300,000	234,636	262,556	-12%
Total Water District Expenditures & Transfers Out	29,094,613	32,090,376	30,185,729	4%
Establishment of Reserve Balances				
Permanent Water Rights	1,146,888	1,146,888	2,293,776	
1998A Retirement	1,410,000	0	0	
Total Reserve Balances	2,556,888	1,146,888	2,293,776	
Total Water Expenditures & Reserve Balance Funding	31,651,501	33,237,264	32,479,505	3%
Difference Total Resources / Total Expenditures	\$ 1,960,506	\$ 1,476,285	\$ 1,546,040	
Fund Balance				
July 1 Beginning Balance	\$ 95,059,640	\$ 97,613,128	\$ 96,753,292	
Budgeted Reserves	(2,305,460)	(3,483,009)	(2,528,368)	
Difference Resources/Expenditures	1,960,506	1,476,285	1,546,040	
Reserve Balances	2,556,888	1,146,888	2,293,776	
Estimated June 30 Ending Fund Balance	\$ 97,271,574	\$ 96,753,292	\$ 98,064,740	1%
Months of Cash to Pay Expenditures				
Beginning Cash July 01,	\$ 10,006,822	\$ 17,201,762	\$ 15,695,038	
Estimated Resources Less Budgeted Reserves	31,306,547	31,230,540	31,497,177	
Estimated Expenditures Plus Established Reserve Balances	(31,651,501)	(33,237,264)	(32,479,505)	
Estimated Ending Cash June 30,	\$ 9,661,868	\$ 15,195,038	\$ 14,712,710	52%
Months of Cash to Pay Expenditures and Transfers Out	4.0	5.7	5.8	
Total Estimated Cash Reserves Percentage	31%	46%	45%	

RESOURCES AND EXPENDITURE SUMMARIES

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WATER OPERATING – 2021-22 BUDGET, FUND BALANCE, AND RESERVES

Resources	2020-21 Budget	2020-21 Revised	2021-22 Budget	Change From 2020-21 Budget %
Water Operations Revenue	\$ 21,846,008	\$ 23,699,744	\$ 24,327,581	11%
Budgeted Reserves				
1. Budgeted Reserves	\$ 0	\$ 1,891,182	\$ 0	
2. Budget Amendment Reserves	0	0	0	
Total Budgeted Reserves	\$ 0	\$ 1,891,182	\$ 0	
Total Water Operations & Reserves Resources	21,846,008	25,590,926	24,327,581	11%
Expenditures by Program				
700 4010 Source of Supply	3,781,431	3,776,880	4,232,272	
700 4020 Production	3,145,198	3,642,787	3,730,996	
700 4030 Water Distribution	1,529,448	1,568,131	1,623,578	
700 4035 Water Line Replacement	1,055,111	999,563	1,044,150	
700 4040 Engineering	1,008,108	1,032,526	1,002,956	
700 4050 Customer Service	1,811,612	1,833,936	2,000,669	
700 4060 Utility Billing	1,089,258	1,011,494	1,027,781	
700 4070 Administration	4,954,307	9,480,877	3,525,442	
700 4080 Property Management	411,026	397,844	455,052	
Total Water Operations Expenditures	18,785,499	23,744,038	18,642,896	-1%
Transfers Out				
Fund 701 - Capital Balancing	0	0	2,000,000	
Fund 703 - Rehab & Replacement	0	0	500,000	
Fund 704 - Contamination Mitigation	500,000	500,000	500,000	
Fund 720 - Reclaimed Water	0	0	200,000	
Total Transfers Out	500,000	500,000	3,200,000	
Establishment of Reserve Balances				
Permanent Water Rights	1,146,888	1,146,888	2,293,776	
1998A Retirement	1,410,000	0	0	
Total Reserve Balances	2,556,888	1,146,888	2,293,776	
Total Water Operations Expenditures & Reserve Balance Funding	\$ 21,842,387	\$ 25,390,926	\$ 24,136,672	11%
Difference Total Resources / Total Expenditures	\$ 3,621	\$ 200,000	\$ 190,909	
Fund Balance				
July 1 Beginning Balance	\$ 74,857,417	\$ 88,996,991	\$ 88,452,697	
Budgeted Reserves	0	(1,891,182)	0	
Established Reserves	2,556,888	1,146,888	2,293,776	
Difference Resources/Expenditures	3,621	200,000	190,909	
Estimated June 30 Ending Fund Balance	\$ 77,417,926	\$ 88,452,697	\$ 90,937,382	17%
Months of Cash to Pay Expenditures and Transfers Out				
Beginning Cash July 01,	\$ 3,136,600	\$ 8,985,048	\$ 7,793,866	
Estimated Resources Less Budgeted Reserves	21,846,008	23,699,744	24,327,581	
Estimated Expenditures Plus Established Reserve Balances	(21,342,387)	(24,890,926)	(20,936,672)	
Estimated Ending Cash June 30,	\$ 3,640,221	\$ 7,793,866	\$ 11,184,775	207%
Months of Cash to Pay Expenditures and Reserve Balances	2.0	3.8	6.4	
Total Estimated Cash Reserves Percentage	17%	31%	53%	

RESOURCES AND EXPENDITURE SUMMARIES

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SEWER OPERATING – 2021-22 BUDGET, FUND BALANCE, AND RESERVES

	2020-21 Budget	2020-21 Revised	2021-22 Budget	Change From 2020-21 Budget %
Resources				
Sewer Operations Revenue	\$ 4,782,636	\$ 5,015,451	\$ 5,277,514	10%
Budgeted Reserves				
1. Budgeted Reserves	\$ 0	\$ 0	\$ 45,000	
Total Budgeted Reserves	\$ 0	\$ 0	\$ 45,000	
Total Sewer Operations & Reserves Resources	4,782,636	5,015,451	5,322,514	11%
Expenditures by Program				
710 4200 Sewer Distribution	4,197,892	4,283,580	4,206,706	
710 4240 Sewer Engineering	176,655	182,946	204,341	
710 4260 Sewer Utility Billing	213,038	196,545	215,444	
710 4270 Sewer Administration	131,529	139,243	633,786	
Total Expenditures	4,719,114	4,802,314	5,260,277	11%
Difference Total Resources / Total Expenditures	\$ 63,522	\$ 213,137	\$ 62,237	
Fund Balance				
July 1 Beginning Balance	\$ 14,683,692	\$ 14,513,488	\$ 14,726,625	
Budgeted Reserves	0	0	(45,000)	
Difference Resources/Expenditures	63,522	213,137	62,237	
Estimated June 30 Ending Fund Balance	\$ 14,747,214	\$ 14,726,625	\$ 14,743,862	0%
Months of Cash to Pay Expenditures and Transfers Out				
Beginning Cash July 01,	\$ 11,106,575	\$ 12,193,327	\$ 12,406,464	
Estimated Resources Less Budgeted Reserves	4,782,636	5,015,451	5,322,514	
Estimated Expenditures Plus Established Reserve Balance	(4,719,114)	(4,802,314)	(5,260,277)	
Estimated Ending Cash June 30,	\$ 11,170,097	\$ 12,406,464	\$ 12,468,701	12%
Months of Cash to Pay Expenditures and Transfers Out	28.4	31.0	28.4	
Total Estimated Cash Reserves Percentage	237%	258%	237%	

RESOURCES AND EXPENDITURE SUMMARIES

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STREETS MAINTENANCE FUND – 2021-22 BUDGET, FUND BALANCE, AND RESERVES

	2020-21	2020-21	2021-22	Change From
Resources	Budget	Revised	Budget	2020-21 Budget %
Street Maintenance Operating Revenue	\$ 30,000	\$ 5,031	\$ 2,157	-93%
Transfers In				
Fund 100 - General Fund	\$ 199,992	\$ 199,992	\$ 0	
Fund 204 - Measure I - Renewal	1,050,000	1,050,000	1,750,000	
Fund 205 - Gas Tax Fund	1,320,000	1,320,000	1,109,565	
Fund 206 - Gas Tax Swap	759,996	759,996	0	
Total Transfers In	3,329,988	3,329,988	2,859,565	-14%
Budgeted Reserves	0	0	527,011	
Budgeted Reserves - COVID-19 Pandemic	677,911	160,532	0	
Total Street Maintenance Resources	4,037,899	3,495,551	3,388,733	-16%
Expenditures	4,037,899	3,495,551	3,388,733	-16%
Difference Resources/Expenditures	\$ 0	\$ 0	\$ 0	
Fund Balance				
July 1 Beginning Balance	\$ 741,014	\$ 737,543	\$ 577,011	
Total Budgeted Reserves	(677,911)	(160,532)	(527,011)	
Difference Resources/Expenditures	0	0	0	
Estimated June 30 Ending Balance	\$ 63,103	\$ 577,011	\$ 50,000	-21%

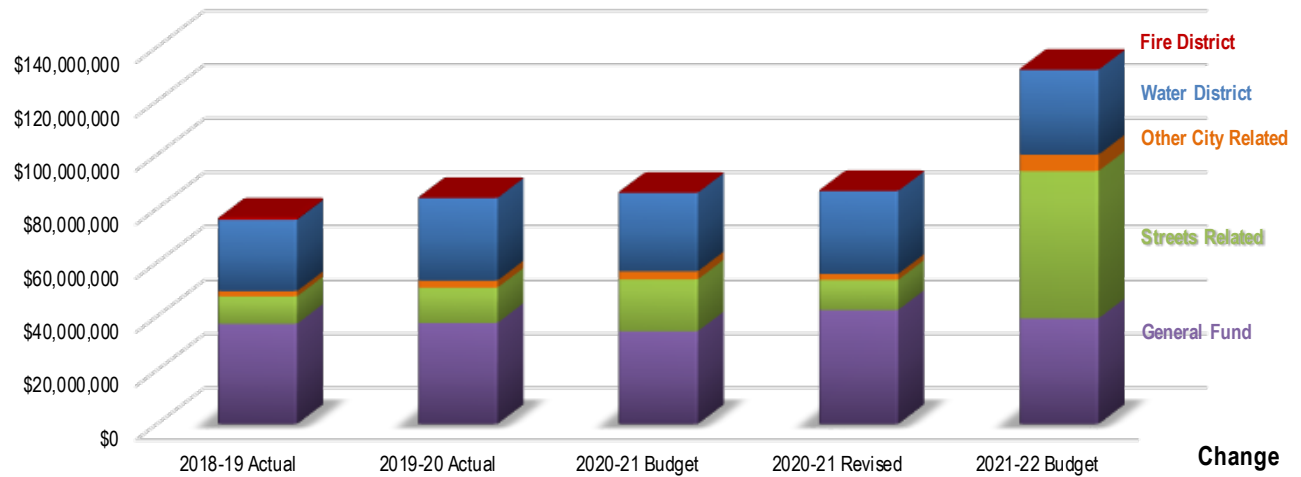
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SUMMARIES

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- *Total General Fund Revenue*
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 - *Top Three Revenue Comparison*
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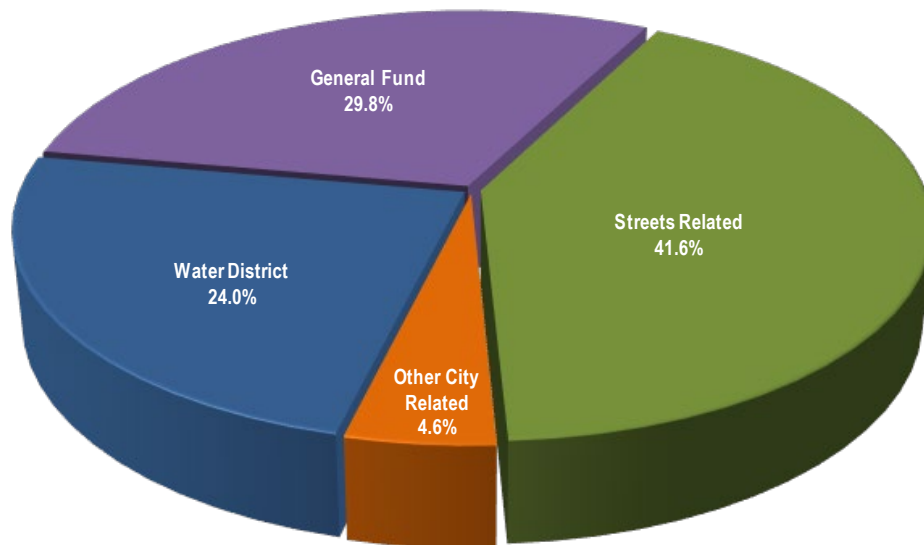
REVENUE
City of Hesperia
Total City Revenue Trend

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	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	Change From 2020-21 Budget
General Fund	\$37,243,163	\$ 37,543,746	\$ 34,489,506	\$ 42,363,790	\$ 39,242,430	14%
Streets Related	10,195,490	13,076,536	19,239,627	11,199,774	54,743,909	185%
Other City Related	1,951,317	2,675,311	2,991,908	2,218,567	6,051,263	102%
Total City Funds	49,389,970	53,295,593	56,721,041	55,782,131	100,037,602	76%
Water District	26,461,759	30,632,935	29,145,681	30,730,540	31,497,177	8%
Fire District	760,389	8,776	5,400	0	0	-100%
Total All Funds	\$76,612,118	\$ 83,937,304	\$ 85,872,122	\$ 86,512,671	\$131,534,779	53%

2021-22 Budget Total City Revenue



Summary and Highlights

The Fiscal Year (FY) 2020-21 Budget was adopted with the uncertainty as to the extent of the impact of the COVID-19 pandemic and the related economic downturn and recession. The General Fund anticipated drastic reductions to some of the largest unrestricted revenue sources such as Sales Tax and Transient Occupancy Tax (TOT). During FY 2020-21, the City received an unexpected total of \$2.4 million in one-time Coronavirus Funds (CARES Act and Coronavirus Relief Funds) from both the Federal Government and through the County of San Bernardino's share of federal assistance. Additionally, the General Fund's tax-related and development-related revenue collections performed better than expected.

The City of Hesperia maintains the practice of matching each revenue type to a similar expenditure type. The City accomplishes this through utilizing individual program types within funds. The two basic revenue types include on-going revenue and one-time revenue. City policy and practice is to have a 'structurally' balanced budget, not using one-time revenue (i.e. bond proceeds and etc.) to pay for on-going expenditures. The City achieves this by not including bond proceeds, etc., as revenue. The total FY 2021-22 Budget of \$131.5 million projects a revenue increase of \$45.7 million, or 53%, compared to the total FY 2020-21 Budget, and an increase of \$45.0 million, or 52% over the FY 2020-21 Revised. This increase is largely due to the \$35.5 million increase in the funding for Streets Related Projects.

The growth in Streets Related revenues is largely due to expectation of significant increases in grant and cooperative agreement funding through the San Bernardino County Transportation Authority (SBCTA), and Development Impact Fees (DIF) collections for several Capital Improvement Program (CIP) projects. Water District revenues and Other City Related revenues are also expected to experience revenue growth.

General Fund – General Fund revenue is for the normal operations of, and services provided by the City that are not specifically accounted for in other funds. The FY 2021-22 Budget is projecting revenues to increase to \$39.2 million compared to the FY 2020-21 Budget of \$34.5 million. In addition, it is \$3.1 million or 7% less than the FY 2020-21 Revised and \$1.7 million greater than the FY 2019-20 Actual amount. The following summarizes the projected increase/decrease of five major General Fund revenues from the FY 2020-21 Budget to the FY 2021-22 Budget:

- Sales and Use Tax revenue is projecting a 26% or nearly \$2.3 million increase, to \$11.3 million.
- Vehicle License Fee revenue is expecting growth to just over \$0.6 million or 7%, to \$9.9 million.
- Transient Occupancy Tax revenue is projected to increase by \$0.5 million or 70%, to \$1.3 million.
- Commercial Cannabis Tax revenue is expected to increase by \$0.5 million or 278%, to \$0.7 million.
- Development Related revenue is anticipated to increase by \$0.6 million or 33%, to \$2.6 million.

Streets & Transportation Related Funds – This group is made up of 13 street and transportation related funds budgeted in FY 2021-22. Each of these funds receives revenue that is restricted for specific streets and transportation uses. Some of the major highlights are:

- Measure I 2010 Renewal revenue is expected to increase by \$1.2 million or 49%, as indicated by the SBCTA, to \$3.6 million. This increase is also \$0.4 million, above the FY 2020-21 Revised.
- Local Transportation Fund (LTF) revenue is anticipated to increase by 56% compared to the FY 2020-21 Budget. Although Victor Valley Transportation Authority's (VVTA) operating costs are expected to increase in FY 2021-22, due to VVTA receiving COVID-19 CARES Act funding which funded their operations, they are able to provide a 'one-time' increase to LTF for the City. The expectation is that this revenue source will decrease over time, until there is no more revenue.
- Gas Tax RMRA revenue is State funded and took effect November 2017 during FY 2017-18. This revenue is expended to repair and maintain roads, freeways, and bridges. SB 1, the Road Repair and Accountability Act of 2017, increased the gas tax by 12 cents and 20 cents for diesel. Vehicle registration fees also increased depending on the value of the vehicle. Revenue for the FY 2021-22 Budget is anticipated at \$1.9 million, a 13% increase over the FY 2020-21 Budget and 7% greater than the FY 2020-21 Revised.
- Other Streets Related Funds revenue is anticipated to increase by \$35.5 million compared to the FY 2020-21 Budget due to significant increases in grant and cooperative agreement funding through local partners such as the San Bernardino County Transportation Authority (SBCTA) for streets-related Capital Improvement Project (CIP) projects.

Summary and Highlights (Continued)**Streets & Transportation Related Funds (Continued)**

- Developer Impact Fees (DIF) for Streets and Storm Drainage revenues are forecasted to increase 130%, from the FY 2020-21 Budget. This increase is largely due to an expected \$6.0 million DIF 2018-Streets payment in July 2021 related to the Tapestry project. Another factor in the revenue increase is due to the timing of the payment of fees as developers pay the fees upon completion of construction. The Budget assumes 300 single family residential permits (SFR's) revenue is received upfront, whereas DIF is received at the end of the project, which is why revenue is expected from 186 SFR along with 72 multi-family residential permits (MFR's), 1,055,360 square feet of industrial, and 90,377 square feet of commercial. The combined FY 2021-22 DIF (Streets and Storm Drainage) Budget revenue is projecting a \$9.0 million or 312% increase over the FY 2020-21 Revised. For the FY 2021-22 Budget, the DIF revenue projections were prepared utilizing a combination of the new DIF fee rates that took effect July 16, 2018 and the few commercial projects remaining under the previous DIF fee rates.

Other City Funds – This group is comprised of 18 other non-street related funds. Each of these funds receives proceeds that are restricted for specific uses. Some of the major highlights are:

- The CDBG/HOME Housing and Urban Development (HUD) grants are projected to be \$3.3 million, which is 90% greater than the FY 2020-21 Budget of \$1.7 million. The principal reason for this increase for FY 2021-22 is due to the increase in CDBG entitlement revenue, which are reimbursements from HUD pursuant to the City's CDBG program.
- Developer Impact Fees (DIF) for the various non-street related DIF revenues is expecting a substantial increase of 178% over the FY 2020-21 Budget. This increase in DIF related revenue is due, in part, to an increase in the number and size of new development projects. The revenue for this group of funds is received at the end of the building process and must be paid before occupancy. Combined, these funds are anticipated to produce revenue of \$2.3 million during FY 2021-22, reflecting an estimated 1,055,360 square footage of industrial, commercial square footage of 90,377, and fees from SFR and MFR permits.

Hesperia Housing Authority – The purpose of this agency is to continue the housing function of the former Hesperia Community Redevelopment Agency. The FY 2021-22 Budget of \$152,298 reflects a 20% decrease from the \$190,892 anticipated in the FY 2020-21 Budget and a 1% decrease in the FY 2020-21 Revised. The Authority's revenues are comprised mainly of loan repayments and interest. The decrease compared to the FY 2020-21 Budget is due to reduced interest income.

Water and Sewer Operations – These funds primarily report the City's water and sewer financial operations and are most associated with the functions of a traditional business. The revenues received are to pay for the cost of purchasing and distributing water and for the transmission of sewage that comes from those homes/businesses on the City's sewer system. Some of the major highlights are:

- Total Water District revenue, is expected to increase about \$2.4 million when compared to the FY 2020-21 Budget of \$29.1 million. The Water Sales revenues of the District are projected to increase \$1.7 million or 18% from the FY 2020-21 Budget and expected to increase 2% or \$0.2 million from FY 2020-21 Revised. The budget-to-budget increase is largely due to the FY 2020-21 Budget projecting anticipated reductions due to the COVID-19 pandemic, as well as the water rate changes in December 2021 from the approved water rate structure. Water Availability revenue is expected to increase \$0.9 million for the FY 2021-22 Budget over the FY 2020-21 Budget as a result of the approved utility rate changes for water services. The approved water rate structure, in part, shifts the District from a variable revenue collection model to a more fixed revenue collection model to promote financial stability.
- Water Capital is expected to decrease 19% from the FY 2020-21 Revised, which reflects an increase in the anticipated number of residential and commercial developments connecting to the water system, as compared to FY 2020-21.
- The 10% increase in Sewer Operating similarly reflects an expanding customer base and sewer rate changes.
- Sewer Capital revenue is showing an expected 4% increase from FY 2020-21 Revised and a 17% decline from the FY 2020-21 Budget, due to the timing and the number of anticipated apartment projects, tract homes, and commercial projects that are expected to be completed during FY 2021-22.
- Revenue from Reclaimed Water Operations are expected to begin in FY 2021-22 with the Hesperia Golf Course as the first customer to utilize the system.

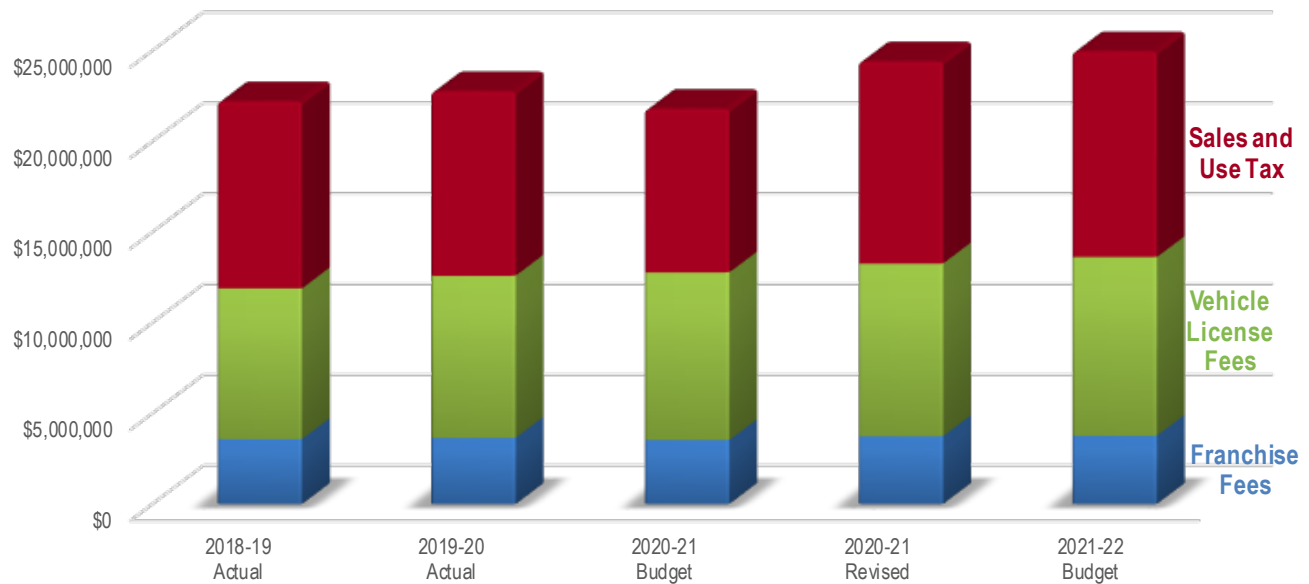
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General Fund Summary of Major Revenues

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
Sales and Use Tax	\$10,305,374	\$10,161,833	\$ 9,007,000	\$ 11,131,535	\$ 11,333,000	26%
Vehicle License Fees	8,314,894	8,943,147	9,241,906	9,523,590	9,856,916	7%
Franchise Fees	3,569,802	3,642,764	3,526,353	3,733,016	3,757,723	7%
Total Top Three Revenues	22,190,070	22,747,744	21,775,259	24,388,141	24,947,639	15%
General & Administrative						
Recovery	2,682,555	2,697,338	2,807,356	2,807,356	2,768,055	-1%
Leased Water Rights	2,101,840	2,150,344	2,202,890	2,015,520	2,219,295	1%
Secured Property Tax	940,441	930,769	1,200,000	964,517	989,036	-18%
Transient Occupancy Tax	1,399,842	1,389,038	765,000	1,301,632	1,300,000	70%
Commercial Cannabis Tax	37,686	290,022	185,000	710,000	700,000	278%
Business License	371,194	483,281	400,000	465,000	530,789	33%
Development Related						
Revenues:						
Planning	221,319	227,775	132,057	215,015	209,747	59%
Building & Safety	1,870,233	1,962,784	1,403,660	2,677,732	1,886,167	34%
Engineering	406,629	490,381	382,610	879,149	456,220	19%
Total Dev. Rel. Revenues	2,498,181	2,680,940	1,918,327	3,771,896	2,552,134	33%
Sub-Total Top 12 Revenue						
Sources	32,221,809	33,369,476	31,253,832	36,424,062	36,006,948	15%
Coronavirus Relief Funds	0	0	0	2,413,689	0	n/a
All Other General Fund						
Revenues	5,021,354	4,174,270	3,235,675	3,526,039	3,235,482	0%
Total General Fund						
Revenues	\$37,243,163	\$37,543,746	\$ 34,489,506	\$ 42,363,790	\$ 39,242,430	14%

Total General Fund revenue is expected to increase from the FY 2020-21 Budget of \$34.5 million to \$39.2 million for the FY 2021-22 Budget, for a \$4.8 million or 14% growth. This increase is primarily due to expected increases in tax-related revenues, such as Sales and Use tax, Transient Occupancy tax, and Commercial Cannabis taxes. The General Fund FY 2020-21 Revised revenue rose \$7.9 million from the FY 2020-21 Budget, or 22.8%, again, largely due to increases in tax-related, development-related, and Coronavirus relief revenue sources, which is considered one-time revenue. When the one-time Coronavirus relief revenue is not included, the FY 2020-21 Revised is 15.8% greater than the FY 2020-21 Budget.

Top Three Revenue

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Sales and Use Tax	\$10,305,374	\$10,161,833	\$ 9,007,000	\$11,131,535	\$11,333,000	26%
Vehicle License Fees	8,314,894	8,943,147	9,241,906	9,523,590	9,856,916	7%
Franchise Fees	3,569,802	3,642,764	3,526,353	3,733,016	3,757,723	7%
Total Top Three General	\$22,190,070	\$22,747,744	\$21,775,259	\$24,388,141	\$24,947,639	15%

Fund Revenue

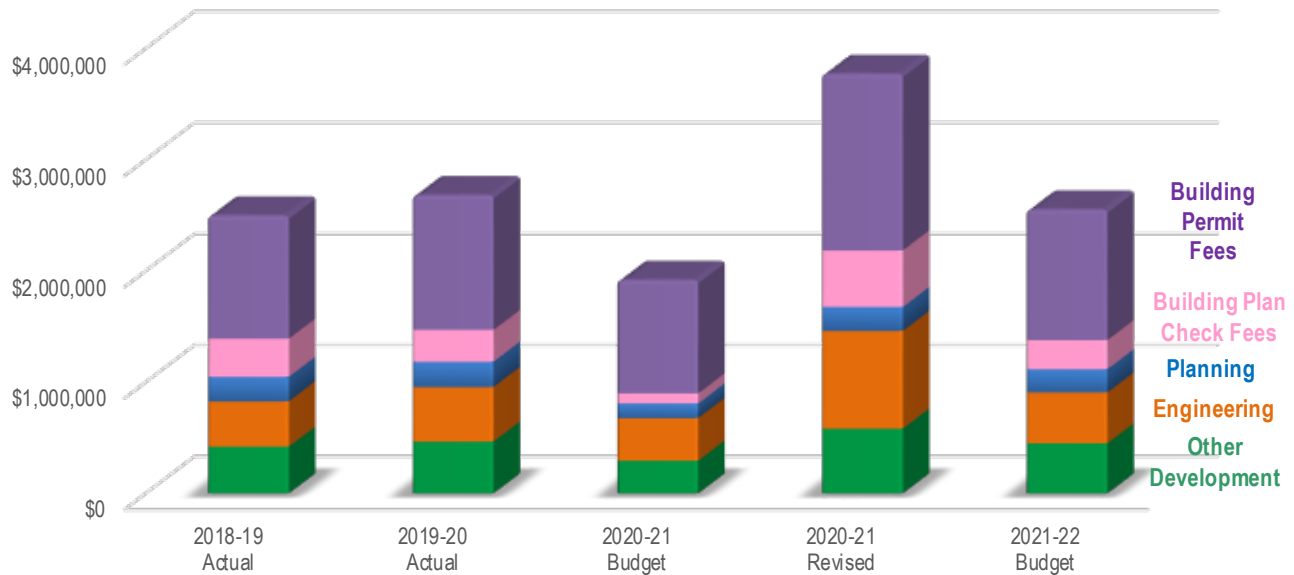
Top Three Revenue – The General Fund's top three revenues are: Sales and Use Tax, Vehicle License Fees (VLF), and Franchise Fees. The top three revenues have comprised 60% of the 2018-19 Actual to 64% of the 2021-22 Budget, which represents a very stable revenue base for the General Fund. From the FY 2018-19 Actual to the 2021-22 Budget, the total General Fund revenue has grown by \$2.0 million, or 5%. During the same time period, the *Top Three Revenues* have grown by \$2.8 million, or 12%. This reflects that the top three revenues have grown faster than the total General Fund revenue.

Sales and Use Tax – Sales Tax is currently 7.75% on various taxable items in San Bernardino County. The City's share is 1.00% of the 7.75%, with 6.00% going to the State, 0.50% to Measure I, and 0.25% applied to Local Transportation funding. The FY 2021-22 Budget estimate for Sales and Use Tax revenue is \$11.3 million, a 26% increase from the FY 2020-21 Budget of \$9.0 million. This significant upward forecast has been provided by the City's sales tax consultants. The revenue increase is due, in part, to the changes of consumer spending habits during the state-mandated closures due to the COVID-19 pandemic, the stronger-than-anticipated performance in several business sectors when developing the FY 2020-21 Budget, and the continual relaxing of COVID-related restrictions. While these several factors contributed toward the overall revenue increase, one factor that negatively affected this revenue source is a sales tax allocation change for the Amazon distribution warehouse. The sales tax revenue generated from the distribution warehouse will no longer be included in the County sales tax pool to be distributed to cities across the County, and instead will be completely allocated to the host city in which the warehouse is located.

Vehicle License Fee (VLF) – The growth of the City's Vehicle License Fees has been tied to the City's growth of assessed valuation. The County Assessor will provide notification on July 1, 2021, through a press release, the FY 2021-22 assessed valuation. Based on past trends, it is estimated that the FY 2021-22 assessed valuation will be a 6.7% increase. Currently, the combined FY 2021-22 Budget for VLF revenues estimate is \$9.9 million, an increase of approximately \$0.3 million, or 3%, from the 2020-21 Revised Budget. The \$9.9 million budget is \$1.5 million or 19% above the FY 2018-19 Actual.

Top Three Revenue (Continued)

Franchise Fees – The City imposes fees on refuse hauling; gas and electric utilities; and cable television companies operating in the City for the use and wear and tear of the City's right-of-ways. The fees range from two to ten percent (2% - 10%) of their gross receipts. The Fiscal Year (FY) 2021-22 Budget estimates revenue of \$3.8 million, which is 1% higher than the FY 2020-21 Revised and 7% higher than the FY 2020-21 Budget, primarily due to the utility franchise increase from Advance Disposal, Verizon, Edison, and Charter Communications. This revenue source is 10% of the General Fund budget, which is the same percentage as both the FY 2019-20 Actual and the FY 2018-19 Actual.

General Fund Development Revenue

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Building Permit Fees	\$1,108,193	\$1,211,558	\$1,020,000	\$1,588,534	\$1,173,764	15%
Building Plan Check Fees	341,640	286,009	90,000	508,000	261,572	191%
Planning	221,319	227,775	132,057	215,015	209,747	59%
Engineering	406,629	490,381	382,610	879,149	456,220	19%
Other Development Revenues	420,400	465,217	293,660	581,198	450,831	54%
Sub-Total Development	\$2,498,181	\$2,680,940	\$1,918,327	\$3,771,896	\$2,552,134	33%

Related Revenues

Overall, Development Related revenue is projected to increase 33% over the FY 2020-21 Budget and increase 2% over the FY 2018-19 Actual. Development related revenue comprises 7% of the General Fund FY 2021-22 Budget estimates.

Building Permit Fees – The City charges permit fees on construction activity in part to provide inspection services to ensure that the structures being built are in compliance with existing building codes in accordance with the California Government Code. Building Permit Fees represents 3% of the General Fund FY 2021-22 Budget revenue. The FY 2021-22 Budget is expected to increase 15% from the FY 2020-21 Budget, as revenue projections estimate that 300 single-family residential (SFR) building permits will be issued during FY 2021-22 in addition to 115 multi-family units. Commercial activity is projected to increase as the FY 2021-22 Budget anticipates 2,285,460 square feet in six (6) new commercial and industrial projects.

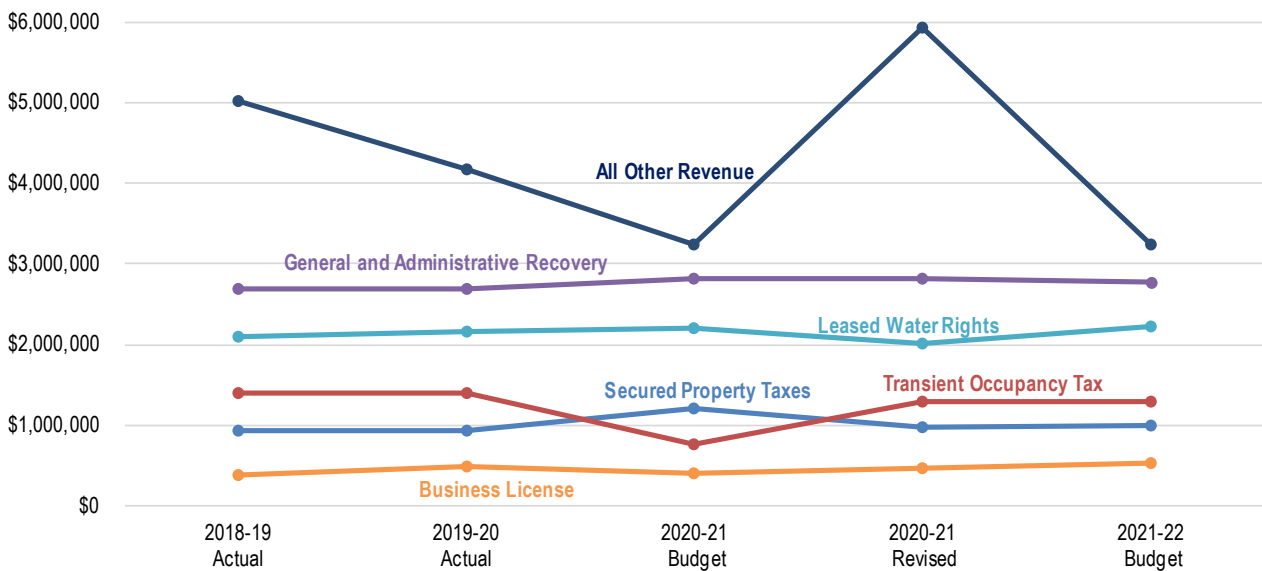
General Fund Development Revenue (Continued)

Building Plan Check Fees – The purpose of these fees is to offset the cost of verifying that the proposed structures will be in compliance with existing building codes and zoning requirements. This revenue source typically includes residential development activity such as single-family residential, new stock home plans, commercial buildings, and various other miscellaneous permits. The FY 2021-22 Budget expects revenue of \$261,572, a 191% increase from the FY 2020-21 Budget of \$90,000. The FY 2021-22 Budget estimate is based on residential development activity including 168 SFR's, five (5) new stock home plans, five (5) commercial projects, and various other miscellaneous permits. Some anticipated single family permits are stock homes not requiring individual plan review, which explains the year-to-year variability of this revenue source.

Planning related revenues for the FY 2021-22 Budget is anticipated to be 59% higher than the FY 2020-21 Budget. This budget to budget increase reflects an increase in the square footage of commercial projects requiring review. A total of 20 site plan reviews are expected to be conducted in FY 2021-22 compared to 14 site plan reviews conducted in FY 2020-21.

Engineering related revenues for the FY 2021-22 Budget are projected to rise 19% over the FY 2020-21 Budget. This budget-to-budget increase is based on the issuance of 300 single family permits, 115 apartments, and 2,285,460 square feet of commercial and industrial (compared to 165 single family permits, 143 apartments and 9 duplexes, and 94,335 square feet of commercial projected in the FY 2020-21 Budget).

Other Development Revenues – This classification captures the remaining development revenues (various permit, plan check, review, and inspection fees) into one group. The largest component of this revenue source is the fee that is a charge on development collections to recover the costs of automating City systems. As a group, these revenues are about 1% of the total General Fund FY 2021-22 Budget. For the FY 2021-22 Budget, these revenues are expected to increase 54% over the FY 2020-21 Budget.

Other General Fund Revenues

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Business License	\$ 371,194	\$ 483,281	\$ 400,000	\$ 465,000	\$ 530,789	33%
Secured Property Taxes	940,441	930,769	1,200,000	964,517	989,036	-18%
Transient Occupancy Tax	1,399,842	1,389,038	765,000	1,301,632	1,300,000	70%
Commercial Cannabis Tax	37,686	290,022	185,000	710,000	700,000	278%
Leased Water Rights	2,101,840	2,150,344	2,202,890	2,015,520	2,219,295	1%
General & Administrative Recovery	2,682,555	2,697,338	2,807,356	2,807,356	2,768,055	-1%
All Other General Fund Revenue	5,021,354	4,174,270	3,235,675	5,939,728	3,235,482	0%
Total Other General Fund	\$ 12,554,912	\$ 12,115,062	\$ 10,795,921	\$ 14,203,753	\$ 11,742,657	9%

Overall, this group of revenues is anticipated to increase 9% over the FY 2020-21 Budget and decrease 17% compared to FY 2020-21 Revised. The primary reasons for the increase in the budget-to-budget comparison is related to revenue from transient occupancy taxes and commercial cannabis taxes. The decrease between the FY 2021-22 Budget and the FY 2020-21 Revised is due to one-time COVID-19 Coronavirus relief funds. This group, *Other General Fund Revenues*, comprises approximately 30% of the total General Fund FY 2021-22 Budgeted revenue estimates.

Business License – This revenue is paid by each business operating within the City. The FY 2021-22 Budget estimate of \$530,789 is 33% higher than the FY 2020-21 Budget estimate of \$400,000, and is a projected increase of 14% from the FY 2020-21 Revised estimate of \$465,000. The projected growth in this revenue source is due to the business license fee increase effective in March 2021. Additionally, this revenue has increased by \$159,595 or 43% from FY 2018-19 Actual due in part to business license fees collected from cannabis-related businesses beginning in FY 2019-20.

Secured Property Tax – Property owners pay a basic tax of 1% of their property's valuation to the County annually. Historically, the City's General Fund receives approximately 1.5 cents of every property tax dollar paid by owners. Since the County annexation of the former Fire District, the City retains a portion of the former District's property tax. Along with growth of the assessed valuations, the retention of additional property taxes explains the growth of this revenue source in recent years.

Other General Fund Revenues (Continued)

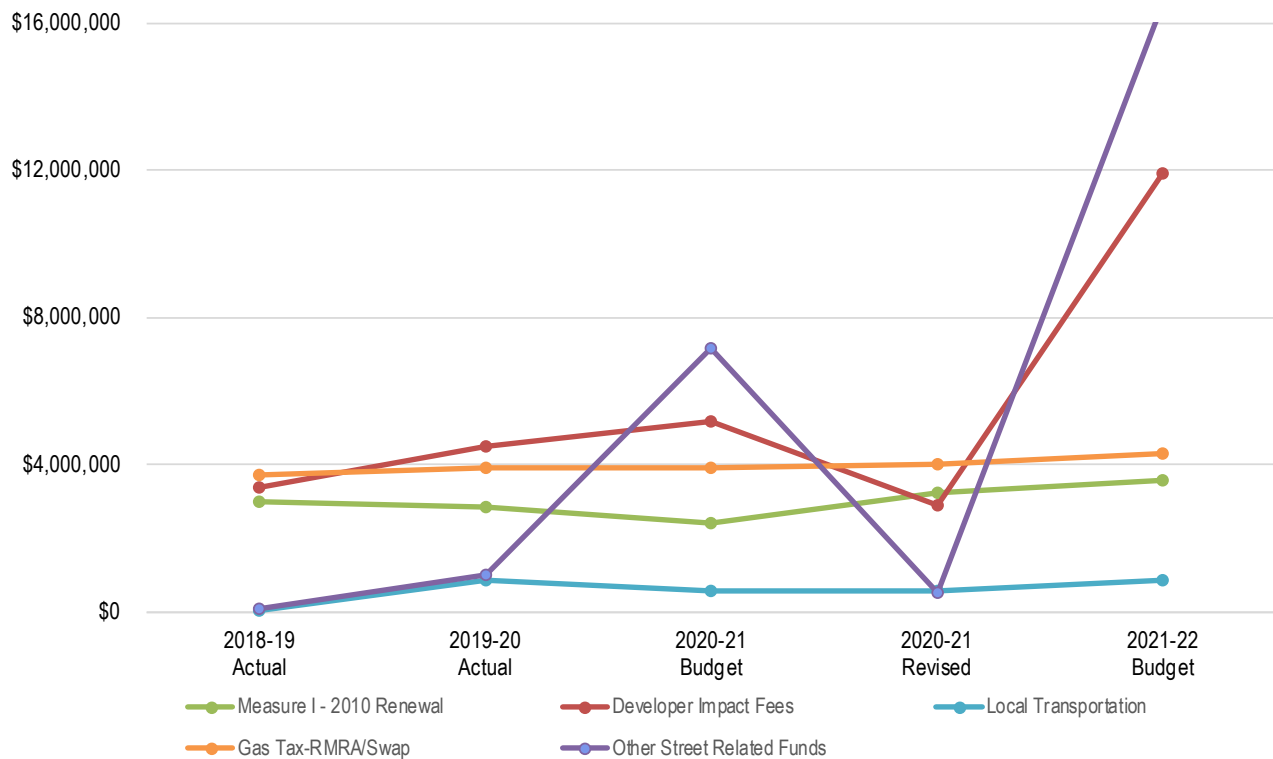
Transient Occupancy Tax (TOT) – The City's municipal code authorizes the application of a 10% tax to the cost of hotel rooms within the City. This is intended to offset the cost of governmental services (streets and public safety) that the visitors use while temporarily staying in the City. Growth is driven by a combination of occupancy, rates, and lodging supply. During the FY 2020-21 Budget process, drastic reductions in hotel lodging were anticipated due to the State of California imposing hotel operation restrictions resulting from the effects of the Coronavirus that began in March 2020. However, local lodging demands and average room rates remained largely stable throughout that time. Due to this stability, the FY 2021-22 Budget is expected to increase by \$0.5 million compared to the FY 2020-21 Budget. The FY 2021-22 Budget is also expected to remain consistent from FY 2020-21 Revised as the State of California continues to ease hotel operation restrictions.

Commercial Cannabis Tax – Through the approval of a local ballot measure in 2018, the City adopted an ordinance for the imposition of a permanent tax of 4% of gross receipts from business operations on all commercial cannabis businesses. The number of commercial cannabis businesses allowed to operate within the City are limited by both the authorized zone within the City and the proximity to other cannabis businesses. The FY 2021-22 Budget of \$700,000, is a 141% increase from the FY 2019-20 Actual.

Leased Water Rights – The City owns 6,736 acre feet of water rights (base annual production) which, after mandated ramp downs, leaves leasable water rights (55% free production allowance) at 3,705 acre feet. The General Fund leases its water rights at 90% of the Mojave Water Agency's rates which have increased over time based upon market demand. The FY 2021-22 lease rate is \$599 per acre foot compared to \$544 per acre foot in FY 2020-21 Revised. It should be noted that the lease rate was revised from \$587 to \$544 based upon the adopted rates of the Mojave Basin Water Master.

General & Administrative Recovery – This General Fund revenue is for General and Administrative recovery services for General Fund staff providing administrative services to other City departments. The FY 2021-22 Budget of \$2.8 million is 1% less than the FY 2020-21 Budget. When compared to the FY 2018-19 Actual, the FY 2021-22 Budget is \$0.1 million or 3% higher, representing a constant level of services provided and a stable revenue source.

All Other General Fund Revenue – The numerous other general fund revenue accounts that makes up this group are anticipating total collections of \$3.2 million in FY 2021-22, which is \$2.7 million or 46% less than FY 2020-21 Revised. This reduction is largely due to one-time revenues of \$2.4 million through Coronavirus Aid, Relief, and Economic Security (CARES) Act and the County of San Bernardino Coronavirus Relief funds that were received in FY 2020-21. When factoring out the Coronavirus-related revenue, the FY 2021-22 Budget is \$0.3 million, or 8% less than FY 2020-21 Revised.

Streets and Transportation Related Funds

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Measure I - 2010 Renewal	\$ 3,009,646	\$ 2,838,702	\$ 2,401,529	\$ 3,223,002	\$ 3,588,247	49%
Gas Tax	1,512,642	1,433,762	1,450,684	1,486,516	1,551,911	7%
Gas Tax-RMRA	1,754,423	1,687,272	1,666,120	1,768,425	1,885,558	13%
Gas Tax Swap	428,955	798,583	814,805	745,722	851,256	4%
Local Transportation	26,671	834,960	563,311	552,070	879,515	56%
Sub-Total Streets Funds	6,732,337	7,593,279	6,896,449	7,775,735	8,756,487	27%
Developer Impact Fees	3,376,364	4,472,566	5,171,732	2,887,566	11,894,604	130%
Other Street Related Funds	86,789	1,010,691	7,171,446	536,473	34,092,818	375%
Total Streets & Transportation Related Funds	\$10,195,490	\$13,076,536	\$19,239,627	\$11,199,774	\$54,743,909	185%

Overall, this group of 13 funds estimates revenues at \$54.7 million and is anticipated to increase 185% from the FY 2020-21 Budget of \$19.2 million. This is largely a result of increases in the Other Street Related Funds from grant and cooperative funding agreement revenues of \$26.9 million and an increase in Development Impact Fee (DIF) revenue of \$6.7 million. Other Street Related Funds revenues are expected to reach \$34.1 million in FY 2021-22 from project grants and reimbursements. The significant increase in DIF revenue is largely attributed to an anticipated \$6 million DIF Streets-2018 to be received in July 2021, related to the Tapestry project. The Local Transportation revenue is projected to increase 56% from the FY 2020-21 Budget due to one-time funding from VVTA.

Measure I Renewal – This revenue is funded by a Countywide 1/2 cent sales tax, as the 2010 Renewal approved by the County voters that went into effect in April 2010. The City receives its portion, which is restricted for street related purpose expenditures which will maintain or enhance the capacity of the streets. Measure I Renewal reflects a 49% increase over the Fiscal Year 2020-21 Budget and an 11% increase from the Fiscal Year 2020-21 Revised, which is due to the stronger than anticipated Sales tax activity.

Streets and Transportation Related Funds (Continued)

Gas Tax – Gas Tax revenue is derived from a cents per gallon tax collected at the pump. Revenues are allocated by the State on a per capita basis for street maintenance and improvements. The FY 2021-22 Budget of \$1.6 million will increase \$0.1 million or 7% from the FY 2020-21 Budget and a 4% increase from the FY 2020-21 Revised.

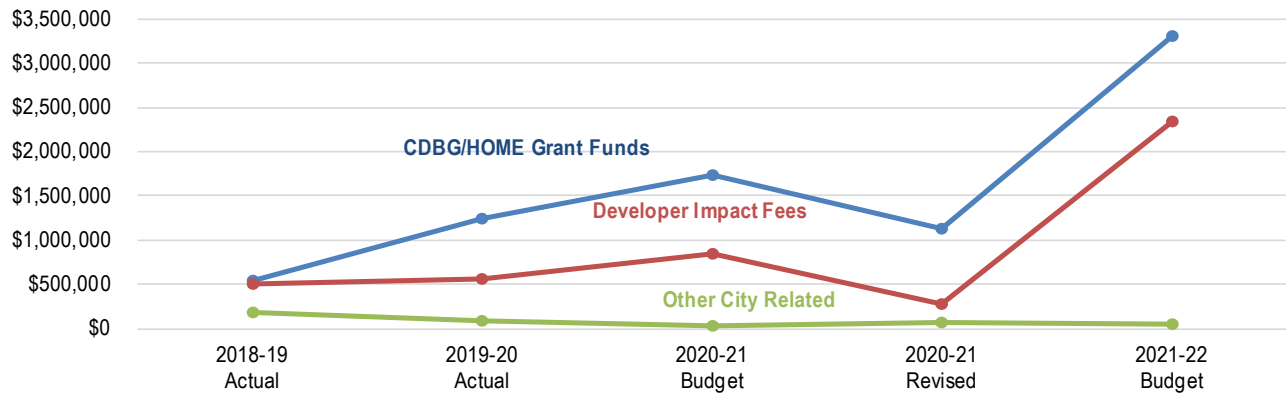
Gas Tax RMRA – This source of revenue is State funded and took effect November 2017 during Fiscal Year 2017-18. This revenue is used to repair and maintain roads, freeways, and bridges. SB 1, the Road Repair and Accountability Act (RMRA) of 2017, increased the gas tax by 12 cents and 20 cents for diesel. Vehicle registration fees also increased depending on the value of the vehicle. The estimated FY 2021-22 Budget is expected to be \$1.9 million. This is a 13% increase above the Fiscal Year 2020-21 Budget and 7% greater than the FY 2020-21 Revised.

Gas Tax Swap – This source of revenue is State funded and, beginning with the FY 2011-12 Budget, legislative actions (ABx8 6 and ABx8 9 passed in March 2010) terminated the Proposition 42 Traffic Congestion Relief and 'swapped' it with the new Gas Tax Swap revenue. This revenue is used to fund street maintenance and projects. The FY 2021-22 Budget expects an increase of 4% from the FY 2020-21 Budget and a 14% increase from FY 2020-21 Revised. This revenue is determined primarily through gasoline consumption and prices, as well as "true ups" under the fuel tax swap system. Under the swap, the State Board of Equalization (BOE) annually adjusts the Section 2103 rate to try to match what fuel tax revenues in the forecast year would have been under Prop 42, had the swap not occurred. Later, when the actual amount of gallons sold and taxable sales are known for a year, the BOE is required to "look back" and "true up" for any over or under collection of revenue compared to what the sales tax rate would have collected. This "true up" is factored into the rate set in subsequent year(s).

Local Transportation Fund (LTF) – This is funded by the County 1/4 cent sales tax. The primary use of this revenue is transportation related, including supporting the operations of Victor Valley Transit Authority (VVTa) along with appropriate street maintenance and improvements. The FY 2021-22 Budget of \$0.9 million is 56% more than FY 2020-21 Budget. This will be considered a 'one-time' increase to LTF for the City for FY 2021-22, as VVTa was a recipient of CARES Act funding during FY 2020-21, which was used to offset their organizational cost. After FY 2021-22, it is anticipated that LTF will decrease each fiscal year thereafter to zero as LTF will be completely utilized by VVTa for their operations.

Developer Impact Fees (DIFs) – Of the thirteen DIF funds, five are restricted to street-related improvements, the DIF-Streets, DIF-Storm Drainage, DIF 2018-Streets, DIF 2018-Drainage Facilities and A-04 Drainage. The DIF 2018-Streets and DIF 2018-Storm Drainage funds were implemented in July 2018. The A-04 Draining DIF fee was approved by City Council in December 2020 to fund infrastructure improvements and prevent flooding along the A-04 drainage line. These are locally controlled revenues and reflect the City's current trend in residential permitting. These five DIF's are projected to increase by \$6.7 million or 130% from the FY 2020-21 Budget and increase \$9.0 million or 312% over the FY 2020-21 Revised Budget. This significant increase in the budgeted amount is largely attributed to the City expecting to receive a \$6.0 million DIF 2018-Streets payment in July 2021 related to the Tapestry project, which will be used in part to fund the Ranchero Road project. The other factor for the increase is due to some development projects originally budgeted for FY 2020-21 being delayed until FY 2021-22, along with new developments anticipated in FY 2021-22. Total DIF collections projected in FY 2021-22 include 1,055,360 square feet of industrial, 90,377 square feet of commercial, 72 multi-housing units, and 186 single family residences.

Other Streets Related Funds – This group is comprised of two FY 2021-22 budgeted funds, the City Streets CIP and Public Works Street Maintenance fund, that have special use restrictions related to streets and transportation. The notable fund within this category typically is the City Streets CIP, which tracks grant funded and joint-funded reimbursable projects. This revenue source is expected to increase from the FY 2020-21 Budget of \$7.2 million to a projected FY 2021-22 Budget of \$34.1 million primarily due to the \$23.0 million budgeted for Ranchero Road Corridor Improvements project and \$8.7 million budgeted for the Ranchero Aqueduct crossing project. These two major projects are largely funded by reimbursable grants and cooperative funding through local partners such as the San Bernardino County Transportation Authority (SBCTA). Other planned projects include the Park and Ride Facility, H-01 Retention Basin, and the Traffic Signal - Main Street and Sultana/Timberlane.

CDBG, Developer Impact Fee, and Other City Related Funds

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
CDBG-Entitlement	\$ 454,857	\$ 1,046,473	\$ 1,698,927	\$ 1,073,165	\$ 3,293,376	94%
Other CDBG/HOME Revenue	91,711	195,064	39,500	59,647	11,391	-71%
CDBG/HOME Funds	546,568	1,241,537	1,738,427	1,132,812	3,304,767	90%
Developer Impact - Fire	196,556	56,909	170,694	7,875	16,528	-90%
Developer Impact - Police	58,477	11,464	45,910	499	3,368	-93%
Developer Impact - Public Services	133,823	25,469	119,511	3,590	8,794	-93%
Combined 2018 DIFs	114,210	465,032	509,284	265,748	2,320,485	356%
Developer Impact Fees (DIF)	503,066	558,874	845,399	277,712	2,349,175	178%
AB3229 Supplemental Law	216,907	229,707	182,000	230,113	200,549	10%
Other City Related Funds	188,142	83,007	35,190	70,137	44,474	26%
Total City Other Funds	\$ 1,454,683	\$ 2,113,125	\$ 2,801,016	\$ 1,710,774	\$ 5,898,965	111%

Overall, this group of 18 funds is projecting an 111% increase in FY 2021-22 from the FY 2020-21. This is essentially the result of an increase in revenue collected from non-streets Developer Impact Fees along with increases in the drawn CDBG entitlement funds and reimbursements from Housing and Urban Development (HUD). The CDBG/HOME funds revenue consist of 56% of the group's total FY 2021-22 Budget while non-streets Developer Impact Funds comprises 40% of the total. AB3229 Supplemental Law make up about 3% of the total revenues with \$0.2 million.

CDBG/HOME – These grants are received from U.S. Department of Housing and Urban Development (HUD) and the State, for the purpose of improving areas of the City and providing housing assistance for low income families. These revenues are largely derived from drawing down on the grants, after incurring the expenditures. The FY 2021-22 Budget represents the projects planned for FY 2021-22 that are submitted to and approved by HUD.

Other CDBG/HOME Revenue – This revenue group is comprised of several minor CDBG/HOME-related sources. The largest of this group is related to Neighborhood Stabilization Program (NSP), which served the purpose of buying, rehabilitating, and reselling abandoned/foreclosed homes within the City. In FY 2020-21, the City sold the last remaining NSP properties. The FY 2021-22 Budget consists largely of interest income from investment activity.

Developer Impact Fees – These non-street related Developer Impact Fees (DIFs) were originally made up of the Fire, Police, and Public Services DIF funds. In July 2018, City Council approved DIF 2018 fees for Fire Suppression, City Hall Facilities, Animal Control, Records Storage, and Police Facilities. These revenues vary based upon the differing rates for Single Family Residential, Multi-Family Residential, and Commercial rate structures. Revenue is received at the end of the building process and must be paid before occupancy. The FY 2021-22 Budget is a \$2.1 million increase over the FY 2020-21 Revised and a \$1.5 million increase over the FY 2020-21 Budget. The FY 2021-22 Budgeted revenues reflect recent increases in development activity and the shift from the previous DIF fee structure to the DIF 2018 fee structure.

CDBG, Developer Impact Fee and Other City Related Funds (Continued)

Other City Related Funds – The four funds in this group include: the Environmental Programs Grant fund, the Disaster Preparedness Grant fund, the 2012 Water Rights Debt Service fund, and the City Debt Service fund. Each of these funds has restrictions, limiting how its money can be spent. The fund with the greatest revenue source in this revenue group is the Environmental Programs Grant, with revenue of \$43,414.

Community Development Commission

	2018-19	2019-20	2020-21	2020-21	2021-22	%Change From 2020-21
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>
Rents & Leases	\$ 15,000	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Reimbursements/Other Agencies	21,694	0	0	0	0	n/a
Miscellaneous Revenue	0	15,030	0	0	0	n/a
Proceeds from Land Sale	0	270,000	0	0	0	n/a
All Other Revenue	0	29,727	0	0	0	n/a
Total Community Development Commission Revenue	\$ 36,694	\$ 314,757	\$ 0	\$ 0	\$ 0	n/a

The Community Development Commission contains no budgeted funds for FY 2021-22. The remaining functions of the Community Development Commission were absorbed into the General Fund beginning FY 2020-21.

Hesperia Housing Authority

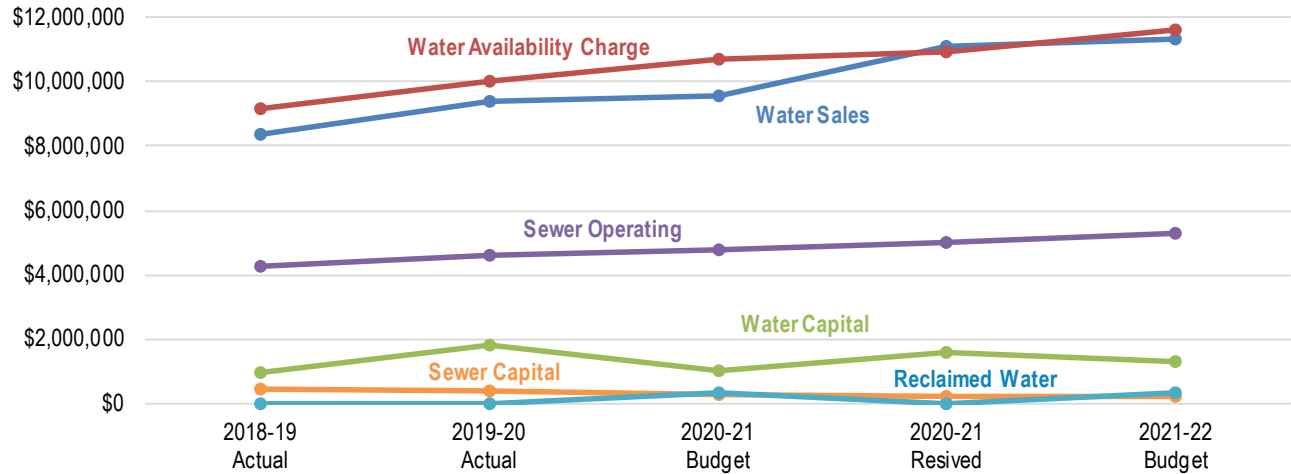
	2018-19	2019-20	2020-21	2020-21	2021-22	%Change From 2020-21
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>
Housing Authority - Interest	\$ 97,273	\$ 94,365	\$ 76,619	\$ 50,765	\$ 49,120	-36%
Loan Repayments	89,677	118,465	89,133	89,133	90,178	1%
Proceeds from Land Sales	233,821	0	0	0	0	n/a
All Other Revenue	39,169	34,599	25,140	13,906	13,000	-48%
Total Housing Authority Revenue	\$459,940	\$ 247,429	\$ 190,892	\$ 153,804	\$ 152,298	-20%

The FY 2021-22 Budget for the Hesperia Housing Authority is \$152,298. The 2021-22 Budget is 20% less than the prior year's budget and 1% lower than the FY 2020-21 Revised due to lower interest rates resulting in decreased interest revenue. The budget for FY 2021-22 is \$307,642 less than the FY 2018-19 Actual due largely to land sale revenue.

REVENUE

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Water District Revenue Trend



	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	%Change From 2020-21 Budget
Water Sales/Residential	\$ 7,059,462	\$ 7,881,766	\$ 7,963,320	\$ 9,127,412	\$ 9,492,508	19%
Water Sales/Business	428,423	464,742	529,037	495,985	540,624	2%
Water Sales/Public Building	559,110	613,985	665,755	632,033	688,916	3%
Water Sales/Irrigation	248,636	261,549	252,299	388,778	411,000	63%
Water Sales/Construction	71,821	160,257	179,113	473,356	180,144	1%
Sub-total Water Sales	\$8,367,452	\$9,382,299	\$9,589,524	\$11,117,564	\$11,313,192	18%
Water Availability Charge	9,192,568	10,050,818	10,707,089	10,923,870	11,600,000	8%
Total Water Sales	17,560,020	19,433,117	20,296,613	22,041,434	22,913,192	13%
Water Capital	976,249	1,806,811	1,000,000	1,603,291	1,300,000	30%
Sewer Operating	4,276,012	4,620,762	4,782,636	5,015,451	5,277,514	10%
Sewer Capital	415,142	393,869	249,540	199,561	206,632	-17%
Reclaimed Water Operations	0	0	300,000	0	300,000	0%
All Other District Revenue	1,545,253	1,482,258	1,641,595	1,670,825	1,499,839	-9%
Total Water District Revenue	\$ 24,772,676	\$ 27,736,817	\$ 28,270,384	\$ 30,530,562	\$ 31,497,177	11%
Before Grants						
Prop 84 Drought Relief Grant	0	0	199,537	199,978	0	-100%
Prop 1 Grant	1,689,083	2,896,118	675,760	0	0	-100%
Total Water District Revenue	\$26,461,759	\$30,632,935	\$29,145,681	\$30,730,540	\$31,497,177	8%

Water District – Overall, the FY 2021-22 Budget anticipates an 8% growth from the FY 2020-21 Budget and a 2% increase from the FY 2020-21 Revised. The increase in Water District revenue between the FY 2020-21 Revised and the FY 2021-22 Budget is attributable to increases in water sales and water availability charges. Additionally, the FY 2021-22 Budget is 3% or \$0.9 million greater than the FY 2019-20 Actual, which reflects increased revenues from the revised rate structure approved by the Board of Directors in November 2017. Even with the rate changes, Hesperia rates are still among the lowest in the area.

Water Sales – Water Customers pay for the water use registered by their meter. The FY 2021-22 Budget projects an 18% increase from the FY 2020-21 Budget and a 2% rise over the FY 2020-21 Revised. This increase over the FY 2020-21 Budget is based upon an anticipated increase in consumption, the removal of the COVID-19 pandemic assumptions, and fourth of five annual water rate increases.

Water District Revenue Trend (Continued)

Water Availability Charge – This standard charge on a customer's bill is based on the size of the water meter at the service address. The meters range in size from 5/8 inch to 8 inches. The 2021-22 Budget expects an 8% rise over the FY 2020-21 Budget, 6% above the FY 2020-21 Revised, and 26% more than FY 2018-19 Actual collections. These increases can be attributed to the recently restructured water rates. A function of the restructured water rates shifts the District from a variable revenue collection model that previously relied heavily on water sales to a more fixed revenue collection model which focuses on the replenishment of costs to ensure the availability of water to all customers. This model promotes financial stability for the District and more accurately reflects the costs related to making water available to customers.

Water Capital – This is the connection fee for new water meter installations based on the set-up of new services. The FY 2021-22 Budget of \$1.3 million is based on 300 anticipated 3/4" SFR's and various 2" meters, 4" meter, and 1" meters for projects mentioned in previous sections. In addition, 114 apartments are planned during Fiscal Year 2021-22. The upcoming budget is 30% greater than the FY 2020-21 Budget but 19% less than the FY 2020-21 Revised which anticipates 39 more residential meters to be sold before year-end. Currently, 222 3/4" meters (for homes), two 1" business meters (Auto Zone and Wendy's), one 1" irrigation meter (Planet Fitness), two 1.5" business meters (Quick Quack Car Wash and Wendy's), two 2" irrigation meters (Kaiser and Olive Tree Apartments), one 3" business meter (Kaiser), and two 4" multi-family meters (Tamarisk Apartments and Muscatel Apartments) have been sold during FY 2020-21.

Sewer Operating – Sewer services are primarily available along the Main Street corridor and the western portion of the City and comprises about 20% of the District's water customers. Sewer Billing revenue is expected to reach \$5.3 million in the FY 2021-22 Budget, an increase of \$0.3 million from the FY 2020-21 Revised and \$0.5 million over the \$4.8 million FY 2020-21 Budget. This is a reflection of the utility rate increase and the anticipated development activity in the FY 2021-22 Budget.

Sewer Capital – Like Water Capital, this revenue group reflects development activity within the City. The majority occurs on the western side of the City where more sewer lines are concentrated. The FY 2021-22 is anticipating a 17% decrease from the FY 2020-21 Budget and a 4% increase from the FY 2020-21 Revised. Anticipated FY 2021-22 development activity connecting to sewer includes 114 apartments, 80 tract homes, two gas stations, two retail buildings, two apartment complex recreation rooms and laundry facilities, one automotive repair, and one medical building.

Reclaimed Water Operations – Reclaimed water revenues are generated from both connection fees and water sales from the City's reclaimed water system. Beginning in FY 2021-22, revenues are anticipated to be received for customers connecting to and using reclaimed water. The Hesperia Golf Course is expected to be the first customer to utilize the system.

All Other District Revenue – This group of revenues comprise the remaining Water District Operating and Capital revenue (about 5% of total District revenue) of which property tax revenue (\$0.3 million), water meter fees (\$0.3 million), and delinquency fees (\$0.1 million) comprise the majority. This category of revenues is projecting a 9% decrease from the FY 2020-21 Budget primarily due to a decrease in revenue collected from reconnection fees.

**REVENUE
SUMMARY BY MAJOR GROUP**

						% Change From 2020-21 Budget
REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	
<u>General Fund Revenue</u>						
Taxes	\$ 14,250,763	\$ 14,155,997	\$ 12,736,505	\$ 15,541,095	\$ 15,679,618	23%
Fines & Forfeitures	213,152	173,268	163,200	118,655	137,550	-16%
Interest	112,305	168,764	81,688	71,715	54,555	-33%
Intergovernmental	8,360,413	9,019,413	9,291,906	9,594,288	9,926,916	7%
Charges for Services	3,451,345	4,196,934	2,932,508	4,974,068	3,655,568	25%
Licenses & Permits	316,774	337,069	294,819	326,202	540,495	83%
Grants	18,419	22,760	68,112	2,556,158	86,330	27%
Other Operating	10,515,937	9,464,993	8,917,768	9,178,489	9,158,398	3%
All Other	4,055	4,548	3,000	3,120	3,000	0%
Total General Fund Revenue	<u>\$ 37,243,163</u>	<u>\$ 37,543,746</u>	<u>\$ 34,489,506</u>	<u>\$ 42,363,790</u>	<u>\$ 39,242,430</u>	<u>14%</u>
<u>Street, Transportation, and Other Related City Funds</u>						
Streets Related Funds	\$ 10,109,384	\$ 12,189,942	\$ 19,209,627	\$ 11,194,616	\$ 54,741,665	185%
Other Transportation Related Funds	86,106	886,594	30,000	5,158	2,244	-93%
Other City Related Funds	1,454,683	2,113,125	2,801,016	2,064,763	5,898,965	111%
Total Streets & Other City Revenue	<u>\$ 11,650,173</u>	<u>\$ 15,189,661</u>	<u>\$ 22,040,643</u>	<u>\$ 13,264,537</u>	<u>\$ 60,642,874</u>	<u>175%</u>
Total City Funds	<u>\$ 48,893,336</u>	<u>\$ 52,733,407</u>	<u>\$ 56,530,149</u>	<u>\$ 55,628,327</u>	<u>\$ 99,885,304</u>	<u>77%</u>
<u>Community Development Comm.</u>						
Community Development Comm. Fund	\$ 36,694	\$ 314,757	\$ 0	\$ 0	\$ 0	n/a
<u>Hesperia Housing Authority</u>						
Hesperia Housing Authority Funds	\$ 459,940	\$ 247,429	\$ 190,892	\$ 153,804	\$ 152,298	-20%
<u>Water District Revenue</u>						
700 Water Operating Fund	\$ 19,105,273	\$ 20,889,316	\$ 21,846,008	\$ 23,699,744	\$ 24,327,581	11%
701 Water Capital Fund	2,665,332	4,702,929	1,950,297	1,803,269	1,375,000	-29%
Total Water Operating & Capital Funds	<u>\$ 21,770,605</u>	<u>\$ 25,592,245</u>	<u>\$ 23,796,305</u>	<u>\$ 25,503,013</u>	<u>\$ 25,702,581</u>	<u>8%</u>
703 Water Capital Rehab and Replace Fund	0	11,917	7,940	5,219	4,800	-40%
704 Water Contamination Mitigation Fund	0	11,117	7,900	6,407	4,800	-39%
710 Sewer Operating Fund	\$ 4,276,012	\$ 4,620,762	\$ 4,782,636	\$ 5,015,451	\$ 5,277,514	10%
711 Sewer Capital Fund	415,142	393,869	249,540	199,561	206,632	-17%
Total Sewer Operating & Capital Funds	<u>\$ 4,691,154</u>	<u>\$ 5,014,631</u>	<u>\$ 5,032,176</u>	<u>\$ 5,215,012</u>	<u>\$ 5,484,146</u>	<u>9%</u>
713 Sewer Capital Rehab & Replace Fund	0	3,025	1,360	889	850	-38%
720 Reclaimed Water Operations Fund	0	0	300,000	0	300,000	0%
Total Water District Revenue	<u>\$ 26,461,759</u>	<u>\$ 30,632,935</u>	<u>\$ 29,145,681</u>	<u>\$ 30,730,540</u>	<u>\$ 31,497,177</u>	<u>8%</u>
Fire District Revenue	\$ 760,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0	-100%
TOTAL ALL FUNDS	<u>\$ 76,612,118</u>	<u>\$ 83,937,304</u>	<u>\$ 85,872,122</u>	<u>\$ 86,512,671</u>	<u>\$ 131,534,779</u>	<u>53%</u>

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
REVENUE DETAIL						
General Fund Revenue						
Taxes						
Secured Property Tax	\$ 497,293	\$ 899,552	\$ 1,171,850	\$ 924,840	\$ 950,736	-19%
100 19 220 0000 4000						
Secured Property Taxes-LAFCO	416,259	0	0	0	0	n/a
100 19 220 0000 4001						
Prior Secured Property Tax	13,010	8,581	11,000	16,709	16,000	45%
100 19 220 0000 4005						
HOPTR	4,111	7,236	7,150	6,868	6,800	-5%
100 19 220 0000 4410						
Current Supplemental Property Tax	6,092	6,673	6,000	6,600	6,500	8%
100 19 220 0000 4010						
Prior Supplemental Property Tax	3,676	8,727	4,000	9,500	9,000	125%
100 19 220 0000 4011						
Sub-total Property Tax	\$ 940,441	\$ 930,769	\$ 1,200,000	\$ 964,517	\$ 989,036	-18%
RDA Pass-Thru	940,825	721,046	914,100	654,598	660,000	-28%
100 19 220 0000 4090						
VVEDA Tax increment	22,880	47,835	54,405	57,813	51,582	-5%
100 19 220 0000 4095						
Payment in Lieu of Property Taxes	35,000	35,000	35,000	35,000	35,000	0%
100 19 220 0000 4097						
Sales and Use Tax	10,305,374	10,161,833	9,007,000	11,131,535	11,333,000	26%
100 19 220 0000 4100						
Community Facilities District #2005-1	287,862	296,869	306,000	306,000	310,000	1%
100 51 510 0000 4031						
Commercial Cannabis Tax	37,686	290,022	185,000	710,000	700,000	278%
100 19 220 0000 4102						
Transient Occupancy Tax	1,399,842	1,389,038	765,000	1,301,632	1,300,000	70%
100 19 220 0000 4140						
Property Transfer Tax	280,853	283,585	270,000	380,000	301,000	11%
100 19 220 0000 4145						
Total Taxes	\$ 14,250,763	\$ 14,155,997	\$ 12,736,505	\$ 15,541,095	\$ 15,679,618	23%
Fines & Forfeitures						
Vehicle Code Fines	\$ 110,899	\$ 84,051	\$ 85,000	\$ 58,930	\$ 72,000	-15%
100 51 510 0000 5500						
Booking Fees	0	10	0	0	0	n/a
100 51 510 0000 5540						
DUI Arrest Fees	24,000	33,600	28,000	28,800	28,800	3%
100 51 510 0000 5530						
Vehicle Tow Fees	18,015	15,100	14,000	14,000	14,000	0%
100 51 510 0000 5510						
Other Fines & Forfeitures	60,238	40,507	36,200	16,925	22,750	-37%
Total Fines & Forfeitures	\$ 213,152	\$ 173,268	\$ 163,200	\$ 118,655	\$ 137,550	-16%
Interest						
Interest Income – City	\$ 112,305	\$ 168,764	\$ 81,688	\$ 71,715	\$ 54,555	-33%
100 19 220 0000 5600						
Total Interest	\$ 112,305	\$ 168,764	\$ 81,688	\$ 71,715	\$ 54,555	-33%

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
General Fund Revenue (Continued)						
Intergovernmental						
Vehicle License Fee 100 19 220 0000 4400	\$ 45,519	\$ 76,266	\$ 50,000	\$ 70,698	\$ 70,000	40%
Triple Flip - Motor Vehicle In-Lieu 100 19 220 0000 4405	8,314,894	8,943,147	9,241,906	9,523,590	9,856,916	7%
Total Intergovernmental	\$ 8,360,413	\$ 9,019,413	\$ 9,291,906	\$ 9,594,288	\$ 9,926,916	7%
Charges for Services						
General Plan Update 100 29 300 3000 4942	\$ 8,977	\$ 21,071	\$ 10,000	\$ 15,180	\$ 15,745	57%
Tentative Tract 100 29 300 3000 4990	4,020	2,730	1,000	10,163	6,213	521%
Home Occupancy 100 29 300 3000 4960	7,912	8,602	5,000	6,762	7,000	40%
Tenant Improvement Plan Review 100 29 300 3000 4963	3,834	3,870	2,000	6,350	6,350	218%
Tentative Parcel 100 29 300 3000 4995	4,796	4,872	3,000	3,184	3,184	6%
Project Extension 100 29 300 3000 4957	3,341	4,241	3,500	771	1,799	-49%
Conditional use 100 29 300 3000 5015	10,416	21,834	15,000	24,490	21,738	45%
Site Plans 100 29 300 3000 5005	45,390	14,113	10,000	17,024	17,024	70%
Business License 100 29 300 3000 4200	371,194	483,281	400,000	465,000	530,789	33%
Administration Fine-Code Enforcement 100 29 305 3010 5405	494,826	902,254	500,000	670,000	573,000	15%
Municipal Code Fines 100 29 305 3010 5420	106,588	110,096	80,000	65,265	70,000	-13%
Building Plan Check Fees 100 29 300 3020 5030	341,640	286,009	90,000	508,000	261,572	191%
Building Permit Fees 100 29 300 3020 4250	1,108,193	1,211,558	1,020,000	1,588,534	1,173,764	15%
Automation Fee 100 29 300 3020 4930	166,907	186,467	99,531	323,500	168,449	69%
Microfilm Fee 100 29 300 3020 4935	4,580	6,767	3,000	5,062	6,722	124%
Parks & Rec Collection Fees 100 29 300 3020 5027	12,675	14,975	8,000	11,575	13,400	68%
Lot Grading Permit Fees 100 29 300 3020 4255	69,332	59,999	49,494	83,000	52,605	6%
Final Subdivision Processing Fee 100 29 310 3100 5010	1,170	16,130	5,000	8,710	7,000	40%
Final P/M Processing Fee 100 29 310 3100 5012	4,950	5,080	3,300	1,650	3,200	-3%
Construction Permit Fee 100 29 310 3100 4260	19,942	21,762	18,000	13,375	17,000	-6%
Engineering Plan Check Fees 100 29 310 3100 5045	91,758	178,983	140,000	574,550	185,000	32%

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
REVENUE DETAIL						
General Fund Revenue (Continued)						
Charges for Services (Continued)						
Grading Plan Review Fees 100 29 310 3100 5050	\$ 21,624	\$ 23,202	\$ 20,000	\$ 37,250	\$ 25,000	25%
Construction Inspection Fees 100 29 310 3100 5035	211,373	198,967	160,000	208,000	180,000	13%
Administration Fine-Animal Control 100 29 305 5000 5405	132,846	195,022	135,000	138,000	135,000	0%
Other Charges for Services	203,061	215,049	151,683	188,673	174,014	15%
Total Charges for Services	\$ 3,451,345	\$ 4,196,934	\$ 2,932,508	\$ 4,974,068	\$ 3,655,568	25%
Licenses & Permits						
Animal Licenses 100 29 305 5000 4210	\$ 154,756	\$ 138,830	\$ 155,000	\$ 135,000	\$ 135,000	-13%
Animal Impound Fee 100 29 305 5000 5065	47,166	34,988	46,000	39,500	40,000	-13%
FOG Annual Inspection 100 29 300 3020 5034	42,467	39,474	25,000	43,243	41,642	67%
Residential Truck Parking Permit 100 29 300 3020 4292	0	0	0	24,000	75,000	n/a
Residential Housing Business License 100 29 305 3010 4202	0	0	0	10,000	158,500	n/a
Deemed Approved Alcohol License Inspections 100 29 300 3000 4221	0	0	0	6,650	22,800	n/a
Other Licenses & Permits	72,385	123,777	68,819	67,809	67,553	-2%
Total Licenses & Permits	\$ 316,774	\$ 337,069	\$ 294,819	\$ 326,202	\$ 540,495	83%
Grants						
Coronavirus Relief Funds 100 19 220 0000 4759	0	0	0	\$ 1,190,177	0	n/a
Coronavirus Relief Funds-County 100 19 220 0000 4763	0	0	0	1,190,177	0	n/a
Coronavirus Relief Funds-County Capital 100 19 220 0000 4764	0	0	0	33,335	0	n/a
Police Dept. of Justice LLEBG Grant 100 51 510 0000 4770	0	0	23,528	68,201	22,835	-3%
Police Off Highway Grant 100 51 510 0000 4790	18,419	22,760	21,328	21,328	39,267	84%
Police Homeland Security Grant 100 51 510 0000 4811	0	0	23,256	52,940	24,228	4%
Total Grants	\$ 18,419	\$ 22,760	\$ 68,112	\$ 2,556,158	\$ 86,330	27%
Other Operating						
Article 19 Landfill Fee 100 19 220 0000 4170	\$ 69,115	\$ 77,187	\$ 75,000	\$ 90,942	\$ 88,000	17%
Cable Franchise Fee 100 19 220 0000 4150, 4151	781,409	780,667	675,000	792,872	766,048	13%
Advance Disposal Franchise Fee 100 19 220 0000 4155	1,399,489	1,446,339	1,430,000	1,524,628	1,584,516	11%
Utilities Franchise Fee 100 19 220 0000 4160	1,069,789	1,088,571	1,096,353	1,074,574	1,069,159	-2%
Water Franchise Fee 100 19 220 0000 4165	250,000	250,000	250,000	250,000	250,000	0%
Sub Total Franchise Fees	\$ 3,569,802	\$ 3,642,764	\$ 3,526,353	\$ 3,733,016	\$ 3,757,723	7%

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
General Fund Revenue (Continued)						
Other Operating (Continued)						
State Mandated Claims SB90 100 19 220 0000 4500	\$ 36,778	\$ 50,884	\$ 35,000	\$ 285,203	\$ 45,000	29%
Insurance Reimb - Finance 100 19 220 0000 5803	1,563,517	0	0	0	0	n/a
General & Administrative Recovery 100 19 220 0000 5820	2,682,555	2,697,338	2,807,356	2,807,356	2,768,055	-1%
Assessment Cost Recovery 100 19 220 0000 5830	10,358	14,251	5,616	5,616	5,000	-11%
Leased Water Rights-Other 100 19 220 0000 5871	238,680	244,188	250,155	229,024	252,179	1%
Leased Water Rights-RLF 100 19 220 0000 5872	1,863,160	1,906,156	1,952,735	1,786,496	1,967,116	1%
Proceeds From Land Sale 100 19 220 0000 5900	0	124,100	0	0	0	n/a
Pet Adoption Charges 100 29 305 5000 4215	50,036	43,255	50,000	33,000	38,000	-24%
City/County Hazmat Contract 100 19 220 0000 5368	121,488	166,844	171,849	171,849	177,005	3%
Cell Tower Rent 100 19 220 0000 5885	22,760	23,215	24,410	23,679	24,153	-1%
Library Electricity Reimb 100 29 310 3110 5804	4,071	0	500	3,548	13,461	2592%
Other Operating	352,732	551,998	93,794	99,702	110,706	18%
Total Other Operating	\$ 10,515,937	\$ 9,464,993	\$ 8,917,768	\$ 9,178,489	\$ 9,158,398	3%
All Other						
Miscellaneous/General Govt. 100 19 220 0000 5950	\$ 4,055	\$ 4,548	\$ 3,000	\$ 3,120	\$ 3,000	0%
Total All Other	\$ 4,055	\$ 4,548	\$ 3,000	\$ 3,120	\$ 3,000	0%
Total General Fund Revenue	\$ 37,243,163	\$ 37,543,746	\$ 34,489,506	\$ 42,363,790	\$ 39,242,430	14%
170 Community Development Commission						
Interest						
CDC - Interest 170 25 261 0000 5600	\$ 0	\$ 29,727	\$ 0	\$ 0	\$ 0	n/a
Total Interest Income	\$ 0	\$ 29,727	\$ 0	\$ 0	\$ 0	n/a
Other						
Rents & Leases 170 25 261 0000 5700	\$ 15,000	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Reimbursements/Other Agencies 170 25 261 0000 5800	21,694	0	0	0	0	n/a
Proceeds from Land Sale 170 19 220 0000 5900	0	270,000	0	0	0	n/a
Misc. Revenue 170 25 261 0000 5950	0	15,030	0	0	0	n/a
Total CDC Other	\$ 36,694	\$ 285,030	\$ 0	\$ 0	\$ 0	n/a
Total Community Development Commission	\$ 36,694	\$ 314,757	\$ 0	\$ 0	\$ 0	n/a

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Hesperia Housing Authority (HHA) Funds (370, 371)						
370 Hesperia Housing Authority						
Interest						
Housing Authority - Interest	\$ 97,273	\$ 94,365	\$ 76,619	\$ 50,765	\$ 49,120	-36%
370 19 220 0000 5600						
Total Interest	\$ 97,273	\$ 94,365	\$ 76,619	\$ 50,765	\$ 49,120	-36%
Other						
Loan Repayments	\$ 89,677	\$ 118,465	\$ 89,133	\$ 89,133	\$ 90,178	1%
370 25 263 0000 4746						
Gain on Sale/Exchange of Asset	233,821	0	0	0	0	n/a
370-25-263-0000-5915						
Miscellaneous	1,150	1,375	1,000	3,000	3,000	200%
370 25 263 0000 5950						
Total Other	\$ 324,648	\$ 119,840	\$ 90,133	\$ 92,133	\$ 93,178	3%
Total Hesperia Housing	\$ 421,921	\$ 214,205	\$ 166,752	\$ 142,898	\$ 142,298	-15%
371 VVEDA Housing						
Interest						
VVEDA Housing Authority - Interest	\$ 38,019	\$ 33,224	\$ 24,140	\$ 10,906	\$ 10,000	-59%
371 19 220 0000 5600						
Total Interest	\$ 38,019	\$ 33,224	\$ 24,140	\$ 10,906	\$ 10,000	-59%
Total VVEDA Housing	\$ 38,019	\$ 33,224	\$ 24,140	\$ 10,906	\$ 10,000	-59%
Total HHA Funds	\$ 459,940	\$ 247,429	\$ 190,892	\$ 153,804	\$ 152,298	-20%
Other City Funds						
Community Development Block Grant (CDBG) Funds (251, 252, 253, 257, 258)						
251 CDBG Fund						
CDBG Administration Reimbursement	\$ 454,857	\$ 1,046,473	\$ 1,698,927	\$ 1,073,165	\$ 2,303,429	36%
251 25 270 2700 4730						
CDBG Loan Repayment	14,950	72,781	0	34,193	0	n/a
251 25 270 2700 4746						
CDBG Program Income	1,661	8,087	0	3,799	0	n/a
251 25 270 2700 5903						
CDBG Miscellaneous Reimbursement	0	675	0	0	0	n/a
251 29 700 0000 5800						
Total CDBG Fund 251	\$ 471,468	\$ 1,128,016	\$ 1,698,927	\$ 1,111,157	\$ 2,303,429	36%
252 HOME Grant Fund						
Interest						
CDBG HOME Grant Program Interest Income	\$ 7,202	\$ 4,935	\$ 5,900	\$ 1,495	\$ 1,109	-81%
252 19 220 0000 5600						
1999 Home-DAP Repayments	4,776	42,160	0	6,282	0	n/a
252 25 264 2700 4747						
1999 Home-HRLP Loan Repayments	0	13,500	0	0	0	n/a
252 25 264 2700 4748						
DOIM Income from Home Activites	0	5,350	0	0	0	n/a
252 25 264 2700 4758						
Total HOME Fund 252	\$ 11,978	\$ 65,945	\$ 5,900	\$ 7,777	\$ 1,109	-81%

**REVENUE
DETAIL BY FUND**

						% Change From 2020-21 Budget
REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	
Other City Funds (Continued)						
253 CDBG-Revolving Loan Fund						
CDBG Revolving Loan Program Interest Income 253 19 220 0000 5600	\$ 7,560	\$ 6,470	\$ 4,600	\$ 1,824	\$ 1,351	-71%
Total CDBG-Revolving Loan Fund 253	\$ 7,560	\$ 6,470	\$ 4,600	\$ 1,824	\$ 1,351	-71%
257 CDBG-Neighborhood Stabilization Program (NSP)						
NSP - Interest Income 257 19 220 0000 5600	\$ 46,575	\$ 41,106	\$ 29,000	\$ 12,054	\$ 8,931	-69%
NSP - Rents/Lease 257 25 270 2700 5870	8,987	0	0	0	0	n/a
	\$ 55,562	\$ 41,106	\$ 29,000	\$ 12,054	\$ 8,931	-69%
Total CDBG-Neighborhood Stabilization Fund 257						
258 CDBG-CV Cares Act Fund						
CDBG-CV Cares Act Administration Reimbursement 258 25 270 2700 4730	\$ 0	\$ 0	\$ 0	\$ 353,989	\$ 989,947	n/a
Total CDBG-CV Cares Act Fund 258	\$ 0	\$ 0	\$ 0	\$ 353,989	\$ 989,947	n/a
Total CDBG Funds (251, 252, 253, 257, 258)	\$ 546,568	\$ 1,241,537	\$ 1,738,427	\$ 1,486,801	\$ 3,304,767	90%
204 Measure I - 2010 Renewal Fund						
Measure I - 2010 Renewal Interest Income 204 19 220 0000 5600	\$ 84,939	\$ 94,682	\$ 66,400	\$ 28,753	\$ 21,847	-67%
Measure I – 2010 Renewal 204 29 310 3150 4126	2,924,707	2,744,020	2,335,129	3,194,249	3,566,400	53%
Total Measure I - 2010 Renewal Fund 204	\$ 3,009,646	\$ 2,838,702	\$ 2,401,529	\$ 3,223,002	\$ 3,588,247	49%
205 Gas Tax Fund						
Interest						
Gas Tax Fund Interest Income 205 19 220 0000 5600	\$ 1,780	\$ 0	\$ 0	\$ 777	\$ 662	n/a
SubTotal Interest	\$ 1,780	\$ 0	\$ 0	\$ 777	\$ 662	n/a
Intergovernmental						
Gas Tax Section 2105 205 29 310 3150 4130	\$ 518,533	\$ 496,135	\$ 510,773	\$ 514,002	\$ 554,680	9%
Gas Tax Section 2106 205 29 310 3150 4132	333,122	301,091	317,946	311,814	336,646	6%
Gas Tax Section 2107 205 29 310 3150 4134	651,707	629,036	614,465	652,423	652,423	6%
Gas Tax Section 2107.5 205 29 310 3150 4135	7,500	7,500	7,500	7,500	7,500	0%
SubTotal Intergovernmental	\$ 1,510,862	\$ 1,433,762	\$ 1,450,684	\$ 1,485,739	\$ 1,551,249	7%
Total Gas Tax Fund 205	\$ 1,512,642	\$ 1,433,762	\$ 1,450,684	\$ 1,486,516	\$ 1,551,911	7%
206 Gas Tax Swap						
Gas Tax Swap Interest Income 206 19 220 0000 5600	\$ 2,231	\$ 938	\$ 620	\$ 2	\$ 3	-100%
Gas Tax Swap 7360 206 29 310 3150 4136	426,724	797,645	814,185	745,720	851,253	5%
Total Gas Tax Swap Fund 206	\$ 428,955	\$ 798,583	\$ 814,805	\$ 745,722	\$ 851,256	4%
207 Local Transportation Fund						
Local Transportation Fund Interest Income 207 19 220 0000 5600	\$ 26,671	\$ 27,096	\$ 21,730	\$ 10,489	\$ 8,250	-62%
Local Transportation SB325 - Article 8 207 29 310 3150 4110	0	807,864	541,581	541,581	871,265	61%
Total Local Transportation Fund 207	\$ 26,671	\$ 834,960	\$ 563,311	\$ 552,070	\$ 879,515	56%

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
REVENUE DETAIL						
Other City Funds (Continued)						
209 Gas Tax - RMRA						
Gas Tax RMRA Interest Income 209 19 220 0000 5600	\$ 15,430	\$ 18,294	\$ 9,980	\$ 4,751	\$ 2,193	-78%
Gas Tax RMRA 209 29 310 3150 4137	1,738,993	1,668,978	1,656,140	1,719,674	1,883,365	14%
Gas Tax RMRA 2018-19 Street Impr Proj Grant Reimb 209 29 700 7149 4700	0	0	0	44,000	0	n/a
Total Gas Tax-RMRA	\$ 1,754,423	\$ 1,687,272	\$ 1,666,120	\$ 1,768,425	\$ 1,885,558	13%
254 AQMD (AB2766 - Transit) Fund						
AQMD Fund Interest Income 254 19 220 0000 5600	\$ 632	\$ 229	\$ 0	\$ 127	\$ 87	n/a
AQMD - AB2766 Signal Sync. Grant 254 29 700 7133 4875	0	484,482	0	0	0	n/a
Total AQMD Fund 254	\$ 632	\$ 484,711	\$ 0	\$ 127	\$ 87	n/a
255 AB3229 Supplemental Law Fund						
AB2339 Supplemental Law Interest Income 255 19 220 0000 5600	\$ 2,169	\$ 2,450	\$ 2,000	\$ 638	\$ 549	-73%
AB3229 COP's Grant 255 51 510 0000 4780	214,738	227,257	180,000	229,475	200,000	11%
Total AB3229 Supplemental Law Fund 255	\$ 216,907	\$ 229,707	\$ 182,000	\$ 230,113	\$ 200,549	10%
256 Environmental Programs Grants						
Environmental Programs Grants Fund Interest Income 256 19 220 0000 5600	\$ 2,683	\$ 2,740	\$ 2,000	\$ 885	\$ 664	-67%
Beverage Recycling Grant 256 07 200 0000 4710	46,936	23,834	0	23,000	22,321	n/a
Grant Reimbursement 256 07 200 0000 4700	0	0	0	614	0	
Recycling Revenue 256 07 200 0000 5895	15,037	18,749	0	9,604	0	n/a
Tire Grant 256 07 200 2001 4700	16,918	2,376	0	34,901	20,429	n/a
Litter Fines 256 51 510 0000 5402	21	39	0	7	0	n/a
Total Environmental Programs Grants Fund 256	\$ 81,595	\$ 47,738	\$ 2,000	\$ 69,011	\$ 43,414	2071%
260 Disaster Preparedness Grant						
Disaster Preparedness Grant Fund Interest Income 260 19 220 0000 5600	\$ 795	\$ 772	\$ 550	\$ 217	\$ 160	-71%
Disaster Preparedness Grant Reimbursement 260 07 200 0000 4700	25,460	0	0	0	0	n/a
Miscellaneous Revenue	1,729	0	0	0	0	n/a
Total Disaster Preparedness Grant Fund 260	\$ 27,984	\$ 772	\$ 550	\$ 217	\$ 160	-71%

**REVENUE
DETAIL BY FUND**

						% Change From 2020-21 Budget
REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	
Other City Funds (Continued)						
263 Public Works Street Maintenance						
Public Works Street Maintenance Interest Income 263 19 220 0000 5600	\$ 12,840	\$ 16,805	\$ 5,000	\$ 3,242	\$ 2,157	-57%
Reimbursements 263 29 310 3150 5800	41,437	304,738	0	0	0	n/a
Public Works Graffiti Miscellaneous Income 263 07 200 0000 5950	31,197	80,340	25,000	1,789	0	-100%
Total Public Works Street Maintenance 263	\$ 85,474	\$ 401,883	\$ 30,000	\$ 5,031	\$ 2,157	-93%
300 Streets Development Impact Fee (DIF) Fund						
Streets DIF Interest Income 300 19 220 0000 5600	\$ 118,687	\$ 75,413	\$ 61,600	\$ 15,577	\$ 11,432	-81%
Streets DIF Fees 300 29 310 3150 5060	2,052,776	379,945	1,053,599	37,148	77,677	-93%
DIF - Rancho Road I-15 Interchange 300 29 700 7086 5950	0	350,000	0	0	0	n/a
Total Streets DIF Fund 300	\$ 2,171,463	\$ 805,358	\$ 1,115,199	\$ 52,725	\$ 89,109	-92%
301 Storm Drain Development Impact Fee (DIF) Fund						
Storm Drain DIF Interest Income 301 19 220 0000 5600	\$ 66,279	\$ 55,206	\$ 38,400	\$ 15,115	\$ 11,170	-71%
Storm Drain DIF Fees 301 29 310 3150 5088	272,358	48,619	138,226	6,720	10,259	-93%
Reimbursements/Other Agencies 301 29 310 3150 5800	0	0	0	18,115	0	n/a
Total Storm Drain DIF 301	\$ 338,637	\$ 103,825	\$ 176,626	\$ 39,950	\$ 21,429	-88%
302 Fire DIF Fund						
Fire DIF Interest Income 302 19 220 0000 5600	\$ 27,013	\$ 24,322	\$ 17,160	\$ 6,973	\$ 5,170	-70%
Fire DIF Fees 302 29 310 3150 5062	169,543	32,587	153,534	902	11,358	-93%
Total Fire DIF 302	\$ 196,556	\$ 56,909	\$ 170,694	\$ 7,875	\$ 16,528	-90%
303 Police DIF Fund						
Police DIF Interest Income 303 19 220 0000 5600	\$ 8,174	\$ 1,808	\$ 150	\$ 98	\$ 70	-53%
Police DIF Fees 303 29 310 3150 5063	50,303	9,656	45,760	401	3,298	-93%
Total Police DIF 303	\$ 58,477	\$ 11,464	\$ 45,910	\$ 499	\$ 3,368	-93%
304 Public Services DIF Fund						
Public Services DIF Interest Income 304 19 220 0000 5600	\$ 22	\$ 134	\$ 0	\$ 0	\$ 0	n/a
Public Services DIF Fees 304 29 310 3150 5064	133,801	25,335	119,511	3,590	8,794	-93%
Total Public Services DIF 304	\$ 133,823	\$ 25,469	\$ 119,511	\$ 3,590	\$ 8,794	-93%

**REVENUE
DETAIL BY FUND**

						% Change From 2020-21 Budget
REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	
Other City Funds (Continued)						
306 DIF 2018-Streets Fund						
DIF 2018-Streets Interest Income 306 19 220 0000 5600	\$ 6,960	\$ 38,142	\$ 23,580	\$ 25,480	\$ 19,507	-17%
DIF 2018-Streets 306 29 310 3150 5066	783,151	3,264,328	3,593,066	1,865,395	10,542,564	193%
Total DIF 2018-Streets 306	\$ 790,111	\$ 3,302,470	\$ 3,616,646	\$ 1,890,875	\$ 10,562,071	192%
307 DIF 2018-Drainage Facilities Fund						
DIF 2018-Drainage Facilities Interest Income 307 19 220 0000 5600	\$ 672	\$ 3,305	\$ 2,100	\$ 2,078	\$ 1,591	-24%
DIF 2018-Drainage Facilities 307 29 310 3150 5067	75,481	257,608	261,161	153,519	904,065	246%
Total DIF 2018-Drainage Facilities 307	\$ 76,153	\$ 260,913	\$ 263,261	\$ 155,597	\$ 905,656	244%
308 DIF 2018-Fire Suppression Fund						
DIF 2018-Fire Suppression Interest Income 308 19 220 0000 5600	\$ 453	\$ 2,325	\$ 1,420	\$ 1,642	\$ 1,256	-12%
DIF 2018-Fire Suppression 308 29 310 3150 5068	51,035	209,575	226,260	117,835	1,144,818	406%
Total DIF 2018-Fire Suppression 308	\$ 51,488	\$ 211,900	\$ 227,680	\$ 119,477	\$ 1,146,074	403%
309 DIF 2018-City Hall Facilities Fund						
DIF 2018-City Hall Facilities Interest Income 309 19 220 0000 5600	\$ 371	\$ 1,970	\$ 1,190	\$ 1,407	\$ 1,076	-10%
DIF 2018-City Hall Facilities 309 29 310 3150 5069	41,764	181,847	107,357	99,283	1,040,677	869%
Total DIF 2018-City Hall Facilities 309	\$ 42,135	\$ 183,817	\$ 108,547	\$ 100,690	\$ 1,041,753	860%
310 DIF 2018-Animal Control Fund						
DIF 2018-Animal Control Interest Income 310 19 220 0000 5600	\$ 156	\$ 688	\$ 430	\$ 678	\$ 515	20%
DIF 2018-Animal Control 310 29 310 3150 5070	17,570	56,249	74,107	38,259	61,542	-17%
Total DIF 2018-Animal Control 310	\$ 17,726	\$ 56,937	\$ 74,537	\$ 38,937	\$ 62,057	-17%
311 DIF 2018-Records Storage Fund						
DIF 2018-Records Storage Interest Income 311 19 220 0000 5600	\$ 18	\$ 96	\$ 56	\$ 67	\$ 51	-9%
DIF 2018-Records Storage 311 29 310 3150 5071	2,048	8,761	92,454	4,805	50,869	-45%
Total DIF 2018-Records Storage 311	\$ 2,066	\$ 8,857	\$ 92,510	\$ 4,872	\$ 50,920	-45%
312 DIF 2018-Police Fund						
DIF 2018-Police Interest Income 312 19 220 0000 5600	\$ 7	\$ 38	\$ 24	\$ 28	\$ 23	-4%
DIF 2018-Police 312 29 310 3150 5072	788	3,483	5,986	1,744	19,658	228%
Total DIF 2018-Police 312	\$ 795	\$ 3,521	\$ 6,010	\$ 1,772	\$ 19,681	227%
313 DIF A-04 Drainage Fund						
DIF A-04 Drainage Interest 313 19 220 0000 5600	\$ 0	\$ 0	\$ 0	\$ 142	\$ 166	100%
DIF A-04 Drainage 313 29 310 3150 5073	0	0	0	748,277	316,173	100%
Total DIF A-04 Drainage 313	\$ 0	\$ 0	\$ 0	\$ 748,419	\$ 316,339	100%

**REVENUE
DETAIL BY FUND**

						% Change From 2020-21 Budget
REVENUE DETAIL	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	
Other City Funds (Continued)						
402 2012 Water Rights Debt Service Fund						
2012 Water Rights Debt Service Fund Interest Income	\$ 31,799	\$ 19,135	\$ 17,770	\$ 504	\$ 500	-97%
402 19 220 0000 5600						
Total 2012 Water Rights Debt Service Fund 402	\$ 31,799	\$ 19,135	\$ 17,770	\$ 504	\$ 500	-97%
403 2005 COP Debt Service Fund						
2005 Refinance Debt Service Fund Interest Income	\$ 25,485	\$ 15,362	\$ 14,870	\$ 405	\$ 400	-97%
403 19 220 0000 5600						
Total 2005 Refinance Debt Service Fund 403	\$ 25,485	\$ 15,362	\$ 14,870	\$ 405	\$ 400	-97%
504 City Streets CIP						
Park and Ride Grant Reimbursement						
504 29 650 6523 4700	\$ 0	\$ 0	\$ 0	\$ 0	\$ 782,000	n/a
Park and Ride - CMAQ Grant	0	0	782,000	0	0	-100%
504 29 650 6523 4800						
Ranchero Corridor - CalRecycle Grant	0	0	0	0	0	n/a
504 29 700 7094 4700						
Ranchero Corridor - SB1 LPP Grant	0	0	0	0	1,000,000	n/a
504 29 700 7094 4844						
Ranchero Corridor - SB1 LPP Formula	0	0	0	0	7,090,353	n/a
504 29 700 7094 4845						
Ranchero Corridor - County Reimbursement	0	0	1,975,000	296,576	6,608,290	235%
504 29 700 7094 5800						
Ranchero Corridor - SBCTA Reimbursement	0	0	0	0	8,294,705	n/a
504 29 700 7094 5999						
Traffic Signal @ Ranchero Road/Maple Avenue	0	0	0	0	61,650	n/a
504 29 700 7131 5999						
Ranchero Aqueduct Crossing - Grant	0	0	1,146,000	0	0	-100%
504 29 700 7139 4700						
Ranchero Aqueduct Crossing - SB1 LPP Grant	0	0	0	0	2,900,000	n/a
504 29 700 7139 4844						
Ranchero Aqueduct Crossing - SB1 LPP Formula	0	0	0	0	3,902,400	n/a
504 29 700 7139 4845						
Ranchero Aqueduct Crossing	0	0	0	0	1,940,076	n/a
504 29 700 7139 5800						
Walnut Street - H-01 Retention Basin	0	0	400,000	0	750,000	88%
504 29 700 7141 4700						
Traffic Signal @ Ranchero Road/Cottonwood Ave	0	0	0	0	61,650	n/a
504 29 700 7146 5800						
Bear Valley Road Bus Stop Relocation	0	44,515	0	4,402	0	n/a
504 29 700 7148 4700						
Bear Valley Road Bus Stop Reloc-Other Reimburse	0	79,000	0	0	0	n/a
504 29 700 7148 5999						
I Avenue Corridor Study	0	0	238,146	230,037	0	-100%
504 29 700 7151 4700						
Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	0	0	61,650	n/a
504 29 700 7154 5999						
E Ave. Street Improvements	0	0	2,600,000	0	0	-100%
504 29 700 7157 4700						
Traffic Signal Main/Sultana/Timberlane	0	0	0	0	637,500	n/a
504 29 700 7159 4700						
Other Miscellaneous	683	582	300	300	300	0%
Total City Streets CIP Fund 504	\$ 683	\$ 124,097	\$ 7,141,446	\$ 531,315	\$ 34,090,574	377%

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
REVENUE DETAIL						
Other City Funds (Continued)						
509 City Facilities CIP						
City Facilities CIP Interest Income	\$ 6,584	\$ 0	\$ 0	\$ 0	\$ 0	n/a
509 19 220 0000 5600						
Reimbursements/Other	14,695	0	0	0	0	n/a
509 19 220 0000 5900						
Total City Facilities CIP Fund 509	\$ 21,279	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Streets Capital Improvement Project (CIP) Funds						
204 Measure I - 2010 Renewal	\$ 3,009,646	\$ 2,838,702	\$ 2,401,529	\$ 3,223,002	\$ 3,588,247	49%
205 Gas Tax	1,512,642	1,433,762	1,450,684	1,486,516	1,551,911	7%
206 Gas Tax Swap	428,955	798,583	814,805	745,722	851,256	4%
207 Local Transportation	26,671	834,960	563,311	552,070	879,515	56%
209 Gas Tax-RMRA	1,754,423	1,687,272	1,666,120	1,768,425	1,885,558	13%
300 Street Development Impact Fee	2,171,463	805,358	1,115,199	52,725	89,109	-92%
301 Storm Drain Development						
Impact Fee	338,637	103,825	176,626	39,950	21,429	-88%
306 DIF 2018-Streets Fund	790,111	3,302,470	3,616,646	1,890,875	10,562,071	192%
307 DIF 2018-Drainage Facilities Fund	76,153	260,913	263,261	155,597	905,656	244%
313 DIF A-04 Drainage	0	0	0	748,419	316,339	n/a
504 City Streets CIP	683	124,097	7,141,446	531,315	34,090,574	377%
Total Streets CIP Related Revenue Funds	\$ 10,109,384	\$ 12,189,942	\$ 19,209,627	\$ 11,194,616	\$ 54,741,665	185%
Other Transportation Related Funds						
254 AQMD (AB2766 Transit)	\$ 632	\$ 484,711	\$ 0	\$ 127	\$ 87	n/a
263 Public Works Street						
Maintenance	85,474	401,883	30,000	5,031	2,157	-93%
Total Other Transportation Funds	\$ 86,106	\$ 886,594	\$ 30,000	\$ 5,158	\$ 2,244	-93%
Total Streets Capital and Other Transportation Funds	\$ 10,195,490	\$ 13,076,536	\$ 19,239,627	\$ 11,199,774	\$ 54,743,909	185%
Other City Related Funds						
251 Community Development Block Grant	\$ 471,468	\$ 1,128,016	\$ 1,698,927	\$ 1,111,157	\$ 2,303,429	36%
252 HOME Grant	11,978	65,945	5,900	7,777	1,109	-81%
253 CDBG Revolving Loan Program	7,560	6,470	4,600	1,824	1,351	-71%
255 AB3229 Supplemental Law	216,907	229,707	182,000	230,113	200,549	10%
256 Environmental Programs/Grants	81,595	47,738	2,000	69,011	43,414	2071%
257 Neighborhood Stabilization Program	55,562	41,106	29,000	12,054	8,931	-69%
258 CDBG-CV Cares Act	0	0	0	353,989	989,947	n/a
260 Disaster Preparedness Grant	27,984	772	550	217	160	-71%
302 Fire Development Impact Fee	196,556	56,909	170,694	7,875	16,528	-90%
303 Police Development Impact Fee	58,477	11,464	45,910	499	3,368	-93%
304 Public Services Development						
Impact Fee	133,823	25,469	119,511	3,590	8,794	-93%
308 DIF 2018-Fire Suppression Fund	51,488	211,900	227,680	119,477	1,146,074	403%
309 DIF 2018-City Hall Facilities Fund	42,135	183,817	108,547	100,690	1,041,753	860%
310 DIF 2018-Animal Control Fund	17,726	56,937	74,537	38,937	62,057	-17%
311 DIF 2018-Records Storage Fund	2,066	8,857	92,510	4,872	50,920	-45%
312 DIF 2018-Police Fund	795	3,521	6,010	1,772	19,681	227%
402 Water Rights Debt Service Fund	31,799	19,135	17,770	504	500	-97%
403 2005 COP Refinance Debt Service Fund	25,485	15,362	14,870	405	400	-97%
509 City Facilities CIP	21,279	0	0	0	0	n/a
Total Other City Related Funds	\$ 1,454,683	\$ 2,113,125	\$ 2,801,016	\$ 2,064,763	\$ 5,898,965	111%
Total Streets CIP, Other Transportation, and Other City Related Funds	\$ 11,650,173	\$ 15,189,661	\$ 22,040,643	\$ 13,264,537	\$ 60,642,874	175%

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
REVENUE DETAIL						
Water District						
700 Water Operating Fund						
Taxes						
Secured Property Taxes	\$ 303,151	\$ 309,729	\$ 310,000	\$ 317,162	\$ 323,505	4%
700 29 400 4070 4000						
RDA Pass-Thru	147,694	186,291	290,000	152,265	162,080	-44%
700 29 400 4070 4090						
VVEDA Pass-Through	14,748	16,095	17,000	16,626	18,940	11%
700 29 400 4070 4095						
Total Taxes	\$ 465,593	\$ 512,115	\$ 617,000	\$ 486,053	\$ 504,525	-18%
Interest						
Interest Income	\$ 107,534	\$ 68,769	\$ 58,200	\$ 20,000	\$ 20,000	-66%
700 29 400 4070 5605						
Interest COP	168	76	120	42	50	-58%
700 29 400 4070 5615						
Total Interest	\$ 107,702	\$ 68,845	\$ 58,320	\$ 20,042	\$ 20,050	-66%
Intergovernmental						
City Rent Charge	\$ 9,192	\$ 17,276	\$ 0	\$ 17,276	\$ 17,276	n/a
700 29 400 4070 5880						
Total Intergovernmental	\$ 9,192	\$ 17,276	\$ 0	\$ 17,276	\$ 17,276	n/a
Charges for Services						
Water Sales/Residential	\$ 7,059,462	\$ 7,881,766	\$ 7,963,320	\$ 9,127,412	\$ 9,492,508	19%
700 29 400 4060 5100						
Water Sales/Business	428,423	464,742	529,037	495,985	540,624	2%
700 29 400 4060 5101						
Water Sales/Public Building	559,110	613,985	665,755	632,033	688,916	3%
700 29 400 4060 5102						
Water Sales/Irrigation	248,636	261,549	252,299	388,778	411,000	63%
700 29 400 4060 5103						
Water Sales/Construction	71,821	160,257	179,113	473,356	180,144	1%
700 29 400 4060 5104						
Sub-Total Water Sales	8,367,452	9,382,299	9,589,524	11,117,564	11,313,192	18%
Water Availability Charge	9,192,568	10,050,818	10,707,089	10,923,870	11,600,000	8%
700 29 400 4060 5110						
Sub-Total Water Billing Revenue	\$ 17,560,020	\$ 19,433,117	\$ 20,296,613	\$ 22,041,434	\$ 22,913,192	13%
Credit Card Convenience Fees	\$ 0	\$ 0	\$ 0	\$ 65,123	\$ 84,720	n/a
700 29 400 4060 4902						
Plan Check	29,482	60,457	47,000	200,452	97,000	106%
700 29 400 4070 5160						
Water Meter Fees	237,836	211,453	220,000	324,000	258,000	17%
700 29 400 4070 5140						
Reconnection Fees	215,105	127,662	200,000	22,957	23,000	-89%
700 29 400 4070 5130						
Water Inspection	10,795	10,906	10,000	16,273	12,000	20%
700 29 400 4070 5180						
New Account Setup	86,177	81,438	82,000	67,679	66,000	-20%
700 29 400 4060 5191						

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2018-19 Actual	2019-20 Budget	2019-20 Revised	2020-21 Budget	% Change From 2019-20 Budget
REVENUE DETAIL						
<u>Water District (Continued)</u>						
Charges for Services (Continued)						
Delinquency 700 29 400 4060 5851	\$ 66,607	\$ 72,267	\$ 73,000	\$ 106,826	\$ 85,400	17%
Other Charges for Services	35,482	33,763	38,100	32,964	33,800	-11%
Total Charges for Services	\$ 18,241,504	\$ 20,031,063	\$ 20,966,713	\$ 22,877,708	\$ 23,573,112	12%
Other Operating						
Other Operating	\$ 191,962	\$ 198,473	\$ 198,975	\$ 202,682	\$ 206,618	4%
Total Other Operating	\$ 191,962	\$ 198,473	\$ 198,975	\$ 202,682	\$ 206,618	4%
All Other						
All Other	\$ 89,320	\$ 61,544	\$ 5,000	\$ 95,983	\$ 6,000	20%
Total All Other	\$ 89,320	\$ 61,544	\$ 5,000	\$ 95,983	\$ 6,000	20%
Total Water Operating Fund 700	\$ 19,105,273	\$ 20,889,316	\$ 21,846,008	\$ 23,699,744	\$ 24,327,581	11%
701 Water Capital Fund						
Charges for Services						
Capital Facility Charges 701 29 400 4070 5120	\$ 976,249	\$ 1,806,811	\$ 1,000,000	\$ 1,603,291	\$ 1,300,000	30%
Total Charges for Services	\$ 976,249	\$ 1,806,811	\$ 1,000,000	\$ 1,603,291	\$ 1,300,000	30%
Prop 84 Drought Relief Grant 701 29 800 8087 4851	0	0	199,537	199,978	0	-100%
Prop 1 State Water Board 701 29 800 8087 4852	1,689,083	2,896,118	675,760	0	0	-100%
BOR Water SMART Grant 701 29 400 8092 4700	0	0	75,000	0	75,000	0%
Total Charges for Services	\$ 1,689,083	\$ 2,896,118	\$ 950,297	\$ 199,978	\$ 75,000	-92%
Total Water Capital Fund 701	\$ 2,665,332	\$ 4,702,929	\$ 1,950,297	\$ 1,803,269	\$ 1,375,000	-29%
<u>Water Capital Rehab and Replace Fund (703)</u>						
Interest						
Interest Income 703 19 220 0000 5600	\$ 0	\$ 11,917	\$ 7,940	\$ 5,219	\$ 4,800	-40%
Total Water Capital Rehab and Replace Fund (703)	\$ 0	\$ 11,917	\$ 7,940	\$ 5,219	\$ 4,800	-40%
<u>Water Contamination Mitigation Fund (704)</u>						
Interest						
Interest Income 704 19 220 0000 5600	\$ 0	\$ 11,117	\$ 7,900	\$ 6,407	\$ 4,800	-39%
Total Water Contamination Mitigation Fund (704)	\$ 0	\$ 11,117	\$ 7,900	\$ 6,407	\$ 4,800	-39%
Total Water Operating and Capital Fund Revenues	\$ 21,770,605	\$ 25,615,279	\$ 23,812,145	\$ 25,514,639	\$ 25,712,181	8%
<u>710 Sewer Operating Fund</u>						
Interest						
Interest Income 710 19 220 0000 5600	\$ 114,090	\$ 95,678	\$ 62,140	\$ 40,561	\$ 33,500	-46%
Total Interest	\$ 114,090	\$ 95,678	\$ 62,140	\$ 40,561	\$ 33,500	-46%

**REVENUE
DETAIL BY FUND**

	2018-19 Actual	2018-19 Actual	2019-20 Budget	2019-20 Revised	2020-21 Budget	% Change From 2019-20 Budget
REVENUE DETAIL						
<u>710 Sewer Operating Fund (Continued)</u>						
Charges for Services						
Sewer Billing	\$ 4,071,045	\$ 4,398,587	\$ 4,634,226	\$ 4,689,640	\$ 5,022,604	8%
710 29 420 4200 5200						
Zone J Sewer Billing	62,725	81,542	75,270	75,270	75,270	0%
710 29 420 4200 5210						
Sewer Plan Check	11,711	34,553	0	165,875	100,000	
710 29 420 4200 5250						
Sewer Inspections	16,299	9,668	11,000	29,650	30,000	173%
710 29 420 4200 5260						
Credit Card Convenience Fees	0	0	0	12,404	16,140	
710 29 420 4260 4902						
Other Charges for Services	142	734	0	2,051	0	n/a
Total Charges for Service	\$ 4,161,922	\$ 4,525,084	\$ 4,720,496	\$ 4,974,890	\$ 5,244,014	11%
Total Sewer Operating Fund 710	\$ 4,276,012	\$ 4,620,762	\$ 4,782,636	\$ 5,015,451	\$ 5,277,514	10%
<u>711 Sewer Capital Fund</u>						
Charges for Services						
Sewer Connections	\$ 376,080	\$ 356,688	\$ 225,000	\$ 188,031	\$ 200,000	-11%
711 29 420 4200 5220						
Interest Income	39,062	37,181	24,540	11,530	6,632	-73%
711 19 220 0000 5600						
Total Sewer Capital Fund 711	\$ 415,142	\$ 393,869	\$ 249,540	\$ 199,561	\$ 206,632	-17%
<u>Sewer Capital Rehab & Replace Fund (713)</u>						
Interest						
Interest Income	\$ 0	\$ 3,025	\$ 1,360	\$ 889	\$ 850	-38%
713 19 220 0000 5600						
Total Sewer Capital Rehab & Replace Fund (713)	\$ 0	\$ 3,025	\$ 1,360	\$ 889	\$ 850	-38%
Total Sewer Operating & Capital	\$ 4,691,154	\$ 5,017,656	\$ 5,033,536	\$ 5,215,901	\$ 5,484,996	9%
<u>720 Reclaimed Water Operations</u>						
Charges for Services						
Water Rate Surcharge	\$ 0	\$ 0	\$ 50,000	\$ 0	\$ 50,000	0%
720 29 430 4060 5110						
Reclaimed Water Sales	0	0	250,000	0	250,000	0%
720 29 430 4060 5122						
Total Reclaimed Water Operations Fund (720)	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 300,000	0%
TOTAL WATER DISTRICT (700, 701, 703, 704, 710, 711, 713, 720)	\$ 26,461,759	\$ 30,632,935	\$ 29,145,681	\$ 30,730,540	\$ 31,497,177	8%
<u>Fire District</u>						
210 HFPD (PERS)						
HFPD (PERS) Interest Income	\$ 10,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0	-100%
210 19 220 0000 5600						
Miscellaneous Revenue	750,000	0	0	0	0	n/a
210 19 220 0000 5950						
Total HFPD (PERS) Fund 210	\$ 760,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0	-100%
Total Fire District Funds	\$ 760,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0	-100%
TOTAL REVENUE ALL FUNDS	\$ 76,612,118	\$ 83,937,304	\$ 85,872,122	\$ 86,512,671	\$ 131,534,779	53%

REVENUE

REVENUES BY SOURCE TYPE BY BLENDED COMPONENT UNIT

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	%Change From 2020-21 Budget
City of Hesperia						
Taxes						
Property	\$ 2,545,547	\$ 2,605,126	\$ 2,964,505	\$ 3,107,928	\$ 3,046,618	3%
Sales	10,305,374	10,969,697	9,548,581	11,673,116	12,204,265	28%
Other Taxes	1,399,842	1,389,038	765,000	1,301,632	1,300,000	70%
Fines & Forfeitures	213,173	173,307	163,200	118,662	137,550	-16%
Interest	616,492	623,225	408,218	207,163	155,445	-62%
Intergovernmental	14,961,699	15,663,818	15,548,044	16,739,670	17,779,183	14%
Charges for Services	7,101,963	8,674,927	8,803,529	8,051,946	17,847,320	103%
Licenses & Permits	316,774	337,069	294,819	326,202	540,495	83%
Grants						n/a
Federal	454,857	1,396,473	1,745,711	2,738,472	3,977,939	128%
State	322,471	810,574	5,367,474	1,811,269	18,646,846	247%
Other Operating	10,651,089	10,085,605	10,918,068	9,549,147	24,246,643	122%
All Other	4,055	4,548	3,000	3,120	3,000	0%
Total City of Hesperia	\$ 48,893,336	\$ 52,733,407	\$ 56,530,149	\$ 55,628,327	\$ 99,885,304	77%
Community Development Commission						
Interest	\$ 0	\$ 29,727	\$ 0	\$ 0	\$ 0	n/a
Other Operating	36,694	285,030	0	0	0	n/a
Total HCRA	\$ 36,694	\$ 314,757	\$ 0	\$ 0	\$ 0	n/a
Hesperia Housing Authority						
Interest	\$ 135,292	\$ 127,589	\$ 100,759	\$ 61,671	\$ 59,120	-41%
Other Operating	324,648	119,840	90,133	92,133	93,178	3%
Total HCRA	\$ 459,940	\$ 247,429	\$ 190,892	\$ 153,804	\$ 152,298	-20%
Hesperia Water District						
Taxes						
Property	\$ 465,593	\$ 512,115	\$ 617,000	\$ 486,053	\$ 504,525	-18%
Interest	260,854	227,763	162,200	84,648	70,632	-56%
Intergovernmental	9,192	17,276	0	17,276	17,276	n/a
Charges for Services	25,444,838	29,615,764	28,162,506	29,843,898	30,692,126	9%
Other Operating	191,962	198,473	198,975	202,682	206,618	4%
All Other	89,320	61,544	5,000	95,983	6,000	20%
Total Water District	\$ 26,461,759	\$ 30,632,935	\$ 29,145,681	\$ 30,730,540	\$ 31,497,177	8%

REVENUE

REVENUES BY SOURCE TYPE
BY BLENDED COMPONENT UNIT

	2018-19	2019-20	2020-21	2020-21	2021-22	%Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
Hesperia Fire Protection District						
Interest	\$ 10,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0	-100%
All Other	750,000	0	0	0	0	n/a
Total Fire District	\$ 760,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0	-100%
Combined						
Taxes						
Property	\$ 3,011,140	\$ 3,117,241	\$ 3,581,505	\$ 3,593,981	\$ 3,551,143	-1%
Sales	10,305,374	10,969,697	9,548,581	11,673,116	12,204,265	28%
Other Taxes	1,399,842	1,389,038	765,000	1,301,632	1,300,000	70%
Fines & Forfeitures	213,173	173,307	163,200	118,662	137,550	-16%
Interest	1,023,027	1,017,080	676,577	353,482	285,197	-58%
Intergovernmental	14,970,891	15,681,094	15,548,044	16,756,946	17,796,459	14%
Charges for Services	32,546,801	38,290,691	36,966,035	37,895,844	48,539,446	31%
Licenses & Permits	316,774	337,069	294,819	326,202	540,495	83%
Grants						
Federal	454,857	1,396,473	1,745,711	2,738,472	3,977,939	128%
State	322,471	810,574	5,367,474	1,811,269	18,646,846	247%
Other Operating	11,204,393	10,688,948	11,207,176	9,843,962	24,546,439	119%
All Other	843,375	66,092	8,000	99,103	9,000	13%
Total Combined	\$ 76,612,118	\$ 83,937,304	\$ 85,872,122	\$ 86,512,671	\$ 131,534,779	53%

EXPENDITURE SUMMARY

- *Overview and Summary*
- *Total Expenditures by Department*
- *Total Expenditures by Major Expenditure Classification*
- *Total General Fund Expenditures by Department*
- *Total Expenditures by Fund, Department, and Program*
- *Total Expenditures by Account*

Overview and Summary**Overview**

The following discussion will highlight the major changes to the FY 2021-22 Budget, which should be read in conjunction with the F Section – Department & Program Expenditures. The F Section will discuss expenditure changes at a departmental level and will give greater detail than this summary will provide.

Three departments (City Council, City Manager, and Management Services) expend resources to manage and direct the affairs of the City; two departments (Police and Fire) expend resources to ensure the safety of the citizens of Hesperia; and the remaining two departments (Development Services and Economic Development) oversee the development activities of the City, including all Capital Improvements.

The cash basis of accounting is utilized for budgetary reporting purposes. Expenditures or expenses are recorded only when cash is disbursed. In addition, depreciation of vehicles and equipment, the amortization of bond discounts, and deferred charges are not reflected in the budget for the proprietary funds (700 - Water Operating Fund, 701 - Water Capital Projects Fund, 710 - Sewer Operating Fund, 711 - Sewer Capital Projects Fund, 713 - Sewer Capital Rehab and Replace, and 720 - Reclaimed Water Operating).

Budget controls exist to ensure proper authorization for expenditures. The following schedules present an overview of the proposed expenditures by department and by expenditure classification.

Summary of Budgeted Expenditures

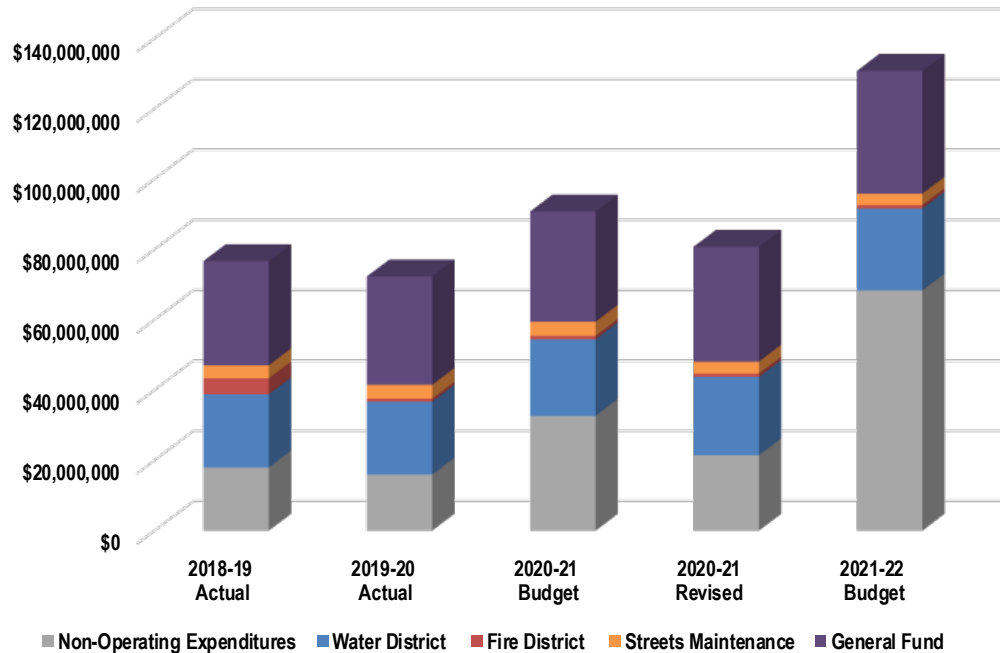
The FY 2021-22 Budget of \$130.8 million is a 44% increase from the FY 2020-21 Budget of \$90.8 million. Overall, the largest increase is due to Capital Improvement Program (CIP) projects, which increased from \$24.1 million to \$59.7 million or 148%. The increase in FY 2021-22 is largely due to Street Improvement projects, mainly the Ranchero Road Project, which is detailed in the CIP section. The City's operating budget, which includes staffing and providing services to the citizens, is expected to increase. The FY 2021-22 operating budget of \$62,468,368 is an increase of 7% or \$4.3 million more than the FY 2020-21 Budget of \$58,118,371. This is primarily due to the end of non-represented employee furloughs and increases by CalPERS to address the unfunded liability (refer to the Position Summary in the E. Section for a detailed review of the pension costs) and law enforcement contract costs.

The chart on the following page provides an overview of the City's operating and non-operating budget and includes a brief discussion of the substantive changes to the FY 2021-22 Budget.

EXPENDITURE SUMMARY

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2021-22 Budgeted Expenditures



	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change (Budget to Budget)
<i>Operating Expenditures</i>						
General Fund	\$ 29,654,343	\$ 30,816,683	\$ 31,370,725	\$ 32,675,031	\$ 34,938,678	11%
Streets Maintenance	3,690,328	3,919,065	3,966,899	3,383,418	3,213,733	-19%
Water District	20,822,185	20,753,178	21,771,171	22,264,141	23,273,537	7%
Fire District	4,545,999	874,510	1,009,576	975,994	1,042,420	3%
<i>Total Operating Expenditures</i>	<i>\$58,712,855</i>	<i>\$56,363,436</i>	<i>\$58,118,371</i>	<i>\$59,298,584</i>	<i>\$ 62,468,368</i>	<i>7%</i>
<i>Non-Operating Expenditures</i>						
Non-Operating Funds	1,315,868	1,850,617	1,891,640	2,106,704	2,841,938	50%
Capital Outlay in Operating Funds	1,729,194	341,373	410,117	779,404	841,542	105%
Debt Service	6,041,296	6,031,189	6,292,837	10,190,718	4,895,611	-22%
Capital Improvement Program	8,865,317	7,691,608	24,064,686	8,365,494	59,730,313	148%
<i>Total Non-Operating Expenditures</i>	<i>17,951,675</i>	<i>15,914,787</i>	<i>32,659,280</i>	<i>21,442,320</i>	<i>68,309,404</i>	<i>109%</i>
Total Budgeted Expenditures	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$130,777,772	44%

Total Operating Expenditures:

As shown in the chart above, the Operating Budget for Fiscal Year (FY) 2021-22 increased by 7% or \$4.3 million from FY 2020-21. The increase in General Fund is primarily due to the reversal of the 10% salary reductions implemented in FY 2020-21 due to the pandemic as well as utility increases in Water.

- General Fund** – As shown in the chart, the operating portion, areas with staffing, is \$34.9 million. It should be noted that the overall General Fund budget, as shown on page D - 8, is \$36.2 million. The difference is due to mandated or obligated non-operating costs. The operating portion of the General Fund is increasing by 11% due to the reversal of the salary reductions as a result of the furloughs implemented during the pandemic, the CalPERS pension costs as well as increases to the law enforcement contract with the County of San Bernardino. Refer to the Police Department in the F. Section for a detailed review of the law enforcement contract.

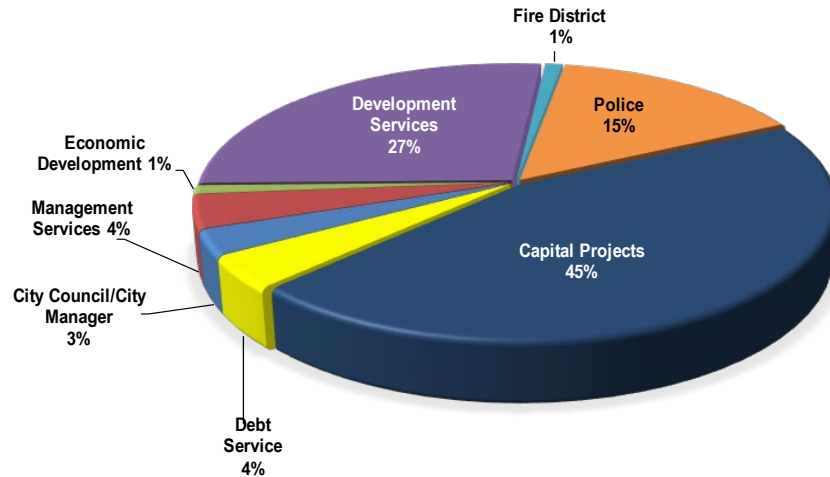
Total Operating Expenditures (Continued):

- Streets Maintenance – Streets Maintenance is decreasing by 19%, from \$4.0 million to \$3.2 million and is directly due to pandemic related layoffs to Streets Maintenance.
- Water District – As a whole, the Water District Fund is increasing by 7% or \$1.5 million from the FY 2020-21 Budget of \$21.8 million. This increase to the Water District is primarily related to increased utility costs. First, it is anticipated that replacement water costs will increase by \$0.4 million. Second, electricity, used to pump and produce water, is anticipated to increase by \$0.4 million. Finally, Sewer Operating is anticipated to increase 11% or \$0.5 million primarily due to the treatment of the City's wastewater.
- Fire District – The County of San Bernardino bears the responsibility for providing fire protection and ambulance services. After the annexation of these services, the City retained the legacy pension costs, which will increase by \$32,844 as CalPERS is addressing the unfunded liability.

EXPENDITURE SUMMARY

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Total Expenditures by Department 2021-22 Budget

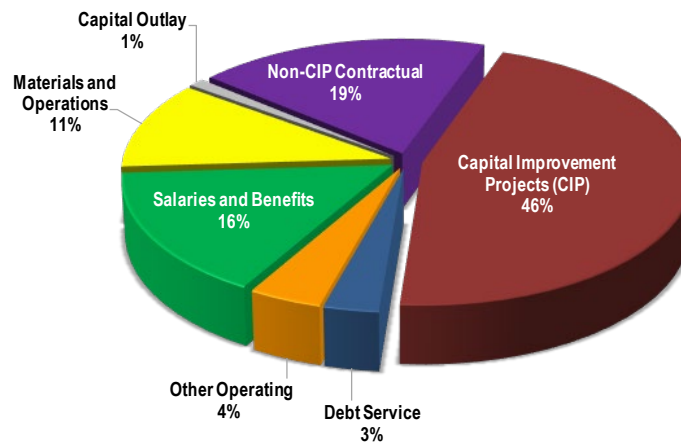


DEPARTMENTS	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	% Change From	
					2021-22 Budget	2020-21 Budget
City Council	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	14%
City Manager	2,471,755	2,665,137	2,957,771	3,347,014	3,199,571	8%
Management Services	3,550,060	4,358,447	4,541,578	4,281,660	4,899,737	8%
Economic Development						
Community Development Commission	434,776	457,623	0	0	0	0%
Economic Development (CDC)	0	0	369,063	430,243	322,232	-13%
Hesperia Housing Authority	500,458	93,722	75,978	74,204	66,650	-12%
C.D.B.G.	176,375	152,904	99,213	752,162	1,463,224	1375%
Total Economic Development	1,111,609	704,249	544,254	1,256,609	1,852,106	240%
Development Services						
Community Development	1,897,652	1,974,310	1,860,926	1,924,821	2,073,652	11%
Code Compliance	2,756,764	2,809,760	2,934,658	3,011,132	3,647,425	24%
Public Works	5,632,904	5,925,085	5,743,211	5,260,456	5,386,861	-6%
Water Operations	18,190,711	16,615,794	17,259,674	17,930,864	18,642,896	8%
Sewer Operations	4,248,057	4,311,597	4,719,114	4,802,314	5,260,277	11%
Total Development Services	32,726,088	31,636,547	32,517,583	32,929,587	35,011,111	8%
Police	16,508,781	17,349,296	17,795,992	17,832,180	19,260,786	8%
Fire District	4,545,999	874,510	1,009,576	975,994	1,042,420	3%
Other Transportation Related	45,011	0	0	0	0	0%
Other City Related Expenditures	50,320	24,860	354,967	285,292	89,810	-75%
Other City/Other Transportation Related	95,331	24,860	354,967	285,292	89,810	-75%
Debt Service						
2013 Civic Plaza Refunding	820,275	834,975	852,250	850,940	867,050	2%
2012 Water Rights Acquisition	1,441,900	1,441,400	1,441,175	1,439,865	1,438,675	0%
Ranchero Road Interchange Loan from SBCTA	2,306,947	2,292,484	2,401,587	2,062,739	2,270,250	-5%
2014 Development Impact Fee (DIF) Loan	55,978	59,289	72,000	24,000	85,000	18%
Water District	1,416,196	1,403,041	1,525,825	5,813,174	234,636	-85%
Total Debt Service	6,041,296	6,031,189	6,292,837	10,190,718	4,895,611	-22%
Capital Improvement Program						
C I P - Streets	1,538,495	3,869,582	17,226,710	5,524,106	51,034,828	196%
C I P - Storm Drain	80,567	230,525	1,392,760	150,000	1,541,315	11%
C I P - Facilities	814,131	2,089	790,216	17,000	1,134,170	44%
C I P - Water	6,432,124	2,971,708	2,235,000	1,018,000	3,330,000	49%
C I P - Sewer	0	617,704	2,420,000	1,656,388	2,690,000	11%
Total Capital Improvement Program	8,865,317	7,691,608	24,064,686	8,365,494	59,730,313	148%
Total City Expenditures	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%

EXPENDITURE SUMMARY

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Total Expenditures by Major Expenditure Classification



CLASSIFICATION	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% of Budget	% Change From 2020-21 Budget
Salaries and Benefits							
Salaries	\$ 12,116,372	\$ 12,600,629	\$ 11,900,183	\$ 11,608,232	\$ 12,538,117	10%	5%
Benefits	7,928,546	7,380,768	7,508,839	7,335,380	7,892,454	6%	5%
Total Salaries and Benefits	20,044,918	19,981,397	19,409,022	18,943,612	20,430,571	16%	5%
Materials and Operations	10,677,944	11,403,439	12,571,809	13,078,065	14,331,560	11%	14%
Capital Outlay	1,624,350	357,525	410,117	786,536	841,542	1%	105%
Non-CIP Contractual							
Contractual	4,972,504	5,317,993	5,696,949	6,442,236	6,327,851	5%	11%
Police Contractual	16,240,527	17,067,416	17,431,620	17,519,114	18,825,634	14%	8%
Fire Contractual	3,641,912	0	0	0	0	0%	0%
Total Non-CIP Contractual	24,854,943	22,385,409	23,128,569	23,961,350	25,153,485	19%	9%
Capital Improvement Program (CIP)							
C I P - Streets	1,538,495	3,869,582	17,226,710	5,524,106	51,034,828	39%	196%
C I P - Storm Drain	80,567	230,525	1,392,760	150,000	1,541,315	1%	11%
C I P - Facilities	814,131	2,089	790,216	17,000	1,134,170	1%	44%
C I P - Water	6,432,124	2,971,708	2,235,000	1,018,000	3,330,000	3%	49%
C I P - Sewer	108,928	617,704	2,420,000	1,656,388	2,690,000	2%	11%
Total CIP	8,974,245	7,691,608	24,064,686	8,365,494	59,730,313	46%	148%
Other Operating	4,446,834	4,427,657	4,900,611	5,415,129	5,394,690	4%	10%
Debt Service	6,041,296	6,031,189	6,292,837	10,190,718	4,895,611	3%	-22%
Total Expenditures	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	100%	44%

NOTE: Capital Improvement Program (CIP) Projects are analyzed individually in Section G – CIP, while Section H – Debt Service covers each debt related expenditure. Total CIP increased by 148% and makes up 46% of total budgeted expenditures and Debt Service decreased by 22%. Total expenditures are projected to increase by 44% or \$40.0 million from FY 2020-21.

Total Expenditures by Major Expenditure Classification (Continued)

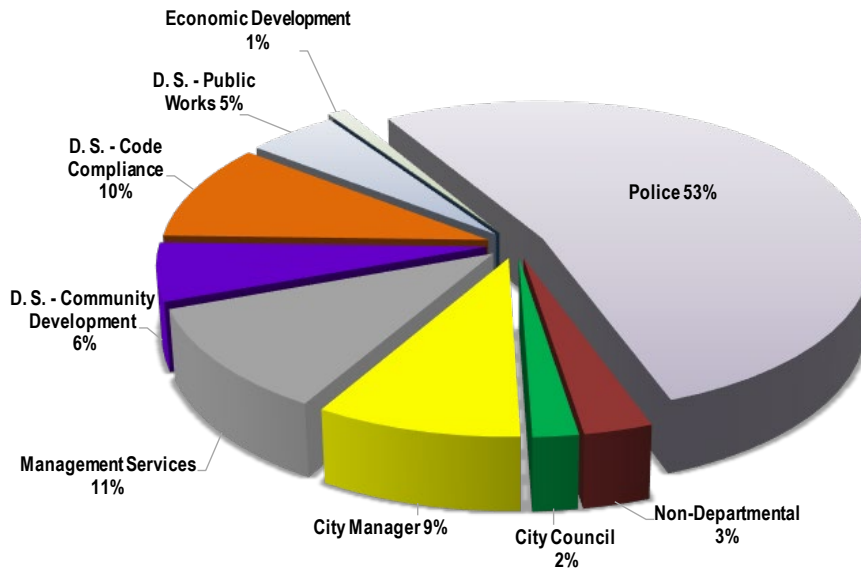
At \$130.8 million, the overall Fiscal Year (FY) 2021-22 total expenditures are increasing by 44% or \$40.0 million over the \$90.8 million budgeted during FY 2020-21. The increases to the Total Expenditures has primarily resulted from Capital Improvement Program (CIP) Projects, which are analyzed in detail in the Section G – CIP.

- **Salaries and Benefits** – Salaries and benefits are anticipated to increase by 5% or \$1.0 million. Section E – City Position Summaries includes a complete discussion of all position changes, salary increases (such as the cost of living adjustment (COLA) increase of 2%), and benefit changes (such as the \$100 increase to the City's health contribution).
- **Materials and Operations** – Materials and Operations are projected to increase 14% or \$1.8 million. This increase is primarily caused by the increase in citywide utilities. The FY 2021-22 Budget includes an 8% or \$0.5 million increase to effluent treatment, \$0.4 million increase in electricity costs, and \$0.4 million increase to replacement water, as the replenishment rate has increased 10% from \$604 per AF to \$665 per AF.
- **Capital Outlay** – The Capital Outlay budget includes non-CIP related asset purchases exceeding \$5,000 that possesses an economic useful life extending beyond one accounting period, and contributes to the value of balance sheet assets. In FY 2021-22 Capital Outlay increases by 105%, or \$0.4 million from FY 2020-21. Examples that contribute to the increases are the purchase of vehicles for the Water District that have aged and require continuous repairs, and the purchase of a vacuum excavator for the Distribution Program. Section F – Department & Program Expenditures provides detailed information on Capital Outlay Expenditures.
- **Contractual** – Contractual is expected to increase 11%, from \$5.7 million in FY 2020-21 to \$6.3 million in FY 2021-22. The rise is due to increased insurance premiums, attorney/legal services, and plan check/inspection services, which is due to a rise in residential and industrial development.
- **Police Contractual** – Police Contractual comprises 14% of the overall budget. For FY 2021-22, Police Contractual is increasing by 8% and is mainly due to the addition of two positions (one sergeant and one deputy).
- **Debt Service** – Debt Service will be decreasing by 22% or \$1.4 million. The decline is mainly due to the early retirement of 1998A Variable Rate Lease Revenue Refunding Bonds at the end of 2020 calendar year.

EXPENDITURE SUMMARY

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Total General Fund Expenditures by Department



DEPARTMENTS	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% of Budget	% Change From 2020-21 Budget
City Council	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	2%	14%
City Manager	2,471,755	2,665,137	2,957,771	3,347,014	3,199,571	9%	8%
Management Services	3,550,060	3,236,939	3,180,096	3,286,614	3,912,119	11%	23%
Economic Development	0	0	369,063	430,243	322,232	1%	-13%
Development Services							
D. S. - Community Development	1,897,652	1,974,310	1,860,926	1,924,821	2,073,652	6%	11%
D. S. - Code Compliance	2,756,764	2,809,760	2,934,658	3,011,132	3,647,425	10%	24%
D. S. - Public Works	1,752,543	1,876,832	1,705,312	1,764,905	1,998,128	5%	17%
Development Services Total	6,406,959	6,660,902	6,500,896	6,700,858	7,719,205	21%	19%
Police	16,508,781	17,349,296	17,795,992	17,832,180	19,260,786	53%	8%
Non-Departmental	0	1,121,508	1,361,482	995,046	987,618	3%	-27%
Total General Fund Expenditures	\$ 29,685,849	\$ 31,976,163	\$32,863,707	\$ 33,868,311	\$ 36,197,838	100%	10%

Total General Fund Expenditures by Department (Continued)

At \$36.2 million, the overall Fiscal Year (FY) 2021-22 expenditures for the General Fund are increasing by 10% or \$3.3 million over the \$32.9 million budgeted during FY 2020-21. As previously noted, increases to the General Fund Expenditures has primarily resulted from the increase to the law enforcement contract with the County of San Bernardino. Additionally, Development Services Department is increasing in order to implement a new ordinance for Residential and Non-Residential Commercial Vehicle/Truck parking, and maintenance, and licensing of rental properties within the City.

The following is a discussion of the different General Fund Departments:

- City Council – The City Council Department consists of both the City Council and the City Attorney Divisions. The department increase of 14% or \$97,900 is primarily due to budget to budget increases related to legal costs.
- City Manager – The City Manager Department, comprised of both the City Manager and Information Technology (IT) Divisions, is expected to increase by 8% or \$0.2 million. The increase is primarily due to the reversal of the 10% non-represented furlough, which was addressed in the FY 2020-21 Budget. Additionally, increases can also be attributed to the cost of living adjustment or other salary/benefit changes discussed in the City Position Summaries (Section E).
- Management Services – As a whole, the Management Services Department is expected to increase by 8%, from \$4.5 million in FY 2020-21 to \$4.9 million in FY 2021-22. The increase is due to the City's insurance premium increasing by 32% and the addition of staffing (Accounting Technician, Accountant, and Risk Manager positions) to provide additional administrative support.
- Economic Development – The Economic Development Department is decreasing slightly by \$46,831.
- Development Services – As a whole Development Services makes up 21% of the General Fund expenditures and is expected to increase by 19%.
 - Community Development – Community Development which includes Planning and Building & Safety, is expected to increase by 11%. The growth is due to the reversal of the FY 2020-21 furlough and an increase to contractual plan check and inspection services due to the increased demand from residential and industrial development.
 - Code Compliance – Code Compliance which is comprised of Code Enforcement and Animal Control is expected to increase by 24%. For Code Enforcement, the increase of 47% is directly due to staffing added to implement and manage the Deemed Approved, Truck Parking Permit, and Rental Housing Inspection Programs. The Animal Control increase of 9% is due to funding all animal spay and neuters from the General Fund. Prior to FY 2021-22, such procedures were partially subsidized by money within a trust account; starting in FY 2021-22, the trust account does not have adequate funding to continue subsidizing these necessary procedures.
 - Public Works – Consisting of Engineering and Building Maintenance, expenditures are expected to increase by 17%, from \$1.7 million to \$2.0 million. The increase is due to additional funding for Building Maintenance in order to seal coat and restripe the parking areas at the Hesperia Police Station as well as funding to replace the heating, ventilation, and air conditioning system at the Hesperia Animal Shelter facility.
 - Capital Improvement – No General Fund Capital Improvement Program (CIP) Project funding is projected for FY 2021-22.
- Police Department – While the Police department is 15% of the total budgeted expenditures, the law enforcement contract of \$18,825,634 supports a total department budget that is 53% of the General Fund budgeted expenditures. This ensures compliance with the City Council's adopted financial policies. The Police Department's increase of \$1.5 million is primarily due to the addition of one sergeant and one deputy, along with all the necessary equipment (including vehicles and other startup costs).
- Non-Departmental – Non-Departmental includes expenditures that are not attributed to any individual General Fund program, and is expected to decrease by 27% in FY 2021-22 from the FY 2020-21 Budget but only decreasing by 10% from FY 2020-21 Revised due in large part to one-time improvements made at the golf course during FY 2020-21.

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Total General Fund Expenditures Budget

The Total General Fund Expenditures of \$36,197,838 on page D - 8 does not include Transfers Out. Including the Transfers Outs, the total budgeted General Fund Expenditures and Transfers Out as depicted below are \$39,660,062.

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
General Fund Expenditures	\$ 29,685,849	\$ 31,976,163	\$ 32,863,707	\$ 33,868,311	\$ 36,197,838	10%
Transfers Out						
1. Fund 170 - Community Development Commission	0	430,299	0	0	0	0%
2. Fund 210 - HFPD CalPERS	535,636	1,394,000	1,009,576	2,226,934	1,043,000	3%
3. Fund 263 - Street Maintenance	0	0	199,992	199,992	0	-100%
4. Fund 304 - 2014 DIF Loan (DIF-Public Service)	650,000	730,064	557,000	0	0	-100%
5. Fund 309 - DIF 2018-City Hall Facilities	0	0	0	557,000	870,000	100%
6. Fund 402 - 2012 Water Rights Acquisition Debt Service	1,428,376	1,441,400	1,430,748	3,000,000	1,438,675	1%
7. Fund 403 - 2005 COP Refinance Debt Service	95,982	106,686	103,961	1,889,519	110,549	6%
8. Fund 509 - City Facilities CIP	160,074	0	0	0	0	0%
Total Transfers Out	\$ 2,870,068	\$ 4,102,449	\$ 3,301,277	\$ 7,873,445	\$ 3,462,224	5%
Total General Fund Expenditures and Transfers Out	\$ 32,555,917	\$ 36,078,612	\$ 36,164,984	\$ 41,741,756	\$ 39,660,062	10%

Transfers Out are uses of a fund's resources to move an expenditure to a fund where its recording is more appropriate. For the above listed Transfers Out from the General Fund, there is a corresponding Transfers In, to record the received resource in each listed fund. For example, the Transfer Out to Fund 402 – 2012 Water Rights Acquisition Debt Service provides a resource, to that fund, to make the annual required payment on the bonds.

More detailed information regarding Transfers Out and Transfers In, can be found in the Section B – Resources & Expenditures Summaries Page B – 3 and Section I – Fund Balance Summary Page I – 24.

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TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM

						% Change From
	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	2020-21 Budget
<u>General Fund</u>						
<u>City Council</u>						
100 100 City Council	\$ 557,746	\$ 449,758	\$ 398,407	\$ 326,356	\$ 346,307	-13%
100 102 City Attorney	190,548	492,623	300,000	950,000	450,000	50%
Total City Council	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	14%
<u>City Manager</u>						
100 200 City Manager	\$ 1,378,098	\$ 1,380,323	\$ 1,279,590	\$ 1,623,552	\$ 1,423,865	11%
100 215 Information Technology	1,093,657	1,284,814	1,678,181	1,723,462	1,775,706	6%
Total City Manager	\$ 2,471,755	\$ 2,665,137	\$ 2,957,771	\$ 3,347,014	\$ 3,199,571	8%
<u>Management Services</u>						
100 220 Finance	\$ 2,070,529	\$ 1,845,812	\$ 1,527,705	\$ 1,651,513	\$ 1,780,689	17%
100 225 Human Resources/ Risk Mgmt.	1,479,531	1,391,127	1,652,391	1,635,101	2,131,430	29%
100 229 Non-Departmental	0	1,121,508	1,361,482	995,046	987,618	-27%
Total Management Services	\$ 3,550,060	\$ 4,358,447	\$ 4,541,578	\$ 4,281,660	\$ 4,899,737	8%
<u>Economic Development</u>						
100 25 Economic Development	\$ 0	\$ 0	\$ 369,063	\$ 430,243	\$ 322,232	-13%
<u>D. S. - Community Development</u>						
100 3000 Planning	\$ 833,425	\$ 859,362	\$ 806,484	\$ 835,336	\$ 888,065	10%
100 3020 Building & Safety	1,064,227	1,114,948	1,054,442	1,089,485	1,185,587	12%
Total D. S. Community Development	\$ 1,897,652	\$ 1,974,310	\$ 1,860,926	\$ 1,924,821	\$ 2,073,652	11%
<u>D. S. - Code Compliance</u>						
100 3010 Code Enforcement	\$ 1,147,292	\$ 1,170,268	\$ 1,179,481	\$ 1,292,209	\$ 1,728,671	47%
100 5000 Animal Control	1,609,472	1,639,492	1,755,177	1,718,923	1,918,754	9%
Total D. S. Code Compliance	\$ 2,756,764	\$ 2,809,760	\$ 2,934,658	\$ 3,011,132	\$ 3,647,425	24%
<u>D. S. - Public Works</u>						
100 3100 Engineering	\$ 760,597	\$ 793,771	\$ 735,498	\$ 753,555	\$ 864,415	18%
100 3110 Building Maintenance	991,946	1,083,061	969,814	1,011,350	1,133,713	17%
Total D. S. - Public Works	\$ 1,752,543	\$ 1,876,832	\$ 1,705,312	\$ 1,764,905	\$ 1,998,128	17%
<u>100 510 Police</u>	\$ 16,508,781	\$ 17,349,296	\$ 17,795,992	\$ 17,832,180	\$ 19,260,786	8%
Total General Fund Expenditures	\$ 29,685,849	\$ 31,976,163	\$ 32,863,707	\$ 33,868,311	\$ 36,197,838	10%
<u>Community Development Commission</u>						
170 Community Development Commission	\$ 434,776	\$ 457,623	\$ 0	\$ 0	\$ 0	0%
<u>Hesperia Housing Authority Funds</u>						
370 Hesperia Housing Authority	\$ 500,458	\$ 93,722	\$ 75,978	\$ 74,204	\$ 66,650	-12%
<u>C.D.B.G Funds</u>						
251 C.D.B.G Administration	\$ 452,099	\$ 1,095,017	\$ 1,698,020	\$ 1,068,173	\$ 2,303,429	36%
257 Neighborhood Stabilization Program	103,823	19,032	0	0	0	0%
258 CDBG-CV Cares Act	0	0	0	353,989	989,947	100%
Total C.D.B.G Expenditures	\$ 555,922	\$ 1,114,049	\$ 1,698,020	\$ 1,422,162	\$ 3,293,376	94%

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TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
<u>D. S. - Public Works Funds</u>						
263 3150 Street Maintenance	\$ 2,337,018	\$ 2,428,969	\$ 2,323,955	\$ 2,030,538	\$ 2,021,138	-13%
263 3170 Traffic	1,543,343	1,619,284	1,713,944	1,465,013	1,367,595	-20%
263 Street Maintenance Fund	\$ 3,880,361	\$ 4,048,253	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733	-16%
<u>Streets Capital Improvement Projects (CIP) Funds</u>						
204 Measure I - 2010 Renewal	\$ 24,456	\$ 1,090,810	\$ 1,081,282	\$ 638,628	\$ 1,764,242	63%
207 Article 8 Local Transportation Fund	293,574	2,347	0	0	457,000	100%
209 Gas Tax RMRA	805,494	768,364	2,870,764	2,827,490	2,000,000	-30%
300 Streets Development Impact Fee	2,354,643	2,383,603	5,857,302	2,704,229	565,050	-90%
301 Storm Drain Development Impact Fee	80,567	230,525	792,760	150,000	391,315	-51%
306 Development Impact Fees 2018-Streets *	0	0	0	0	12,128,698	100%
313 Development Impact Fees A-04 Drainage	0	0	0	0	400,000	100%
504 City Wide Streets Projects	16,323	473,403	9,475,358	628,498	36,444,106	285%
Total Streets CIP Funds	\$ 3,575,057	\$ 4,949,052	\$ 20,077,466	\$ 6,948,845	\$ 54,150,411	170%
<u>Other Transportation Related Funds</u>						
254 AB 2766 AQMD	\$ 27,600	\$ 484,482	\$ 0	\$ 0	\$ 0	0%
Total Other Transportation Related Funds	\$ 27,600	\$ 484,482	\$ 0	\$ 0	\$ 0	0%
<u>Other City Related Funds</u>						
256 Environmental Programs Grant Fund	\$ 42,691	\$ 21,593	\$ 54,967	\$ 44,528	\$ 61,890	13%
260 Disaster Preparedness Fund	7,629	0	0	0	0	0%
303 Development Impact Fees-Police	0	0	0	6,128	0	0%
304 Public Services Dev. Impact Fee	55,978	59,289	72,000	0	0	-100%
309 Development Impact Fees 2018-City Hall Facilities	0	0	0	24,000	85,000	100%
402 Water Rights Acquisition	1,441,900	1,441,400	1,441,175	1,439,865	1,438,675	0%
403 2013 Refunding Lease Rev Bonds	820,275	834,975	852,250	850,940	867,050	2%
509 City Facilities CIP	802,247	0	0	0	0	0%
Total Other City Related Funds	\$ 3,170,720	\$ 2,357,257	\$ 2,420,392	\$ 2,365,461	\$ 2,452,615	1%
Total Streets CIP, Other Transportation, City Facilities, & Other City Related Funds	\$ 6,773,377	\$ 7,790,791	\$ 22,497,858	\$ 9,314,306	\$ 56,603,026	152%
<u>700 Water Operating Fund</u>						
4010 Source of Supply	\$ 4,066,463	\$ 3,278,811	\$ 3,781,431	\$ 3,776,880	\$ 4,232,272	12%
4020 Production	3,049,950	3,011,644	3,145,198	3,642,787	3,730,996	19%
4030 Distribution	1,428,334	1,562,371	1,529,448	1,568,131	1,623,578	6%
4035 Pipeline Maintenance	1,097,815	1,023,265	1,055,111	999,563	1,044,150	-1%
4040 Engineering	776,071	990,078	1,008,108	1,032,526	1,002,956	-1%
4050 Customer Service	1,653,007	1,904,560	1,811,612	1,833,936	2,000,669	10%
4060 Utility Billing	937,002	1,002,579	1,089,258	1,011,494	1,027,781	-6%
4070 Administration	6,235,866	4,857,862	4,954,307	9,480,877	3,525,442	-29%
4080 Property Management	362,399	387,665	411,026	397,844	455,052	11%
Total Water Operating	\$ 19,606,907	\$ 18,018,835	\$ 18,785,499	\$ 23,744,038	\$ 18,642,896	-1%
<u>701 Water Capital Projects Fund</u>	\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000	49%

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TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
<u>720 Reclaimed Water Operations</u>	\$ 0	\$ 0	\$ 300,000	\$ 234,636	\$ 262,556	-12%
<u>710 Sewer Operating Fund</u>						
4200 Sewer Operations	\$ 3,614,284	\$ 3,810,443	\$ 4,197,892	\$ 4,283,580	\$ 4,206,706	0%
4240 Sewer Engineering	205,441	193,766	176,655	182,946	204,341	16%
4260 Sewer Utility Billing	180,146	184,972	213,038	196,545	215,444	1%
4270 Sewer Administration	139,258	122,416	131,529	139,243	633,786	382%
Total Sewer Operating	\$ 4,139,129	\$ 4,311,597	\$ 4,719,114	\$ 4,802,314	\$ 5,260,277	11%
<u>711 Sewer Capital Fund</u>	\$ 109,628	\$ 559,710	\$ 2,555,000	\$ 1,791,388	\$ 2,690,000	5%
<u>713 Sewer Capital Rehab and Replace</u>	\$ 0	\$ 61,262	\$ 0	\$ 0	\$ 0	0%
Total Water District	\$ 30,287,788	\$ 25,923,112	\$ 28,594,613	\$ 31,590,376	\$ 30,185,729	6%
<u>200 Fire Operating Fund</u>						
520 Operations & Community Safety	\$ 3,641,912	\$ 0	\$ 0	\$ 0	\$ 0	0%
521 Administration	904,087	0	0	0	0	0%
210 HFPD (PERS)	0	874,510	1,009,576	975,994	1,042,420	3%
Total Fire Operating Fund	\$ 4,545,999	\$ 874,510	\$ 1,009,576	\$ 975,994	\$ 1,042,420	3%
Total Expenditures By Fund, Department, and Program	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%

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TOTAL EXPENDITURES BY ACCOUNT

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21 % Budget
	Actual	Actual	Budget	Revised	Budget	
Salaries						
7000 - Salaries & Wages	\$ 11,339,354	\$ 11,909,487	\$ 11,284,653	\$ 11,033,644	\$ 11,831,340	5%
7010 - Council/Commissioner Wage	47,196	50,727	54,440	56,220	59,780	10%
7030 - Part Time Wages	379,297	323,396	288,229	274,839	340,103	18%
7050 - Overtime Wages	280,222	258,594	220,861	191,529	254,894	15%
7070 - Standby Pay	52,285	51,965	52,000	52,000	52,000	0%
7080 - FLSA Pay	18,017	6,460	0	0	0	0%
Total Salaries	\$ 12,116,372	\$ 12,600,629	\$ 11,900,183	\$ 11,608,232	\$ 12,538,117	5%
Benefits						
7100 - 401a Pension Plan	\$ 190,300	\$ 197,409	\$ 186,882	\$ 195,672	\$ 207,979	11%
7110 - PERS-Classic	2,717,007	3,021,653	3,496,152	3,520,941	3,531,056	1%
7111 - Pension Expense	294,034	616,686	0	0	0	0%
7115 - PERS-PEPRA	393,988	501,153	393,079	331,593	464,083	18%
7120 - Health Insurance	1,604,053	1,774,063	2,146,522	1,990,978	2,400,525	12%
7123 - Dental Insurance	99,748	75,848	76,620	71,910	79,147	3%
7126 - Vision Insurance	17,882	13,057	13,224	12,358	12,999	-2%
7140 - Worker's Compensation	701,978	714,168	753,656	714,895	751,848	0%
7150 - Medicare	173,738	181,124	168,609	165,308	177,365	5%
7160 - Social Security/FICA	27,056	23,972	20,146	19,381	21,309	6%
7170 - Life Insurance	15,632	15,055	13,889	13,775	14,851	7%
7180 - Auto Allowance	77,538	85,568	86,400	83,409	64,800	-25%
7181 - Bilingual Pay	17,500	20,400	21,600	19,200	18,000	-17%
7182 - Cellphone Allowance	12,050	11,700	10,800	11,700	10,800	0%
7190 - Unemployment Insurance	11,487	17,346	45,000	108,000	55,000	22%
7195 - Post Employment Benefits	1,520,893	54,080	76,260	76,260	82,692	8%
7199 - Other Benefit Expense	53,661	57,486	0	0	0	0%
Total Benefits	\$ 7,928,546	\$ 7,380,768	\$ 7,508,839	\$ 7,335,380	\$ 7,892,454	5%
Material and Operations						
7200 - Div/Program Expenditures	\$ 10,890	\$ 10,353	\$ 15,430	\$ 236,989	\$ 237,919	1442%
7250 - Office Expense	64,825	84,356	74,440	68,601	57,500	-23%
7255 - Computer Supplies	60,145	45,048	52,420	46,507	50,120	-4%
7260 - Printing	29,126	26,102	25,555	20,590	27,871	9%
7270 - Postage/Shipping Costs	106,344	134,326	110,210	96,856	49,035	-56%
7280 - Publications	3,010	14,063	7,008	5,825	5,591	-20%
7290 - Advertising	53,797	39,087	33,420	22,101	33,350	0%
7300 - Employee Expense	44,385	40,408	49,300	44,000	48,000	-3%
7310 - Council Reimbursement	63	45	200	200	200	0%
7320 - Uniform Expense	51,111	47,252	59,098	50,134	51,846	-12%
7370 - Reserve Costs	4,881	4,907	8,000	4,000	8,000	0%
7400 - Materials & Operations	1,496,100	1,620,801	1,727,757	1,720,378	1,739,736	1%
7410 - Safety Supplies	19,423	26,599	25,812	32,777	29,135	13%
7420 - Kennel Supplies	72,622	75,887	76,400	76,400	87,900	15%
7430 - Field Expenses	13,128	14,024	12,350	11,850	12,350	0%
7440 - Fuel	385,504	345,362	322,220	286,530	335,600	4%
7455 - Small Tools	24,208	20,985	25,100	30,179	23,700	-6%
7460 - Equipment Under Capital	99,084	68,419	25,970	73,954	66,660	157%
7470 - Utilities-Electric	2,286,808	2,281,521	2,351,671	2,773,492	2,838,809	21%
7473 - Utilities-Gas	54,561	47,203	53,330	43,377	44,245	-17%
7476 - Utilities-Water	2,912,402	3,351,322	4,167,565	4,107,983	4,769,943	14%
7478 - Utilities-Wastewater	2,647,361	2,844,310	3,050,928	3,050,928	3,520,161	15%
7482 - Utilities-Telephone	191,703	218,886	249,181	231,494	250,569	1%
7483 - Utilities-Telecomm Services	1,288	1,122	1,308	0	0	-100%
7484 - Property Tax/Assessments	797	0	300	270	270	-10%
7485 - Lease Maintenance	44,380	41,051	46,836	42,650	43,050	-8%
Total Material and Operations	\$ 10,677,946	\$ 11,403,439	\$ 12,571,809	\$ 13,078,065	\$ 14,331,560	14%

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TOTAL EXPENDITURES BY ACCOUNT (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21 %
	Actual	Actual	Budget	Revised	Budget	Budget
Contractual Services						
7500 - Contract Services	\$ 4,563,507	\$ 5,780,435	\$ 19,621,991	\$ 9,163,946	\$ 33,496,218	71%
7520 - Plan Check	37,972	0	0	0	50,000	100%
7525 - Inspection	0	0	0	0	50,000	100%
7550 - Collection Services	48,335	53,014	54,800	40,961	47,750	-13%
7560 - Legal Services	337,217	615,024	425,887	1,053,887	565,000	33%
7563 - Litigation Services	237,917	42,331	70,000	105,000	90,000	29%
7565 - Claims/Lawsuits/Settlement	7,061	32,511	60,000	60,000	60,000	0%
7570 - Insurance Services	569,512	662,337	826,982	837,000	1,089,750	32%
7580 - Computer Services	76,014	86,860	88,450	88,440	103,970	18%
7585 - Software License	434,530	428,575	648,394	673,570	595,172	-8%
7590 - Service Charges & Fees	150,503	190,935	140,516	154,550	89,343	-36%
7605 - Traffic Signal Maintenance	42,851	33,963	80,000	76,629	80,000	0%
7610 - Striping Contract	121,829	144,730	150,000	165,001	171,000	14%
7615 - Street Sweeping Contract	153,119	186,150	200,000	196,000	210,000	5%
7650 - Equipment Rental	5,224	13,796	10,700	8,954	33,700	215%
7700 - County Contract	19,445,954	16,856,131	17,381,620	17,381,620	18,775,634	8%
7705 - County Contract Overtime	436,484	211,285	50,000	137,494	50,000	0%
7710 - Cal Id	111,077	111,898	113,708	113,708	113,744	0%
7720 - Franchise Fee	250,000	250,000	250,000	250,000	250,000	0%
7748 - Development Agreement	0	98,593	6,059	551	6,059	0%
7749 - Other Contracts	74,476	51,890	2,300,000	405,027	8,966,638	290%
Total Contractual Services	\$ 27,103,583	\$ 25,850,459	\$ 42,479,107	\$ 30,912,338	\$ 64,893,978	53%
Other Operating						
7800 - Other Operating	\$ 84,787	\$ 890,584	\$ 794,200	\$ 416,400	\$ 208,575	-74%
7805 - Dues/Memberships	63,152	61,001	72,917	68,852	71,902	-1%
7820 - Travel & Meetings	14,647	13,593	28,938	4,762	21,960	-24%
7825 - Mileage	254	103	610	415	640	5%
7840 - Conferences & Seminars	53,146	19,220	56,478	7,700	60,210	7%
7845 - Training & Education	115,595	54,972	106,749	34,344	91,600	-14%
7860 - Education Reimbursement	26,434	32,332	35,700	36,571	31,220	-13%
7880 - Community Relations	55,814	33,341	41,950	28,150	41,950	0%
7890 - General & Admin Expense	2,682,555	2,697,338	2,807,356	2,807,356	2,768,056	-1%
7900 - Bad Debt Expense	53,420	0	0	58,547	0	0%
7920 - Inventory Loss	26,233	0	0	0	0	0%
7930 - Loss on Disposal of Assets	339,922	0	0	0	0	0%
7950 - Rent Expense	9,192	17,276	17,276	17,276	17,276	0%
8000 - Grant Expense	574,427	1,194,251	3,436,999	1,352,724	5,717,176	66%
8001 - Homeland Security Grant	0	29,684	23,256	23,256	24,228	4%
8020 - Off Highway Grant	24,204	29,708	21,320	21,320	39,267	84%
8026 - Proposition 1 Grant	2,128,133	881,395	0	0	0	0%
8028 - Mobile Source Emiss. Reduct.	0	484,482	0	0	0	0%
8029 - SB1 LPP Grant	0	0	0	0	3,900,000	100%
8030 - SB1 LPP Formula	0	0	0	0	11,365,740	100%
8039 - Covid Grant	0	0	0	587,969	0	0%
8040 - Beverage Container Recycle	22,086	11,807	23,864	13,500	22,321	-6%
8070 - Facilities Maintenance	156,884	217,385	144,300	142,684	143,750	0%
8071 - Vehicle/Equip	566,313	518,587	574,651	541,883	575,711	0%
8072 - Maintenance/Repairs	59,161	3,638	7,000	12,000	12,000	71%
8080 - W/C Trustee Audit Adjustment	(149,843)	(362,744)	0	0	0	0%
8090 - Misc Expense	45,689	10,557	19,000	55,626	9,000	-53%
Total Other Operating	\$ 6,952,206	\$ 6,838,510	\$ 8,212,564	\$ 6,231,335	\$ 25,122,582	206%

EXPENDITURE SUMMARY

[return to TOC](#)

TOTAL EXPENDITURES BY ACCOUNT (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21 %
	Actual	Actual	Budget	Revised	Budget	Budget
<u>Capital Outlay</u>						
8400 - Land & Buildings	\$ (357)	\$ 179,047	\$ 1,402,195	\$ 598,300	\$ 261,928	-81%
8401 - Residential Property	0	16,154	0	0	0	0%
8420 - Vehicles Capital Expend	212,547	187,325	157,617	443,122	335,042	113%
8440 - Equipment Capital Expend	281,374	94,944	181,500	338,414	506,500	179%
8460 - Computer Capital Expend	0	53,865	71,000	5,000	0	-100%
8480 - Water Rights Capital Exp	1,220,750	0	0	0	0	0%
8560 - Infrastructure-Water	4,113,440	1,636,654	0	0	0	0%
8592 - Contributed Capital	16,827	5,240	0	0	0	0%
Total Capital Outlay	\$ 5,844,581	\$ 2,173,229	\$ 1,812,312	\$ 1,384,836	\$ 1,103,470	-39%
<u>Debt Service</u>						
8600 - Principal	\$ 3,646,240	\$ 3,736,240	\$ 3,968,815	\$ 8,630,483	\$ 3,147,063	-21%
8700 - Interest Expense	2,260,989	2,175,402	2,213,922	1,517,129	1,740,548	-21%
8800 - Bond Administration Exp	134,067	119,547	110,100	43,106	8,000	-93%
Total Debt Service	\$ 6,041,296	\$ 6,031,189	\$ 6,292,837	\$ 10,190,718	\$ 4,895,611	-22%
Total City Expenditures by Account Number	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%

CITY POSITION SUMMARIES

- *Overview and Summary*
- *10-Year History of Full-Time and Part-Time Staff by Fund*
- *2021-22 Budget Full-Time and Part-Time Staff by Department*
- *2021-22 Budget General Fund Full-Time Positions*
- *Full-Time and Part-Time Position Listing Summary by Department*
- *Full-Time Position Listing by Department*
- *Part-Time Position Listing by Department*

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COVID-19 Impacts to the Positions and Salaries

The FY 2020-21 Budget was developed during the early phases of the pandemic, which began to adversely impact California's economy with the statewide 'Stay at Home' order. Based on all available data at that time, the City anticipated severe impacts to its operating revenue, mainly Sales Tax. In order to mitigate the projected revenue shortfall, the City implemented the following reductions:

1. The City Council and the City Manager voluntarily elected to reduce their salary by ten percent (10%).
2. Implementation of furloughs, which equate to a 10% salary reduction for non-represented employees.
3. The freezing of merit step increases, as well as merit bonuses for non-represented employees.
4. Forgoing a cost of living adjustment (COLA) for non-represented employees.
5. Reduction of twelve (12) vacant positions, of which seven (7) were full-time and six (6) were part-time positions.
6. Pandemic related layoff of represented employees totaling 11.00 full-time equivalent (FTE).
7. Reduction of two (2) represented positions due to retirements and two (2) positions eliminated due to probationary discharge.

As reported in the Mid-Year 2020-21 Budget report, City Sales Tax (General Fund revenue) vastly out produced original expectations. The City was able to roll back the following reductions effective March 2021:

1. Restore the salary reductions taken by the City Council and City Manager.
2. Reverse the non-represented employees furlough.

Overview and Summary

The "City Position Summaries" Section includes information on all City full-time and part-time positions (employees). This section includes graphics showing positions by department and fund, as well as position listings that indicate the allocation of full-time and part-time positions for each department. Information about the staffing of positions is shown for four fiscal years and the indicated positions are funded and authorized. It is important to note that the positions shown in this section are intended to be filled by employees of the City. This section does not include any positions contracted by a third party (contracted staff). For a salary range table, refer to the most recent Combined Compensation Schedule, as required by CalPERS, which can be located in the J Section – Supplemental Information.

All full-time and part-time positions are expressed as full-time equivalents (FTE) to reflect the hours budgeted. Traditionally, a full-time position (1.00 FTE) reflects 2,080 hours of paid time for one year, while a part-time position is budgeted for 960 hours equating to 0.46 FTE ($960/2,080=0.46$). With the implementation of a 10% furlough for the non-represented employees during FY 2020-21, the full-time annual hours used for budgeting each position was reduced to 1,872, while the part-time positions were reduced to 864 hours.

The FY 2020-21 Budget was adopted with City total staffing of 175.90 FTE. During the FY 2020-21 First Quarter review, staffing was reduced by 15.46 FTE due to pandemic related reductions occurring during July 2020. Subsequently, at the Mid-Year Budget reporting to the City Council, the City increased staffing by 9.54 FTE positions, which was primarily due to the addition of three new programs (Deemed Approved, Truck Parking, and Rental Housing). The net impact of the changes approved during the fiscal year equates to 169.98 FTE.

The FY 2021-22 Budget includes a net increase of 2.92 FTE from the Mid-Year reporting of 169.98 FTE, as well as a restructuring of many of the City's Departments to increase efficiencies. The following details the positions changes during FY 2020-21, as well as recommended changes for FY 2021-22.

Overview and Summary (Continued)**Position Changes Occurring During FY 2020-21 (5.92 FTE Decrease):**

During the FY 2020-21 First Quarter Budget Review, the following staffing reductions occurred (15.46 FTE Reduction):

- Pandemic related layoff of represented employees totaling 11.00 full-time equivalent (FTE).
 - Four (4.00 FTE) Maintenance Worker positions
 - Four (4.00 FTE) Senior Maintenance Worker positions
 - One (1.00 FTE) Equipment Operator position
 - One (1.00 FTE) Meter Reader position
 - One (1.00 FTE) Animal Control Officer position
- Reduction of other positions 4.46 FTE.
 - One (1.00 FTE) Equipment Operator position
 - One (1.00 FTE) Code Enforcement Officer position
 - Two (2.00 FTE) Customer Service Representative positions
 - One (0.46 FTE) Part-time Customer Service Representative position

During the Mid-Year Budget Review, staffing increased by 9.54 FTE positions primarily due to Deemed Approved, Truck Parking, and Rental Housing programs.

- Mid-Year Budget reporting 9.54 FTE increase.
 - One (1.00 FTE) Animal Control Officer position
 - Four (4.00 FTE) Code Enforcement Officer positions
 - Two (2.00 FTE) Office Assistant positions
 - One (1.00 FTE) Accounting Technician position
 - One (1.00 FTE) Community Development Technician position
 - Convert one part-time Information Systems Technician (0.46 FTE) position to one full-time Information Systems Technician (1.00 FTE) position, with a net increase of 0.54 FTE.

FY 2021-22 Positions Recommendations (2.92 FTE Increase):

In addition to the actions occurring during the fiscal year that were presented with the FY 2020-21 Budget reviews, the FY 2021-22 Budget proposes a restructuring of department positions, as well as the addition of new positions to accommodate increased workloads.

Restructuring (1.00 FTE Decrease):

The goal of the restructuring is to enhance operational efficiencies to better serve the citizens of Hesperia. The following details the restructuring by department:

- City Manager Department (1.00 FTE Decrease)
 - Increase the salary range of the Director of Government Services/City Clerk from Range 45 to Range 50, as this position will now oversee the Code Compliance Division.
 - Eliminate One (1.00 FTE) Deputy City Manager position at Range 45.
- Management Services Department (no FTE change)
 - Retitle the Director of Finance to the Director of Administrative Services with a salary increase from a Range 50 to a Range 52, as this position will oversee the Finance, Information Technology, Human Resources/Risk Management, and Utility Billing Divisions.
 - Retitle the Human Resources Manager to the Deputy Human Resources/Risk Management Director with a salary increase from a Range 43 to a Range 45.
 - Eliminate one (1.00 FTE) Senior Financial Analyst at a Range 40 and add one (1.00 FTE) Management Analyst at a Range 37.
 - Retitle the Human Resources Specialist to the Human Resources Analyst, with a salary increase from a Range 35 to a Range 37.

Overview and Summary (Continued)**FY 2021-22 Positions Recommendations (Continued):****Restructuring (Continued):**

- Management Services Department (Continued)
 - Eliminate one (1.00 FTE) Senior Customer Service Representative at a Range 12 and add one (1.00 FTE) Administrative Analyst at Range 34.
- Economic Development (no FTE change)
 - Eliminate one (1.00 FTE) Economic Development Manager at a Range 44 and add one (1.00 FTE) Senior Development Specialist at a Range 40.
- Development Services (no FTE change)
 - Retitle the Building Official to the Deputy Community Development Director with a salary increase from Range 43 to Range 45, as this position will oversee the Planning and Building & Safety programs.
 - Eliminate one (1.00 FTE) Senior Planner at a Range 41 and add one (1.00 FTE) Associate Planner at a Range 38.
 - Eliminate one (1.00 FTE) Community Development Supervisor at a Range 38 and add one (1.00 FTE) Community Development Coordinator at a Range 34.
 - Eliminate one (1.00 FTE) Executive Secretary at a Range 33 and add one (1.00 FTE) Administrative Secretary at a Range 30.
 - Eliminate one (1.00 FTE) Office Assistant at a Range 26 and add one (1.00 FTE) Administrative Secretary at a Range 30.
 - Eliminate one (1.00 FTE) Engineering Technician at a Range 10, which is recommended to increase to a Range 13.5 based on the completed salary study. Add one (1.00 FTE) Senior Engineering Technician at a Range 35.
- Public Works (no FTE change)
 - Retitle the Publics Works Superintendent to the Director of Public Works with a salary increase from Range 42 to Range 45.
 - Eliminate one (1.00 FTE) Public Works Manager at a Range 44 and add one (1.00 FTE) Public Works Supervisor at a Range 40.
 - Eliminate one (1.00 FTE) Maintenance Crew Supervisor at a Range 37 and add one (1.00 FTE) Management Analyst at a Range 37.

FY 2021-22 New Position Recommendations (3.92 FTE Increase)

Due to the increased workloads from the added new programs, the following positions are recommended:

- Add one (1.00 FTE) Risk Manager in Management Services-Human Resources/Risk Management at a Range 40 to oversee the risk management and claims process for the City.
- Add one (1.00 FTE) Accountant in Management Services-Finance at a Range 33 to provide general accounting support for the new programs, such as Deemed Approved, Truck Parking, and Rental Housing.
- Add one (0.46 FTE) Part-time Office Assistant in Management Services at a Range 26 to provide clerical support.
- Add one (0.46 FTE) Part-time Administrative Analyst in Development Services at a Range 34 to provide program support.
- Add one (1.00 FTE) Environmental Compliance Inspector in Public Works-Engineering at a Range 35 to perform sewer and stormwater inspections.

Summary of Salary and Benefits Provisions included in the Fiscal Year 2021-22 Budget:

With the return of General Fund revenue, the FY 2021-22 Budget includes the restoration of merit steps for the non-represented employees. Additionally, the budget includes a \$100 increase for the City's health contribution for both represented and non-represented employees, which will start July 1, 2021 for the August 2021 insurance premiums. The FY 2020-21 Contribution is \$1,224, which increases to \$1,324 per month for FY 2021-22. Along with the health insurance increase, the FY 2021-22 Budget includes a 2% cost of living adjustment (COLA) for both the represented and non-represented employees.

Salary Study:

During FY 2019-20, a salary study was conducted and completed to ensure that the City can retain and recruit competitive employees. The results of the study identified a number of positions requiring increases. The following table indicates the recommendation by represented employees and non-represented employees, which is included in the FY 2021-22 Budget.

Represented Employees

Position	Rate Change Increase	FY 2020-21 Range	FY 2021-22 Range
Building Inspector	1.0	17	18
Code Enforcement Officer	1.0	16	17
Engineering Technician	1.5	12	13.5
Equipment Operator	0.5	12	12.5
Equipment Operator/Water	0.5	12.5	13
Pump Operator	0.5	12	12.5
Senior Pump Maintenance Worker	0.5	14	14.5
Senior Pump Operator	0.5	14	14.5
Water Quality Specialist	0.5	14	14.5
Water Quality Technician	0.5	12	12.5

Non-Represented Employees

Position	Rate Change Increase	FY 2020-21 Range	FY 2021-22 Range
Assistant City Manager	1.0	52	53
Code Enforcement Supervisor	1.0	36	37
Construction Inspector	1.0	34	35
Geographical Information Systems Technician	1.0	31	32
Information Systems Technician	1.0	31	32
Information Systems Manager	1.0	43	44
Senior Code Enforcement Officer	1.0	34	35

Workers' Compensation

The FY 2021-22 Budget assumes a decrease of 0.24% for the overall Workers' Compensation budget. This is a lower rate when compared to the FY 2020-21 Budget where Workers' Compensation increased overall by 7.26% or -4.62% for the City and 24.41% for the Water District.

<u>Rating Groups</u>	<u>2020-21 Budget</u>	<u>2021-22 Budget</u>	<u>Change Amount</u>	<u>Percent Change</u>
City of Hesperia	\$395,812	\$397,431	\$1,619	0.41%
Water District	<u>357,844</u>	<u>354,419</u>	<u>- 3,425</u>	<u>-0.96%</u>
Total	\$753,656	\$751,850	-\$1,806	-0.24%

California Public Employees Retirement System (CalPERS):

The City anticipates a CalPERS cost increase in the coming years due to the loss from the financial impacts of the pandemic. CalPERS depends on earning an estimated rate of return of 7% for a fiscal year starting in July and ending in June. While the impact to CalPERS investment due to the pandemic cannot be measured, it is widely assumed that losses will occur for FY 2019-20. These losses can lead to increased rates during FY 2022-23.

CalPERS Overview:

The City oversees a total of six CalPERS pension plans. The FY 2021-22 Budget assumes total pension expenditures of \$3,994,029, which is an approximate 3.0% or \$0.1 million increase over the FY 2020-21 Budget of \$3,889,231. The following details each of the six pension plans:

Plan	Plan Formula	Status	Members			
			Active	Transferred	Separated	Retired
Miscellaneous Plan for the City of Hesperia	2.7% @ 55	Active	61	48	46	131
PEPRA Miscellaneous Plan for the City of Hesperia	2.0% @ 62	Active	47	13	14	0
Miscellaneous Plan for the HWD	2.7% @ 55	Active	37	27	15	50
PEPRA Miscellaneous Plan for the HWD	2.0% @ 62	Active	19	3	1	0
Miscellaneous Plan for the HFPD	2.0% @ 55	Inactive	0	1	4	6
Safety Plan for the HFPD	2.0% @ 50	Inactive	0	31	9	49

Both the City and Water are Miscellaneous Risk Pool (Cost-Sharing Multiple-Employer Defined Benefit Pension Plan) plans and have 'Classic' (referred to as Miscellaneous) and 'PEPRA' (Public Employees' Pension Reform Act) members. Through retirement of current Classic Employees, these plans will be phased out over the next thirty to forty years, depending on the age of the participant. Classic Plans tend to have a higher retirement cost, as the retirement age is usually lower and the plans have higher retirement benefits. In an effort to control the increasing pension costs, the State passed pension reform legislation that became effective January 1, 2013, with Assembly Bill (AB) 340, or the Public Employees' Pension Reform Act (PEPRA). This mandated that all employees hired on or after January 1, 2013, who are new to CalPERS, or a CalPERS member with a break in service greater than six months, will participate in the Miscellaneous two percent (2%) at age 62 (PEPRA) plan.

The annual pension budget is derived from the Annual Valuation Report received from CalPERS. The FY 2021-22 Budget is based on the information provided in the Annual Valuation Report as of June 30, 2019, which was issued during August 2020. This report details the Normal Cost, which is a portion of the cost of the future pension benefits allocated to the current year. The normal cost assumes a specific rate of return on future earnings, as well as the City's contribution. If CalPERS does not achieve its anticipated rate of return on investments, the unfunded accrued liability (UAL) will increase. During the past decade, the CalPERS unfunded liability has continued to grow.

To address this issue, CalPERS has phased in a lowering of the estimated rate of return on investments from 7.5% in 2017 to the current rate of 7%. It should be noted that as the rate of return is lowered, the UAL payment that is due annually increases, as it is assumed that the future earnings will now be less.

Further, starting in June 30, 2019, which will affect the FY 2021-22 Budget, CalPERS lowered its amortization time period of gains and losses on investment earnings from 30 years to 20 years. For example, if there is a year where investments earn less than the estimated rate of return of 7%, CalPERS will spread that loss over 20-years. This action could increase the annual UAL payment; however, it is expected to stabilize the unfunded liability, as the UAL payment essentially increases the funded status.

California Public Employees Retirement System (CalPERS) (Continued):**CalPERS Individual Plan Details:***Hesperia Fire Protection District Plans:*

While County Fire annexed the Fire District, the City of Hesperia retained the outstanding CalPERS liability for both plans. While these plans are inactive, the City annually pays the unfunded accrued liability (UAL). This means that there are annual payments due for the plan retirees. The following chart details the Fire pension plans.

	UAL	Funded Ratio	Projected Last UAL Payment	Years Remaining	Annual UAL Payment	
					FY 2021-22 Budget	FY 2022-23 Projection
Miscellaneous Plan	\$ 199,645	66.50%	June 30, 2030	9	\$ 24,722	\$ 25,000
Safety	\$ 9,429,627	70.20%	June 30, 2033	12	\$ 1,017,698	\$ 1,018,000

City of Hesperia Plans:

As previously mentioned, there are two City plans: Miscellaneous and PEPRa.

It should be noted that the normal cost is different for the Miscellaneous Plan (Classic Plan) and the PEPRa plan. For each plan, the normal cost is determined by the Annual Valuation Report, and this percentage is applied to the biweekly payroll and remitted to CalPERS. For the Miscellaneous Plan, the employee is responsible for their portion of the employee contribution rate, which is a contribution rate of 8%, as well as 1% of the employer's normal cost rate for a total employee contribution rate of 9%. For the PEPRa participants, the employee contribution rate is determined annually by CalPERS; for FY 2021-22 the rate is 6.75%. The following table demonstrates the Normal Cost percentage rate for FY 2021-22.

	Miscellaneous Plan	PEPRa Plan
Plan Normal Cost Percentage	21.980%	14.340%
Less: Employee Contribution Rate	-7.960%	-6.750%
Less: Employee Contribution of the Employer's Rate	-1.000%	0.000%
<i>Total City Normal Contribution Rate</i>	<i>13.020%</i>	<i>7.590%</i>

The following chart demonstrates the unfunded accrued liability. While the normal cost is based on payroll, the amount due each fiscal year for the UAL is determined by CalPERS. The following demonstrates the UAL for the two City plans:

	UAL	Funded Ratio	Projected Last UAL Payment	Years Remaining	Annual UAL Payment	
					FY 2021-22 Budget	FY 2022-23 Projection
Miscellaneous Plan	\$ 16,942,216	72.80%	June 30, 2044	24	\$ 1,516,908	\$ 1,661,000
PEPRa Plan	\$ 140,473	91.40%	June 30, 2038	17	\$ 20,989	\$ 23,000

California Public Employees Retirement System (CalPERS) (Continued):**CalPERS Individual Plan Details:***Hesperia Water District Plans:*

As with the City, the Water District has two active plans, which are the Miscellaneous Plan and PEPRA Plan. Additionally, the Normal Cost for the Miscellaneous and PEPRA plans mirrors the City's plans. The following details the Water District's Normal Cost.

	Miscellaneous Plan	PEPRA Plan
Plan Normal Cost Percentage	21.980%	14.340%
Less: Employee Contribution Rate	-7.960%	-6.750%
Less: Employee Contribution of the Employer's Rate	-1.000%	0.000%
<i>Total City Normal Contribution Rate</i>	<i>13.020%</i>	<i>7.590%</i>

The following demonstrates the unfunded accrued liability for the Water District.

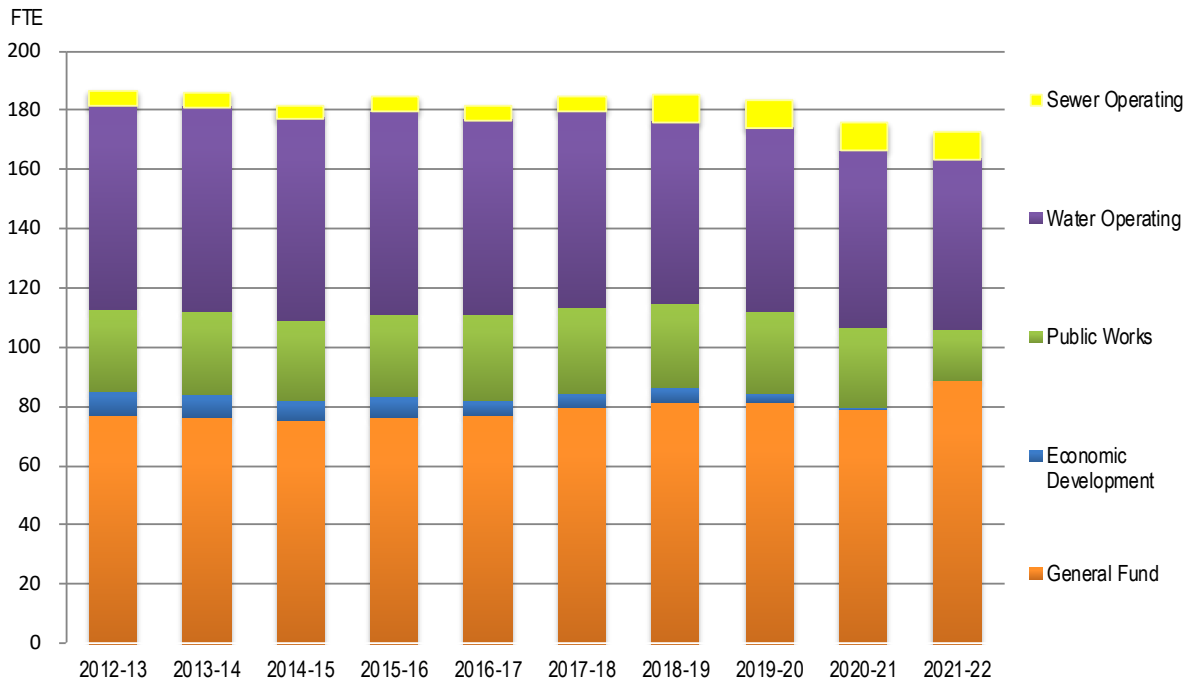
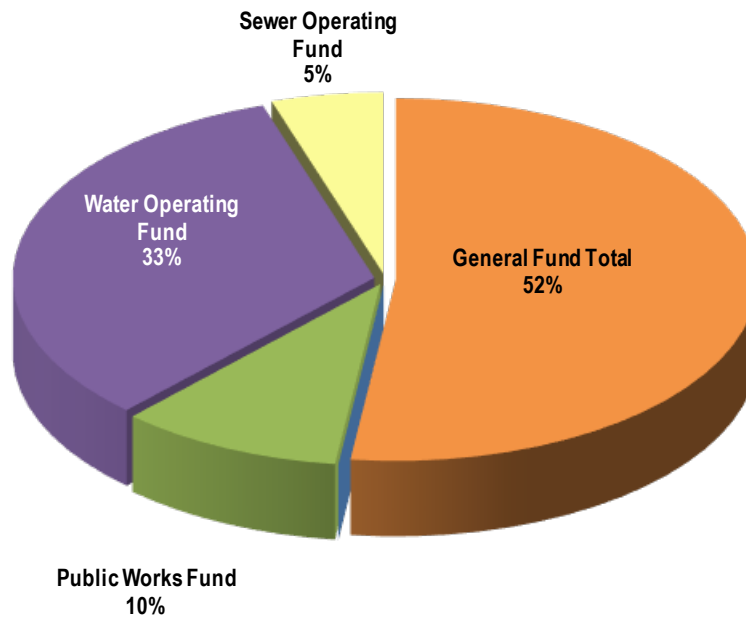
	UAL	Funded Ratio	Projected Last UAL Payment	Years Remaining	Annual UAL Payment	
					FY 2021-22 Budget	FY 2022-23 Projection
Miscellaneous Plan	\$ 6,410,387	74.30%	June 30, 2044	24	\$ 496,283	\$ 551,000
PEPRA Plan	\$ 27,135	92.20%	June 30, 2040	19	\$ 7,109	\$ 7,300

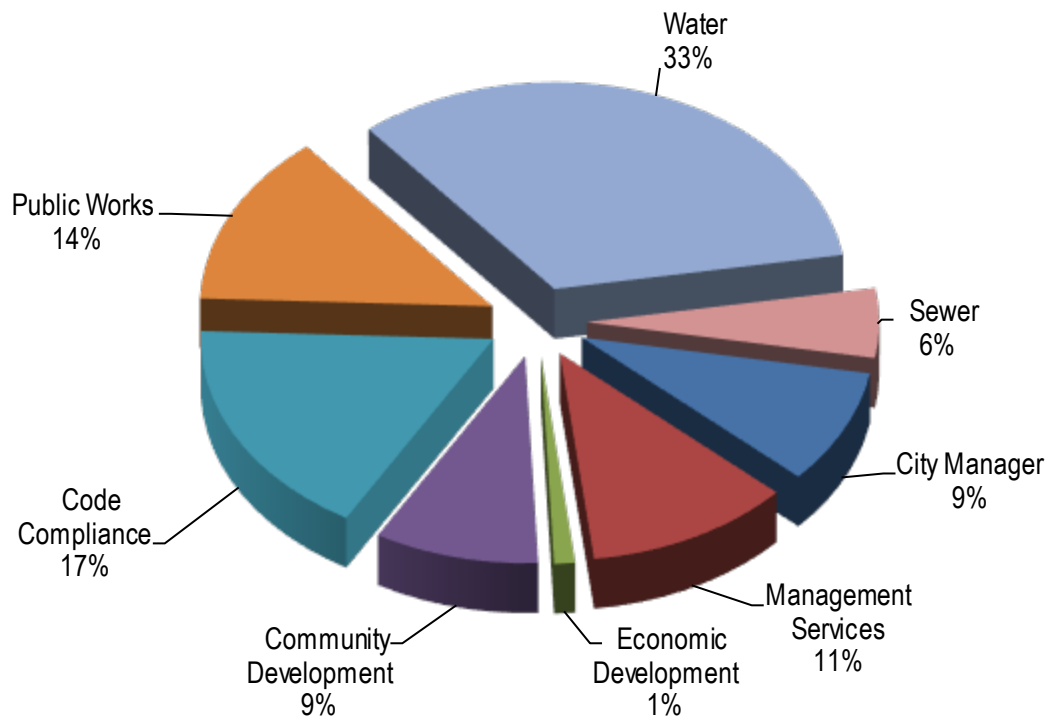
Demonstration of the Citywide Positions:

The following pages detail the City positions by looking at the data in different ways. First, there is the 10-year history by funding source, which gives a historical perspective to the City's positions. This is followed by the 2021-22 Budget Full-Time and Part-Time by department, which demonstrates the departmental makeup of City staffing. Next, there is information for the 2021-22 General Fund Staffing, which focuses solely on the positions within the General Fund. Next is a comprehensive listing of all full-time positions, as well as a listing for all part-time positions.

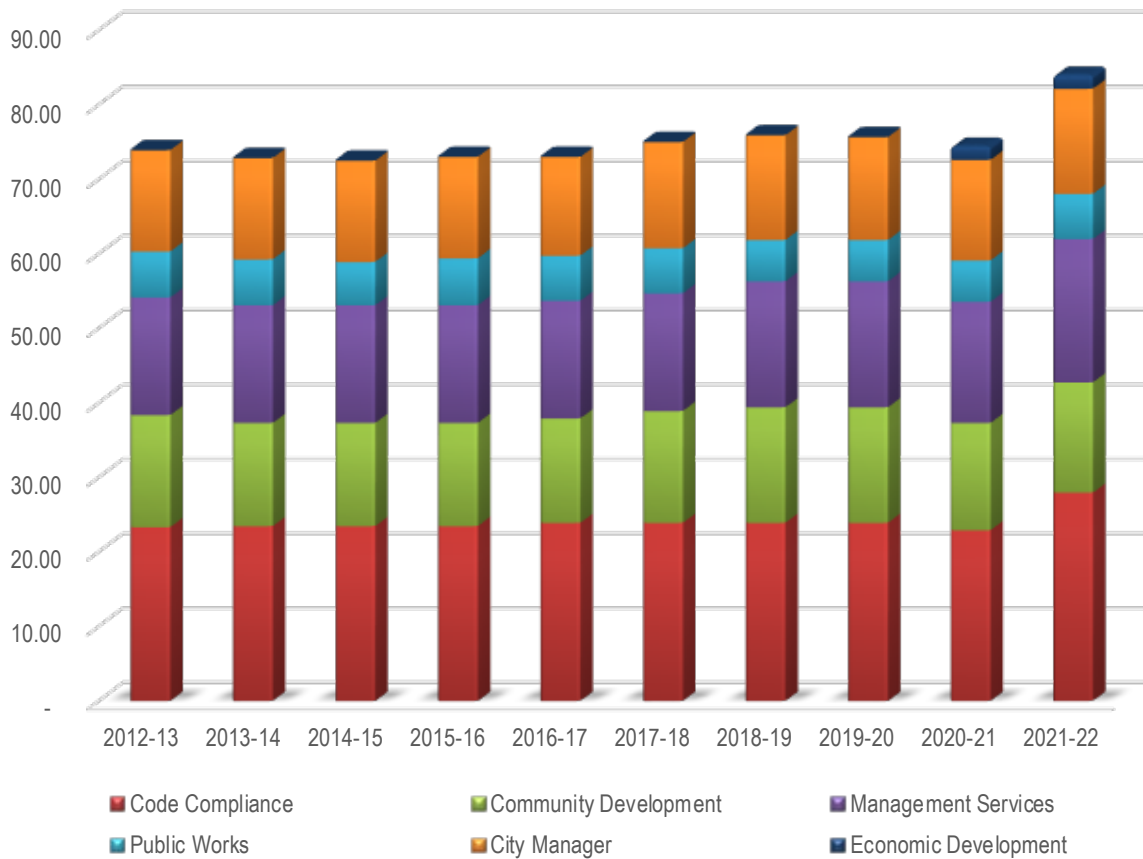
10-YEAR HISTORY OF FULL-TIME AND PART-TIME STAFF BY FUND

Major Funds	2012-13	2013-14	2014-15	2015-16	2016-17
General Fund					
City Manager	13.60	13.60	13.60	13.60	13.48
Management Services	17.26	16.26	16.26	16.26	16.26
Economical Development	0.00	0.00	0.00	0.00	0.00
Development Services:					
Community Development	16.03	15.95	14.76	15.68	15.38
Code Compliance	23.78	23.78	23.92	23.92	25.28
Public Works	6.61	6.61	6.26	6.76	6.51
General Fund Total	77.28	76.20	74.80	76.22	76.91
Economic Development Funds	8.00	8.00	7.00	7.00	5.00
Public Works Fund	27.75	27.75	27.40	27.60	28.79
Water District Fund	68.77	69.23	67.98	68.58	65.84
Sewer District Fund	4.50	4.50	4.50	5.20	5.20
Total Full & Part-Time By Fund	186.30	185.68	181.68	184.60	181.74
Major Funds	2017-18	2018-19	2019-20	2020-21	2021-22
General Fund					
City Manager	14.48	15.20	15.18	14.88	15.48
Management Services	16.26	17.36	17.36	16.71	19.71
Economic Development	0.00	0.00	0.00	1.90	1.90
Development Services:					
Community Development	16.38	16.42	16.42	14.86	15.72
Code Compliance	25.28	25.74	25.74	24.74	29.79
Public Works	6.97	6.70	6.70	6.01	6.51
General Fund Total	79.37	81.42	81.40	79.10	89.11
Economic Development Funds	5.00	5.00	3.00	0.10	0.10
Public Works Fund	28.79	28.56	27.94	27.02	16.72
Water District Fund	66.30	61.21	61.88	60.15	57.60
Sewer District Fund	5.20	9.39	9.44	9.53	9.37
Total Full & Part-Time By Fund	184.66	185.58	183.66	175.90	172.90

10 YEAR HISTORY OF FULL-TIME AND PART-TIME STAFF BY FUND (Continued)**2021-22 FULL-TIME AND PART-TIME STAFF BY FUND**

2021-22 BUDGET FULL-TIME AND PART-TIME STAFF BY DEPARTMENT

					% Change From 2020-21 Budget
<u>Departments</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	
City Manager	15.20	15.18	14.88	15.48	4%
Management Services	17.36	17.36	16.71	19.71	18%
Economic Development	5.00	3.00	2.00	2.00	0%
Development Services:					
Community Development	16.42	16.42	14.86	15.72	6%
Code Compliance	25.74	25.74	24.74	29.79	20%
Public Works	35.26	34.64	33.03	23.23	-30%
Water	61.21	61.88	60.15	57.60	-4%
Sewer	9.39	9.44	9.53	9.37	-2%
Development Services Total	148.02	148.12	142.31	135.71	-5%
Total Full & Part-Time Staff	185.58	183.66	175.90	172.90	-2%
Change Amount		-1.92	-7.76	-3.00	
Percentage		-1.0%	-4.2%	-1.7%	

2021-22 BUDGET GENERAL FUND FULL-TIME POSITIONS

General Fund	2012-13	2013-14	2014-15	2015-16	2016-17
City Manager	13.60	13.60	13.60	13.60	13.25
Management Services	15.80	15.80	15.80	15.80	15.80
Economic Development	0.00	0.00	0.00	0.00	0.00
Development Services:					
Community Development	15.03	13.84	13.84	13.84	14.00
Code Compliance	23.32	23.46	23.46	23.46	23.90
Public Works	6.15	6.15	5.80	6.30	6.05
General Fund Total	73.90	72.85	72.50	73.00	73.00

General Fund	2017-18	2018-19	2019-20	2020-21	2021-22
City Manager	14.25	14.05	13.80	13.50	14.10
Management Services	15.80	16.90	16.90	16.25	19.25
Economic Development	0.00	0.00	0.00	1.90	1.90
Development Services:					
Community Development	15.00	15.50	15.50	14.40	14.80
Code Compliance	23.90	23.90	23.90	22.90	27.95
Public Works	6.05	5.55	5.55	5.55	6.05
General Fund Total	75.00	75.90	75.65	74.50	84.05

Full-Time and Part-Time Position Listing Summary by Department

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
City Manager Department				
Full-Time Staff	14.05	13.80	13.50	14.10
Part-Time Staff	1.15	1.38	1.38	1.38
<i>Subtotal City Manager</i>	<u>15.20</u>	<u>15.18</u>	<u>14.88</u>	<u>15.48</u>
Management Services Department				
Full-Time Staff	16.90	16.90	16.25	19.25
Part-Time Staff	0.46	0.46	0.46	0.46
<i>Subtotal Management Services</i>	<u>17.36</u>	<u>17.36</u>	<u>16.71</u>	<u>19.71</u>
Economic Development Department				
<i>Subtotal Full-Time Staff</i>	5.00	3.00	2.00	2.00
Development Services (D.S.)				
D.S.-Community Development				
Full-Time Staff	15.50	15.50	14.40	14.80
Part-Time Staff	0.92	0.92	0.46	0.92
<i>Subtotal D.S.-Community Development</i>	<u>16.42</u>	<u>16.42</u>	<u>14.86</u>	<u>15.72</u>
D.S.-Code Compliance				
Full-Time Staff	23.90	23.90	22.90	27.95
Part-Time Staff	1.84	1.84	1.84	1.84
<i>Subtotal D.S.-Code Compliance</i>	<u>25.74</u>	<u>25.74</u>	<u>24.74</u>	<u>29.79</u>
D.S.-Public Works Department				
Full-Time Staff	31.35	31.65	31.65	21.85
Part-Time Staff	3.91	2.99	1.38	1.38
<i>Subtotal D.S.-Public Works</i>	<u>35.26</u>	<u>34.64</u>	<u>33.03</u>	<u>23.23</u>
D.S.-Water				
Full-Time Staff	59.05	59.95	58.91	56.75
Part-Time Staff	2.16	1.93	1.24	0.85
<i>Subtotal D.S.-Water</i>	<u>61.21</u>	<u>61.88</u>	<u>60.15</u>	<u>57.60</u>
D.S.-Sewer				
Full-Time Staff	9.25	9.30	9.39	9.30
Part-Time Staff	0.14	0.14	0.14	0.07
<i>Subtotal D.S.-Sewer</i>	<u>9.39</u>	<u>9.44</u>	<u>9.53</u>	<u>9.37</u>
Subtotal Development Services	148.02	148.12	142.31	135.71
Total City Full-time and Part-time Staff	185.58	183.66	175.90	172.90

CITY POSITION SUMMARIES

[return to TOC](#)**Full-Time Position Listing by Department**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>City Manager Department</u>				
Administrative Aide	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Assistant City Manager	0.00	0.00	0.00	0.30
Assistant to the City Manager	0.75	0.75	0.00	0.00
City Manager	0.80	0.80	0.75	0.75
Community Relations Specialist	0.00	1.25	1.25	1.25
Deputy City Clerk	1.00	1.00	1.00	1.00
Deputy City Manager	0.00	0.00	0.70	0.00
Director of Government Services/City Clerk	1.00	1.00	0.80	0.80
Environmental Programs Coordinator	0.50	0.00	0.00	0.00
Information Systems Manager	1.00	1.00	1.00	1.00
Information Systems Specialist	3.00	4.00	4.00	4.00
Information Systems Technician	2.00	0.00	0.00	1.00
Management Analyst	1.00	1.00	1.00	1.00
Secretary to the City Manager and City Council	1.00	1.00	1.00	1.00
Total City Manager Full-Time Staff	14.05	13.80	13.50	14.10
<u>Management Services Department</u>				
Accountant	2.00	2.00	2.00	3.00
Accounting Technician	4.00	4.00	4.00	5.00
Budget/Finance Specialist	1.00	1.00	1.00	1.00
Deputy Human Resources/Risk Management Director	0.00	0.00	0.00	1.00
Deputy Finance Director	0.90	0.90	0.75	0.75
Director of Administrative Services	0.00	0.00	0.00	0.75
Director of Finance	1.00	1.00	0.75	0.00
Financial Analyst	2.00	2.00	2.00	2.00
Human Resources Analyst	0.00	0.00	0.00	1.00
Human Resources Manager	1.00	1.00	1.00	0.00
Human Resources Specialist	1.00	1.00	1.00	0.00
Management Analyst	0.00	0.00	0.00	0.75
Personnel Technician	2.00	2.00	2.00	2.00
Risk Manager	0.00	0.00	0.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00
Senior Financial Analyst	1.00	1.00	0.75	0.00
Total Management Services Full-Time Staff	16.90	16.90	16.25	19.25
<u>Economic Development Department</u>				
Administrative Analyst	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	0.00	0.00
Economic Development Manager	1.00	1.00	1.00	0.00
Senior Economic Development Specialist	1.00	0.00	0.00	0.00
Senior Development Specialist	0.00	0.00	0.00	1.00
Senior Management Analyst	1.00	0.00	0.00	0.00
Total Economic Development Full-Time Staff	5.00	3.00	2.00	2.00

Full-Time Position Listing by Department (Continued)

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>D.S.-Community Development</u>				
Administrative Analyst	0.85	0.85	0.85	0.85
Administrative Secretary	0.00	0.00	0.00	0.20
Assistant City Manager	0.20	0.20	0.10	0.00
Associate Planner	1.00	1.00	0.00	1.00
Building Inspector	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	1.00	0.00
Community Development Coordinator	0.00	0.00	0.00	1.00
Community Development Supervisor	1.00	1.00	1.00	0.00
Community Development Technician	1.25	1.25	1.25	1.75
Deputy Community Development Director	0.00	0.00	0.00	1.00
Executive Secretary	0.20	0.20	0.20	0.00
Office Assistant	0.00	0.00	1.00	1.00
Plans Examiner	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	1.00
Senior Community Development Technician	1.00	1.00	1.00	1.00
Senior Office Specialist	1.00	1.00	0.00	0.00
Senior Planner	2.00	2.00	2.00	1.00
Total D.S.-Community Development Full-Time Staff	15.50	15.50	14.40	14.80
<u>D.S.-Code Compliance</u>				
Administrative Secretary	1.00	1.00	1.00	1.45
Animal Care Technician	4.00	4.00	4.00	4.00
Animal Control Officer	3.00	3.00	3.00	3.00
Animal Services Coordinator	0.00	0.00	1.00	1.00
Animal Services Manager	1.00	1.00	1.00	1.00
Assistant City Manager	0.45	0.45	0.45	0.00
Code Enforcement Officer	4.00	4.00	4.00	7.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00
Community Development Technician	0.00	0.00	0.00	0.50
Executive Secretary	0.45	0.45	0.45	0.00
Office Assistant	4.00	4.00	3.00	5.00
Senior Animal Care Technician	1.00	1.00	0.00	0.00
Senior Animal Control Officer	1.00	1.00	1.00	1.00
Senior Code Enforcement Officer	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total D.S.-Code Compliance Full-Time Staff	23.90	23.90	22.90	27.95

CITY POSITION SUMMARIES

[return to TOC](#)**Full-Time Position Listing by Department (Continued)**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>D.S.-Public Works</u>				
Administrative Analyst	0.50	0.50	0.50	0.50
Administrative Secretary	0.50	0.50	0.50	1.20
Assistant City Manager	0.20	0.20	0.20	0.35
Assistant Engineer	0.35	0.35	0.35	0.35
Community Development Technician	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.35	0.35	0.35	0.35
Construction Inspector	1.15	1.15	1.15	1.15
Custodian	1.00	1.00	1.00	1.00
Director of Public Works	0.00	0.00	0.00	0.35
Engineering Technician	0.40	0.40	0.40	0.00
Environmental Compliance Inspector	0.00	0.00	0.00	0.40
Equipment Operator	4.30	4.30	4.30	2.00
Executive Secretary	0.20	0.20	0.20	0.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Fleet/Warehouse Supervisor	0.00	0.30	0.30	0.30
Geographical Information Systems Manager	0.30	0.30	0.30	0.30
Geographical Information Systems Technician	0.30	0.30	0.30	0.30
Maintenance Crew Supervisor	2.30	2.30	2.30	1.30
Maintenance Worker	9.40	9.40	9.40	5.40
Management Analyst	0.00	0.00	0.00	0.35
Office Assistant	1.00	1.00	1.00	0.50
Project Construction Manager	0.75	0.75	0.75	0.75
Public Works Manager	0.80	0.80	0.80	0.00
Public Works Supervisor	0.00	0.00	0.00	0.35
Senior Custodian	0.50	0.50	0.50	0.50
Senior Engineering Technician	0.00	0.00	0.00	0.40
Senior Maintenance Worker	5.80	5.80	5.80	2.50
Senior Management Analyst	0.50	0.50	0.50	0.50
Total D.S.-Public Works Full-Time Staff	31.35	31.65	31.65	21.85
<u>D.S.-Water</u>				
Administrative Analyst	0.56	0.56	0.56	1.40
Administrative Secretary	0.41	0.41	0.41	0.93
Assistant City Manager	0.12	0.12	0.20	0.30
Assistant Engineer	0.52	0.52	0.52	0.52
Assistant to the City Manager	0.25	0.25	0.00	0.00
City Manager	0.16	0.16	0.20	0.20
Community Development Technician	2.00	2.00	2.00	2.00
Community Relations Specialist	0.50	0.75	0.75	0.75
Construction Inspection Supervisor	0.52	0.52	0.52	0.52
Construction Inspector	0.68	0.68	0.68	0.68
Custodian	2.00	2.00	2.00	2.00

CITY POSITION SUMMARIES

[return to TOC](#)**Full-Time Position Listing by Department (Continued)**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>D.S.-Water (Continued)</u>				
Custodian	2.00	2.00	2.00	2.00
Customer Service Representative	4.20	4.20	4.20	2.52
Customer Service Supervisor	0.84	0.84	0.84	0.84
Deputy City Manager	0.00	0.00	0.25	0.00
Deputy Finance Director	0.08	0.08	0.20	0.20
Director of Administrative Services	0.00	0.00	0.00	0.20
Director of Finance	0.00	0.00	0.20	0.00
Director of Government Services/City Clerk	0.00	0.00	0.15	0.15
Director of Public Works	0.00	0.00	0.00	0.55
Engineering Technician	0.48	0.48	0.48	0.00
Environmental Compliance Inspector	0.00	0.00	0.00	0.35
Equipment Operator	2.70	2.70	2.70	2.00
Executive Secretary	0.12	0.12	0.12	0.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Fleet/Warehouse Supervisor	0.00	0.65	0.65	0.65
Geographical Information Systems Manager	0.56	0.56	0.56	0.56
Geographical Information Systems Technician	0.56	0.56	0.56	0.56
Maintenance Crew Supervisor	4.00	4.00	4.00	4.00
Maintenance Worker	13.00	13.00	12.00	13.00
Management Analyst	0.00	0.00	0.00	0.75
Meter Reader	4.00	4.00	4.00	3.00
Office Assistant	0.81	0.81	0.81	0.41
Project Construction Manager	0.20	0.20	0.20	0.20
Public Works Manager	0.17	0.17	0.17	0.00
Public Works Superintendent	0.00	0.00	0.83	0.00
Public Works Supervisor	0.83	0.83	0.00	0.55
Pump Operator	1.95	1.95	1.95	1.95
Senior Account Clerk	1.68	1.68	1.68	1.68
Senior Custodian	0.50	0.50	0.50	0.50
Senior Customer Service Representative	1.68	1.68	1.68	0.84
Senior Engineering Technician	0.00	0.00	0.00	0.48
Senior Financial Analyst	0.00	0.00	0.20	0.00
Senior Maintenance Worker	6.50	6.50	6.50	5.80
Senior Management Analyst	0.41	0.41	0.41	0.41
Senior Pump Maintenance Worker	0.95	0.95	0.95	0.95
Senior Pump Operator	0.95	0.95	0.95	0.95
Senior Warehouse Technician	0.83	0.83	0.83	0.90
Utility Line Locator	1.00	1.00	1.00	1.00
Warehouse Technician	0.83	0.83	0.00	0.00
Water Quality Specialist	1.00	1.00	1.00	1.00
Total D.S.-Water Full-Time Staff	59.05	59.95	58.91	56.75

CITY POSITION SUMMARIES

[return to TOC](#)**Full-Time Position Listing by Department (Continued)**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>D.S.-Sewer</u>				
Administrative Analyst	0.09	0.09	0.09	0.25
Administrative Secretary	0.09	0.09	0.09	0.22
Assistant City Manager	0.03	0.03	0.05	0.05
Assistant Engineer	0.13	0.13	0.13	0.13
City Manager	0.04	0.04	0.05	0.05
Community Development Technician	0.50	0.50	0.50	0.50
Construction Inspection Supervisor	0.13	0.13	0.13	0.13
Construction Inspector	0.17	0.17	0.17	0.17
Customer Service Representative	0.80	0.80	0.80	0.48
Customer Service Supervisor	0.16	0.16	0.16	0.16
Deputy City Manager	0.00	0.00	0.05	0.00
Deputy Finance Director	0.02	0.02	0.05	0.05
Director of Administrative Services	0.00	0.00	0.00	0.05
Director of Finance	0.00	0.00	0.05	0.00
Director of Government Services/City Clerk	0.00	0.00	0.05	0.05
Director of Public Works	0.00	0.00	0.00	0.10
Engineering Technician	0.12	0.12	0.12	0.00
Environmental Compliance Inspector	0.00	0.00	0.00	0.25
Executive Secretary	0.03	0.03	0.03	0.00
Fleet/Warehouse Supervisor	0.00	0.05	0.05	0.05
Geographical Information Systems Manager	0.14	0.14	0.14	0.14
Geographical Information Systems Technician	0.14	0.14	0.14	0.14
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.60	3.60	3.60	3.60
Management Analyst	0.00	0.00	0.00	0.15
Office Assistant	0.19	0.19	0.19	0.09
Project Construction Manager	0.05	0.05	0.05	0.05
Public Works Manager	0.03	0.03	0.03	0.00
Public Works Supervisor	0.17	0.17	0.17	0.10
Pump Operator	0.05	0.05	0.05	0.05
Senior Account Clerk	0.32	0.32	0.32	0.32
Senior Customer Service Representative	0.32	0.32	0.32	0.16
Senior Engineering Technician	0.00	0.00	0.00	0.12
Senior Financial Analyst	0.00	0.00	0.05	0.00
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Management Analyst	0.09	0.09	0.09	0.09
Senior Pump Maintenance Worker	0.05	0.05	0.05	0.05
Senior Pump Operator	0.05	0.05	0.05	0.05
Senior Warehouse Technician	0.17	0.17	0.17	0.10
Warehouse Technician	0.17	0.17	0.00	0.00
Total D.S.-Sewer Full-Time Staff	9.25	9.30	9.39	9.30
Total Full-Time City Staff	175.00	174.00	169.00	166.00

CITY POSITION SUMMARIES

[return to TOC](#)Part-Time Position Listing by Department

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>City Manager Department</u>				
Administrative Analyst	0.23	0.00	0.00	0.00
Information Systems Technician	0.00	0.46	0.46	0.00
Office Assistant	0.00	0.00	0.00	0.46
Receptionist	0.92	0.92	0.92	0.92
Total City Manager Department Part-Time Staff	1.15	1.38	1.38	1.38
<u>Management Services Department</u>				
Office Assistant	0.46	0.46	0.46	0.46
Total Management Services Department Part-Time Staff	0.46	0.46	0.46	0.46
<u>D.S.-Community Development</u>				
Administrative Analyst	0.00	0.00	0.00	0.46
Building Inspector	0.92	0.46	0.00	0.00
Plans Examiner	0.00	0.46	0.46	0.46
Total D.S.-Community Development Part-Time Staff	0.92	0.92	0.46	0.92
<u>D.S.-Code Compliance</u>				
Administrative Aide	0.46	0.00	0.00	0.00
Animal Care Technician	0.92	0.92	0.92	0.92
Office Assistant	0.46	0.92	0.92	0.92
Total D.S.-Code Compliance Part-Time Staff	1.84	1.84	1.84	1.84
<u>D.S.-Public Works</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Custodian	0.46	0.46	0.00	0.00
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.23	0.00	0.00
Maintenance Worker	2.76	1.84	0.92	0.92
Total D.S.-Public Works Part-Time Staff	3.91	2.99	1.38	1.38
<u>D.S.-Water</u>				
Administrative Analyst	0.23	0.00	0.00	0.00
Administrative Intern	0.23	0.23	0.23	0.23
Custodian	0.46	0.46	0.00	0.00
Customer Service Representative	0.78	0.78	0.78	0.39
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.23	0.00	0.00
Total D.S.-Water Part-Time Staff	2.16	1.93	1.24	0.85
<u>D.S.-Sewer</u>				
Customer Service Representative	0.14	0.14	0.14	0.07
Total D.S.-Sewer Part-Time Staff	0.14	0.14	0.14	0.07
Total Part-Time City Staff	10.58	9.66	6.90	6.90

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DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 43,496	\$ 46,927	\$ 47,940	\$ 49,720	\$ 53,280	11%
Benefits	77,145	83,159	98,456	98,611	93,393	-5%
Materials & Operations	10,932	4,830	7,581	6,975	4,434	-42%
Contractual	329,087	627,623	357,000	1,007,000	507,000	42%
Other Operating	287,634	179,842	187,430	114,050	138,200	-26%
Capital Outlay	0	0	0	0	0	0%
TOTAL	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	14%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
100 City Council	\$ 557,746	\$ 449,758	\$ 398,407	\$ 326,356	\$ 346,307	-13%
102 City Attorney	190,548	492,623	300,000	950,000	450,000	50%
TOTAL	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	14%

DEPARTMENT GOALS FOR 2021-22

- Continue to provide policy direction on City Council priorities, which include:
 - Public Safety – Ensure adequate public safety resources are available for citizens, families, children, businesses, and visitors.
 - Financial Health – Assure Hesperia’s financial health by continuing to provide structurally balanced budgets for its operating funds.
 - Future Development – Actively manage growth to ensure cohesive development including industrial, commercial, residential, freeway, Main Street, and Ranchero Corridors.
 - Future Vision – Agree on a ‘vision’ of what Hesperia should be in 5, 15, and 25 years.
 - Organizational Health – Establish and maintain a healthy and efficient organization to provide City services.
 - Capital Improvement – Create capital improvement funding after Redevelopment Agency’s elimination.
- Continue to support conservative spending policies, responsible budgeting practices, and true fiscal stewardship of the citizen’s monies.
- Maintain funding for priority projects including the Ranchero Corridor Project.
- Continue to actively pursue alternative funding sources via Federal, State, and County grants.
- Continue to support the residents and businesses through the pandemic.
- Prepare the Ranchero Corridor Widening Project for construction.

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY COUNCIL 100

DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Salaries	\$ 43,496	\$ 46,927	\$ 47,940	\$ 49,720	\$ 53,280	11%
Benefits	77,145	83,159	98,456	98,611	93,393	-5%
Materials & Operations	10,932	4,830	7,581	6,975	4,434	-42%
Contractual	138,539	135,000	57,000	57,000	57,000	0%
Other Operating	287,634	179,842	187,430	114,050	138,200	-26%
Capital Outlay	0	0	0	0	0	0%
TOTAL	\$ 557,746	\$449,758	\$ 398,407	\$326,356	\$346,307	-13%

DIVISION DESCRIPTION

The City Council is the legislative body of the organization and is comprised of five members elected by district to four-year overlapping terms of office. The City Council also sits as the Board of Directors of the Hesperia Water District, Hesperia Housing Authority, Successor Agency for the former Hesperia Redevelopment Agency, Hesperia Community Development Commission, and is responsible for the development and adoption of all City policy. The City Council appoints a City Manager charged with the implementation of adopted policy, as well as a City Attorney that reviews Council actions and policy for legal considerations. The City Council also appoints a variety of commissions and committees, including the Planning Commission.

SIGNIFICANT DIVISION EXPENDITURE

- Fiscal Year (FY) 2020-21 has been an atypical year due to the COVID-19 pandemic, causing salaries to be reduced. During the FY 2020-21 Mid-Year Budget Review, it was decided to reverse the salary reduction effective Mid-March 2021.

2020-21 DIVISION ACCOMPLISHMENTS

- Through strong policy leadership, reaffirmed ongoing efforts to bolster the community and organization by strengthening infrastructure, providing vital services, maintaining the City's financial health, providing good working conditions for employees, and increasing citizen satisfaction.
- Continued to be made available to meet with constituents in order to provide enhanced levels of service to Hesperia residents.
- Continued to provide leadership and policy direction on a variety of issues and projects important to the citizens of the City of Hesperia.
- Maintained the highest level of public safety services possible within existing funding constraints.
- Continued to seek alternative funding sources via Federal, State, and County grants.
- Approved the Emergency Housing and Business Assistance Program to assist Hesperia businesses and households during the COVID-19 pandemic.

2021-22 DIVISION GOALS AND OBJECTIVES

- Provide leadership and policy direction on issues and projects important to the citizens of the City of Hesperia.
- Continue to support the residents and businesses through the COVID-19 pandemic.

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY COUNCIL 100

2021-22 DIVISION GOALS AND OBJECTIVES (Continued)

- Maintain the highest level of public safety services possible within existing funding constraints.
- Continue to actively pursue alternative funding sources via Federal, State and County grants.
- Continue to support conservative spending policies, responsible budgeting practices, and true fiscal stewardship of the citizen's monies.

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY ATTORNEY 102

DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
						Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	0	0	0	0	0	0%
Contractual	190,548	492,623	300,000	950,000	450,000	50%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 190,548	\$492,623	\$ 300,000	\$950,000	\$450,000	50%

DIVISION DESCRIPTION

The City Attorney is appointed by the City Council and serves as legal counsel to the City, the Water District, the Hesperia Housing Authority, the Successor Agency for the former Hesperia Redevelopment Agency, and the Hesperia Community Development Commission, as well as various commissions and committees. The City Attorney advises elected and appointed officials and staff on legal issues affecting the City, represents the City in litigation and administrative matters, and provides necessary legal review, drafting and negotiation of ordinances, resolutions, agreements, and other documents.

SIGNIFICANT DIVISION EXPENDITURES

- Fiscal Year (FY) 2020-21 has been an atypical year for litigation and the resulting expenses. A majority of the litigation matters should be resolved by the end of FY 2020-21, but the Department of Housing and Urban Development (HUD)/Department of Justice (DOJ) case will most likely continue into FY 2021-22.

2020-21 DIVISION ACCOMPLISHMENTS

- Provided timely and appropriate legal advice on a variety of issues.
- Continued to minimize litigation and exposure to litigation; aggressively represented the City in litigation.
- Assisted in negotiation, drafting, and implementation of agreements to further economic development, capital improvement, and housing projects, including Covington Capital, IWT, State Pipe, I Avenue, and various tract map issues.
- Assisted in the development of ordinances and regulations on fireworks, multiple response, truck parking, and rental housing.
- Provided legal advice and support on development, regulatory and election issues including Measure N, COVID, recall signatures, VVWRA flow diversion, A-04 Drainage Impact Fee, SB 330 housing issues, and numerous code enforcement appeals on cannabis issues.

2021-22 DIVISION GOALS AND OBJECTIVES

- Provide legal services and advice that will limit the City's exposure to claims for damages and aggressively represent the City when engaged in litigation and mediation.
- Facilitate planning and land use projects and environmental review.
- Provide prompt drafting and review of agreements, ordinances, resolutions, and memoranda in support to the City Council, City Manager, Planning Commission, and City departments.
- Keep the City Council and City Manager informed on new legal developments affecting the City.
- Continue to control costs for legal services where possible.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07

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DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 1,217,873	\$ 1,276,208	\$ 1,156,873	\$ 1,229,889	\$ 1,359,570	18%
Benefits	516,121	561,011	583,986	605,242	625,878	7%
Materials & Operations	205,646	211,591	218,096	214,990	246,932	13%
Contractual	462,350	508,702	853,308	892,779	846,326	-1%
Other Operating	69,765	69,638	70,008	328,614	72,365	3%
Capital Outlay	0	37,987	75,500	75,500	48,500	-36%
TOTAL	\$ 2,471,755	\$ 2,665,137	\$ 2,957,771	\$ 3,347,014	\$ 3,199,571	8%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
200 City Manager	\$ 1,378,098	\$ 1,380,323	\$ 1,279,590	\$ 1,623,552	\$ 1,423,865	11%
215 Information Technology	1,093,657	1,284,814	1,678,181	1,723,462	1,775,706	6%
TOTAL	\$ 2,471,755	\$ 2,665,137	\$ 2,957,771	\$ 3,347,014	\$ 3,199,571	8%

<u>DEPARTMENT STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	14.05	13.80	13.50	14.10
Total Part-Time Staff	1.15	1.38	1.38	1.38
Total City Manager Staff	15.20	15.18	14.88	15.48

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Salaries	\$ 839,088	\$ 856,367	\$ 747,969	\$ 781,529	\$ 824,509	10%
Benefits	364,492	385,507	397,076	408,409	384,274	-3%
Materials & Operations	51,050	54,279	56,957	51,870	54,032	-5%
Contractual	62,534	18,373	20,050	56,035	101,035	404%
Other Operating	60,934	65,797	57,538	325,709	60,015	4%
Capital Outlay	0	0	0	0	0	0%
TOTAL	\$ 1,378,098	\$ 1,380,323	\$ 1,279,590	\$ 1,623,552	\$ 1,423,865	11%

DIVISION DESCRIPTION

The City Manager serves as the Chief Executive Officer of the City and the Water District, as well as Executive Director of the Hesperia Housing Authority, Successor Agency for the former Hesperia Redevelopment Agency, and Hesperia Community Development Commission. The City Manager ensures that City Council policies and directions are implemented, and provides executive level staff support to the City Council and staff through a variety of functions (Goal 5 – Organization Health), including public administration, intergovernmental relations, financial oversight of all City funds (Goal 2 – Financial Health), addressing unique challenges/special projects, policy analysis, and other items that are necessary to improve the functions of government. The City Manager is responsible for the efficient and effective operation of all City/District/Agency departments, programs and services including oversight of the City Clerk, Community Relations, and Information Technology Divisions.

City Clerk – The City Clerk’s Office is responsible for supporting and assisting the public, City departments, and the City Council by facilitating the compliance of a variety of legal requirements related to transparency in government processes and proceedings.

Elections and Political Reform Act Compliance: Administers municipal elections and related matters, mail ballot collection, preparation of election handbook, provides guidance to candidates in meeting election-related legal responsibilities; serves as compliance officer for committee campaign filings, lobbyist filings, Conflict of Interest filings, and other Fair Political filings; coordination of AB 1234 ethics training.

City Council Agenda, Meetings, and Committees: Ensures Brown Act compliance in City Council meeting proceedings; coordinates the preparation and distribution of City Council agendas; prepare and publish public legal notices; web stream and archival of City Council Meetings; coordinate ceremonial presentations and proclamations; prepare and archive Council action including meeting minutes, resolutions, ordinances, contracts, and agreements; coordinate outside agency appointments; and oversee the City Council’s Commissions and Advisory Committees.

Records Management and Public Records: Oversee and manage the citywide Records Management program and City’s record storage facility vendor; administers the City’s electronic record imaging program; facilitates transparent and open access to public records, while ensuring compliance with the California Public Records Act; maintains the City’s Municipal Code.

Other Responsibilities: Administers oaths of office and attests and seals official documents; process recorded documents; receives and files petitions, appeals, claims, and lawsuits against the City; process applications for meetings/events in the Library Community Room; oversee the City Hall reception desk; coordinate the bi-annual community shred event; and coordinates the City’s Annual Youth in Government Day program.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

DIVISION DESCRIPTION (Continued)

Community Relations – The Community Relations function of the City Manager's Office is responsible for a variety of programs that support the City's goals of increasing public participation and awareness of City government and its programs and services. The Community Relations functions are comprised of four concentrations:

1. Public Information: Distributes information to the public through Media relations, to include Webmaster and the Horizon Newsletter; Manages City social media accounts; oversight of the Volunteer Network, coordination of Citizen's Academy, oversees the Safety First public awareness campaign, and advertising.
2. Legislative Advocacy: Administers grant applications; Coordinates legislative outreach at the Federal and State level; Monitors and advocates for annual legislative priorities; Develops Healthy Community Programs.
3. Environmental Programs: Ensures that the City is in compliance with Federal and State requirements related to solid waste; support student programs, and manage outreach for litter abatement, graffiti prevention, water conservation, storm-water protection, and illegal dumping; Southern California Edison Partnership Energy Champion.
4. Emergency Management: Manage the City's Emergency Operation Center during an emergency; coordination of the City's Emergency Operation Plan, and training of staff. Other Community Relations responsibilities include response to citizen concerns, and special events and projects.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- During the Fiscal Year (FY) 2020-21 Mid-Year Budget Review, the Emergency Operations Plan Update amendment was approved and unfortunately was not completed by FY end June 30, 2021. \$35,985 in funding has been included as a carry-over from FY 2020-21.
- Funding in the amount of \$40,000 has been included for consulting services regarding district boundaries. This is a carry-over from FY 2020-21 due to the boundaries will be based on data collected from the Census Bureau which is estimated to be completed in September 2021.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Aide	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Assistant City Manager	0.00	0.00	0.00	0.30
Assistant to the City Manager	0.75	0.75	0.00	0.00
City Clerk	1.00	1.00	0.00	0.00
City Manager	0.80	0.80	0.75	0.75
Community Relations Specialist	0.00	1.25	1.25	1.25
Deputy City Clerk	1.00	1.00	1.00	1.00
Deputy City Manager	0.00	0.00	0.70	0.00
Director of Government Services/City Clerk	0.00	0.00	0.80	0.80
Environmental Programs Coordinator	0.50	0.00	0.00	0.00
Management Analyst	1.00	1.00	1.00	1.00
Secretary to the City Manager and City Council	1.00	1.00	1.00	1.00
Total Full-Time Staff	8.05	8.80	8.50	8.10

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

<u>DIVISION STAFFING (Continued)</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Part-Time Staff</u>				
Administrative Analyst	0.23	0.00	0.00	0.00
Receptionist	0.92	0.92	0.92	0.92
Total Part-Time Staff	1.15	0.92	0.92	0.92
Total Full & Part-Time Staff	9.20	9.72	9.42	9.02

2020-21 DIVISION ACCOMPLISHMENTS

- The City's Emergency Operations Center continued to stay activated in response to the Coronavirus Disease (COVID-19). The Director of Emergency Services declared a local disaster in March 2020.
- Continued to work with neighboring cities and numerous agencies such as the California League of Cities, Tri-Agency, San Bernardino County Transportation Authority (SBCTA), Southern California Association of Governments, Building Industry Association, Hesperia Chamber of Commerce, Hesperia Unified School District, Victor Valley Wastewater Reclamation Authority, Mojave Water Agency, and the Hesperia Recreation and Park District.
- Virtually produced the annual State of the City Address, which featured the City Council members sharing updates on projects and programs in Hesperia.
- Continued compliance with the Brown Act by ensuring proper public notification and transparency in all City Council legislative actions including COVID modifications enacted by the Governor.
- Continued to manage the City's Record Retention & Management Program including staff training for all City departments and oversight of the indexing, archiving, and destruction of eligible records in compliance with State and Federal law and the City's record retention schedule.
- Presented the annual Priority Projects requests, working with State and Federal delegates on behalf of Hesperia citizens.
- Continued to ensure compliance with the California Public Records Act by assisting the public in gaining access to public records through the use of in-person and online acceptance and completion of approximately 575 public record requests comprised of 6,900 pages of documents.
- Supported the City of Hesperia website, sustaining over one million views per month, in addition to nine subsidiary sites. City Facebook, Twitter, and Instagram accounts consist of more than 40,000 followers.
- Continued to expand the City's record digitization program in order to increase accessibility to City information in electronic format and reduce the storage of paper records.
- Coordinated and held the November 2020 municipal election for three City Council seats in newly adopted City district of one, four, and five.
- Continued to expand training and use of Campaign Disclosure compliance and transparency of online public portal software program accessible to the public 24/7.
- Initiated the City's Emergency Operations Plan Update.
- Prepared the City to comply with the state mandates SB 1383 which requires diversion of organic material from the landfill.
- Resumed legislative advocacy efforts to monitor and review Federal and State legislation, write letters, and contact legislators to protect and advance the City's interests.
- Continued to pursue all sources of Federal and State funding for a variety of programs in concert with the City's legislative program and needs of various City departments.
- Continued to manage and address citizen requests and complaints.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

2021-22 DIVISION GOALS AND OBJECTIVES

- Engage with a Demographer to perform re-districting process as legally required.
- Continue to expand the City's record digitization program in order to increase accessibility to City information in electronic format and reduce the storage of paper records.
- Continue to manage the City's Solid Waste Franchise Agreement providing rate analyses and program enhancements.
- Continue to increase transparency with residents and community member engagement via communications outlets such as the City website, social media platforms, City app, and other digital/print mediums.
- Resume hosting the Annual Youth and Government Day program to provide local high school seniors with City department information, facility tours and a mock city council meeting exercise.
- Continue to ensure the democratic process through compliance with the Brown Act (Open Meeting Law) and ensure proper public notification and transparency in all legislative actions.
- Continue to assist the public in gaining access to public records in compliance with the California Public Records Act and continually evaluate methods to increase transparency.
- Resume monitoring State agency unfunded mandates for organic material processing and disposal options.
- Continue to maintain compliance with CalRecycle mandates pertaining to recycling and diversion within the City.
- Resume supporting City website and social media outreach in an effort to increase followers and more effectively reach residents and members of surrounding communities.
- Complete the City's Emergency Operations Plan Update.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>City Manager</u>				
Number of community events	10	7	5	15
Number of Twitter followers	4,694	5,159	4,746	4,800
Number of Facebook Likes	9,777	11,676	12,597	20,000
Number of valid website hits	382,100	463,004	617,336	620,000
Number of grants/awards applications submitted	6	5	8	10
Number of legislative letters	5	6	7	10
Number of environmental school programs presented	6	1	4	10
Number of recycling/clean-up events held	30	22	17	28
Number of streets adopted	47	53	60	64
Number of Military Banners installed	46	11	15	30
<u>City Clerk</u>				
City Council Meetings Held/Agendas Published	23	26	24	26
City Council Items Processed	286	264	201	200
Annual Number of Ordinances Processed	11	19	7	10
Annual Number of Resolutions Processed	122	118	102	105
Annual Contracts Approved and Processed	121	91	70	80
Annual Claims/Lawsuits Processed	48	109	90	90
Recorded Documents Processed	77	101	95	95
Public Hearing Notices/Postings	30	28	20	25

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

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**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>City Clerk (continued)</u>				
Records Requests/Pages Provided	454/4,000	494/1,800	555/2,500	600/3,000
Maps Processed	3	7	6	7
Records Requested from Storage	65	76	35	35
Archived Boxes in Records Storage	1,818	2,081	2,160	2,100
Library Community Room Bookings	353	300	95	110
Conflict of Interest Form 700 Processed	126	104	90	80
Mayoral Proclamations Processed	155	32	20	20
Records Retention Boxes Destroyed/Pounds of paper recycled	346/8,400	*3/72	150/3,600	300/7,500
City Council Candidate's filings processed (even numbered years)	13	0	6	0
Campaign/Committee Filings	154	40	80	40

*Due to the COVID-19 pandemic restriction, Records Retention destruction drastically reduced due to City staff are required to be on-site when documents are destroyed.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: INFORMATION TECHNOLOGY 215

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DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Salaries	\$ 378,785	\$ 419,841	\$ 408,904	\$ 448,360	\$ 535,061	31%
Benefits	151,629	175,504	186,910	196,833	241,604	29%
Materials & Operations	154,596	157,312	161,139	163,120	192,900	20%
Contractual	399,816	490,329	833,258	836,744	745,291	-11%
Other Operating	8,831	3,841	12,470	2,905	12,350	-1%
Capital Outlay	0	37,987	75,500	75,500	48,500	-36%
TOTAL	\$ 1,093,657	\$ 1,284,814	\$ 1,678,181	\$ 1,723,462	\$ 1,775,706	6%

DIVISION DESCRIPTION

The Information Technology (IT) Division is responsible for coordinating the technological needs of all City departments in order to advance the overall mission of the City. The IT Division is responsible for the design, development, administration, and maintenance of a wide variety of telecommunications and computer networks, operating systems, planning for continuity of services when faced with disaster, performing project management, and ensuring information is protected. The focus of this Division is to support programs that assist employees in providing the highest level of customer service, as well as allowing citizens easy access to City documents, the website, videos of City Council/Planning Commission Meetings, and emergency alerts when necessary.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Information Systems Manager	1.00	1.00	1.00	1.00
Information Systems Specialist	3.00	4.00	4.00	4.00
Information Systems Technician	2.00	0.00	0.00	1.00
Total Full-Time Staff	6.00	5.00	5.00	6.00
<u>Part-Time Staff</u>				
Information Systems Technician	0.00	0.46	0.46	0.00
Office Assistant	0.00	0.00	0.00	0.46
Total Part-Time Staff	0.00	0.46	0.46	0.46
Total Full & Part-Time Staff	6.00	5.46	5.46	6.46

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Funding in the amount of \$49,000 has been included for renewal of security software, antivirus and ransomware protection for the City's network.
- \$48,500 for the replacement of datacenter network switches has been included.
- The City's current fleet of copiers are in need of replacement as repairs have started to increase by 34% in the last year. \$80,000 has been included to lease new copiers city-wide via the request for proposal purchasing process.
- Funding of \$52,400 has been included for licensing and professional services to facilitate electronic plan submittal.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: INFORMATION TECHNOLOGY 215

2020-21 DIVISION ACCOMPLISHMENTS

- Performed overhaul of server and storage infrastructure addressing capacity and stability issues.
- Deployed pilot phase of new City Intranet.
- Reduced work order volumes, demonstrating improving Information Technology (IT) Division effectiveness.
- Updated City Council Chambers audio and visual systems to current and supported technology. Also, added the ability for remote telephone participation.
- Implemented new remote work virtual desktop infrastructure and security measures.
- Provided document automation and phone menu efficiencies assisting Animal Services staff.

2021-22 DIVISION GOALS AND OBJECTIVES

- Stabilize migration to new Intranet platform, decommission 2003 technology current Intranet utilizes once all users are acclimated.
- Address end of life firewall devices, and improve security measures.
- Improve technology inventory by physically reviewing equipment at locations to ensure all assets are logged.
- Prepare documentation for City management utilization communicating disaster recovery capabilities.
- Support technology needs related to the Deemed Approved, Truck Parking Permit, and Rental Housing Inspection Programs.
- Complete transition to new remote work virtual desktop infrastructure and multi-factor authentication for access into the City's network.
- Complete transition to new wireless devices at City sites, and decommission legacy equipment.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
City Sites Serviced	5	5	5	5
Databases Managed	86	86	83	83
Local Area Networks Managed	28	28	28	28
Operating Systems Managed	8	8	6	5
Software Applications Supported	133	134	124	120
Computer Devices Managed	695	697	626	557
▪ Physical Servers	21	21	16	12
▪ Virtual Servers	72	74	57	55
▪ Workstations	272	292	274	280
▪ Virtual Clients	182	162	124	50
▪ Laptops	84	84	95	100
▪ Electronic Tablets	64	64	60	60
Other Devices Managed				
▪ Routers and Switches Managed	32	32	32	32
▪ Printers, Plotters, and Copiers Supported	73	73	75	75
▪ Smart Phones	92	92	115	115
Data Storage Devices	6	6	6	3
▪ Data Storage Capacity	90TB	90TB	120TB	120TB
▪ Tape Storage	33TB	33TB	30TB	30TB

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: INFORMATION TECHNOLOGY 215

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Data Processing				
Data Backed Up Nightly (Gigabytes)	16,477	15,441	14,427	14,627
E-mails Processed (Outgoing)	185,340	191,629	220,487	300,000
E-mails Processed (Incoming)	1,739,394	1,566,699	1,025,860	1,000,000
▪ Valid Emails (Incoming)	935,750	792,705	755,352	800,000
▪ Spam Emails (Incoming)	803,644	773,994	270,508	200,000
Help Desk Statistics				
▪ Trouble Calls Processed	5,870	4,280	*2,314	2,000
▪ Average Time Per Trouble Call	65 min	50 min	41 min	38 min
User Accounts Managed	1,785	1,618	1,545	1,564
▪ Network Accounts	273	270	263	270
▪ Email Accounts	348	333	***254	260
▪ Telephone and Wireless accounts	560	530	526	529
▪ Wireless Network Clients	180	121	134	136
▪ Tyler New World .Net Accounts	180	**102	103	103
▪ FIS/Sungard TrakIT Accounts	116	133	136	137
▪ Azteca CityWorks Accounts	45	45	45	45
▪ ECS Imaging Laserfiche Accounts	64	64	64	64
▪ HLP Chameleon Accounts	19	20	20	20

*Note: Methodology for logging work orders has been modified.

**Note: In prior years, the count was based on licenses purchased and is now based on active accounts.

***Note: As part of the email system migration, shared and unused mailboxes have been removed or consolidated.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19

DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 1,410,892	\$ 1,473,379	\$ 1,198,275	\$ 1,299,964	\$ 1,503,320	25%
Benefits	665,584	736,241	709,370	744,107	851,521	20%
Materials & Operations	165,122	192,383	496,126	408,282	635,810	28%
Contractual	1,268,386	1,230,234	1,377,879	1,398,340	1,673,197	21%
Other Operating	40,076	726,209	759,928	430,967	235,889	-69%
Capital Outlay	0	0	0	0	0	0%
TOTAL	\$ 3,550,060	\$ 4,358,447	\$ 4,541,578	\$ 4,281,660	\$ 4,899,737	8%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
220 Finance	\$ 2,070,529	\$ 1,845,812	\$ 1,527,705	\$ 1,651,513	\$ 1,780,689	17%
225 Human Resources/ Risk Management	1,479,531	1,391,127	1,652,391	1,635,101	2,131,430	29%
229 Non-Departmental	0	1,121,508	1,361,482	995,046	987,618	-27%
TOTAL	\$ 3,550,060	\$ 4,358,447	\$ 4,541,578	\$ 4,281,660	\$ 4,899,737	8%

<u>DEPARTMENT STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	16.90	16.90	16.25	19.25
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Management Services Staff	17.36	17.36	16.71	19.71

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: FINANCE 220

DIVISION						% Change From
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	2020-21
SUMMARY	Actual	Actual	Budget	Revised	Budget	Budget
Salaries	\$ 1,071,242	\$ 1,112,982	\$ 882,328	\$ 961,314	\$1,068,972	21%
Benefits	460,184	511,681	469,697	489,352	549,239	17%
Materials & Operations	113,660	19,810	17,340	18,480	17,520	1%
Contractual	397,969	186,284	144,432	173,887	131,976	-9%
Other Operating	27,474	15,055	13,908	8,480	12,982	-7%
Capital Outlay	0	0	0	0	0	0%
TOTAL	\$ 2,070,529	\$ 1,845,812	\$ 1,527,705	\$ 1,651,513	\$1,780,689	17%

DIVISION DESCRIPTION

Financial Management and Analysis – Adhering to the City Council goal of Financial Health (Goal 2), the Finance Division develops the City's financial management policies and plans and coordinates the preparation of the Annual Budget and Capital Improvement Program; monitors City revenue and expenditures with periodic reporting to the City Council; performs City debt management functions; provides financial and program analysis for various Citywide projects and initiatives, as well as employee negotiations.

Revenue Management – Performs the City's treasury management functions to include preparing the City's investment policy and managing City investments in accordance with the policy, and maintains a comprehensive revenue management information system.

Accounting Services – Develops and maintains accounting policies and operates the City's automated financial management and record keeping system, which consists of the general ledger, accounts payable, accounts receivable, payroll, and provides monthly reports; prepares the annual Comprehensive Annual Financial Report (CAFR) for review by the City's auditors, and prepares various reports for the State and Federal government; maintains the City's fixed assets inventory system, and provides other support service functions.

Purchasing System – Performs the City's central purchasing functions and administers the process.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Accountant	2.00	2.00	2.00	3.00
Accounting Technician	4.00	4.00	4.00	5.00
Budget/Finance Specialist	0.90	1.00	1.00	1.00
Deputy Finance Director	0.90	0.90	0.75	0.75
Director of Administrative Services	0.00	0.00	0.00	0.75
Director of Finance	1.00	1.00	0.75	0.00
Financial Analyst	2.00	2.00	2.00	2.00
Management Analyst	0.00	0.00	0.00	0.75
Senior Accountant	1.00	1.00	1.00	1.00
Senior Financial Analyst	1.00	1.00	0.75	0.00
Total Full-Time Staff	12.80	12.90	12.25	14.25

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	FINANCE	220

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

2020-21 DIVISION ACCOMPLISHMENTS

- Completed the City's Comprehensive Annual Financial Report for Fiscal Year (FY) 2019-20. The City received notification from the Governmental Finance Officers' Association (GFOA) that the FY 2018-19 Comprehensive Annual Financial Report earned the award for Excellence in Financial Reporting. This is the eighteenth consecutive year that the City has earned this recognition.
- Coordinated the FY 2021-22 Budget process and received notification from the Governmental Finance Officers' Association (GFOA) that the FY 2020-21 Budget document earned the Distinguished Budget Presentation Award. This is the eighth time that the City has earned this recognition; the first was for the FY 2004-05 Budget document.
- Updated the City and Subsidiary District's Statement of Investment Policy for FY 2020-21, and provided monthly Treasurer's Reports documenting the City's cash and investment position.
- Conducted the FY 2020-21 First Quarter, Mid-Year, and Fourth Quarter Budget Reviews.
- Continued administration of the Successor Agency to the former Redevelopment Agency (in conjunction with the Economic Development Department), including administration of debt obligations, preparation of the Recognized Obligation Payment Schedules, and responding to inquiries by the State and the County of San Bernardino.
- Provided Budget-to-Actual and outstanding invoice reports to departments to assist them in the management of their sections.
- Submitted State Controller's Reports for the City, Fire, and Water, as well as the City's Street Report and the State Compensation Report.
- Prepared annual continuing disclosures, reserve requirement compliance calculations, and budget certifications for City and subsidiary district/agency debt issues, as required by the respective bond indentures.
- Prepared and submitted quarterly Department of Housing and Urban Development (HUD) Federal Financial Report SF-425.
- Continued to manage the City's resources in a fiscally prudent manner.
- Provided City management and the City Council with financial analytical support on various projects.
- Assisted with the purchase of Coronavirus (COVID-19) Emergency Operations Center (EOC) supplies.
- Completed the transition to a new banking institution based upon the results of the Banking Services Request for Proposal (RFP).
- Developed and executed a plan for the early retirement of the Water District 98A Bonds.

2021-22 DIVISION GOALS AND OBJECTIVES

- Complete the Comprehensive Annual Financial Report for FY 2020-21 and submit to the Governmental Finance Officers' Association (GFOA) for evaluation and award consideration.
- Coordinate the FY 2022-23 Budget Process and submit the FY 2021-22 Budget to the Governmental Finance Officers' Association (GFOA) for evaluation and award consideration.
- Review and update the Statement of Investment Policy for the City and subsidiary districts and provide monthly Treasurer's Reports documenting the City's cash and investment position.
- Develop and present the FY 2021-22 First Quarter, Mid-Year, and Fourth Quarter Budget Reviews for the City Council's consideration.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: FINANCE 220

2021-22 DIVISION GOALS AND OBJECTIVES (Continued)

- Provide City departments with monthly financial reports in a timely manner.
- Prepare annual continuing disclosures, reserve requirement compliance calculations, and budget certifications for City and subsidiary district/agency debt issues, as required by the respective bond indentures.
- Submit State Controller's Reports for the City, Fire, and Water, as well as the City's Street Report and State Compensation Report.
- Complete the reconciliation of the Water Capital Fund, in advance of a water/sewer impact fee study.
- Review the City's current Purchasing policy and procedures to propose efficiency changes.
- Host a "How to Conduct Business with Hesperia" seminar, and distribute the corresponding guidebook to aid local businesses in their efforts to respond to City bids.
- Continue the administration of the Successor Agency to the former Redevelopment Agency (in conjunction with the Economic Development Department), including administration of debt obligations, preparation of the Recognized Obligation Payment Schedules, and responding to inquiries by the State and the County of San Bernardino.
- Actively monitor changes in economic conditions, and provide timely reporting to management and the City Council.
- Implement an Interactive Voice Response (IVR) system (in conjunction with Information Technology and Utility Billing), in order to provide an alternate payment option for water/sewer customers.
- Work with consultant to prepare a fiscal impact analysis for the feasibility of a community facilities district for commercial/industrial development on the west side of Interstate 15.
- Work with consultant on the formation of a community facilities district for the Tapestry development.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Average Annual Yield	2.27%	1.93%	0.85%	1.00%
Number of Monthly Reports Issued	136	136	136	136
Number of Budget Transfers Processed	129	133	135	135
Number of Payroll Checks/Direct Deposits Processed	6,316	6,090	5,460	5,663
Invoices Processed	7,513	7,378	7,252	7,381
Accounts Payable Checks/ACH's Processed	4,648	4,644	4,353	4,651
Number of Requests for Proposal/Qualification	30	21	25	25
Number of Informal Bids Produced	80	105	83	90
Number of Contracts Issued	70	53	65	65
Number of Amendments to Contracts	90	92	104	95
Number of Contracts Administered	235	207	221	221
Number of Purchase Orders Issued	410	454	415	425
Number of Change Purchase Orders Processed	195	182	185	187

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: HUMAN RESOURCES/RISK MANAGEMENT 225

DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Salaries	\$ 339,650	\$ 360,397	\$ 315,947	\$ 338,650	\$ 434,348	37%
Benefits	205,400	222,910	238,005	253,087	300,530	26%
Materials & Operations	51,462	51,683	58,937	60,727	63,045	7%
Contractual	870,417	751,853	1,026,982	972,000	1,314,750	28%
Other Operating	12,602	4,283	12,520	10,637	18,757	50%
Capital Outlay	0	0	0	0	0	0%
TOTAL	\$ 1,479,531	\$ 1,391,127	\$ 1,652,391	\$ 1,635,101	\$ 2,131,430	29%

DIVISION DESCRIPTION

The Human Resources Division provides the City Manager, City executive staff, City employees, its subsidiary districts, and the general public with a fair employment recruitment and selection system, which is achieving the City Council goal of Organization Health (Goal 5); maintains centralized City personnel files and records, and administers and implements City personnel policies and procedures. Ensures that the City of Hesperia's hiring and employment policies and practices comply with Federal and State legislation, and assures that the City's approach and efforts to equal employment opportunity are in accordance with adopted law and City Council policy. The Division manages all employee benefit plans as well.

Facilitates and ensures that the City's actions on employer-employee relations are in accordance with Federal and State legislation on the collective bargaining process through negotiations and administration of Memorandums of Understanding (MOU), and related agreements with represented employee groups, to include the Teamsters Local 1932; and the administration of salaries, benefits, and related policies for non-represented employee groups.

Risk Management strives to protect personnel and the physical assets of the City from injury and loss, respectively, by managing all City insurance policies, processing liability claims, lawsuits, coordinating and providing employee safety training programs, coordinating Occupational Safety and Health Administration (OSHA), and Americans with Disabilities Act Amendment Act (ADAAA) compliance, and workers' compensation claims management.

DIVISION STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Budget/Finance Specialist	0.10	0.00	0.00	0.00
Deputy Human Resources/Risk Management Director	0.00	0.00	0.00	1.00
Human Resources Analyst	0.00	0.00	0.00	1.00
Human Resources Manager	1.00	1.00	1.00	0.00
Human Resources Specialist	1.00	1.00	1.00	0.00
Personnel Technician	2.00	2.00	2.00	2.00
Risk Manager	0.00	0.00	0.00	1.00
Total Full-Time Staff	4.10	4.00	4.00	5.00
<u>Part-Time Staff</u>				
Office Assistant	0.46	0.46	0.46	0.46
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Full & Part-Time Staff	4.56	4.46	4.46	5.46

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- The City's insurance premium through Public Entity Risk Management Authority (PERMA) for Fiscal Year (FY) 2021-22 increased by 30%. This statewide increase is due to dramatic increases in adverse loss development and the erosion of the programs net position.

2020-21 DIVISION ACCOMPLISHMENTS

Human Resources

- Conducted meetings with the Teamsters Local 1932 representatives in the areas of labor negotiations and employee relations matter.
- Assisted management staff of all City Departments and Divisions to resolve employee labor matters.
- Implemented City-sponsored comprehensive benefit plans such as medical, dental, optical, life, disability, IRS 125 Cafeteria Plan, and optional insurance plans, and continued to review plans for cost efficiency.
- Managed the administration of the City-sponsored plans such as the pre-tax IRS 125 Cafeteria.
- Coordinated annual open enrollment for benefit insurance coverages through the HR Module through the New World Systems program with the assistance of Information Technology and Payroll/Finance staff.
- Implemented a Flexible Spending Accounts open enrollment process in the HR Module through the New World Systems program with the assistance of Information Technology and Payroll/Finance staff. Employees utilized the Portal to access and complete their enrollment and changes online which reduced the need to complete and submit forms.
- Completed Request for Proposal with Broker to provide the City with cost effective ancillary products such as IRS 125 Cafeteria Plan and Consolidated Omnibus Budget Reconciliation Act (COBRA) services.
- Responded to pandemic conditions by transitioning health fair to virtual platform promoting social distancing.
- Implemented applicant reporting measures improving candidate review process.
- Introduced interactive Wellness activities promoting culture of health.
- Implemented revisions to policies, procedures, and programs, to ensure consistency and compliance with City Rules and Regulations and State and Federal laws.

Risk Management

- Administered the City's general liability insurance pool programs according to the Joint Powers Agreement (JPA). Coordinated and assisted with the administration of insurance coverage/policies for all City-owned property, fixed assets, and City-sponsored events. Conducted field inspections for damage assessment of general liability claims and lawsuits.
- Monitored, processed, and managed workers' compensation claims with third-party.
- Monitored employee leaves during pandemic to maintain compliance with State and Federal mandates and County return to work requirements and protocols for employees.
- Coordinated, administered, and managed the City's employee training programs in compliance with City, State, and Federal mandates to promote employee safety in the areas of Defensive Driving including Vehicle Backing, Federal Motor Carrier Safety Administration (FMCSA) Clearinghouse update for Drug and Alcohol Testing of Commercial Drivers and Vehicle Backing, Reasonable Suspicion, Respiratory Protection, Forklift/Scissor lift, Aerial Devices, Fall Protection and Ladder Safety, CPR-First Aid-Defibrillator, Heat Exhaustion, Handling Asbestos Cement Pipe, and Hazardous Waste.
- Assisted and responded to legal counsel inquiries regarding liability claims and lawsuit settlements, and prepared workers' compensation reporting and settlement authority.

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

2021-22 DIVISION GOALS AND OBJECTIVES

Human Resources

- Conduct Meet and Confer meetings with the Teamsters Local 1932 representatives in the areas of employee relations matter and to negotiate a successor memorandum of understanding.
- Process, update, and implement City-sponsored comprehensive benefit plans such as medical, dental, optical, life, disability, IRS 125 Cafeteria Plan, and optional insurance plans, and continue to review plans to determine which are cost-effective to the City.
- Transfer IRS Cafeteria Plan and Consolidated Omnibus Budget Reconciliation Act (COBRA) services to a cost effective provider.
- Develop and implement a Volunteer Program to include advertising volunteer opportunities available and conducting quarterly orientation meetings to encourage participation. Due to the pandemic this goal was not implemented during FY 2020-21.
- Coordinate interactive and engaging employee events to invigorate the workforce with energy and enthusiasm in order to reduce staff turnover and improve morale, productivity and efficiency.
- Coordinate with Employee Assistance Program to provide employees with seminars to enhance their personal and professional development including managing a work-life balance and increasing job satisfaction.
- Continue to implement an Employee Wellness Program and related training, which focuses on areas involving nutrition to include healthy eating options, fitness such as personal training and walking groups, and financial wellness.
- Coordinate and conduct training for Supervisors and Managers in various areas in order to enhance their leadership skills and role as a supervisor.
- Conduct a review of the new hire onboarding process and the feasibility of transitioning from completing forms in a hard copy format to an electronic process. Due to the pandemic this goal was not implemented during FY 2020-21.
- Review, update, and implement revisions to policies, procedures, and programs, to ensure consistency and compliance with City Rules and Regulations and State and Federal laws.

Risk Management

- Continue to manage the administration of the City's general liability in accordance with the Joint Powers Authority (JPA) insurance pool programs. Coordinate and assist with the administration of insurance coverage/policies for all City-owned property and fixed assets.
- Continue to develop, promote, update, and manage employee safety awareness by analyzing workplace incidents in an effort to create policies and programs and conduct training to reduce potential and future incidents.
- Continue to monitor and implement the Employee Return to Work Program, and coordinate with the City's workers' compensation third party administrator and other legal representatives to maintain compliance.
- Manage, process, and coordinate workers' compensation claims with third party administrator.
- Continue analyzing events and incidents that include damaged City property within the City to reduce potential liability.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: HUMAN RESOURCES/RISK MANAGEMENT 225

**PERFORMANCE AND
 WORKLOAD INDICATORS**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Human Resources</u>				
Advertising/Marketing	80	110	152	100
Background Checks (includes rescinds and hires)	39	26	40	30
Benefit Memos Processed	182	226	189	130
Employee Evaluations Processed	167	143	84	153
Employee Promotions Processed	8	11	14	10
Employment Separations/Retirements Processed	30	25	40	15
Employment Applications Reviewed/Processed	1,557	2,199	1,700	1,500
Employment Interviews Coordinated and Monitored	47	52	49	50
Employment Testing and Assessments Proctored	5	7	1	3
New Employees (hires) Processed	26	24	40	30
Personnel Action Forms Processed	138	153	124	150
Records Retention Program Processed	115	52	0	50
Recruitment and Selection	28	27	35	30
Staff Professional Development Attended	14	18	17	15
Volunteers Processed	9	16	9	10
<u>Risk Management</u>				
Damaged City Property Claims Recovery	7	23	25	30
Insurance Certificates Received/Processed	606	471	528	500
Lawsuits Filed and Monitored	4	8	7	5
Lawsuits Settled	6	8	1	3
Liability Claims	41	80	41	40
Liability Claims Settled	2	1	17	3
Liability Subrogation Notices Sent	19	41	64	50
Subpoenas Processed	4	7	4	4
Training and Drills Coordinated	59	22	14	20
Workers' Compensation Claims Processed/Monitored	21	14	13	15
Workers' Compensation Claims Settled	6	1	3	5

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: NON-DEPARTMENTAL 229

DIVISION EXPENDITURE SUMMARY	% Change From					
	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	1,650	1,668	1,668	1,752	5%
Materials & Operations	0	120,890	419,849	329,075	555,245	32%
Contractual	0	292,097	206,465	252,453	226,471	10%
Other Operating	0	706,871	733,500	411,850	204,150	-72%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 0	\$ 1,121,508	\$ 1,361,482	\$ 995,046	\$ 987,618	-27%

DIVISION DESCRIPTION

This program includes expenditures that are not otherwise attributable to any individual General Fund program, including Citywide postage, household hazardous waste, Fire District audit costs, and Golf Course reclaimed water, maintenance, and operation costs.

DIVISION STAFFING

None.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 254,582	\$ 241,666	\$ 178,384	\$ 191,346	\$ 172,945	-3%
Benefits	167,137	136,046	117,289	127,620	90,952	-22%
Materials & Operations	36,840	22,410	22,296	230,563	238,133	968%
Contractual	222,833	261,869	177,021	232,521	161,051	-9%
Other Operating	809,764	987,249	1,648,071	1,144,559	3,019,177	83%
Capital Outlay	0	16,154	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,491,156	\$ 1,665,394	\$ 2,143,061	\$ 1,926,609	\$ 3,682,258	72%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
100 General Fund	\$ 0	\$ 0	\$ 369,063	\$ 430,243	\$ 322,232	-13%
170 Community Development Commission	434,776	457,623	0	0	0	0%
370 Hesperia Housing Authority	500,458	93,722	75,978	74,204	66,650	-12%
<u>Community Development Block Grant</u>						
251 CDBG Administration	\$ 452,099	\$ 1,095,017	\$ 1,698,020	\$ 1,068,173	\$ 2,303,429	36%
257 CDBG Neighborhood Stabilization Program	103,823	19,032	0	0	0	0%
258 CDBG-CV Cares Act	0	0	0	353,989	989,947	100%
Sub-Total CDBG	\$ 555,922	\$ 1,114,049	\$ 1,698,020	\$ 1,422,162	\$ 3,293,376	94%
Total Economic Development	\$ 1,491,156	\$ 1,665,394	\$ 2,143,061	\$ 1,926,609	\$ 3,682,258	72%

DEPARTMENT STAFFING	2018-19	2019-20	2020-21	2021-22
Total Full-Time Staff	5.00	3.00	2.00	2.00
Total Economic Development Staff	5.00	3.00	2.00	2.00

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND
DEPARTMENT: ECONOMIC DEVELOPMENT
DIVISION: ECONOMIC DEVELOPMENT

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DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 167,082	\$ 179,232	\$ 162,407	-3%
Benefits	0	0	109,935	119,624	84,370	-23%
Materials & Operations	0	0	14,311	3,957	9,044	-37%
Contractual	0	0	58,871	117,871	52,461	-11%
Other Operating	0	0	18,864	9,559	13,950	-26%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 0	\$ 0	\$ 369,063	\$ 430,243	\$ 322,232	-13%

DIVISION DESCRIPTION

The Economic Development Division (EDD) is primarily responsible for the City's business attraction and retention efforts. These efforts result in an increase to the job base, increased sales and use tax, property taxes, and the overall economic progress and diversity of the City.

Under the direction of the City Manager's Department, EDD administers marketing efforts for the City. Business attraction marketing efforts are carried out in a variety of ways, including written placements, print ads, and social media and other digital outreach.

EDD manages, either directly or through third-party contracts, the City's real estate with respect to property acquisition, disposition, and leasing.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	0.00	1.00	1.00
Economic Development Manager	0.00	0.00	0.90	0.00
Senior Development Specialist	0.00	0.00	0.00	0.90
Total Full-Time Staff	0.00	0.00	1.90	1.90

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

2020-21 DIVISION ACCOMPLISHMENTS

- Facilitated the opening of Kaiser Permanente and Southland Pipe.
- Continued business attraction efforts for both retail and industrial sectors along primary commercial corridors.
- Rich Development completed their shopping center on Bear Valley Road, allowing Aldi and Wendy's restaurant to open.
- US Cold Storage began the entitlement process.

FUND: GENERAL FUND 100
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: ECONOMIC DEVELOPMENT 251

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2021-22 DIVISION GOALS AND OBJECTIVES

- Continue business attraction efforts for both retail and industrial sectors along primary commercial corridors.
- Continue to update Economic Development Department's portion of the City website.
- Facilitate Phase II of the Bear Valley Commerce Center.
- Continue marketing efforts to include outreach strategy and digital presence.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Properties & Security Interests Managed	N/A	N/A	95	130
Exclusive Negotiation Agreements Approved	N/A	N/A	1	0
Active Development Leads	N/A	N/A	6	6
Proposals Prepared and RFI Responses	N/A	N/A	1	4
Projects Assisted through Entitlement or Construction	N/A	N/A	2	4
Newsletter Issues	N/A	N/A	1	2
Event Sponsorships	N/A	N/A	2	4
Groundbreakings and Ribbon Cuttings	N/A	N/A	0	0
Advertising Placements	N/A	N/A	0	0
Trade Shows/Exhibitions/Conferences	N/A	N/A	0	0
Feet on the Street Business Surveys/Visits	N/A	N/A	0	0

FUND: HESPERIA COMMUNITY DEVELOPMENT COMMISSION 170
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: PROJECTS 261

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DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 160,735	\$ 210,516	\$ 0	\$ 0	\$ 0	0%
Benefits	106,057	118,055	0	0	0	0%
Materials & Operations	32,266	18,897	0	0	0	0%
Contractual	118,687	102,169	0	0	0	0%
Other Operating	17,031	7,986	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 434,776	\$ 457,623	\$ 0	\$ 0	\$ 0	0%

DIVISION DESCRIPTION

The Hesperia Community Development Commission (CDC) is primarily responsible for the City's business attraction and retention efforts. These efforts result in an increase to the job base, increased sales and use tax, property taxes, and the overall economic progress and diversity of the City.

Under the direction of the City Manager's Department, the CDC administers marketing efforts for the City. Business attraction marketing efforts are carried out in the form of written advertisements in trade journals, social media, and attendance at industrial and retail trade shows.

The CDC, will manage, either directly or through third-party contracts, the City's real estate with respect to property acquisition, disposition, and leasing. Starting with the FY 2020-21 Budget, the economic development functions have been funded from the General Fund. The information shown in this Division is for historical purposes.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	1.00	0.00	0.00
Administrative Secretary	0.80	0.90	0.00	0.00
Economic Development Manager	0.80	0.90	0.00	0.00
Senior Economic Development Specialist	1.00	0.00	0.00	0.00
Total Full-Time Staff	2.60	2.80	0.00	0.00

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Beginning in Fiscal Year (FY) 2020-21, CDC (170) was transferred to the General Fund (100-25) Economic Development.

FUND: HESPERIA COMMUNITY DEVELOPMENT COMMISSION 170
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: PROJECTS 261

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PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Properties & Security Interests Managed	95	95	N/A	N/A
Exclusive Negotiation Agreements Approved	2	1	N/A	N/A
Active Development Leads	25	23	N/A	N/A
Proposals Prepared and RFI Responses	11	15	N/A	N/A
Projects Assisted through Entitlement or Construction	8	9	N/A	N/A
Newsletter Issues	2	2	N/A	N/A
Event Sponsorships	4	4	N/A	N/A
Groundbreakings and Ribbon Cuttings	2	0	N/A	N/A
Advertising Placements	6	6	N/A	N/A
Trade Shows/Exhibitions/Conferences	12	12	N/A	N/A
Feet on the Street Business Surveys/Visits	0	0	N/A	N/A

FUND: HESPERIA HOUSING AUTHORITY 370
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: LOW/MODERATE HOUSING 263

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DIVISION							% Change
EXPENDITURE							From
SUMMARY	2018-19	2019-20	2020-21	2020-21	2021-22	2020-21	
	Actual	Actual	Budget	Revised	Budget	Budget	
Salaries	\$ 73,622	\$ 8,254	\$ 5,651	\$ 6,057	\$ 5,269		-7%
Benefits	51,443	4,975	3,677	3,998	3,291		-10%
Materials & Operations	1,419	73	200	199	200		0%
Contractual	72,139	77,587	66,450	63,950	57,890		-13%
Other Operating	301,835	2,833	0	0	0		0%
Capital Outlay	0	0	0	0	0		0%
Debt Service	0	0	0	0	0		0%
TOTAL	\$ 500,458	\$ 93,722	\$ 75,978	\$ 74,204	\$ 66,650		-12%

DIVISION DESCRIPTION

The Hesperia Housing Authority (HHA), develops, manages, and promotes programs and projects that preserve and improve the supply of affordable housing in the City of Hesperia for low and moderate income persons.

The HHA is not designated as a Public Housing Authority by U.S. Department of Housing and Urban Development (HUD), but rather will focus its efforts on preservation and maintenance of quality affordable housing stock within the City. In addition, linkages with San Bernardino County provide Hesperia residents with access to a Mortgage Assistance Program, and the Housing Authority of San Bernardino County serves as the designed HUD Public Housing Authority.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.68	0.00	0.00	0.00
Administrative Secretary	0.20	0.05	0.00	0.00
Economic Development Manager	0.12	0.05	0.05	0.00
Senior Development Specialist	0.00	0.00	0.00	0.05
Senior Management Analyst	0.68	0.00	0.00	0.00
Total Full-Time Staff	1.68	0.10	0.05	0.05

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

2020-21 DIVISION ACCOMPLISHMENTS

- Completed annual and bi-annual housing reports.
- Prepared and submitted required Semi-Annual Labor Standards Enforcement Report and Home Investment Partnership Program (HOME) Annual Performance Report to HUD and Housing and Community Development (HCD).
- Ensured compliance with SB 341 and AB 471 related to housing successor agencies including preparation of HHA Annual Report and Audit.
- Complied with AB 987 affordable unit disclosure.

FUND:	HESPERIA HOUSING AUTHORITY	370
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	LOW/MODERATE HOUSING	263

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2020-21 DIVISION ACCOMPLISHMENTS (Continued)

- Monitored HOME rents and quality control inspections of Home-assisted units (income must be verified annually) to ensure that the units meet HUD and housing standards and that owners and participants meet mutual obligations under this program.

2021-22 DIVISION GOALS AND OBJECTIVES

- Complete annual and bi-annual HOME, HHA, and Labor Standards reports to HUD and HCD.
- Monitor Housing projects to ensure adherence of income levels and quality controls.
- Provide loan management and loan servicing as required.
- Comply with SB 341, AB 471, and AB 987 related to housing successor agencies and affordable housing unit disclosure.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Cumulative Units Constructed	343	343	343	343
Housing Property Sale	1	0	0	0
Loan Management/Servicing	91	88	88	78

FUND: CDBG 251, HOME GRANT 252, NSP 257, and CDBG CV Cares 258
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270

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DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 20,225	\$ 22,896	\$ 5,651	\$ 6,057	\$ 5,269	-7%
Benefits	9,637	13,016	3,677	3,998	3,291	-10%
Materials & Operations	3,155	3,440	7,785	226,407	228,889	2840%
Contractual	32,007	82,113	51,700	50,700	50,700	-2%
Other Operating	490,898	976,430	1,629,207	1,135,000	3,005,227	84%
Capital Outlay	0	16,154	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 555,922	\$ 1,114,049	\$ 1,698,020	\$1,422,162	\$3,293,376	94%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Community Development Block Grant						
251 CDBG Administration	\$ 452,099	\$ 1,095,017	\$ 1,698,020	\$1,068,173	\$2,303,429	36%
257 CDBG Neighborhood Stabilization	103,823	19,032	0	0	0	0%
258 CDBG-CV Cares Act	0	0	0	353,989	989,947	100%
Total CDBG	\$ 555,922	\$ 1,114,049	\$ 1,698,020	\$1,422,162	\$3,293,376	94%

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.32	0.00	0.00	0.00
Administrative Secretary	0.00	0.05	0.00	0.00
Economic Development Manager	0.08	0.05	0.05	0.00
Senior Development Specialist	0.00	0.00	0.00	0.05
Senior Management Analyst	0.32	0.00	0.00	0.00
Total Full-Time Staff	0.72	0.10	0.05	0.05

FUND: CDBG 251
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG ADMINISTRATION/ECONOMIC DEVELOPMENT AND HOUSING

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 20,225	\$ 22,896	\$ 5,651	\$ 6,057	\$ 5,269	-7%
Benefits	9,637	13,016	3,677	3,998	3,291	-10%
Materials & Operations	2,343	3,198	7,785	2,418	4,900	-37%
Contractual	25,348	79,477	51,700	50,700	50,700	-2%
Other Operating	394,546	976,430	1,629,207	1,005,000	2,239,269	37%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 452,099	\$ 1,095,017	\$ 1,698,020	\$ 1,068,173	\$ 2,303,429	36%

PROGRAM DESCRIPTION

The Economic Development Department administers the City's Community Development Block Grant (CDBG) Program and related activities. These activities are directed at enticing public and private sector investment within targeted geographic areas of the City. The Department is tasked with implementing existing programs and developing innovative, new initiatives to promote economic and housing development and rehabilitation projects, with an emphasis on activities that create jobs, build or enhance infrastructure, provide affordable housing, expand the tax base, and promoting economic diversity. Annually, the City adopts an action plan allocating funds for administration and planning tasks as well as programs and projects identified in the City's CDBG Consolidated Plan. The Department annually evaluates its CDBG Program in the context of the required Five-Year Consolidated Plan and reprograms funds, if necessary, to projects, programs, or activities to meet its goals and objectives and meet CDBG timeliness requirements. Substantial amendments to the Consolidated Plan are also pursued when appropriate and in compliance with the City's Citizen Participation Plan.

The City's annual CDBG development activities are designed to foster private and public sector investment with CDBG target areas. Federal regulations mandate that programs funded by CDBG meet one or all of the national objectives: (1) elimination of slums or blight; (2) benefit low-to-moderate income individuals; or (3) address other community needs having a particular urgency.

For consistency in presenting the CDBG information, all activities of the City's Annual Action Plan are discussed herein and likewise, the accomplishments, staffing, goals and objectives.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.32	0.00	0.00	0.00
Administrative Secretary	0.00	0.05	0.00	0.00
Economic Development Manager	0.08	0.05	0.05	0.00
Senior Development Specialist	0.00	0.00	0.00	0.05
Senior Management Analyst	0.32	0.00	0.00	0.00
Total Full-Time Staff	0.72	0.10	0.05	0.05

FUND: CDBG 251
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG ADMINISTRATION/ECONOMIC DEVELOPMENT AND HOUSING

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SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Completed annual reports as required.
- Began Neighborhood Stabilization Program (NSP) close-out.
- Created the Emergency Housing and Business Assistance Program utilizing CARES Act funding.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to close-out NSP and roll-over funds to CDBG.
- Complete statutory annual reports.
- Complete the annual audit.
- Complete reconstruction of streets and related infrastructure as determined through the preparation of the Annual Plan.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Annual IDIS Draw-downs	4	6	6	6
Linear feet of business façades improved	0	0	300	0
Timeliness Test	Fail	Pass	Pass	Pass

FUND: CDBG NEIGHBORHOOD STABILIZATION PROGRAM 257
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG NEIGHBORHOOD STABILIZATION PROGRAM

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	812	242	0	0	0	0%
Contractual	6,659	2,636	0	0	0	0%
Other Operating	96,352	0	0	0	0	0%
Capital Outlay	0	16,154	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 103,823	\$ 19,032	\$ 0	\$ 0	\$ 0	0%

PROGRAM DESCRIPTION

In 2008, Congress passed the Housing and Economic Recovery Act, which created the Neighborhood Stabilization Program (NSP). The NSP Program allocated \$3.92 Billion to communities and states across the nation to address the growing foreclosure problem and stabilize neighborhoods. Hesperia was allocated \$4.59 million in NSP grant funds to address increasing foreclosures. Allocations of the NSP funds were based on (1) the number and percentage of home foreclosures, (2) the number and percentage of homes financed by a subprime mortgage, and (3) the number and percentage of homes in default or delinquency. The NSP provides emergency assistance for the redevelopment of abandoned and foreclosed residential properties. Eligible activities include financing mechanisms for purchase of foreclosed homes, purchase, and rehabilitation of foreclosed or abandoned homes, land banks for foreclosed homes, demolition of blighted structures, and redevelopment of demolished or vacant property.

All NSP funds are to be used to benefit individuals and families whose incomes do not exceed 120% of area median income and 25% of the NSP funds must be used for housing that is affordable to individuals and families whose incomes do not exceed 50% of area median income. Homes must be purchased at a one (1) percent discount, per NSP requirements. The NSP effort will provide affordable housing opportunities and arrest blighting conditions caused by home vacancy. This effort is intended to transform neighborhoods in the City.

The City has acquired 23 single family residences and one land bank property. In FY 2014-15, the City completed the rehabilitation phase. The City began selling or leasing the properties in FY 2012-13 and completed sales of the three (3) remaining properties in FY 2019-20. The program is being closed out.

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Began the NSP close-out.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to close-out NSP.

FUND: CDBG NEIGHBORHOOD STABILIZATION PROGRAM 257
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG NEIGHBORHOOD STABILIZATION PROGRAM

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PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Real Property Escrows Opened	3	2	0	0
Real Property Escrows Closed	1	2	0	0
Real Property Rehabilitation	2	1	0	0
Real Property Sale	1	2	0	0

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FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 1,238,948	\$ 1,260,450	\$ 1,149,944	\$ 1,216,696	\$ 1,259,776	10%
Benefits	528,286	609,294	596,012	609,334	608,059	2%
Materials & Operations	37,231	37,334	35,697	34,333	40,962	15%
Contractual	62,838	34,443	38,001	32,926	132,216	248%
Other Operating	30,349	32,789	41,272	31,532	32,639	-21%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,897,652	\$ 1,974,310	\$ 1,860,926	\$ 1,924,821	\$ 2,073,652	11%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Planning	\$ 833,425	\$ 859,362	\$ 806,484	\$ 835,336	\$ 888,065	10%
Building & Safety	1,064,227	1,114,948	1,054,442	1,089,485	1,185,587	12%
TOTAL	\$ 1,897,652	\$ 1,974,310	\$ 1,860,926	\$ 1,924,821	\$ 2,073,652	11%

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	15.50	15.50	14.40	14.80
Total Part-Time Staff	0.92	0.92	0.46	0.92
Total D.S. Community Development	16.42	16.42	14.86	15.72

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300
PROGRAM: PLANNING 3000

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 573,533	\$ 556,305	\$ 503,311	\$ 537,738	\$ 585,028	16%
Benefits	229,834	273,905	265,379	272,058	278,432	5%
Materials & Operations	5,329	2,750	3,890	3,456	3,365	-13%
Contractual	10,727	15,179	18,468	12,006	9,200	-50%
Other Operating	14,002	11,223	15,436	10,078	12,040	-22%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 833,425	\$ 859,362	\$ 806,484	\$ 835,336	\$ 888,065	10%

PROGRAM DESCRIPTION

Planning provides public information, project review, and approvals or recommendations for development proposals to ensure that new development conforms to Hesperia's environment as described in the General Plan (City Council Goal 3 – Future Development), specific plans, and Development Code. This Program assures conformance with the California Environmental Quality Act (CEQA), the Subdivision Map Act, the Municipal Code, and the Specific Plan. The Program also supports the Development Review Committee, the Planning Commission, and the City Council in all planning matters. Planning prepares applications for the annexation of sphere areas, as well as environmental documents for private developments and public developments such as Economic Development and Public Works projects. Planning also recommends changes to the City's Land Use Plan to keep pace with the increase in population, commercial and industrial growth, and the changing regulatory environment to assure Hesperia's future growth and success.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.35	0.35	0.35	0.35
Administrative Secretary	0.00	0.00	0.00	0.10
Assistant City Manager	0.10	0.10	0.05	0.00
Associate Planner	1.00	1.00	0.00	1.00
Community Development Coordinator	0.00	0.00	0.00	0.50
Community Development Supervisor	0.50	0.50	0.50	0.00
Community Development Technician	1.25	1.25	1.25	1.25
Deputy Community Development Director	0.00	0.00	0.00	0.50
Executive Secretary	0.10	0.10	0.10	0.00
Office Assistant	0.00	0.00	1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00
Senior Community Development Technician	0.50	0.50	0.50	0.50
Senior Office Specialist	1.00	1.00	0.00	0.00
Senior Planner	2.00	2.00	2.00	1.00
Total Full-Time Staff	7.80	7.80	6.75	7.20

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300
PROGRAM: PLANNING 3000

<u>PROGRAM STAFFING (Continued)</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Part-Time Staff				
Administrative Analyst	0.00	0.00	0.00	0.23
Total Part-Time Staff	0.00	0.00	0.00	0.23
Total Full & Part-Time Staff	7.80	7.80	6.75	7.43

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued processing Housing Element through the State to completion. This document will be completed by October 2021. A grant from Southern California Associated Governments (SCAG) and San Bernardino Council of Governments (SBCOG) is being pursued to ensure on-time delivery and resources to help preview the document before submitting.
- Explored opportunities to enhance the City through land use regulations and requirements and continued pursuing revocation of license and permits which violates laws and negatively impacts the citizens. A code amendment is planned for spring 2021 to modify certain development standards.
- Administered and monitored the progress of the Cannabis program, ensuring continued compliance by all businesses, including annual business license renewal inspections and participation in business audits.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Submit Housing Element in October 2021.
- Coordinate a review of all Community Facilities Districts and Landscape Maintenance Districts to improve quality and efficiency of those programs.
- Implement electronic review of land use applications and minor Planning applications.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Business Licenses (new)	1,786	1,449	1,516	**3,600
Submit New DRC Items	99	86	60	80
Conditional Use Permits/Revisions	9	8	13	10
Development Code Amendments	10	1	2	5
Parcel Maps (includes revisions)	10	8	8	10
Tentative Tracts & Tract Extensions	7	15	0	5
Site Plan Reviews/Revised Site Plan Reviews	22	14	15	20
Medical Cannabis Business Permits	12	26	*N/A	N/A

*On November 19, 2019, the council placed a stay on this program and no new applications were accepted after that date.

**Increasing in Licenses is attributed to Truck Parking Permit Program estimate of 350 in the first year and 40% compliance in Rental Housing Program (1,746 licenses).

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300
PROGRAM: BUILDING & SAFETY 3020

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 665,415	\$ 704,145	\$ 646,633	\$ 678,958	\$ 674,748	4%
Benefits	298,452	335,389	330,633	337,276	329,627	0%
Materials & Operations	31,902	34,584	31,807	30,877	37,597	18%
Contractual	52,111	19,264	19,533	20,920	123,016	530%
Other Operating	16,347	21,566	25,836	21,454	20,599	-20%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,064,227	\$ 1,114,948	\$ 1,054,442	\$ 1,089,485	\$ 1,185,587	12%

PROGRAM DESCRIPTION

Building and Safety is responsible for permitting, plan checking, building inspection, and land grading for compliance with adopted building codes and Federal and State Laws, which assists with achieving the City Council goal on Future Development. Technicians at the public counter process permits and provide public information for a wide variety of development related issues. The program provides consultation for disabled access issues that businesses in the community may have, and also administers the Police Multiple Response Fee Program, which includes billing and fee collection. Annual inspections are also performed for the eleven mobile home parks that lie within the City's boundaries.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.50	0.50	0.50	0.50
Administrative Secretary	0.00	0.00	0.00	0.10
Assistant City Manager	0.10	0.10	0.05	0.00
Building Inspector	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	1.00	0.00
Community Development Coordinator	0.00	0.00	0.00	0.50
Community Development Supervisor	0.50	0.50	0.50	0.00
Community Development Technician	0.00	0.00	0.00	0.50
Deputy Community Development Director	0.00	0.00	0.00	0.50
Executive Secretary	0.10	0.10	0.10	0.00
Plans Examiner	2.00	2.00	2.00	2.00
Senior Community Development Technician	0.50	0.50	0.50	0.50
Total Full-Time Staff	7.70	7.70	7.65	7.60
<u>Part-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.00	0.23
Building Inspector	0.92	0.46	0.00	0.00
Plans Examiner	0.00	0.46	0.46	0.46
Total Part-Time Staff	0.92	0.92	0.46	0.69
Total Full & Part-Time Staff	8.62	8.62	8.11	8.29

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	BUILDING & SAFETY	3020

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Due to the anticipated increase in residential and industrial development, \$100,000 for plan check and inspection services has been included.

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued to participate in planning committee for the construction of Tapestry project.
- Implemented the Deemed Approved Inspection program for business licensing, City ordinance, processes and fees for tracking, enforcing and internal implementation.
- Continued the implementation of electronic plan submittals. This project is planned to be complete in spring of 2021.
- Implemented the stormwater program and components as it pertains to plan check and building inspections.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Coordinate with Code Enforcement the implementation of the Truck Parking Permit program and the Rental Housing program.
- Issue permits to Hesperia Commerce Center I, II, and III.
- Complete an estimated 2,300 plan reviews on several large projects such as tenant improvements, patios, pools, garages, and a residential tract with 300 homes planned.
- Perform quality assurance on all returned commercial plans (approximately 1,500 files).

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Permits Issued	3,041	3,475	3,556	3,650
Solar Permits Issued	536	456	520	500
New Residential Permits	223	239	225	*320
Plans Reviewed	2,820	2,451	2,204	2,300
Inspections	12,674	13,754	13,500	14,000
Inspections Per Day Per Inspector	19.29	20.90	19.26	20.90
Fats, Oil, Grease (FOG) Program – Inspections Performed	403	400	500	500

*Housing based on 220 single family infill and 100 tract homes.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305

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DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 1,586,270	\$ 1,616,854	\$ 1,552,133	\$ 1,573,682	\$ 1,934,942	25%
Benefits	751,807	837,115	877,300	866,607	1,013,787	16%
Materials & Operations	196,281	192,261	186,032	202,339	216,119	16%
Contractual	126,437	116,272	255,586	221,561	373,524	46%
Other Operating	68,603	47,258	63,607	80,209	71,011	12%
Capital Outlay	27,366	0	0	66,734	38,042	100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 2,756,764	\$ 2,809,760	\$ 2,934,658	\$ 3,011,132	\$ 3,647,425	24%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Code Enforcement	\$ 1,147,292	\$ 1,170,268	\$ 1,179,481	\$ 1,292,209	\$ 1,728,671	47%
Animal Control	1,609,472	1,639,492	1,755,177	1,718,923	1,918,754	9%
TOTAL	\$ 2,756,764	\$ 2,809,760	\$ 2,934,658	\$ 3,011,132	\$ 3,647,425	24%

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	23.90	23.90	22.90	27.95
Total Part-Time Staff	1.84	1.84	1.84	1.84
Total D.S. Code Compliance Staff	25.74	25.74	24.74	29.79

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: CODE ENFORCEMENT 3010

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 666,055	\$ 679,730	\$ 618,822	\$ 653,627	\$ 959,444	55%
Benefits	328,647	365,631	370,764	375,924	494,619	33%
Materials & Operations	58,688	50,970	51,200	71,922	69,206	35%
Contractual	62,633	55,602	112,552	90,353	131,700	17%
Other Operating	31,269	18,335	26,143	48,649	35,660	36%
Capital Outlay	0	0	0	51,734	38,042	100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,147,292	\$ 1,170,268	\$1,179,481	\$1,292,209	\$1,728,671	47%

PROGRAM DESCRIPTION

Code Enforcement's primary duties are the prevention, detection, investigation, and enforcement of violations of laws regulating public nuisance, public health, aesthetics, safety and welfare, business activities, building standards, land-use and municipal affairs. Code Enforcement's responsibility lies squarely between policy making and the realms of law enforcement and litigation. City Council adopts policies, codes, rules and regulations to solve problems or to respond to federal, state, or community mandates. Code Enforcement applies these laws either by using warnings and notices to persuade voluntary compliance or by filing court actions. Code Enforcement operates seven days per week. Code Enforcement strives to achieve the City Council's number one goal of Public Safety (Goal 1).

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Secretary	0.00	0.00	0.00	0.20
Assistant City Manager	0.20	0.20	0.20	0.00
Code Enforcement Officer	4.00	4.00	4.00	7.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00
Community Development Technician	0.00	0.00	0.00	0.50
Executive Secretary	0.20	0.20	0.20	0.00
Office Assistant	1.00	1.00	0.00	2.00
Senior Code Enforcement Officer	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Full-Time Staff	9.40	9.40	8.40	13.70

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$38,042 is included as a carry-over for the purchase of a vehicle.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	CODE ENFORCEMENT	3010

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2020-21 PROGRAM ACCOMPLISHMENTS

- Continued partnership with the Glen Helen Work Release Program to operate the Restoring the Environment for a Cleaner Hesperia (REACH) Program. The REACH crew cleaned up weeds, trash and illegal dumping at various locations throughout the City and hauled approximately 351 loads to Advance Disposal for a total of 231.60 tons (463,200 pounds). The REACH crew was responsible for the collection and disposal of 845 tires, 956 mattresses, 881 couches, 1,139 bags of trash, 493 shopping carts, 389 television sets, and 369 gallons of hazardous materials. Additionally, the REACH program also completed 45 board-ups on structures (residences, garages, sheds, commercial, and industrial buildings).
- Conducted weekly quality-of-life sweeps with the San Bernardino County Sheriff's Department, vacating over 390 sites, and removal of approximately 88.46 tons (176,920 pounds) of trash and debris.
- Conducted quarterly Tire Amnesty Days to curb illegal dumping, which resulted in the collection of approximately 2,287 tires.
- Code Enforcement in conjunction with the San Bernardino County Sheriff's Department, continued enforcement of cannabis-related municipal code violation cases. Since July 1, 2020, there has been approximately 16 cases opened against grows, delivery, and dispensary facilities. Approximately 8,355 cannabis plants and 124 pounds of product were removed and destroyed.
- Continued to conduct annual inspections of all registered cannabis delivery businesses and plant permits.
- Operated seven days a week to increase proactive enforcement and mitigate cases of illegal street vending, illegal commercial vehicle parking, vehicle sales, and other code enforcement cases.
- Continued to conduct annual inspections of massage parlors and smoke shops. As a result of this year's inspections, two (2) massage parlors and one (1) smoke shop had their business license revoked due to serious violations causing their businesses to be closed.
- Implemented the Deemed Approved Inspection Program to reduce problems caused by public consumption of alcoholic beverages and conduct annual inspections to ensure that blight, litter, graffiti, loitering, and other nuisance activities are not occurring at business establishments.
- Coordinated with the Public Works Division and removed 22.45 tons (44,900 pounds) of trash and debris in various locations throughout the City.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Implement the City's newly adopted Rental Housing Inspection program aimed at ensuring basic habitability at rental properties and remove blight and unsafe conditions from neighborhoods.
- Implement the City's newly adopted Truck Parking Permit program to allow continued parking of permitted commercial vehicles on qualifying lots and ensure trucks transporting hazardous materials are not parking in neighborhoods.
- Continue operating the Deemed Approved Inspection program to reduce problems caused by public consumption of alcoholic beverages and requiring all off-sale establishments throughout the City to receive an annual inspection to ensure that blight, litter, graffiti, loitering, and other nuisance activities are not occurring at their place of business.
- Continue to partner with the Glen Helen Work Release Program to operate the Restoring the Environment for a Cleaner Hesperia (REACH) Program. The REACH crew removes weeds, debris, illegally dumped tires, trash, and maintains City-owned properties.
- Continue to conduct quarterly Neighborhood Beautification events offering residents a cost free opportunity to dispose of bulky items.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: CODE ENFORCEMENT 3010

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2021-22 PROGRAM GOALS AND OBJECTIVES (Continued)

- Continue to conduct annual inspections of massage parlors and smoke shops to reduce serious violations.
- Continue to conduct special enforcement programs, concentrating on illegal dumping, commercial vehicles, and other parking violations outside of regular business hours.
- Conduct proactive sign violation enforcement sweeps throughout the City.
- Continue to conduct quarterly Tire Amnesty Day events to reduce illegal dumping.
- Continue to conduct quality-of-life sweeps in conjunction with the San Bernardino County Sheriff's Department.
- Continue to enforce local cannabis laws by conducting sweeps with the San Bernardino County Sheriff's Department.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
New Enforcement Cases	5,122	5,825	5,900	9,362
Inspections (New and Recheck)	10,437	10,415	10,500	14,000
Notices Issued	1,044	1,403	1,500	2,000
Parking Citations	1,121	1,171	1,100	2,000
Warrants	66	21	10	50
Court Hearings	46	6	12	24
Administrative Citations	315	345	365	550
Contracted Abatements	8	16	3	12
Tonnage	201	218	231	230
Tire Amnesty Days	3,172	2,287	2,600	3,000

REACH Program

City Abatements (Board-ups)	47	54	45	50
Tires	688	695	845	850
Mattresses	967	1,045	956	1,200
Couches	880	1,026	881	1,100
Bags of Trash	673	552	1,139	905
Shopping Carts	257	276	493	375
Televisions	340	450	389	365
Gallons of Hazardous Liquid	49	213	369	200

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: ANIMAL CONTROL 5000

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PROGRAM EXPENDITURE SUMMARY						% Change From 2020-21
	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	2020-21 Budget
Salaries	\$ 920,215	\$ 937,124	\$ 933,311	\$ 920,055	\$ 975,498	5%
Benefits	423,160	471,484	506,536	490,683	519,168	2%
Materials & Operations	137,593	141,291	134,832	130,417	146,913	9%
Contractual	63,804	60,670	143,034	131,208	241,824	69%
Other Operating	37,334	28,923	37,464	31,560	35,351	-6%
Capital Outlay	27,366	0	0	15,000	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,609,472	\$ 1,639,492	\$ 1,755,177	\$ 1,718,923	\$ 1,918,754	9%

PROGRAM DESCRIPTION

Animal Control provides a number of public safety functions including rabies control, dog licensing, stray and dangerous animal abatement, hearings for public nuisance, quarantine, and hearings for dangerous and/or vicious animals. These functions are paramount in achieving the City Council's first goal of Public Safety. Animal Control also provides care, shelter, and treatment for unwanted and abused animals. Animal Control maintains a large population of adoptable animals, and the on-site veterinarian provides weekly vaccination and spay/neuter clinics for High Desert residents.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Secretary	1.00	1.00	1.00	1.25
Animal Care Technician	4.00	4.00	4.00	4.00
Animal Control Officer	3.00	3.00	3.00	3.00
Animal Services Coordinator	0.00	0.00	1.00	1.00
Animal Services Manager	1.00	1.00	1.00	1.00
Assistant City Manager	0.25	0.25	0.25	0.00
Executive Secretary	0.25	0.25	0.25	0.00
Office Assistant	3.00	3.00	3.00	3.00
Senior Animal Care Technician	1.00	1.00	0.00	0.00
Senior Animal Control Officer	1.00	1.00	1.00	1.00
Total Full-Time Staff	14.50	14.50	14.50	14.25
<u>Part-Time Staff</u>				
Administrative Aide	0.46	0.00	0.00	0.00
Animal Care Technician	0.92	0.92	0.92	0.92
Office Assistant	0.46	0.92	0.92	0.92
Total Part-Time Staff	1.84	1.84	1.84	1.84
Total Full & Part-Time Staff	16.34	16.34	16.34	16.09

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	ANIMAL CONTROL	5000

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SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Senate Bill (SB) 573 which was approved on September 18, 2020, will require that all agency, shelter, or groups, either microchip cats and dogs, or make good faith effort to locate available free or discounted services before releasing the animal to the owner or new owner. For that reason the materials and operations expenditures have increased in order to be in compliance to avoid the penalty which takes effect January 1, 2022.
- Contractual expenditures increased due to the dwindling spay/neuter trust account thereby, requiring more general fund, which had previously been used to offset veterinary expenses.

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued the Pets and Vets program to increase adoptions and decrease euthanasia.
- Continued a Trap/Stray, Neuter, and Release (TNR) Program for the community feral cat population to decrease euthanasia.
- Staff continued to successfully operate a cat adoption program through PetSmart Adoption Charities in Apple Valley PetSmart. Monies paid to the City through the participation in the PetSmart Charities are placed back into the Shelter's Adoption Program. There were 22 cat adoptions from July 2019 through June 2020, which decreased from past years due to the COVID-19 restrictions. For the period of July 2020 through January 2021 there have already been 31 adoptions, estimated to be approximately 50 for the FY 2020-21.
- Applied for a grant from the Raymond Pryke Foundation and received \$20,000, to fund the purchase of surgical room equipment in order for qualified staff to perform certain procedures including dental procedures on shelter animals.
- Continued participation with multiple agencies to host a free vaccine and microchip clinic in order to increase compliance of licensed dogs within the City of Hesperia.
- Continued the established Volunteer Program to include the County WEX (work experience) volunteers and students from the Hesperia Unified School District in the workability/experiential learning program to assist with shelter operations. Increased volunteer base to include volunteers available for events and shelter operations.
- Increased visibility of animal services through media, events, City of Hesperia webpage, PetHarbor.com webpage, Facebook page, and Instagram page.
- Continued relations with Church & Dwight to receive donations of all cat litter and laundry detergent that is needed for the shelter operations. This includes many pallets worth of product, including retail packaged cat litter that is then donated to our adopters for their new pet.
- Continued cross-training Animal Control Officers with Code Enforcement Officers.
- Continued networking with other animal control agencies in order to enhance the business model of the Hesperia Animal Shelter.
- Automated pet adoption contracts to expedite the process and provide superior customer service to citizens.
- Implemented "Finding Rover" lost pet services web page.
- Made various improvements to the Animal Shelter facility which included: front shelter landscaping, adding a shade gazebo and artificial turf that was donated for the outdoor play yard, added sound proofing baffling to the interior dog kennel areas, upgraded interior lighting with LED's in all kennel areas, repaired and replaced damaged chain-link kennel doors throughout the facility, installed new shoreline cat kennels in cat adoption area, and remodeled the adoption visitation room.
- Purchased and installed an upgraded commercial washer extractor and dryer. This unit allows the shelter staff to do more loads of laundry per day, eliminating the large stacks of soiled laundry. In addition, this unit will significantly better sanitize the large blankets and comforters.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: ANIMAL CONTROL 5000

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2020-21 PROGRAM ACCOMPLISHMENTS (Continued)

- Implemented a managed intake policy for owner surrender cats and dogs. This includes all animals turned in will be evaluated by staff prior to acceptance. Animals found to be sick, old, aggressive, and non-adoptable, will be directed to contact a veterinarian for evaluation or possible euthanasia.
- Expanded foster parent program allowing animals to be fostered by the public. This effort will help reduce animals in the shelter and possibly lead to the animal being adopted by the foster thus increasing adoption rates.
- Hesperia Animal Shelter hit a fabulous milestone this year with managed intake policies, working with rescue groups, private adoptions along with the Spay, Neuter, and Release program, the Shelter is now considered a 'No-Kill Shelter'. A 'No-Kill Shelter', is an animal shelter that has a placement rate of 90% or higher.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to identify outside funding sources and apply for targeted spay/neuter grants and microchip grants.
- Continue to increase visibility of animal services through media, events, webpage, Facebook, and Instagram pages.
- Continue to network with other animal control agencies in order to enhance the business model of the Hesperia Animal Shelter.
- Continue to expand foster parent program allowing animals to be fostered by the public. This effort will help to reduce animals in the shelter and possibly lead to the animal being adopted by the foster thus increasing adoption rates.
- Implement a marketing strategy for the newly implemented "Finding Rover" webpage.
- Create an Abandoned Animal City ordinance. Currently, the City does not have an ordinance that forbids a person from abandoning an animal within the City. This would allow the Animal Control Officers to issue a City administrative citation as opposed to filing a criminal report under Penal Code 597s and sending to the District Attorney's office for processing.
- Modify an area of the shelter to include an animal treatment lab to facilitate certain medical treatments to be performed on shelter animals by onsite registered vet technicians.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Officer call response	9,257	8,931	9,000	9,000
Citations & Notice of Violations	2,157	1,612	2,000	2,500
Hearings	13	15	15	15
Owner Turn-in-Alive*	849	462	150	150
Owner Turn-in-Deceased	147	176	75	100
Strays Recovered-Alive	5,027	4,820	5,000	5,400
Strays Recovered-Deceased	987	850	800	1,000
Seized/Abandoned/Agency Assist	122	109	100	100
Animals Adopted/Rescued	2,496	2,404	2,800	2,800
Animals Euthanized	1,502	784	275	300
Transfer to another Agency	2	36	10	20

*Managed Intake Program implemented March 2020

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: ANIMAL CONTROL 5000

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PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Animal Licenses Issued	13,213	14,906	20,000	20,000
Number of Animals Processed (Intake)	6,315	5,855	5,200	5,500
Pets/Vets Program	59	34	30	30
Trap, Neuter, Release (TNR) Program**	433	972	1,200	1,400
<u>Shelter Operations Donations</u>				
Cat Litter pallets annually (lbs.)	40,000	40,000	40,000	40,000
Laundry Detergent 2-4 pallets annually (lbs.)	20,000	20,000	20,000	20,000
Dog Food (lbs.)	1,000	2,000	2,000	2,000

**TNR Program was implemented August 2018.

FUNDS: GENERAL FUND 100 AND STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310

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DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 2,039,674	\$2,131,056	\$2,075,552	\$ 1,595,986	\$ 1,638,184	-21%
Benefits	922,696	1,020,434	1,103,454	873,995	918,877	-17%
Materials & Operations	947,825	921,906	945,274	939,316	940,244	-1%
Contractual	1,121,926	1,255,806	1,149,278	1,188,695	1,266,044	10%
Other Operating	406,610	466,695	398,653	550,331	398,512	0%
Capital Outlay	194,173	129,188	71,000	112,133	225,000	217%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 5,632,904	\$5,925,085	\$5,743,211	\$ 5,260,456	\$ 5,386,861	-6%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Street Maintenance (263)						
3150 Street Maintenance	2,337,018	2,428,969	2,323,955	2,030,538	2,021,138	-13%
3170 Traffic	1,543,343	1,619,284	1,713,944	1,465,013	1,367,595	-20%
Total Fund Street Maintenance (Fund 263)	\$ 3,880,361	\$4,048,253	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733	-16%
General Fund (100)						
3100 Engineering	\$ 760,597	\$ 793,771	\$ 735,498	\$ 753,555	\$ 864,415	18%
3110 Building Maintenance	991,946	1,083,061	969,814	1,011,350	1,133,713	17%
Total General Fund (100)	\$ 1,752,543	\$1,876,832	\$ 1,705,312	\$ 1,764,905	\$ 1,998,128	17%
Total Public Works	\$ 5,632,904	\$5,925,085	\$ 5,743,211	\$ 5,260,456	\$ 5,386,861	-6%

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	31.35	31.65	31.65	21.85
Total Part-Time Staff	3.91	2.99	1.38	1.38
Total D.S. Public Works Staff	35.26	34.64	33.03	23.23

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310

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DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Salaries	\$ 1,577,007	\$ 1,670,451	\$ 1,660,893	\$ 1,159,231	\$ 1,137,702	-32%
Benefits	698,819	774,114	863,933	629,136	626,618	-27%
Materials & Operations	441,733	415,728	451,088	399,946	388,175	-14%
Contractual	701,904	792,418	712,796	753,425	773,270	8%
Other Operating	270,865	266,354	278,189	441,680	287,968	4%
Capital Outlay	190,033	129,188	71,000	112,133	175,000	146%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 3,880,361	\$ 4,048,253	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733	-16%

DIVISION DESCRIPTION

The Street Maintenance Fund includes the Streets Maintenance Program and Traffic Program. Streets Maintenance is responsible for operations and maintenance of the street and right-of-way network within the City. The Traffic Program is responsible for operations and maintenance of the street and right-of-way network within the City.

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	25.80	26.10	26.10	15.80
Total Part-Time Staff	2.76	1.84	0.92	0.92
Total Full & Part-Time Staff	28.56	27.94	27.02	16.72

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: STREET MAINTENANCE 3150

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 1,050,466	\$ 1,098,937	\$ 1,093,070	\$ 808,970	\$ 824,922	-25%
Benefits	452,270	502,232	552,399	426,319	445,934	-19%
Materials & Operations	248,673	242,189	267,755	224,617	230,491	-14%
Contractual	165,793	233,771	99,563	139,192	121,207	22%
Other Operating	250,564	222,652	240,168	409,307	256,084	7%
Capital Outlay	169,252	129,188	71,000	22,133	142,500	101%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 2,337,018	\$ 2,428,969	\$ 2,323,955	\$ 2,030,538	\$ 2,021,138	-13%

PROGRAM DESCRIPTION

The Street Maintenance Program is responsible for operations and maintenance of the street and right-of-way network within the City. These responsibilities include, but are not limited to, street and shoulder repair, crack sealing, flood control, box culverts, debris removal, ice control, and support of Code Compliance issues and City-sponsored functions. This program is also responsible for the maintenance of all stormwater inlets and outlets, ensuring that they remain unobstructed for the free flow of stormwater runoff.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.25	0.25	0.25	0.25
Administrative Secretary	0.25	0.25	0.25	0.65
Assistant City Manager	0.10	0.10	0.10	0.15
Assistant Engineer	0.20	0.20	0.20	0.20
Construction Inspection Supervisor	0.25	0.25	0.25	0.25
Construction Inspector	0.30	0.30	0.30	0.30
Director of Public Works	0.00	0.00	0.00	0.35
Engineering Technician	0.20	0.20	0.20	0.00
Equipment Operator	4.30	4.30	4.30	2.00
Executive Secretary	0.10	0.10	0.10	0.00
Fleet/Warehouse Supervisor	0.00	0.15	0.15	0.15
Geographical Information Systems Manager	0.15	0.15	0.15	0.15
Geographical Information Systems Technician	0.15	0.15	0.15	0.15
Maintenance Crew Supervisor	1.30	1.30	1.30	0.30
Maintenance Worker	5.10	5.10	5.10	3.10
Management Analyst	0.00	0.00	0.00	0.35
Office Assistant	0.55	0.55	0.55	0.25
Public Works Manager	0.40	0.40	0.40	0.00
Public Works Supervisor	0.00	0.00	0.00	0.35

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: STREET MAINTENANCE 3150

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<u>PROGRAM STAFFING (Continued)</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff (Continued)</u>				
Senior Engineering Technician	0.00	0.00	0.00	0.20
Senior Maintenance Worker	2.80	2.80	2.80	1.50
Senior Management Analyst	0.20	0.20	0.20	0.20
Total Full-Time Staff	16.60	16.75	16.75	10.85
<u>Part-Time Staff</u>				
Maintenance Worker	2.76	1.84	0.92	0.92
Total Part-Time Staff	2.76	1.84	0.92	0.92
Total Full & Part-Time Staff	19.36	18.59	17.67	11.77

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$12,500 is included to purchase a dump trailer that will be used for debris removal.
- \$135,000 has been included to purchase a new wheel loader due to the retirement of the existing loader, which was purchased in 1989.
- Funding of \$25,000 has been included for the purchase of concrete K-Rail's to be used throughout the City to prohibit access to City-owned property (vacant land, property, etc.) and for the prevention of illegal dumping at repeated sites.

2020-21 PROGRAM ACCOMPLISHMENTS

- Used 1,368.77 tons of asphalt to pave 147,529 square feet of roads.
- Used 166.22 tons of cold mix to repair 17,729 potholes.
- Completed 3,595 square feet of trench repair for Water Division.
- Graded 24 miles of dirt roads and shoulders.
- Crack-sealed 670 linear feet of cracks on road.
- Rehabilitation of flood control channels from I Avenue to Peach Avenue, from Orchid Avenue to Mojave River, and from I Avenue to Talisman Street.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Maintain existing roads to provide a safe and reliable road system:
 - Complete pavement repairs as needed to provide a safe driving surface, including pothole repair, overlays, shoulder paving, crack-sealing, trench repair for Water Division, and other maintenance related to asphalt pavement management. Minimize shoulder erosion and debris from storms by paving berms and shoulders at problem areas.
 - Grade dirt roads for an improved ride every 12 to 18 weeks, or as needed.
 - Minimize flood damage on public right-of-ways by removing flood debris from right-of-ways, maintain detention ponds owned by the City, and maintain box culverts, including inlet and outlet areas and open concrete channels. Repair shoulders damaged by storms.
 - Maintain storm water crossings on roadways by installing concrete "cut off walls" and rip rap.
 - Continue to maintain storm drain facilities, retention basins, and associated dry wells consistent with State and Federal Law.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: STREET MAINTENANCE 3150

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2021-22 PROGRAM GOALS AND OBJECTIVES (Continued)

- Rehabilitation of flood control channel from Peach Avenue to Orchid Avenue.
- Rehabilitation of Bear Valley Road from Jacaranda Avenue to Mojave River Bridge, Main Street from Hickory Avenue to Balsam Avenue and the H-01 outlet pond located on 4th Avenue.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Pavement Repaired (Square Feet)	120,725	*32,000	147,000	130,000
Pavement Repaired/Water Patches (Sq. Ft.)	23,601	*12,000	*3,600	10,000
Berms Constructed (Feet)	4,077	*1,130	*992	1,500
Hot Mix (Tons)	1,461	*482	1,300	1,000
Potholes Repaired	32,358	*21,500	*17,000	30,000
Cold Mix (Tons)	395	*330	*166	400
Dirt Roads Graded (Miles)	78	*61	*7	15
Shoulders Graded (Miles)	66	*20	*16	20
Debris Tons (Weeds, Trash-Advanced Disposal)	1,488	*766	*589	1,000
Debris to Mojave Yard (Loads)	2,200	*1,700	*302	600
Fill Dirt (Loads)	1,220	*291	*368	600
Storm Drains Cleaned (Counts)	361	333	*151	300
Crack-Seal (Feet)	271,019	*110	*670	800
Slurry Seal (Miles)	0	3	0	0

*During Fiscal Year (FY) 2019-20 and FY 2020-21, the pandemic drastically affected the amount of work that employees were able to complete.

Hesperia has 538 miles of roads, with 498 paved and 40 unpaved.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: TRAFFIC 3170

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 526,541	\$ 571,514	\$ 567,823	\$ 350,261	\$ 312,780	-45%
Benefits	246,549	271,882	311,534	202,817	180,684	-42%
Materials & Operations	193,060	173,539	183,333	175,329	157,684	-14%
Contractual	536,111	558,647	613,233	614,233	652,063	6%
Other Operating	20,301	43,702	38,021	32,373	31,884	-16%
Capital Outlay	20,781	0	0	90,000	32,500	100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,543,343	\$ 1,619,284	\$ 1,713,944	\$ 1,465,013	\$ 1,367,595	-20%

PROGRAM DESCRIPTION

The Traffic Program is responsible for operations and maintenance of the street and right-of-way network within the City. These responsibilities include, but are not limited to, sign maintenance, traffic signal maintenance, striping, street sweeping, weed abatement, graffiti removal, and support of Code Compliance issues and City-sponsored functions. This Program is responsible for ensuring safe traffic flow within the City through the proper use and maintenance of signs and markings, traffic signals, and related traffic control devices, practices, and techniques.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Secretary	0.25	0.25	0.25	0.25
Fleet/Warehouse	0.00	0.15	0.15	0.15
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	4.30	4.30	4.30	2.30
Office Assistant	0.25	0.25	0.25	0.25
Public Works Manager	0.40	0.40	0.40	0.00
Senior Maintenance Worker	3.00	3.00	3.00	1.00
Total Full-Time Staff	9.20	9.35	9.35	4.95

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$32,500 has been included for the purchase of one (1) service truck.

2020-21 PROGRAM ACCOMPLISHMENTS

- Converted sixteen (16) traffic signal lights to cost saving LED's on the Main Street Bridge, Main Street and G Avenue, and Rock Springs Road.
- Performed annual battery back-up maintenance program, which involved the replacement of 50 batteries within the system to ensure loss of power to signalized intersections is minimal.
- Provided annual striping services by restriping over 1.4 million lineal feet of streets and bike lanes.

FUND:	STREETS MAINTENANCE FUND	263
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	TRAFFIC	3170

2020-21 PROGRAM ACCOMPLISHMENTS (Continued)

- Removed graffiti from 1,500 locations within the City.
- Inspected and provided sign maintenance to 800 signs.
- Painted 250 legends throughout the City.
- Installed military banners and Christmas décor for City Hall.
- Performed traffic signal maintenance for 28 intersections.
- Provided 3,780 curb miles of street sweeping to keep the neighborhoods and streets free of debris.
- Provided after hours on-call for emergency traffic signal repairs, downed signs, road repair and closures for Police and Fire.
- Completed the Rhythm Engineering Adaptive Traffic system with Urban Systems which now allows for 16 of the 28 traffic signals to adapt to live traffic conditions, as well as providing the City remote viewing capabilities.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Provide safe and efficient traffic movement throughout the City:
 - Monitor Traffic Control System and provide adequate preventative maintenance by trained city staff and/or contract services.
 - Provide adequate training to City personnel to properly maintain traffic signals and equipment to minimize downtime, as well as contractor call-outs.
 - Work with the Engineering Division on the Ranchero Road widening project and the new Truck Route within the City.
 - Install LED traffic signal lights at Main Street and Peach Avenue, as well as Main Street and I Avenue.
 - Install signs at all off-road areas within the City, as well as bollards (sturdy posts) at Ranchero Road and Santa Fe Avenue to prevent illegal off-road vehicles from damaging the wheelchair ramps and eroding the hillside.
 - Replace downed stop signs within one (1) hour of notification. Replace all other regulatory signs within one (1) business day and replace information warning signs within five (5) working days.
 - Keep the City graffiti free. Continue to respond within twenty-four (24) hours of complaint to eliminate graffiti and continue to develop strategies to fight graffiti collectively with law enforcement and the community.
 - Collaborate with the Engineering Division to install Speed Feedback signs on Maple Avenue in front of Hesperia High School.
- Maintain existing roads to provide a safe and reliable road system:
 - Provide services for weed abatement in City right-of-ways to maintain safe movement of pedestrian and vehicle traffic.
 - Street sweeping shall be performed on a weekly, bi-weekly, and on a monthly basis so that streets and bike lanes will be free of debris and trash.
 - Provide additional flooded signs for areas that flood heavily during storm events.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: TRAFFIC 3170

2021-22 PROGRAM GOALS AND OBJECTIVES (Continued)

- Legends, striping, and curb markings shall be maintained:
 - Continue to maintain legend, striping, and curb markings throughout the City.
 - Support the Engineering Division by installing and maintaining new striping, markings, and sign(s), deemed necessary by the Traffic Engineer.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Legends Painted	2,197	*640	*87	400
Signs Maintained	2,970	*1,405	*470	1,200
Graffiti Sites Addressed	2,197	*1,075	1,095	2,400
Striping (Feet)	584,966	*151,958	**1,495,415	400,000
Street Sweeping (Curb Miles)	3,780	3,780	3,780	3,780
Crosswalk and Curb (Feet)	2,336	*735	*116	500

*During Fiscal Year (FY) 2019-20 and FY 2020-21, the pandemic drastically affected the amount of work that employees were able to complete.

**Additional work completed on north and south streets from Bear Valley Road to Ranchero Road.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: ENGINEERING 3100

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PROGRAM EXPENDITURE SUMMARY						% Change From 2020-21
	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	2020-21 Budget
Salaries	\$ 315,460	\$ 333,413	\$ 289,753	\$ 309,577	\$ 363,480	25%
Benefits	135,740	155,626	158,362	162,747	201,614	27%
Materials & Operations	15,326	16,275	10,470	12,080	13,785	32%
Contractual	279,270	273,392	260,100	260,100	271,820	5%
Other Operating	10,661	15,065	16,813	9,051	13,716	-18%
Capital Outlay	4,140	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 760,597	\$ 793,771	\$ 735,498	\$ 753,555	\$ 864,415	18%

PROGRAM DESCRIPTION

Engineering is responsible for the planning, design, and construction of the infrastructure of the City to address the needs of the community both today and in the future. The Program also reviews all development proposals to ensure that they conform to City codes and standards, and provides technical input to street, traffic, transit, and wastewater member agencies, which meets the City Council goal pertaining to Capital Improvement. Engineering also oversees many aspects of the City's Capital Improvement Program, most notably the Annual Paving Program and street, wastewater, potable water, and storm drain related construction projects. The Engineering Program has taken over the traffic engineering responsibilities and works closely with the Public Works Department to respond to these issues. The Program is also responsible for compliance related to the City's Municipal Stormwater MS4 permit in connection with the Federal Clean Water Act.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.25	0.25	0.25	0.25
Administrative Secretary	0.00	0.00	0.00	0.30
Assistant City Manager	0.10	0.10	0.10	0.20
Assistant Engineer	0.15	0.15	0.15	0.15
Community Development Technician	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.10	0.10	0.10	0.10
Construction Inspector	0.85	0.85	0.85	0.85
Engineering Technician	0.20	0.20	0.20	0.00
Environmental Compliance Inspector	0.00	0.00	0.00	0.40
Executive Secretary	0.10	0.10	0.10	0.00
Geographical Information Systems Manager	0.15	0.15	0.15	0.15
Geographical Information Systems Technician	0.15	0.15	0.15	0.15
Office Assistant	0.20	0.20	0.20	0.00
Project Construction Manager	0.75	0.75	0.75	0.75
Senior Engineering Technician	0.00	0.00	0.00	0.20
Senior Management Analyst	0.30	0.30	0.30	0.30
Total Full-Time Staff	3.55	3.55	3.55	4.05

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: ENGINEERING 3100

<u>PROGRAM STAFFING (Continued)</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Part-Time Staff</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Total Part-Time Staff	0.23	0.23	0.23	0.23
Total Full & Part-Time Staff	3.78	3.78	3.78	4.28

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Updated the City's Capital Improvement Program by adjusting the priorities of projects, based upon the anticipated funding levels that were available.
- Development Services staff implemented the City's MS4 Stormwater Permit and made significant progress towards compliance under the General Permit. Staff codified an Ordinance setting standards and specifications, provided to developers working within the City and revised retention standards.
- Implementation of the City's Flood Hazard Protection Ordinance through the acquisition of drainage easements where required and reviewed all development that is potentially impacted by stormwater run-off, while staying abreast of the ever-changing Federal Emergency Management Agency (FEMA) regulations. It is expected that compliance with the new Stormwater Permit will span multiple years.
- Design and construction of miscellaneous drainage system improvements throughout the City to increase flood protection city-wide.
- Staff implemented the City's Pavement Management System to prioritize roadways for rehabilitation and maintenance projects.
- The FY 2020-21 Annual Street Improvement Project was completed using SB-1 funding and Measure "I" transportation funds to maintain roadways throughout the City. The scope of work for this project included Main Street from the State Aqueduct to Topaz Avenue, including storm drain system across Main Street just east of the Aqueduct, Main Street from C Avenue to I Avenue, and Ranchero Road from 7th Avenue to Danbury Avenue.
- Completed design of roadway improvements for the intersection of Main Street and Timberlane Avenue.
- Completed construction of the Community Development Block Grant (CDBG) funded dirt road paving project which included Hawthorne Avenue, from Eucalyptus Street to Lilac Street, Lilac Street from Hawthorne Avenue to Balsam Avenue, and Palm Street from 7th Avenue to 6th Avenue.
- Design completed for Ranchero Road Widening project and Aqueduct Bridge replacement. Construction is scheduled to begin in FY 2021-22 and completed in FY 2022-23.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to implement the City's Flood Hazard Protection Ordinance through the acquisition of drainage easements where required, review all development that is potentially impacted by stormwater run-off, and maintain required certifications while staying abreast of the ever-changing FEMA regulations.
- Continue to work toward the completion of the expansion of the Park and Ride facility on Joshua Street at Highway 395. State and Regional grants are being utilized to fund the project and construction should be completed during the 2021 calendar year.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

2021-22 PROGRAM GOALS AND OBJECTIVES (Continued)

- Construct street improvements along Peach Avenue at the golf course to improve drainage conveyance and public safety.
- Continue work on the A-04 Drainage Program by coordinating development along the A-04 corridor.
- San Bernardino County Flood Control, in collaboration with the City, will continue efforts to complete the Bandicoot Basin project. The County intends to run a sand and gravel operation at the site for several years to reduce required export during construction.
- Collection of data and preparation of a citywide speed zone survey was stalled in FY 2020-21 due to funding concerns caused by the COVID-19 pandemic. Implementation is scheduled to be completed during FY 2021-22.
- Construction of roadway improvements for the intersection of Main Street and Timberlane Avenue are scheduled for FY 2021-22.
- Continue partnership with San Bernardino County and San Bernardino County Transit Authority (SBCTA) to widen Ranchero Road from 2/4 lanes into a fully improved 5 lane roadway, including replacement of the bridge over the Aqueduct. Construction will begin in FY 2021-22, with expected completion in FY 2022-23.
- Conduct area specific analysis of the City's Wastewater Systems and Plan.
- Pursue developer funding in order to complete roadway improvements along E Avenue between Hercules Street and Mauna Loa Street.
- Staff will continue oversight and revisions of the MS4 Stormwater State permit requirements and monitor citywide developer compliance.
- Coordinate with Caltrans on Interstate 15 maintenance project that will include detours onto City roadways.
- Continue working on the Tapestry Project. Grading will begin in late 2021 and construction is expected to begin in FY 2021-22.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: BUILDING MAINTENANCE 3110

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 147,207	\$ 127,192	\$ 124,906	\$ 127,178	\$ 137,002	10%
Benefits	88,137	90,694	81,159	82,112	90,645	12%
Materials & Operations	490,766	489,903	483,716	527,290	538,284	11%
Contractual	140,752	189,996	176,382	175,170	220,954	25%
Other Operating	125,084	185,276	103,651	99,600	96,828	-7%
Capital Outlay	0	0	0	0	50,000	100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 991,946	\$ 1,083,061	\$ 969,814	\$1,011,350	\$1,133,713	17%

PROGRAM DESCRIPTION

Building Maintenance supports all City departments and facilities through a Predictive/Preventive Maintenance Program that reduces facility depreciation and equipment/structural failures. The objective of this Program is to reduce the amount of unknown trouble calls that inconvenience customers and escalate maintenance costs. This program is supported by computerized maintenance management software which will allow Building Maintenance to better serve customers through planning and scheduling of maintenance activities. Predictive/Preventive Maintenance will provide customers with advanced notification of maintenance that will be conducted in their work areas, while reducing the effects of catastrophic mechanical and structural failures leading to prolonged customer inconvenience and interruption of daily operations.

In addition, this program is responsible for supporting Building Maintenance operations and landscape management at City Hall and County Library (9700 and 9650 Seventh Avenue), Animal Control (11011 East Santa Fe Avenue), Police Department (15840 Smoke Tree), the City of Hesperia Park and Ride Facility (Joshua at Highway 395), Eighth Street Paseo, and the Township Landscape Management.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Custodian	1.00	1.00	1.00	1.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Senior Custodian	0.50	0.50	0.50	0.50
Total Full-Time Staff	2.00	2.00	2.00	2.00
<u>Part-Time Staff</u>				
Custodian - Part-Time	0.46	0.46	0.00	0.00
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.23	0.00	0.00
Total Part-Time Staff	0.92	0.92	0.23	0.23
Total Full & Part-Time Staff	2.92	2.92	2.23	2.23

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	BUILDING MAINTENANCE	3110

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$33,500 has been included to seal coat and restripe the parking areas at the Hesperia Police Station.
- Funding in the amount of \$50,000 has been included to replace the heating, ventilation and air conditioning system at the Hesperia Animal Shelter facility.

2020-21 PROGRAM ACCOMPLISHMENTS

- Provided a safe, clean work environment for all employees at City Hall, the County Library, Animal Control, Police Department, and the Park and Ride.
- Reduced the number of unforeseen trouble calls through the use of preventive/predictive maintenance including regular service of rolling gates, door mechanisms, alarm system batteries, and vents.
- Maintained landscape at City Hall, County Library, Police Department, Eighth Street Paseo, Township, and County Building.
- Continued to provide a secure environment at City Hall and the County Library through a contracted security company.
- Supported Coronavirus Aid, Relief, and Economic Security (CARES) Act projects, which included counter top barriers, touchless restroom fixtures, and automatic entry doors.
- Supported relocation of Assemblyman offices within City Hall.
- Supported installation of Congressman's offices within City Hall.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Provide a safe, clean work environment for all employees at City Hall, County Library, Animal Control, Police Department, and the Park and Ride.
- Reduce the number of unforeseen trouble calls through the use of preventive/predictive maintenance.
- Maintain landscape at City Hall, County Library, Police Department, County Building, Township, and Eighth Street Paseo.
- Crack seal, reseal, and restripe the parking areas at the Hesperia Police Station.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Backlog Work Orders/PM's	107	145	153	100
Service Requests	0	0	40	100
Customer Service Request Orders	288	288	96	300
Contracts Administered	9	9	9	9
Sub Contract Invoices Processed	350	285	202	300
Carpets Deep Cleaned (Square Feet)	18,096	1,258	3,901	10,000
Painting (Square Feet)	750	1,500	200	1,500
Hard Surface Cleaning (Square Feet)	31,926	80,115	*200,000	240,000

*Hard surface cleaning increased due to the purchase of new mechanical floor cleaning equipment, combined with additional staff who is very effective at using it.

FUND: WATER OPERATING
DEPARTMENT: DEVELOPMENT SERVICES
DIVISION: WATER

700
29
400

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DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Salaries	\$ 3,770,877	\$ 3,970,213	\$ 3,937,184	\$ 3,842,276	\$ 3,975,410	1%
Benefits	3,085,890	2,180,783	2,081,461	2,101,178	2,287,461	10%
Materials & Operations	6,299,557	6,842,659	7,459,840	7,842,460	8,352,933	12%
Contractual	1,236,624	1,543,849	3,454,999	2,299,977	4,408,099	28%
Other Operating	4,713,635	3,245,925	2,722,001	2,762,833	2,626,913	-3%
Capital Outlay	5,516,252	1,804,073	139,189	334,776	350,000	151%
Debt Service	1,416,196	1,403,041	1,525,825	5,813,174	234,636	-85%
TOTAL	\$ 26,039,031	\$ 20,990,543	\$ 21,320,499	\$24,996,674	\$ 22,235,452	4%

DIVISION						% Change
EXPENDITURE	2018-19	2019-20	2020-21	2020-21	2021-22	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2020-21
Water Operating (700)						
4010 Source of Supply	\$ 4,066,463	\$ 3,278,811	\$ 3,781,431	\$ 3,776,880	\$ 4,232,272	12%
4020 Production	3,049,950	3,011,644	3,145,198	3,642,787	3,730,996	19%
4030 Distribution	1,428,334	1,562,371	1,529,448	1,568,131	1,623,578	6%
4035 Pipeline Maintenance	1,097,815	1,023,265	1,055,111	999,563	1,044,150	-1%
4040 Engineering	776,071	990,078	1,008,108	1,032,526	1,002,956	-1%
4050 Customer Service	1,653,007	1,904,560	1,811,612	1,833,936	2,000,669	10%
4060 Utility Billing	937,002	1,002,579	1,089,258	1,011,494	1,027,781	-6%
4070 Administration	6,235,866	4,857,862	4,954,307	9,480,877	3,525,442	-29%
4080 Property Management	362,399	387,665	411,026	397,844	455,052	11%
Total Water Operating	\$ 19,606,907	\$ 18,018,835	\$ 18,785,499	\$23,744,038	\$ 18,642,896	-1%
Water CIP (701)	\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000	49%
Water Reclaimed (720)	0	0	300,000	234,636	262,556	-12%
Total Water Operating & Capital Projects	\$ 26,039,031	\$ 20,990,543	\$ 21,320,499	\$24,996,674	\$ 22,235,452	4%

DIVISION STAFFING	2018-19	2019-20	2020-21	2021-22
Total Full-Time Staff	59.05	59.95	58.91	56.75
Total Part-Time Staff	2.16	1.93	1.24	0.85
Total D.S. Water Staff	61.21	61.88	60.15	57.60

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: SOURCE OF SUPPLY 4010

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 38,094	\$ 41,434	\$ 43,255	\$ 46,688	\$ 50,587	17%
Benefits	12,298	19,169	17,018	17,434	18,821	11%
Materials & Operations	2,794,658	3,217,858	3,721,158	3,712,758	4,162,864	12%
Contractual	0	0	0	0	0	0%
Other Operating	663	350	0	0	0	0%
Capital Outlay	1,220,750	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,066,463	\$ 3,278,811	\$ 3,781,431	\$ 3,776,880	\$4,232,272	12%

PROGRAM DESCRIPTION

Source of Supply is responsible for managing and reporting the annual production of water. Part of the management is complying with the adjudication of the Mojave Basin. The adjudication sought to rectify the overproduction of water that caused a reduction of water flow accessible to producers in the northern portion of the Mojave Basin (downstream towards the City of Barstow). After a series of legal findings, the adjudication of the Mojave Basin Area was made final by a court decision in January 1996.

While the District owns 14,171 acre-feet (AF) of base annual production (BAP), adjudication restricts productions to 7,795 AF or 55% of the BAP. This restricted amount is called the free production allowance (FPA). Water production exceeding the annual FPA must be either replenished from third party water rights owners through annual leases or purchased directly from the Mojave Basin Area Watermaster at a premium cost. In addition, the Program is also responsible for all public information and school education programs pertaining to water conservation and in assisting homeowners and businesses to eliminate water waste.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Community Relations Specialist	0.50	0.75	0.75	0.75
Total Full-Time Staff	0.50	0.75	0.75	0.75

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: SOURCE OF SUPPLY 4010

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- It is projected that the Water District will produce 14,306 acre feet (AF) of water during Water Year (WY) 2020-21, which spans the time frame of October 2020 through September 2021. The WY 2020-21 production will exceed the Water District's current annual production allowance of 7,795 AF of water by 6,511 AF. To alleviate the over production, the Water District must either secure leased rights from resellers or lease from the Mojave Basin Area Watermaster. The following table identifies the Water District projected replacement obligation plan.

	WY 2017-18 FY 2018-19 Actual	WY 2018-19 FY 2019-20 Actual	WY 2019-20 FY 2020-21 Budget	WY 2020-21 FY 2021-22 Budget
Production:				
Annual Water District Production	14,259	13,245	13,957	14,306
Municipal & Industrial Production Allowance	8,349	8,503	7,795	7,795
Estimated Production Overage	5,910	4,742	6,162	6,511
Secured Leases & Use of Inventory Water:				
City of Hesperia	4,042	4,042	3,705	3,705
Third Party	499	700	531	255
Total Secured Leases & Use of Inventory Water	4,541	4,742	4,236	3,960
Difference between Production Overage & Leases (FY 2019-20 & FY 2020-21 Pending Lease)	1,369	0	1,926	2,551

As indicated by the chart, the City of Hesperia is the Water District's largest provider of leased water rights. The FY 2021-22 projected cost for WY 2020-21 water is \$4,033,877, with 3,865 AF at a cost of \$599 per AF. Should the District be required to lease from the Watermaster, the posted WY 2020-21 rate is \$665 per AF, which is a 10% increase from the prior water year rate of \$604 per AF.

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued to perform water audits upon request for residential and commercial properties.
- Continued to enforce the City's Landscape Ordinance Program and referred repeat violators to Code Enforcement for further follow-up.
- Followed up with customers that triggered leak detection through the Advanced Metering Analytics (AMA) software, Beacon.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Assist customers with the registration process to establish an account within Beacon, the AMA software used by the District.
- Continue to promote water conservation awareness at local community events, following COVID-19 pandemic guidance.
- Continue to enforce the City's Landscape Ordinance Program and refer repeat violators to Code Enforcement for further follow-up.
- Continue to provide residential and commercial water audits upon request.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: SOURCE OF SUPPLY 4010

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**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Permanent Water Purchase (Acre-Feet) (Alto)	257	0	0	0
Make-up Water for Centro Subarea	1,108	704	980	980
Community Event Participation	7	4	0	1
School Presentations Made	0	0	0	0
Commercial Water Audits Performed	6	4	1	5
Residential Water Audits Performed	9	10	3	10
Nuisance Water Complaints Addressed	39	40	6	20
Conservation Kits Distributed	590	100	0	50
Follow-up with customers that trigger leak detection	62	120	100	75

	<u>WY 2017-18</u> <u>(FY 2018-19)</u>	<u>WY 2018-19</u> <u>(FY 2019-20)</u>	<u>WY 2019-20</u> <u>(FY 2020-21)</u>	<u>WY 2020-21</u> <u>(FY 2021-22)</u>
<u>Replacement Water for Alto Subarea</u>				
Base Annual Production (Acre-Feet)	<u>13,914</u>	<u>14,171</u>	<u>14,171</u>	<u>14,171</u>
Free Production Allowance (60% Ramped Down)	8,349	8,503	7,795	7,795
Production Amount (Pumped)	<u>14,259</u>	<u>13,245</u>	<u>13,957</u>	<u>14,306</u>
Replacement Water for Alto Subarea	5,910	4,742	6,162	6,511
Mojave Basin Area Watermaster Lease Rate (Per acre foot)	\$578	\$591	\$604	\$665
Percent Increase	4%	2%	10%	10%

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PRODUCTION 4020

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 513,105	\$ 530,773	\$ 536,500	\$ 535,828	\$ 557,127	4%
Benefits	217,868	296,220	293,014	294,383	323,499	10%
Materials & Operations	1,998,277	1,973,964	2,066,614	2,461,413	2,513,160	22%
Contractual	162,626	136,931	155,500	155,500	177,100	14%
Other Operating	56,145	37,795	43,570	35,663	39,110	-10%
Capital Outlay	101,929	35,961	50,000	160,000	121,000	142%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 3,049,950	\$ 3,011,644	\$ 3,145,198	\$ 3,642,787	\$ 3,730,996	19%

PROGRAM DESCRIPTION

This Program is responsible for performing proactive, preventative, and reactive maintenance to the infrastructure required to extract, disinfect, and store drinking water supplies. The City utilizes 16 wells located throughout the service area to extract ground water. In some areas, extracted groundwater is piped directly to reservoirs to be used to meet peak demands during the hot summer months. The Program has adopted a five-year maintenance plan to ensure that the 14 reservoirs providing 64.5 million gallons of storage are inspected and cleaned. Water Production is also responsible for performing water quality samples to meet stringent standards set forth by the Environmental Protection Agency (EPA) and the State Water Resources Control Board (SWRCB).

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Pump Operator	1.95	1.95	1.95	1.95
Senior Pump Maintenance Worker	0.95	0.95	0.95	0.95
Senior Pump Operator	0.95	0.95	0.95	0.95
Water Quality Specialist	1.00	1.00	1.00	1.00
Total Full-Time Staff	7.85	7.85	7.85	7.85

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$71,000 has been included for the purchase of two (2) vehicles to replace the current vehicles that are in continuous need of repairs and ongoing transmission issues.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PRODUCTION 4020

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2020-21 PROGRAM ACCOMPLISHMENTS

- Maintained compliance with State Water Resources Control Board (SWRCB) regulations.
- Assisted contractor with start-up and testing of new RW-1 recycled water facility.
- Completed replacement of all interior lighting fixtures to LED fixtures at Plant 14A.
- Performed the rehabilitation of well, booster, and floor protective coverings at Plants 5 and 18.
- Performed motor rehabilitation at Plant 14B.
- Assisted contractor with installation of new pump and level transducer at Plant 20.
- Replaced outdated starting equipment with modern energy efficient soft starters and by-pass contractors at Plant 25 and booster #2 at Plant 22.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to maintain compliance with SWRCB regulations.
- Continue with reservoir maintenance program by draining and cleaning three (3) reservoirs.
- Continue energy saving program by changing the interior lighting over to LED at two (2) plant sites.
- Obtain training and implement inhouse flow meter calibration program.
- Perform bi-annual service on all well and booster motors, oil, grease and cleaning of motor control centers.
- Continue to perform rehabilitation of least efficient motor and booster at Plant 14A.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Water Samples	1,981	1,950	2,000	2,000
Reservoirs	14	15	15	15
Wells	17	17	17	17
Water Booster Station	6	6	7	7
Test Backflow Assemblies	1,384	1,420	1,460	1,500

	<u>WY 2017-18</u> <u>(FY 2018-19)</u>	<u>WY 2018-19</u> <u>(FY 2019-20)</u>	<u>WY 2019-20</u> <u>(FY 2020-21)</u>	<u>WY 2020-21</u> <u>(FY 2021-22)</u>
Production of Water				
Potable Water Produced (Acre-Feet)	13,870	12,881	13,477	14,000
Non-Potable Water Produced (Hesperia Lakes)	<u>389</u>	<u>364</u>	<u>480</u>	<u>306</u>
Total Water Production	14,259	13,245	13,957	14,306

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: DISTRIBUTION 4030

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 692,274	\$ 776,751	\$ 736,947	\$ 697,008	\$ 721,516	-2%
Benefits	291,265	402,268	361,608	362,432	404,651	12%
Materials & Operations	259,143	303,263	286,413	299,118	306,726	7%
Contractual	2,400	4,975	5,000	5,000	200	-96%
Other Operating	72,274	49,207	50,291	77,225	82,485	64%
Capital Outlay	110,978	25,908	89,189	127,348	108,000	21%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,428,334	\$ 1,562,371	\$ 1,529,448	\$ 1,568,131	\$ 1,623,578	6%

PROGRAM DESCRIPTION

Distribution is responsible for performing proactive, preventative, and reactive maintenance to the distribution system used to purvey drinking water to the citizens of Hesperia. The City's water distribution system consists of over 600 miles of pipeline, 5,000 fire hydrants, 27,000 service lines, and 14,000 valves used to isolate sections of water mains during an emergency. The Distribution Program has adopted a five-year maintenance program to ensure that each valve is inspected and operated. Valves identified to be critical to the operation of the system are inspected and operated annually. Water Distribution performs annual dead-end flushing to remove stagnant water that can degrade water quality over time, as by the State Water Resources Control Board (SWRCB) directives.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Equipment Operator	0.70	0.70	0.70	0.00
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	6.00	6.00	5.00	6.00
Senior Maintenance Worker	3.50	3.50	3.50	2.80
Utility Line Locator	1.00	1.00	1.00	1.00
Total Full-Time Staff	12.20	12.20	11.20	10.80

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding of \$40,000 is included for the purchase of a truck to replace the current aged, high mileage unit, which continues to have constant repairs.
- \$68,000 has been included for the purchase of a new vacuum excavator, which will replace the current overused aged one. The vacuum excavator is used for removing dirt when maintaining the water distribution system which include main/service line leaks and new main/service line installation. This unit increases the efficiency in maintaining the water distribution system.

2020-21 PROGRAM ACCOMPLISHMENTS

- Repaired 910 water leaks including water main lines, service lines, and meters.
- Installed 125 new meter sets and service lines for both residential and commercial properties.
- Completed 28 fire flow tests and 135 pressure tests for new construction projects (commercial and residential).

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: DISTRIBUTION 4030

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2020-21 PROGRAM ACCOMPLISHMENTS (Continued)

- Performed valve maintenance on 2,845 valves including 297 critical valves located throughout the water distribution system.
- Completed 5,000 line locating requests for Underground Service Alert (USA/DigAlert).
- Performed maintenance on 125 fire hydrants throughout the water distribution system.
- Flushed 300 blow offs in the distribution system in compliance with SWRCB directives.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Maintain efficient operation of the water distribution system.
- Complete flushing of water lines in compliance with SWRCB directives.
- Ensure that the program exercises a minimum of 2,845 valves per the District's adopted valve maintenance program.
- Maintain our standard of timely installation of new water service lines and meter sets for residential and commercial construction projects.
- Replace the domestic/fire meter located at either Willow Oak Mobile Home Park or Sunset View Apartments.
- Maintain fire hydrants throughout the water distribution system pursuant to SWRCB guidelines.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Water Main Line Repaired	120	161	150	150
Water Service Line Leaks Repaired	758	761	750	750
Water Meter Leaks Repaired	13	9	10	10
Valves Serviced	1,403	4,278	2,845	2,845
Fire Hydrants Serviced (Total of 5,445 Citywide)	169	63	125	85
Water Lines Flushed/Blowoffs	300	300	300	300
New Meter Sets	121	130	125	125
Service Replacements	61	153	100	100
Utility Line Locates	5,172	5,399	5,000	5,000
Air release valves serviced	21	29	15	15
Fire Flow Tests	28	30	28	28

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PIPELINE MAINTENANCE 4035

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 438,193	\$ 456,788	\$ 440,088	\$ 477,179	\$ 485,628	10%
Benefits	179,262	240,585	235,439	237,100	262,989	12%
Materials & Operations	303,641	226,492	287,145	225,797	239,808	-16%
Contractual	64,195	3,252	6,000	600	2,000	-67%
Other Operating	81,454	75,190	86,439	58,887	53,725	-38%
Capital Outlay	31,070	20,958	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,097,815	\$ 1,023,265	\$ 1,055,111	\$ 999,563	\$ 1,044,150	-1%

PROGRAM DESCRIPTION

This Program is responsible for the repairing and replacement of water lines and related infrastructure within the City's water distribution system. On average, the Pipeline Program replaces approximately five miles of steel pipe per year with poly-vinyl chloride (PVC) pipe. The steel pipe being replaced has reached its useful life expectancy and is showing signs of deterioration. The Program also provides assistance to the Distribution Program by assisting with the installation and replacement of water service lines. In addition, the Pipeline Program assists the Engineering Department, Street Maintenance, and Wastewater Division with support on various projects including storm drain installation, and reclaimed water projects.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Equipment Operator	2.00	2.00	2.00	2.00
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	3.00	3.00	3.00	3.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00
Total Full-Time Staff	7.00	7.00	7.00	7.00

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Installed 200 feet of 8-inch drain pipe and inlet basin at Peach Avenue and Outer Bear Valley Road to alleviate ongoing flooding issues at this location.
- Installed two (2) 4-inch reclaimed water service lines in preparation of providing reclaimed water to Hesperia Community Park.
- Installed 8-inch water line in preparation of providing reclaimed water to Sultana High School.
- Installed 8-inch water line to provide potable water source to RW1 reclaimed reservoir site.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PIPELINE MAINTENANCE 4035

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2020-21 PROGRAM ACCOMPLISHMENTS (Continued)

- Installed 100 feet of 8-inch reclaimed water main and constructed assembly to provide reclaimed water to the Hesperia Township area.
- Abandoned 1,115 feet of steel water main in preparation of Community Development Block Grant (CDBG) paving project.
- Installed 2,850 feet of water main, 4 fire hydrants, and 11 valves in preparation of CDBG paving project.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Assist the Distribution Program with the replacement of leaking water service lines and various steel water main abandonment projects throughout the distribution system.
- Complete various projects as needed to expand the customer base and usage of reclaimed water.
- Complete any necessary projects to allow continued CDBG paving projects.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Replace old pipeline with new pipeline (in miles)	1	0.75	0.50	0.75
Hydrant Replacements/Flush points installed (each)	12	8	6	8
Water services changed over (each)	136	192	68	192
Water isolation valves replaced or installed (each)	13	11	6	11

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: ENGINEERING 4040

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 437,829	\$ 463,959	\$ 419,185	\$ 441,224	\$ 462,669	10%
Benefits	170,348	249,207	231,080	235,564	246,033	6%
Materials & Operations	10,126	7,260	11,839	13,251	14,175	20%
Contractual	146,162	258,238	329,400	329,400	264,500	-20%
Other Operating	11,606	11,414	16,604	13,087	15,579	-6%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 776,071	\$ 990,078	\$1,008,108	\$1,032,526	\$1,002,956	-1%

PROGRAM DESCRIPTION

The Engineering Program is responsible for the planning, design, and construction of potable and recycled water, as well as sanitary sewer infrastructure, to address the needs of the community today, as well as twenty years into the future and beyond. The Engineering Program also reviews all development proposals to ensure that they conform to Water District codes and standards, and provides technical input as a member agency to the Victor Valley Wastewater Reclamation Authority (VWRA) and the Mojave Water Agency (MWA). The VWRA Subregional Wastewater Plant was completed in 2019.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.20	0.20	0.20	0.20
Administrative Secretary	0.00	0.00	0.00	0.40
Assistant Engineer	0.52	0.52	0.52	0.52
Community Development Technician	2.00	2.00	2.00	2.00
Construction Inspection Supervisor	0.52	0.52	0.52	0.52
Construction Inspector	0.68	0.68	0.68	0.68
Engineering Technician	0.48	0.48	0.48	0.00
Environmental Compliance Inspector	0.00	0.00	0.00	0.35
Geographical Information Systems Manager	0.56	0.56	0.56	0.56
Geographical Information Systems Technician	0.56	0.56	0.56	0.56
Office Assistant	0.40	0.40	0.40	0.00
Project Construction Manager	0.20	0.20	0.20	0.20
Senior Engineering Technician	0.00	0.00	0.00	0.48
Total Full-Time Staff	6.12	6.12	6.12	6.47
<u>Part-Time Staff</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Total Part-Time Staff	0.23	0.23	0.23	0.23
Total Full & Part-Time Staff	6.35	6.35	6.35	6.70

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ENGINEERING	4040

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Completed update of the Urban Water Management Plan.
- Completed construction of sewer and water facility extensions into the Interstate 15/Ranchero Road interchange area to facilitate development.
- Continued to evaluate the water system operations to improve system efficiencies. Evaluation included system modeling analysis and field testing.
- Continued design and implementation of the water line replacement program to replace older existing lines for maximum efficiency to improve water service to customers and overall system operations.
- Provided timely project review for new developer projects, and continued to provide professional and prompt plan review services on commercial, industrial, and residential projects, while maximizing the number of plan reviews completed by staff.
- Performed timely and professional Public Works inspection services utilizing City inspectors. Inspectors continued their roles as Stormwater Construction Inspectors to ensure City compliance with its National Pollutant Discharge Elimination System requirements as Qualified Stormwater Pollution Prevention Plan (SWPPP) Practitioners (QSP) and ensured minimal impact from construction projects to the City's ground water supply during storm events.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to evaluate water system to enhance system efficiencies using hydraulic modeling and field testing.
- Continue to provide timely project review for new developer projects, and continue to provide professional and prompt plan review services on commercial, industrial, and residential projects.
- Continue to perform timely and professional Public Works inspection services utilizing only City inspectors. City inspectors will continue their roles as Stormwater Construction Inspectors to ensure City compliance with its National Pollutant Discharge Elimination System requirements as Qualified SWPPP Practitioners (QSP) and ensure that there will be minimal impact from construction projects to the City's ground water supply during storm events.
- Develop an integration plan for Tapestry to connect to the existing City water system.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: CUSTOMER SERVICE 4050

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PROGRAM EXPENDITURE SUMMARY						% Change From 2020-21
	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	Budget
Salaries	\$ 574,962	\$ 583,041	\$ 577,473	\$ 514,027	\$ 536,724	-7%
Benefits	256,840	324,968	312,112	299,445	342,686	10%
Materials & Operations	728,569	902,540	874,418	941,161	961,069	10%
Contractual	15,120	16,330	4,950	4,950	5,500	11%
Other Operating	34,588	29,713	42,659	31,826	33,690	-21%
Capital Outlay	42,928	47,968	0	42,527	121,000	100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,653,007	\$ 1,904,560	\$ 1,811,612	\$ 1,833,936	\$ 2,000,669	10%

PROGRAM DESCRIPTION

The Customer Service Program is responsible for obtaining meter reads for over 27,000 service connections within the City. The Program is responsible for performing daily field service change requests generated through the Utility Billing Program. Responds to customer inquiries such as billing issues, high/low pressure complaints, and leaks. The Customer Service Program perform proactive and reactive meter maintenance. The Program is responsible for replacing aged out water meters. The Program has converted 57% of its meters to Advanced Meter Infrastructure (AMI), allowing for water billing staff to obtain reads instantly and providing customers with the capability to better track consumption.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Meter Reader	4.00	4.00	4.00	3.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00
Total Full-Time Staff	9.00	9.00	9.00	8.00

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$71,000 is included to purchase two (2) new service trucks to replace the current aged and high mileage trucks in constant need of repairs.
- Funding in the amount of \$50,000 has been included for the purchase of one (1) new Jeep due to the current Jeep was purchased refurbished and has continued to have ongoing issues.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	CUSTOMER SERVICE	4050

2020-21 PROGRAM ACCOMPLISHMENTS

- Replaced a combination of 1,200 domestic, irrigation, and commercial water meters.
- Replaced 1,700 meter registers to retro-fit for endpoint installation.
- Completed 8,900 various water meter-related maintenance, and repairs.
- Performed 5,400 field service requests.
- Obtained 163,820 meter reads for billing purposes.
- Installed 3,000 Automated Metering Infrastructure (AMI) endpoints, increasing the total AMI units to 15,369.
- Fifty (50) new drop-in meter services were set.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Provide accurate meter reading on a scheduled basis.
- Replace 1,200 water meters to improve accuracy of recorded water consumption.
- Provide customers with a properly functioning meter assembly.
- Address customer complaints/concerns in a timely and courteous manner.
- Continue with the implementation of the AMI endpoints with the installation of 3,300 AMI endpoints.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Field Service Requests	16,166	11,753	5,400	6,000
Meter Reads	162,054	163,037	163,820	164,800
Maintenance	16,040	10,981	8,900	11,000
Meters Rotated/Replaced	1,350	1,528	1,200	1,200
Meter Registers Replaced	1,620	1,241	1,700	1,500
AMR maintained/re-installed	993	0	0	0
AMI endpoints installed	2,937	2,415	3,000	3,300
New Meter Sets (Tract Homes)	47	21	50	50

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: UTILITY BILLING 4060

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 469,472	\$ 501,648	\$ 577,627	\$ 496,917	\$ 510,406	-12%
Benefits	179,481	241,227	258,568	235,193	253,063	-2%
Materials & Operations	110,432	126,993	118,711	107,846	42,819	-64%
Contractual	121,959	128,031	126,908	124,188	215,203	70%
Other Operating	55,658	4,680	7,444	47,350	6,290	-16%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 937,002	\$ 1,002,579	\$ 1,089,258	\$ 1,011,494	\$ 1,027,781	-6%

PROGRAM DESCRIPTION

The Utility Billing Program provides customer service to over 27,000 customers of the Hesperia Water District, which provides water and sewer services. Customer service consists of establishing new services, moving customers in and out of existing accounts, shut-offs, inbound and outbound phone calls, email notifications, response to customer service requests, notifications to customers of scheduled and emergency maintenance/shut downs, and posting payments as the City's centralized cashier. Utility Billing also manages all aspects of billing, including scheduling meter reads, calculating bills, and processing delinquent accounts; and manages the on-line customer bill presentment/payment service.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.00	0.84
Customer Service Representative	4.20	4.20	4.20	2.52
Customer Service Supervisor	0.84	0.84	0.84	0.84
Deputy Finance Director	0.08	0.08	0.20	0.20
Director of Administrative Services	0.00	0.00	0.00	0.20
Director of Finance	0.00	0.00	0.20	0.00
Management Analyst	0.00	0.00	0.00	0.20
Senior Account Clerk	1.68	1.68	1.68	1.68
Senior Customer Service Representative	1.68	1.68	1.68	0.84
Senior Financial Analyst	0.00	0.00	0.20	0.00
Total Full-Time Staff	8.48	8.48	9.00	7.32
<u>Part-Time Staff</u>				
Customer Service Representative	0.78	0.78	0.78	0.39
Total Part-Time Staff	0.78	0.78	0.78	0.39
Total Full & Part-Time Staff	9.26	9.26	9.78	7.71

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: UTILITY BILLING 4060

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2020-21 PROGRAM ACCOMPLISHMENTS

- Completed transition to US Bank for revenue processing, electronic deposits, E-Lockbox, and credit card processing.
- Completed 2019 Validated Water Loss Audit Report to comply with Senate Bill 555, which evaluates real water losses and apparent water losses occurring in the potable water distribution system.
- Implemented the processing of convenience and service fees for credit card payments.
- With the assistance of the Information Technology (IT) Division, two payment kiosks were installed in the lobby of City Hall to provide additional payment options for Water/Sewer customers.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Complete 2020 Validated Water Loss Audit Report to comply with Senate Bill-555, which evaluates real water losses and apparent water losses occurring in the potable water distribution system.
- Launch Eye on Water App to customers with Automated Meter Infrastructure (AMI) meters, which will allow the customer to view real-time 24-hour consumption information.
- Implement an Interactive Voice Response (IVR) system, to offer an additional payment option for customers paying their water/sewer utility bills, through which payments can be made by phone.
- Implement bill printing and mailing services for operational and financial efficiencies.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Bills Processed	217,573	217,098	218,000	219,000
Electronic Bills Processed (Tracking)	24,277	26,316	28,000	30,000
New Accounts Established (New Meters)	181	160	230	250
Account Transitions (Move-In existing accounts)	3,598	3,355	3,000	3,500
Water Service Accounts	27,700	27,565	28,000	29,000
Sewer Service Accounts	5,496	5,525	5,600	5,700
E-Pay Account Enrollment	14,086	13,715	15,000	16,000
E-Pay Paperless Account Enrollment	4,369	4,781	5,500	5,800
E-Pay Auto Pay Enrollment Total	3,366	3,718	3,700	3,900
On-line Customer Service Requests	656	645	800	850
Incoming Phone Calls	45,000	*30,982/43,957	48,000	50,000
Door Hangers Distributed**	672	350	0	800
Automated Delinquency Reminder Calls**	21,608	11,287	0	22,000
Accounts Shut Off for Non-Payment**	3,905	1,837	0	3,500
Automated Email Notifications**	16,292	8,470	0	16,500

*The Incoming Phone Calls for 2019-20 have two values: 30,982 is the actual number of reported phone calls; 43,957 is the estimated total, which includes 3 months of averaged data for the time period that Cisco was being updated and calls could not be tracked.

**The totals for 2019-20 and 2020-21 were affected by the State's recommended refrain from disconnecting service related to the economic effects from the COVID-19 pandemic. The estimated totals for 2021-22 assume we resume disconnections beginning 7/1/21, however it is possible for those numbers to vary greatly due to the SB 998 disconnection policy, which was in effect for less than two months when disconnections were suspended due to COVID-19. Therefore, adequate data does not exist to accurately project how the new policy will affect future disconnection numbers.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: ADMINISTRATION 4070

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 415,256	\$ 449,646	\$ 431,693	\$ 455,935	\$ 463,044	7%
Benefits	1,677,266	287,183	268,063	314,115	315,342	18%
Materials & Operations	87,931	78,666	79,863	73,974	75,836	-5%
Contractual	373,747	472,555	587,279	583,119	384,446	-35%
Other Operating	2,265,470	2,130,147	2,361,584	2,470,295	2,286,774	-3%
Capital Outlay	0	36,623	0	4,901	0	0%
Debt Service	1,416,196	1,403,041	1,225,825	5,578,538	0	-100%
TOTAL	\$ 6,235,866	\$ 4,857,862	\$ 4,954,307	\$ 9,480,877	\$ 3,525,442	-29%

PROGRAM DESCRIPTION

Administration is responsible for providing administrative support to the various programs of the Hesperia Water District. Responsibilities include ensuring submittal of all Federal and State mandated reports, such as the 2018 American Water Infrastructure Act and the 2020 Urban Water Management Plan, implementation of the District's Recycled Water Program, and warehouse operations. The Water Administration Program assists staff members with scheduling training so employees can obtain continuing education units towards the renewal of their Distribution and Treatment certifications.

<u>PROGRAM STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.36	0.36	0.36	0.36
Administrative Secretary	0.41	0.41	0.41	0.53
Assistant City Manager	0.12	0.12	0.20	0.30
Assistant to the City Manager	0.25	0.25	0.00	0.00
City Manager	0.16	0.16	0.20	0.20
Deputy City Manager	0.00	0.00	0.25	0.00
Director of Government Services/City Clerk	0.00	0.00	0.15	0.15
Director of Public Works	0.00	0.00	0.00	0.55
Executive Secretary	0.12	0.12	0.12	0.00
Fleet/Warehouse Supervisor	0.00	0.65	0.65	0.65
Management Analyst	0.00	0.00	0.00	0.55
Office Assistant	0.41	0.41	0.41	0.41
Public Works Manager	0.17	0.17	0.17	0.00
Public Works Superintendent	0.00	0.00	0.83	0.00
Public Works Supervisor	0.83	0.83	0.00	0.55
Senior Management Analyst	0.41	0.41	0.41	0.41
Senior Warehouse Technician	0.83	0.83	0.83	0.90
Warehouse Technician	0.83	0.83	0.00	0.00
Total Full-Time Staff	4.90	5.55	4.99	5.56

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: ADMINISTRATION 4070

<u>PROGRAM STAFFING (Continued)</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
<u>Part-Time Staff</u>				
Administrative Analyst	0.23	0.00	0.00	0.00
Total Part-Time Staff	0.23	0.00	0.00	0.00
Total Full & Part-Time Staff	5.13	5.55	4.99	5.56

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued to implement recycled water requirements at various locations throughout the District. The District continues to identify additional customers to benefit from the use of recycled water.
- Continued to promote Geoviewer and Cityworks Asset Management Program. Administrative staff was responsible for deploying GeoViewer mobile to staff within the District.
- Performed analysis of commodity items in the warehouse with zero turnover during the previous fiscal year. Items found not to be beneficial or pertinent to the operation of the water system were removed from the warehouse. Additionally, implemented magnetic identification tags to label items within the warehouse, eliminating the use of paper tags.
- Completed the 2018 America's Water Infrastructure Act, a Federal mandated requirement.
- Completed the 2020 Urban Water Management Plan, a State mandated requirement.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Improve upon number of variances within the warehouse during the next audit performed in June 2021.
- Continue to implement recycled water requirements at various locations throughout the District.
- Identify opportunities for staff to receive continuing education units towards their renewal of State certifications.
- Restructure and standardize each water program's monthly report.
- Create a quarterly report summarizing the District's activities and statistics. The report is to be distributed to the General Manager and Board Members.
- Complete the District's 2020 Consumer Confidence Report, provide notification to its customers prior to July 1st.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Items having variance within the warehouse	150	357	348	50
Total percentage of variance during Audit	1%	1.61%	.0024%	.0015%

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PROPERTY MANAGEMENT 4080

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PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 191,692	\$ 166,173	\$ 174,416	\$177,470	\$187,709	8%
Benefits	101,262	119,956	104,559	105,512	120,377	15%
Materials & Operations	6,780	5,623	13,679	7,142	8,556	-37%
Contractual	55,021	69,879	79,962	79,220	104,150	30%
Other Operating	7,644	26,034	38,410	28,500	34,260	-11%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 362,399	\$ 387,665	\$ 411,026	\$397,844	\$455,052	11%

PROGRAM DESCRIPTION

Property Management supports all Water Division and district facilities. The objective of this program is to provide a clean, safe, well-maintained work environment for all employees located at Water District owned office buildings. This will be accomplished through preventive/predictive maintenance program that will reduce facility depreciation and reduce unforeseen equipment/structural failures. A well-developed preventive/predictive maintenance program, supported by a computerized maintenance management system, will better serve customers with planned maintenance, while reducing the effects of catastrophic mechanical/structural failures leading to prolonged customer inconvenience and disruptions of daily operations.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Custodian	2.00	2.00	2.00	2.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Senior Custodian	0.50	0.50	0.50	0.50
Total Full-Time Staff	3.00	3.00	3.00	3.00
<u>Part-Time Staff</u>				
Custodian - Part-Time	0.46	0.46	0.00	0.00
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.23	0.00	0.00
Total Part-Time Staff	0.92	0.92	0.23	0.23
Total Full & Part-Time Staff	3.92	3.92	3.23	3.23

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- \$33,700 has been included to seal coat and restripe the parking areas at the Mojave Corporate Yard.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PROPERTY MANAGEMENT 4080

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2020-21 PROGRAM ACCOMPLISHMENTS

- Provided a clean, safe, well-maintained work environment for employees located at 17282 Mojave Street.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Provide a clean, safe, well-maintained work environment for employees located at 17282 Mojave Street through the use of in-house and subcontracted staff.
- Continue to build the Faciliworks database to provide better work order tracking and preventative maintenance work order completion.
- Crack seal, reseal, and restripe the parking areas at the Mojave Corporate Yard.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018-19</u>	<u>*2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Back Log Work Orders	107	23	39	0
Back Log Preventative Maintenance Orders	0	16	18	0
Work Orders Processed	38	14	25	35
Service Contracts Administered	7	7	7	7
Soft Floor Deep Cleaning (square feet)	1,757	3,002	0	3,000
Hard Floor Deep Cleaning (square feet)	4,242	0	0	1,500
Sub-Contractor Invoices	92	141	88	150

*FY 2019-20 Actual will be updated on Final FY 2021-22 Budget

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420

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DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 553,760	\$ 583,876	\$ 603,898	\$ 608,673	\$ 640,690	6%
Benefits	415,565	342,175	331,935	332,692	360,106	8%
Materials & Operations	2,718,951	2,918,309	3,135,006	3,144,299	3,590,744	15%
Contractual	166,775	666,903	2,608,169	1,827,017	2,770,650	6%
Other Operating	393,706	409,056	526,678	526,456	543,087	3%
Capital Outlay	0	12,249	68,428	154,565	45,000	-34%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,248,757	\$ 4,932,569	\$ 7,274,114	\$ 6,593,702	\$ 7,950,277	9%

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Sewer Operations (710)						
Operations (4200)	\$ 3,614,284	\$ 3,810,443	\$ 4,197,892	\$ 4,283,580	\$ 4,206,706	0%
Engineering (4240)	205,441	193,766	176,655	182,946	204,341	16%
Utility Billing (4260)	180,146	184,972	213,038	196,545	215,444	1%
Administration (4270)	139,258	122,416	131,529	139,243	633,786	382%
Sewer Capital (711)	109,628	559,710	2,555,000	1,791,388	2,690,000	5%
Sewer Capital (713)	0	61,262	0	0	0	0%
Total Sewer	\$ 4,248,757	\$ 4,932,569	\$ 7,274,114	\$ 6,593,702	\$ 7,950,277	9%

<u>DIVISION STAFFING</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Total Full-Time Staff	9.25	9.30	9.39	9.30
Total Part-Time Staff	0.14	0.14	0.14	0.07
Total D.S. Sewer Staff	9.39	9.44	9.53	9.37

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: SEWER OPERATIONS 4200

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 278,088	\$ 299,237	\$ 304,461	\$ 312,329	\$ 329,808	8%
Benefits	217,348	192,365	178,073	180,978	195,497	10%
Materials & Operations	2,698,637	2,896,941	3,112,402	3,123,459	3,580,401	15%
Contractual	26,505	6,049	7,850	6,100	7,850	0%
Other Operating	393,706	409,056	526,678	526,453	48,150	-91%
Capital Outlay	0	6,794	68,428	134,261	45,000	-34%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 3,614,284	\$ 3,810,443	\$ 4,197,892	\$ 4,283,580	\$ 4,206,706	0%

PROGRAM DESCRIPTION

The Wastewater Program is responsible for performing proactive, preventative, and reactive maintenance to the sanitary sewer system. The City's sanitary sewer system is comprised of 150 miles of sewer main and 2,300 manholes that allow entrance to perform different types of maintenance. The Program has adopted a three-year maintenance program to ensure that all sewer mains and manholes are cleaned and inspected, allowing for a clean and unobstructed system. The Wastewater Program proactively seeks the unwanted infiltration and intrusion from stormwater into the sewer system. The City's effluent wastewater flows to the Victor Valley Wastewater Reclamation Authority (VWRA) regional and sub-regional treatment facilities.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Fleet/Warehouse Supervisor	0.00	0.05	0.05	0.05
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.60	3.60	3.60	3.60
Pump Operator	0.05	0.05	0.05	0.05
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Pump Maintenance Worker	0.05	0.05	0.05	0.05
Senior Pump Operator	0.05	0.05	0.05	0.05
Total Full-Time Staff	5.15	5.20	5.20	5.20

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$12,500 is included to purchase a dump trailer that will be used for debris removal.
- \$32,500 has been included for the purchase of one (1) service truck.
- The decrease in Other Operating is primarily attributed to the general and administrative services that will now be expensed in the Sewer Administration Program (4270).
- The FY 2021-22 Budget includes the recent 8% rate increase assessed by VWRA for treatment of the City's wastewater effluent. The FY 2020-21 rate was \$4,087 per million gallon (MG), whereas the FY 2021-22 Budget reflects the rate of \$4,414.

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	SEWER OPERATIONS	4200

2020-21 PROGRAM ACCOMPLISHMENTS

- Kept the wastewater collection system free and unobstructed.
- Completed the third year of the three-year proactive maintenance program to have all the wastewater collection lines and manholes cleaned in the City and finished the second year of the three-year program to have the collection lines inspected and documented with closed circuit television recordings.
- Operated and maintained 'I' Avenue sewage lift station with no overflows.
- Coordinated with both the Project Construction Manager and the City Engineer for the sewage line replacement under the Capital Improvement Project (CIP), located on Main Street and Pyrite Avenue.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Keep the wastewater collection system free and unobstructed.
- Start the first year of the three-year proactive maintenance program to have all wastewater collection lines and manholes cleaned in the City and to complete the third-year program to have the collection lines inspected and documented with closed circuit television recordings.
- Operate and maintain 'I' Avenue and Caliente Road sewage lift stations.
- Coordinate with Engineering for the sewer line replacement under the Capital Improvement Project (CIP), which will take place on Maple Avenue between Sultana Street and Yucca Street and also on the new construction of the Caliente Road sewer lift station.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Wastewater Lines Cleaned (miles)	17	49	32	43
Manholes Maintained (Total of 2,326 Citywide)	294	951	600	615
Wastewater Lines Videotaped (miles)	31	27	43	34
Sewer Lift Stations operated/maintained	1	1	1	2
Wastewater laterals videotaped (miles)	8	7	1	1
Sanitary Sewer Overflows	1	2	0	0

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: ENGINEERING 4240

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 105,503	\$ 110,419	\$ 99,928	\$ 105,120	\$ 119,937	20%
Benefits	77,414	61,114	56,727	57,826	64,404	14%
Materials & Operations	0	0	0	0	0	0%
Contractual	22,524	22,233	20,000	20,000	20,000	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 205,441	\$ 193,766	\$ 176,655	\$ 182,946	\$ 204,341	16%

PROGRAM DESCRIPTION

Engineering is responsible for the planning, design, and construction of potable and recycled water, as well as sanitary sewer infrastructure, to address the needs of the community today, as well as twenty years into the future and beyond. The Engineering Program also reviews all development proposals to ensure that they conform to Water District codes and standards, and provides technical input as a member agency to the Victor Valley Wastewater Reclamation Authority (VWRA) and the Mojave Water Agency (MWA). The VWRA Subregional Wastewater Plant was completed in 2019.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Secretary	0.00	0.00	0.00	0.10
Assistant Engineer	0.13	0.13	0.13	0.13
Community Development Technician	0.50	0.50	0.50	0.50
Construction Inspection Supervisor	0.13	0.13	0.13	0.13
Construction Inspector	0.17	0.17	0.17	0.17
Engineering Technician	0.12	0.12	0.12	0.00
Environmental Compliance Inspector	0.00	0.00	0.00	0.25
Geographical Information Systems Manager	0.14	0.14	0.14	0.14
Geographical Information Systems Technician	0.14	0.14	0.14	0.14
Office Assistant	0.10	0.10	0.10	0.00
Project Construction Manager	0.05	0.05	0.05	0.05
Senior Engineering Technician	0.00	0.00	0.00	0.12
Total Full-Time Staff	1.48	1.48	1.48	1.73

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	ENGINEERING	4240

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued to perform timely and professional Public Works inspection services utilizing only City inspectors. City inspectors will continue their roles as Stormwater Construction Inspectors to ensure City compliance with its National Pollutant Discharge Elimination System requirements as Qualified SWPPP Practitioners (QSP) and ensure that there will be minimal impact from construction projects to the City's ground water supply during storm events.
- Completed construction of water and sewer facility extensions into the Interstate 15/Ranchero Road interchange area to facilitate development.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to perform timely project review for new developer projects, and continue to provide professional and prompt plan review services on commercial, industrial, and residential projects.
- Conduct area specific analysis of the City's Wastewater Systems Plan.

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: UTILITY BILLING 4260

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 89,775	\$ 94,023	\$ 113,350	\$ 99,492	\$ 101,187	-11%
Benefits	62,354	46,477	51,765	47,384	51,114	-1%
Materials & Operations	20,314	21,368	22,604	20,840	10,343	-54%
Contractual	7,703	23,104	25,319	28,829	52,800	109%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 180,146	\$ 184,972	\$ 213,038	\$ 196,545	\$ 215,444	1%

PROGRAM DESCRIPTION

Utility Billing provides customer service to over 5,700 customers of the Hesperia Water District, which provides water and sewer services. Customer service consists of establishing new services, moving customers in and out of existing accounts, inbound and outbound phone calls, email notifications, response to customer service requests, notification to customers of scheduled and emergency maintenance, and posting all payments as the City's centralized cashier. Utility Billing also manages all aspects of billing, including calculating bills, and processing delinquent accounts; and manages the on-line customer bill presentment/payment service. This section also processes all bad checks and credit card chargebacks. This section is split-funded with Water Operating under the Utility Billing Program.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.00	0.16
Customer Service Representative	0.80	0.80	0.80	0.48
Customer Service Supervisor	0.16	0.16	0.16	0.16
Deputy Finance Director	0.02	0.02	0.05	0.05
Director of Administrative Services	0.00	0.00	0.00	0.05
Director of Finance	0.00	0.00	0.05	0.00
Management Analyst	0.00	0.00	0.00	0.05
Senior Account Clerk	0.32	0.32	0.32	0.32
Senior Customer Service Representative	0.32	0.32	0.32	0.16
Senior Financial Analyst	0.00	0.00	0.05	0.00
Total Full-Time Staff	1.62	1.62	1.75	1.43
<u>Part-Time Staff</u>				
Customer Service Representative	0.14	0.14	0.14	0.07
Total Part-Time Staff	0.14	0.14	0.14	0.07
Total Full & Part-Time Staff	1.76	1.76	1.89	1.50

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: UTILITY BILLING 4260

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SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2020-21 PROGRAM ACCOMPLISHMENTS

- Implemented the new rate structure in the Utility Billing software.
- Implemented the processing of convenience and service fees for credit card payments.
- With the assistance of the Information Technology (IT) Division, two payment kiosks were installed in the lobby of City Hall to provide additional payment options of Water/Sewer customers.

2021-22 PROGRAM GOALS AND OBJECTIVES

- Complete the redesign of the bill and past due notice.
- Implement an Interactive Voice Response (IVR) system, to offer an additional payment option for customers paying their water/sewer utility bills, through which payments can be made by phone.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Bills Processed	32,976	33,150	33,600	34,200
Sewer Service Accounts	5,496	5,525	5,600	5,700

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: ADMINISTRATION 4270

PROGRAM EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 80,394	\$ 80,197	\$ 86,159	\$ 91,732	\$ 89,758	4%
Benefits	58,449	42,219	45,370	46,504	49,091	8%
Materials & Operations	0	0	0	0	0	0%
Contractual	415	0	0	0	0	0%
Other Operating	0	0	0	3	494,937	100%
Capital Outlay	0	0	0	1,004	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 139,258	\$ 122,416	\$ 131,529	\$ 139,243	\$ 633,786	382%

PROGRAM DESCRIPTION

This Program identifies costs attributable to administrative costs related to the Water District as required by the California State Controller's Office. Other administrative costs are allocated within the specific funds as well as costs associated with the supervision of all sewer-related activities.

PROGRAM STAFFING	2018-19	2019-20	2020-21	2021-22
<u>Full-Time Staff</u>				
Administrative Analyst	0.09	0.09	0.09	0.09
Administrative Secretary	0.09	0.09	0.09	0.12
Assistant City Manager	0.03	0.03	0.05	0.05
City Manager	0.04	0.04	0.05	0.05
Deputy City Manager	0.00	0.00	0.05	0.00
Director of Government Services/City Clerk	0.00	0.00	0.05	0.05
Director of Public Works	0.00	0.00	0.00	0.10
Executive Secretary	0.03	0.03	0.03	0.00
Office Assistant	0.09	0.09	0.09	0.09
Management Analyst	0.00	0.00	0.00	0.10
Public Works Manager	0.03	0.03	0.03	0.00
Public Works Superintendent	0.00	0.00	0.17	0.00
Public Works Supervisor	0.17	0.17	0.00	0.10
Senior Management Analyst	0.09	0.09	0.09	0.09
Senior Warehouse Technician	0.17	0.17	0.17	0.10
Warehouse Technician	0.17	0.17	0.00	0.00
Total Full-Time Staff	1.00	1.00	0.96	0.94

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- The increase in Other Operating is attributed to the general and administrative services that was previously expensed in the Sewer Operations Program (4200).

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: ADMINISTRATION 4270

2020-21 PROGRAM ACCOMPLISHMENTS

- Continued to promote and support Cityworks Asset Management Program.
- Continued to promote specialized confined space training for the Sewer Division personnel.
- Continued to provide monthly reports to the California Integrated Water Quality System (CIWQS).

2021-22 PROGRAM GOALS AND OBJECTIVES

- Continue to provide support to the staff of the Sewer Division.
- Continue to provide mandated confined space training for the Sewer Division personnel.
- Continue to manage and provide monthly reports to (CIWQS).

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Certified monthly no spill reports (CIWQS)	12	12	12	12

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	50,559	59,181	65,276	53,998	64,629	-1%
Contractual	16,374,830	17,205,613	17,572,328	17,650,622	18,960,378	8%
Other Operating	83,392	84,502	102,388	71,560	100,779	-2%
Capital Outlay	0	0	56,000	56,000	135,000	141%
TOTAL	\$ 16,508,781	\$ 17,349,296	\$ 17,795,992	\$ 17,832,180	\$ 19,260,786	8%

DEPARTMENT DESCRIPTION

The Hesperia City Police Department provides law enforcement and public safety services to the residents of the City and to all those within its jurisdiction (City Council's first goal of Public Safety). Our mission is to deliver collaborative law enforcement solutions that meet the needs of our communities and partners by giving quality professional services. The Department works in partnership with the community, other governmental agencies and City entities to promote individual responsibility, and safer neighborhoods in an effort to enhance the quality of life in Hesperia.

The San Bernardino County Sheriff's Department has provided law enforcement services to the City under a service contract since its incorporation in 1988. By virtue of this contract, the City of Hesperia provides its citizens with full-service law enforcement, which include patrol operations, traffic enforcement, detective services, gang investigation/suppression, problem-oriented policing and community outreach programs. Sworn, professional and volunteer staff work collectively to make the Police Department a productive and efficient operation.

Additionally, the City benefits from San Bernardino County Sheriff's Department resources such as aviation support, Homicide, Gang, Narcotics, and Crimes Against Children specialized investigative teams. Other resources include: High Tech Crimes, Emergency Services, Public Affairs, Homeless Outreach and Proactive Enforcement (H.O.P.E.) program, Dive Rescue Team, Regional Major Accident Investigations Team (M.A.I.T.), Peer Support, and the Specialized Enforcement Division (S.W.A.T.) just to name a few.

The City of Hesperia is the third largest contract city in San Bernardino County. On a per-deputy basis, the Hesperia Police Department continues to make more arrests and handles more calls for service than the majority of Sheriff's Stations throughout the County. The FY 2021-22 contract affords the City the following positions along with vehicles and equipment:

- 57 Sworn officers (1 Captain, 1 Lieutenant, 7 Sergeant, 5 Detectives, and 43 Deputies)
- 18 Civilian positions (7 Sheriff's Service Specialist, 1 Motor Pool Service Assistant, 2 Secretaries, and 8 Office Specialists)

DEPARTMENT GOALS FOR 2021-22

- Continue to reduce crime within the community, specifically violent and Part One crimes as defined by the Department of Justice's (DOJ) Uniform Crime Reporting. Continue to provide the necessary resources to the newly formed Multiple Enforcement Team (MET) Unit to help achieve this goal, which includes providing an environment that supports creative thinking, opportunities to establish partnerships with other law enforcement agencies, and to utilize resources within the community to improve focused efforts toward suppressing crime.
- Collaborate with Engineering to collectively address traffic safety concerns to help achieve our mutual goal.
- Evaluate the current Field Training Officer (FTO) program and create a mentoring program to develop staff beyond the FTO course. The objective is to expand employee development and training opportunities to enhance skills, proficiency, and expertise.

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

DEPARTMENT GOALS FOR 2021-22 (Continued)

- The City continues to experience a high number of traffic collisions with primary factors associated with unsafe speed, failure to yield the right-of-way, distracted drivers and alcohol/drug related offenses. Many of the collisions have involved pedestrians and resulted in fatality. The Department's goal is to reduce the number of collisions by employing creative strategies focused on enforcement, education, and engineering. The station's six-deputy Traffic Unit will continue to aggressively enforce traffic violations and conduct DUI enforcement within the City, while maximizing the benefits of available resources such as the electronic speed indicators on the Automated License Plate Reader (ALPR) trailers. The Department will use grant funding from the Office of Traffic and Safety to help enhance enforcement operations. Additionally, the Department will expand efforts toward educating the public about safe driving practices, not only through programs such as Start Smart Teen Driver courses, but also through various campaigns and disseminating information on social media platforms to bring awareness to all ages.

SIGNIFICANT DEPARTMENT EXPENDITURE CHANGES

- For FY 2021-22, the schedule A, which is the contract for law enforcement services from San Bernardino County is expected to increase 8.16% or \$1,394,014 to \$18,475,634. Additionally, while not itemized on the schedule A, the City is responsible for fuel, vehicle maintenance, and overtime, which is offset by vacancy savings. For FY 2021-22, the City anticipated these costs to be \$350,000 for a total law enforcement contract of \$18,825,634.

Keeping with the City Council financial policy, the total law enforcement contract is 53% of the total General Fund expenditures.

- Funding of \$135,000 has been included for the purchase and installation of seven (7) ALPR fixed cameras at two intersections within the City.

2020-21 DEPARTMENT ACCOMPLISHMENTS

- The Department purchased a third, four-camera mobile automated license plate reader (ALPR) for a patrol unit, using the Homeland Security Grant Program (HSGP) funds to supplement the cost. The utilization of this equipment enabled the Police Department to capture vehicle license plates for rapid identification of stolen vehicles, embezzled vehicle, missing person vehicles and vehicles identified as being involved in other criminal activities. The information is immediately available and law enforcement staff is alerted when a stolen or wanted vehicle is detected.
- The station Gang Team was restructured into a Multiple Enforcement Team (MET) Unit and a Detective was reassigned as the team supervisor. An additional deputy and a temporary duty assignment deputy were added to the team to increase its availability to special projects. MET is responsible to address concerns and develop strategies pertaining to gang suppression, quality of life/homelessness in the community, marijuana enforcement, crime free operations, and ABC (Alcoholic Beverage Control) tasks. Additionally, the team works closely with the Detective Bureau and are assigned to investigate certain violent crimes that are similar in nature.
- Additional training was provided to Hesperia Station deputies related to advanced marijuana grow enforcement and ABC inspections.
- Despite the COVID-19 restrictions put in place during 2020 and into 2021 that prevented gatherings and public events, the Hesperia Police Activities League (HPAL) continues to develop with the goal of reducing crime by providing a youth program that develops discipline, a positive self-image and mutual trust and respect between law enforcement and the youth of the community. The program continues to be developed and expected to return with participation from the Hesperia Unified School District Police and other local agencies.

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

DEPARTMENT GOALS AND OBJECTIVES FOR 2021-22

- Collaborate with the City Engineering Division to collectively address traffic safety concerns to help achieve our mutual goal.
- Develop and implement a multi-layered plan to address community concerns regarding quality of life/homelessness issues affecting the citizens of Hesperia, including panhandling, trespassing, and party calls, among others. Work in close liaison and collaboration with Code Enforcement, Department of Behavioral Health, and the Sheriff's Department Homeless Outreach and Proactive Enforcement team.
- Continue to deploy trailer-mounted Automated License Plate Readers (ALPR's) at specific locations throughout the City to assist in developing investigative leads for criminal activity that occurs in the City of Hesperia. The addition of a third ALPR patrol unit to the fleet will create more pro-active opportunities to locate criminals and stolen vehicles within the community, therefore reducing crime.
- The Off-Highway Vehicle (OHV) Enforcement Grant funds patrol operations on a regular basis, thereby reducing the number of nuisance and noise complaints related to OHV operation within the City. The Department is working toward increasing the number of staff members trained and certified to operate the OHV motorcycles. The increase in certified staff will help our proactive efforts toward enforcing OHV related laws, as well as providing education to the public on proper ownership, lawful operation and safe riding practices.
- Continue on-going efforts towards the recruitment of volunteers and expand the volunteer unit's participation in community outreach events, schools, various charity events, etc.
- Continue to expand community outreach efforts by making the most of the benefits afforded by social media platforms, specifically Facebook and Twitter. These platforms are an effective and efficient way to share information with the community. Our objective is to not only disseminate news regarding crimes and/or significant arrests within the City, but also relay information on upcoming events, fundraisers, educational bulletins, and positive interactions between deputies and the public. Increasing the use of social media will further strengthen the relationship with the community.
- The City continues to experience a high number of traffic collisions with primary factors associated with unsafe speed, failure to yield the right-of-way, distracted drivers and alcohol/drug related offenses. Many of the collisions have involved pedestrians and resulted in fatality. The Department's goal is to reduce the number of collisions by employing creative strategies focused on enforcement, education, and engineering. The station's six-deputy Traffic Unit will continue to aggressively enforce traffic violations and conduct DUI enforcement within the City, while maximizing the benefits of available resources such as the electronic speed indicators on the ALPR trailers. The Department will use grant funding from the Office of Traffic and Safety to help enhance enforcement operations. Additionally, the Department will expand efforts toward educating the public about safe driving practices, not only through programs such as Start Smart Teen Driver courses, but also through various campaigns and disseminating information on social media platforms to bring awareness to all ages.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>*2021</u>
<u>Part I Offenses</u>				
Homicide	2	8	7	6
Rape	32	35	19	29
Robbery	126	111	76	104
Assaults	730	627	759	705
Burglary	444	443	286	391
Theft	1,228	893	600	907
Theft Motor Vehicle	<u>363</u>	<u>328</u>	<u>287</u>	<u>326</u>
Total Part I Offenses	2,925	2,445	2,034	2,468

*Note: 2021 estimates are based on figures from the 2020 Annual Report and a three-year average with those figures included.

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

PERFORMANCE AND

WORKLOAD INDICATORS (Continued)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>*2021</u>
<u>Part II Offenses</u>	3,675	2,798	2,745	3,073
<u>Arrests</u>				
Adult (Bookings)	2,580	2,269	1,895	2,248
Juvenile	55	51	49	52
<u>Total Calls for Service</u>	84,704	85,322	82,454	84,160
▪ Dispatched Calls	68,835	70,740	69,492	69,689
▪ Proactive Calls	15,869	14,582	12,962	14,471
 <u>Reports</u>	 10,128	 8,840	 7,857	 8,942
 <u>Traffic Collisions</u>				
Fatal	15	13	14	14
Injury	307	365	290	321
Non-Injury	<u>827</u>	<u>1,027</u>	<u>624</u>	<u>826</u>
Total Collisions	1,149	1,405	928	1,161
 Citations	 3,923	 3,737	 2,091	 3,250
DUI Arrests	244	278	167	230
Volunteer Hours	21,327	16,994	6,168	14,830

*Note: 2021 estimates are based on figures from the 2020 Annual Report and a three-year average with those figures included.

FUND: HESPERIA FIRE DISTRICT 200 AND FIRE – PERS 210

DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	798,315	874,510	1,009,576	975,994	1,042,420	3%
Materials & Operations	196	0	0	0	0	0%
Contractual	3,738,025	0	0	0	0	0%
Other Operating	9,463	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,545,999	\$ 874,510	\$ 1,009,576	\$ 975,994	\$ 1,042,420	3%

DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
200-520 Operations & Community Safety	\$ 3,641,912	\$ 0	\$ 0	\$ 0	\$ 0	0%
200-521 Administration	904,087	0	0	0	0	0%
210-220 HFPD (PERS)	0	874,510	1,009,576	975,994	1,042,420	3%
Total Fire District	\$ 4,545,999	\$ 874,510	\$ 1,009,576	\$ 975,994	\$ 1,042,420	3%

FUND: HESPERIA FIRE DISTRICT 200 AND FIRE – PERS 210
DEPARTMENT: FIRE DISTRICT 55

On November 01, 2018, the San Bernardino County Fire Department (County Fire) annexed the Hesperia Fire Protection District (Fire District). County Fire will now be responsible for providing all fire and ambulance related emergency services in the City. Additionally, the Fire District transferred assets and liabilities, with the exception of the former personnel obligations to County Fire. The following is the historical data of the former Fire District.

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	798,315	0	0	0	0	0%
Materials & Operations	196	0	0	0	0	0%
Contractual	3,738,025	0	0	0	0	0%
Other Operating	9,463	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,545,999	\$ 0	\$ 0	\$ 0	\$ 0	0%

DEPARTMENT EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
520 Operations and Community Safety	\$ 3,641,912	\$ 0	\$ 0	\$ 0	\$ 0	0%
521 Administration	904,087	0	0	0	0	0%
Total Fire Operating	\$ 4,545,999	\$ 0	\$ 0	\$ 0	\$ 0	0%

FUND: HESPERIA FIRE PROTECTION DISTRICT – PERS 210
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: FINANCE 220

DIVISION EXPENDITURE SUMMARY	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	874,510	1,009,576	975,994	1,042,420	3%
Materials & Operations	0	0	0	0	0	0%
Contractual	0	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 0	\$ 874,510	\$1,009,576	\$975,994	\$1,042,420	3%

DIVISION DESCRIPTION

On November 01, 2018, the City transferred all Hesperia Fire Protection District (Fire District) assets and liabilities, with the exception of the former personnel obligations, for which the Fire District will continue to function with dedicated funding to San Bernardino County Fire (County Fire). Per the annexation agreement, the City will retain funds in a trust for the payment of former Fire District personnel obligation.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Starting in the FY 2019-20 Budget, former personnel obligation for CalPERS will be shown here.

CAPITAL IMPROVEMENT PROGRAM (CIP)

- *Overview and Summary*
- *CIP Expenditures By Project*
- *CIP Expenditures By Fund and Project*
- *CIP Project Listing*
- *CIP Project Descriptions*
- *CIP Resolutions*

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CAPITAL IMPROVEMENT PROGRAM (CIP)

OVERVIEW

The Capital Improvement Program (CIP) Summary includes new and continued capital projects funded in the Fiscal Year (FY) 2021-22 Budget. Information on capital projects completed in FY 2020-21 are also included to identify funds spent on recently completed projects as well as those that are projected for future years. Fiscal Year 2018-19 and Fiscal Year 2019-20 CIP projects are also included for historical purposes on the expenditure summaries. Frequently, CIP projects extend beyond one fiscal year.

The City's construction projects and major capital acquisitions that have an extended life are included in the Capital Improvement Program. In some circumstances, studies undertaken related to anticipate future capital projects are also included. Generally, the CIP will include capital projects that repair, replace, or enhance existing facilities, equipment, or infrastructure, and capital facility projects that significantly expand or add capacity to the City's existing fixed assets.

SUMMARY

The CIP projects are summarized as follows:

CIP Major Categories	Projects Completed in FY 2020-21	Projects Continued in 2021-22 Budget	New Projects Included in 2021-22 Budget	New & Continued Projects Included in 2021-22 Budget
Streets CIP Projects	\$ 3,134,324	\$ 48,374,604	\$ 2,660,224	\$ 51,034,828
Storm Drainage	0	1,541,315	0	1,541,315
Facilities	0	1,134,170	0	1,134,170
Water	0	3,270,000	60,000	3,330,000
Sewer	0	2,690,000	0	2,690,000
Total CIP Projects	\$ 3,134,324	\$ 57,010,089	\$ 2,720,224	\$ 59,730,313

1. Streets CIP Projects - \$2,160,224 (2021-22 Budget)

- **2021-22 Street Improvement Projects** - \$2,160,224 has been included in the FY 2021-22 Budget for two (2) new street improvement projects: \$2,000,000 for the FY 2021-22 Street Improvement Project and \$160,224 for the FY 2021-22 CDBG Street Improvements. The program history is as follows:

	<u>Expenditures</u>	<u>Miles Paved</u>	<u>Slurry Seal Miles</u>
2000-01 Street Improvement Project	\$ 2,226,573	18.0	0.0
2001-02 Street Improvement Project	2,148,349	19.4	0.0
2002-03 Street Improvement Project	1,993,142	16.5	0.0
2003-04 Street Improvement Project	2,033,719	17.1	0.0
2004-05 Street Improvement Project	3,166,412	18.2	12.0
2005-06 Street Improvement Project	6,221,264	51.1	14.0
2006-07 Street Improvement Project	10,994,391	57.0	11.0
2007-08 Street Improvement Project	19,134,056	57.0	4.0
2008-09 Street Improvement Project	9,193,091	28.0	0.0
2009-10 Street Improvement Project	5,726,868	13.9	0.0
2010-11 Street Improvement Project	0	0.0	0.0
2011-12 Street Improvement Project	2,446,984	2.5	8.0
2012-13 Street Improvement Project	1,705,349	1.0	7.0
2013-14 Street Improvement Project	1,801,741	1.9	9.0
2014-15 Street Improvement Project*	3,106,384	3.4	14.5
2015-16 Street Improvement Project	1,647,910	1.6	7.9
2016-17 Street Improvement Project**	1,825,174	3.8	11.0
2017-18 Street Improvement Project**	3,378,480	4.6	0.0
2018-19 Street Improvement Project**	2,521,815	2.7	0.0
2019-20 Street Improvement Project**	3,868,417	1.3	0.0
2020-21 Street Improvement Project**	2,044,402	1.5	1.3
Twenty Year Total	\$ 87,184,521	320.4	99.7
2021-22 Street Improvement Project**	2,160,224	1.5	0.0
Twenty-One Year Total	\$ 89,344,745	321.9	99.7

* Includes Fir and Rodeo paving project Construction Order (CO.) #7134

** Includes CDBG Street Improvement Project and Chip Seal Project, as applicable

SUMMARY (Continued)

- **Ranchero Road Related Projects \$45,251,604** - Included in the FY 2021-22 Budget are projects related to the Ranchero Road Corridor. The projects are as follows:

● Ranchero Road Improvements - Seventh Avenue to Mariposa Road	\$ 30,665,603
● Ranchero Road Aqueduct Crossing	13,827,001
● Ranchero Road Undercrossing	300,000
● Traffic Signal - Ranchero Road/Maple Avenue	153,000
● Traffic Signal - Ranchero Road/Cottonwood Avenue	153,000
● Traffic Signal @ Ranchero Road/Seventh Avenue	153,000
Total	\$ 45,251,604
- **5 Other Streets Projects - Projects \$3,623,000** - Included in the FY 2021-22 Budget are five other continuing street projects. These projects include the carryover of two Street Improvement Projects:

● FY 2019-20 CDBG Street Improvements	\$ 1,300,000
● Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	1,050,000
● FY 2020-21 CDBG Street Improvements	582,000
● Kaiser Permanente Way Extension	500,000
● Main Street Traffic Signal Synchronization	191,000
Total	\$ 3,623,000
- 2. **Storm Drainage CIP Projects \$1,541,315** - Included in the FY 2021-22 are two drainage projects as shown below:

■ Walnut Street H-01 Retention Basin	\$ 1,141,315
■ A-04 Drainage Program	400,000
Total	\$ 1,541,315
- 3. **Facilities CIP Project \$1,134,170** - The following project, totaling \$1,134,170 is included in FY 2021-22 Budget as follows:

■ Park and Ride Facility	\$ 1,134,170
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- 4. **Water CIP Projects \$3,330,000** - Funding in the amount of \$3,330,000 has been included in the FY 2021-22 Budget for the water projects shown below:

■ I-15 Corridor Water	\$ 2,760,000
■ FY 2019-20 Water Service Line Relocation Program	330,000
■ Roofing Replacement & Repairs - Plant 14A & 25	120,000
■ Roofing Replacement & Repairs - Plant 5	60,000
■ G Avenue Water Line Repair	60,000
Total	\$ 3,330,000
- 5. **Sewer CIP Projects \$2,690,000** - Funding in the amount of \$2,690,000 has been included in the FY 2021-22 Budget for the following Sewer projects:

■ I-15 Corridor Sewer	\$ 1,840,000
■ Maple Avenue Sewer Line Replacement	850,000
Total	\$ 2,690,000

OTHER PROJECTS

The following projects are actively being pursued, with the identification of funding needed for each project and the negotiation of contributions needed from developer-funded projects.

- Cataba Road Basin
- Sultana Street Improvements
- Muscatel Street Improvemens
- "I" Avenue Widening, Redbud to Hercules
- "E" Avenue Street Improvements
- Main Street Widening and Aqueduct Bridge Construction (I-15 to 11th Avenue)
- Mariposa Road (Cedar St to Main St) and Cedar Street (Mariposa to Escondido Ave) Improvement
- Bear Valley Road Rehabilitation and Widening Project
- Temecula Avenue Basin

CIP EXPENDITURES BY PROJECT

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Project Number	Project Title	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
<u>New Streets Projects in FY 2021-22</u>						
7165	Kaiser Permanente Way Extension	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
7166	FY 2021-22 CDBG Street Improvements	0	0	0	0	160,224
7167	FY 2021-22 Street Improvement Project	0	0	0	0	2,000,000
	Sub-Total New 2021-22 Streets CIP Projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,660,224
<u>Streets CIP Projects Continued in FY 2021-22</u>						
7046	Ranchero Road Undercrossing	\$ 31,446	\$ 54,061	\$ 120,000	\$ 18,000	\$ 300,000
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	130,812	577,317	4,289,215	832,782	30,665,603
7131	Traffic Signal @ Ranchero Road/Maple Avenue	0	2,570	10,000	0	153,000
7133	Main Street Traffic Signal Synchronization	965	887,750	30,000	30,000	191,000
7139	Ranchero Rd Aqueduct Crossing	150,276	272,761	4,033,924	695,000	13,827,001
7146	Traffic Signal - Ranchero Road/Cottonwood Avenue	0	2,570	10,000	2,500	153,000
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	2,570	10,000	2,500	153,000
7158	FY 2019-20 CDBG Street Improvements	0	319,557	1,548,807	610,000	1,300,000
7159	Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	0	19,258	1,175,000	110,000	1,050,000
7162	FY 2020-21 CDBG Street Improvements	0	0	50,000	60,000	582,000
	Sub-Total CIP Projects Continued in FY 2021-22	\$ 313,499	\$ 2,138,414	\$ 11,276,946	\$ 2,360,782	\$ 48,374,604
<u>Streets CIP Projects Completed in FY 2020-21</u>						
7086	Ranchero Road I-15 Interchange	\$ 8,687	\$ 16,317	\$ 5,000	\$ 0	\$ 0
7151	"I" Avenue Corridor Enhancement Study	581	94,642	224,000	171,834	0
7153	FY 2019-20 Street Improvement Project	0	78,772	1,467,594	1,560,088	0
7161	FY 2020-21 Street Improvement Project	0	0	1,538,170	1,402,402	0
	Sub-Total Streets CIP Projects Completed in FY 2020-21	\$ 9,268	\$ 189,731	\$ 3,234,764	\$ 3,134,324	\$ 0
<u>Streets CIP Projects Completed in FY 2019-20</u>						
7148	Bear Valley Road Bus Stop Relocation	\$ 3,413	\$ 128,082	\$ 0	\$ 0	\$ 0
7149	FY 2018-19 Street Improvement Project	816,742	702,859	0	0	0
7150	2018-19 CDBG Street Improvements	360,626	641,588	0	0	0
7156	Main Street/Mariposa Road Traffic Signal Relocation	0	60,720	0	0	0
	Sub-Total Streets CIP Projects Completed in FY 2019-20	\$ 1,180,781	\$ 1,533,249	\$ 0	\$ 0	\$ 0
<u>Streets CIP Projects Completed in FY 2018-19</u>						
7142	2017-18 CDBG Street Improvements	\$ 18,921	\$ 0	\$ 0	\$ 0	\$ 0
	Sub-Total Streets CIP Projects Completed in FY 2018-19	\$ 18,921	\$ 0	\$ 0	\$ 0	\$ 0
<u>Streets CIP Projects that are Suspended for Need of Funding</u>						
7096	Aqueduct Crossing Improvements – Widen Bridge at Main Street	\$ 11,548	\$ 0	\$ 0	\$ 0	\$ 0
7123	Willow Street Paseo	4,478	0	0	0	0
7143	Sultana Street Improvements	0	0	50,000	0	0
7144	Muscatel Street Improvements	0	0	5,000	0	0
7157	"E" Avenue Street Improvements	0	0	2,600,000	0	0
7160	Landscaping - Ranchero Road & I-15 Interchange	0	8,188	60,000	29,000	0
	Sub-Total Streets CIP Projects that are Suspended for Need of Funding	\$ 16,026	\$ 8,188	\$ 2,715,000	\$ 29,000	\$ 0
Total Summary Streets CIP Projects		\$ 1,538,495	\$ 3,869,582	\$ 17,226,710	\$ 5,524,106	\$ 51,034,828

CIP EXPENDITURES BY PROJECT

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Project	2018-19	2019-20	2020-21	2020-21	2021-22
Number Project Title	Actual	Actual	Budget	Revised	Budget
Storm Drainage CIP Projects					
7140 Temecula Avenue - C-01 Retention Basin	\$ 0	\$ 120,661	\$ 0	\$ 0	\$ 0
7141 Walnut Street H-01 Retention Basin	11,270	66,020	849,660	100,000	1,141,315
7152 A-04 Drainage Program	69,297	43,844	543,100	50,000	400,000
Total Storm Drainage CIP Projects	\$ 80,567	\$ 230,525	\$ 1,392,760	\$ 150,000	\$ 1,541,315
Facilities Projects					
6523 Park and Ride Facility	\$ 11,884	\$ 2,089	\$ 790,216	\$ 17,000	\$ 1,134,170
6526 Animal Control Design & Remodel	802,247	0	0	0	0
Total Facilities Projects	\$ 814,131	\$ 2,089	\$ 790,216	\$ 17,000	\$ 1,134,170
Water CIP Projects					
8077 I-15 Corridor Water	\$ 104,843	\$ 359,103	\$ 1,700,000	\$ 1,016,000	\$ 2,760,000
8087 Reclaimed Water Distribution System	6,327,281	2,612,555	25,000	0	0
8089 G Avenue Water Line Repair	0	0	60,000	0	60,000
8090 Recoat 5.0 MG Water Tank - Plant 22	0	0	0	0	0
8091 Roofing Replacement and Repairs - Plant 14A & 25	0	0	120,000	0	120,000
8092 FY 2019-20 Water Service Line Relocation Program	0	50	330,000	2,000	330,000
8093 Roofing Replacement and Repairs - Plant 5	0	0	0	0	60,000
Total Water CIP Projects	\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000
Sewer CIP Projects					
9018 Maple Avenue Sewer Line Replacement	\$ 0	\$ 1,172	\$ 350,000	\$ 68,828	\$ 850,000
9019 Main St./E Ave Sewer Improvements	0	0	50,000	0	0
9020 Township Wastewater Improvements	0	0	20,000	0	0
9021 I-15 Corridor Sewer	108,928	557,838	2,000,000	1,587,560	1,840,000
9022 Bear Valley Manhole Repairs	0	58,694	0	0	0
Total Sewer CIP Projects	\$ 108,928	\$ 617,704	\$ 2,420,000	\$ 1,656,388	\$ 2,690,000
Total Summary Streets CIP Projects					
	\$ 1,538,495	\$ 3,869,582	\$ 17,226,710	\$ 5,524,106	\$ 51,034,828
Total Storm Drainage CIP Projects	80,567	230,525	1,392,760	150,000	1,541,315
Total Facilities Projects	814,131	2,089	790,216	17,000	1,134,170
Total Water CIP Projects	6,432,124	2,971,708	2,235,000	1,018,000	3,330,000
Total Sewer CIP Projects	108,928	617,704	2,420,000	1,656,388	2,690,000
Grand Total	\$ 8,974,245	\$ 7,691,608	\$ 24,064,686	\$ 8,365,494	\$ 59,730,313

Note #1 - Water and Sewer funds have been used to partially fund three streets projects and a facilities project. The water and sewer funding is shown with those specific projects.

CIP EXPENDITURES BY FUND AND PROJECT

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Project Number	Project Title	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
204 Measure I Renewal						
6523	Park and Ride Facility	\$ 39	\$ 2,089	\$ 30,228	\$ 17,000	\$ 352,170
7046	Ranchero Road Undercrossing	0	0	120,000	18,000	300,000
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	0	312,067	210,200	209,000	0
7131	Traffic Signal @ Ranchero Rd/Maple Ave	0	2,570	0	0	3,000
7133	Main Street Traffic Signal Synchronization	965	403,268	30,000	30,000	191,000
7139	Ranchero Road Aqueduct Crossing	0	253,267	195,000	195,000	0
7143	Sultana Street Improvements	0	0	50,000	0	0
7144	Muscatel Street Improvements	0	0	5,000	0	0
7146	Traffic Signal @ Ranchero/Cottonwood	0	2,570	10,000	2,500	3,000
7148	Bear Valley Road Bus Stop Relocation	3,413	165	0	0	0
7149	FY 2018-19 Street Improvement Project	10,548	13,267	0	0	0
7151	"I" Avenue Corridor Enhancement Study	0	10,811	35,854	25,628	0
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	2,570	10,000	2,500	3,000
7156	Main Street/Mariposa Road Traffic Signal Relocation	0	60,720	0	0	0
7158	2019-20 CDBG Street Improvements	0	0	0	0	212,072
7159	Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	0	19,258	325,000	110,000	200,000
7160	Landscaping - Ranchero Road & I-15 Interchange	0	8,188	60,000	29,000	0
7165	Kaiser Permanente Way Extension	0	0	0	0	500,000
Total Measure I Renewal Fund 204		\$ 14,965	\$ 1,090,810	\$ 1,081,282	\$ 638,628	\$ 1,764,242
207 Local Transportation Fund Article 8 (LTF)						
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	\$ 130,812	\$ 2,347	\$ 0	\$ 0	\$ 0
7096	Aqueduct Crossing Improvements – Widen Bridge at Main Street	11,548	0	0	0	0
7139	Ranchero Road Aqueduct Crossing	150,633	0	0	0	457,000
7151	"I" Avenue Corridor Enhancement Study	581	0	0	0	0
Total Local Transportation Fund 207		\$ 293,574	\$ 2,347	\$ 0	\$ 0	\$ 457,000
209 Gas Tax - Road Maintenance and Rehab Account (RMRA)						
7149	FY 2018-19 Street Improvement Project	\$ 805,494	\$ 689,592	\$ 0	\$ 0	\$ 0
7153	FY 2019-20 Street Improvement Project	0	78,772	1,332,594	1,425,088	0
7161	FY 2020-21 Street Improvement Project	0	0	1,538,170	1,402,402	0
7167	FY 2021-22 Street Improvement Project	0	0	0	0	2,000,000
Total Gas Tax - RMRA Fund 209		\$ 805,494	\$ 768,364	\$ 2,870,764	\$ 2,827,490	\$ 2,000,000
251 Community Development Block Grant (CDBG)						
7142	2017-18 CDBG Street Improvements	\$ 18,921	\$ 0	\$ 0	\$ 0	\$ 0
7150	2018-19 CDBG Street Improvements	360,626	641,588	0	0	0
7158	2019-20 CDBG Street Improvements	0	319,557	1,548,807	610,000	1,087,928
7162	FY 2020-21 CDBG Street Improvements	0	0	50,000	60,000	582,000
7166	FY 2021-22 CDBG Street Improvements	0	0	0	0	160,224
Total CDBG Fund 251		\$ 379,547	\$ 961,145	\$ 1,598,807	\$ 670,000	\$ 1,830,152
254 AB 2766 - Transit						
7133	Main Street Traffic Signal Synchronization	\$ 0	\$ 484,482	\$ 0	\$ 0	\$ 0
Total AB 2766 Transit Fund 254		\$ 0	\$ 484,482	\$ 0	\$ 0	\$ 0

CIP EXPENDITURES BY FUND AND PROJECT

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Project Number	Project Title	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
300 Development Impact Fee (DIF)-Streets Fund						
7046	Ranchero Road Undercrossing	\$ 31,446	\$ 54,061	\$ 0	\$ 0	\$ 0
7086	Ranchero Road I-15 Interchange	8,687	16,317	5,000	0	0
7094	Ranchero Road Improvements - 7th Avenue to Mariposa Road	0	1,248	1,304,015	325,000	0
7131	Traffic Signal @ Ranchero Rd/Maple Ave	0	0	10,000	0	88,350
7139	Ranchero Road Aqueduct Crossing	(357)	19,494	2,136,700	316,490	300,000
7146	Traffic Signal @ Ranchero/Cottonwood	0	0	0	0	88,350
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	0	0	88,350
Total DIF Fund-Streets 300		\$ 39,776	\$ 91,120	\$ 3,455,715	\$ 641,490	\$ 565,050
301 Development Impact Fee (DIF) - Storm Drain						
7140	Temecula Avenue -C-01 Retention Basin	\$ 0	\$ 120,661	\$ 0	\$ 0	\$ 0
7141	Walnut Street H-01 Retention Basin	11,270	66,020	249,660	100,000	391,315
7152	A-04 Drainage Program	69,297	43,844	543,100	50,000	0
Total DIF - Storm Drainage Fund 301		\$ 80,567	\$ 230,525	\$ 792,760	\$ 150,000	\$ 391,315
306 DIF 2018-Streets						
7094	Ranchero Road Improvements - 7th Avenue to Mariposa Road	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,535,500
7139	Ranchero Road Aqueduct Crossing	0	0	0	0	4,322,948
Total DIF 2018-Streets Fund 306		\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,858,448
313 A-04 Drainage						
7152	A-04 Drainage Program	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000
Total A-04 Drainage Fund 313		\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000
504 City Wide Projects						
6523	Park and Ride Facility	\$ 11,845	\$ 0	\$ 759,988	\$ 0	\$ 782,000
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	0	261,655	2,775,000	298,782	25,130,103
7123	Willow Street Paseo	4,478	0	0	0	0
7131	Traffic Signal @ Ranchero Rd/Maple Ave	0	0	0	0	61,650
7139	Ranchero Road Aqueduct Crossing	0	0	1,702,224	183,510	8,747,053
7141	Walnut Street H-01 Retention Basin	0	0	600,000	0	750,000
7146	Traffic Signal @ Ranchero/Cottonwood	0	0	0	0	61,650
7148	Bear Valley Road Bus Stop Relocation	0	127,917	0	0	0
7151	"I" Avenue Corridor Enhancement Study	0	83,831	188,146	146,206	0
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	0	0	61,650
7157	"E" Avenue Street Improvements	0	0	2,600,000	0	0
7159	Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	0	0	850,000	0	850,000
Total City Wide Projects Fund 504		\$ 16,323	\$ 473,403	\$ 9,475,358	\$ 628,498	\$ 36,444,106
509 City Facilities CIP						
6526	Animal Control Design and Remodel	\$ 802,247	\$ 0	\$ 0	\$ 0	\$ 0
Total City Facilities CIP Fund 509		\$ 802,247	\$ 0	\$ 0	\$ 0	\$ 0
701 Water Capital Fund						
701	Water CIP Projects (See Water CIP for Project Detail)	\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000
Total Water Capital Fund 701		\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000

CIP EXPENDITURES BY FUND AND PROJECT

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Project Number	Project Title	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
711 and 713 Sewer Capital Funds						
711	Sewer CIP Projects (See Sewer CIP for Project Detail)	\$ 108,928	\$ 559,010	\$ 2,420,000	\$ 1,656,388	\$ 2,690,000
713	Sewer Rehab and Replacement Projects	0	58,694	0	0	0
7149	FY 2018-19 Street Improvement Project	700	0	0	0	0
7153	FY 2019-20 Street Improvement Project	0	0	135,000	135,000	0
Total Sewer Capital Fund 711 and Rehab and Replacement Fund 713		\$ 109,628	\$ 617,704	\$ 2,555,000	\$ 1,791,388	\$ 2,690,000
TOTAL ALL CIP FUNDS		\$ 8,974,245	\$ 7,691,608	\$ 24,064,686	\$ 8,365,494	\$ 59,730,313

Note: With the use of grants and other types of reimbursements, there may be instances of timing differences between the time when the expenditures were incurred and when the reimbursement is received. These instances have been notated on the applicable individual Construction Order (C.O.) sheets.

Streets and Storm Drain Related						
204	Measure I - Renewal Fund	\$ 14,926	\$ 1,088,721	\$ 1,051,054	\$ 621,628	\$ 1,412,072
207	Local Transportation Fund Article 8 (LTF)	293,574	2,347	0	0	457,000
209	Gas Tax - Road Maintenance and Rehab Account (RMRA)	805,494	768,364	2,870,764	2,827,490	2,000,000
251	Community Development Block Grant Fund (CDBG)	379,547	961,145	1,598,807	670,000	1,830,152
254	AB 2766 Transit Fund	0	484,482	0	0	0
300	Development Impact Fee-Streets Fund	39,776	91,120	3,455,715	641,490	565,050
301	Development Impact Fee-Storm Drainage Fund	80,567	230,525	792,760	150,000	391,315
306	DIF 2018-Streets	0	0	0	0	9,858,448
313	A-04 Drainage	0	0	0	0	400,000
504	City-wide Projects	4,478	473,403	8,715,370	628,498	35,662,106
711	Sewer Capital	700	0	135,000	135,000	0
Total Streets and Storm Drain Related		\$ 1,619,062	\$ 4,100,107	\$ 18,619,470	\$ 5,674,106	\$ 52,576,143
Facilities Related						
204	Measure I - Renewal Fund	\$ 39	\$ 2,089	\$ 30,228	\$ 17,000	\$ 352,170
504	Park and Ride Facility	11,845	0	759,988	0	782,000
509	City Facilities	802,247	0	0	0	0
Total City Facilities Related		\$ 814,131	\$ 2,089	\$ 790,216	\$ 17,000	\$ 1,134,170
Water and Sewer Related						
701	Water Capital Fund	\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000
711	Sewer Capital Fund	108,928	559,010	2,420,000	1,656,388	2,690,000
713	Sewer Capital Rehab & Replace Fund	0	58,694	0	0	0
Total Water and Sewer Related		\$ 6,541,052	\$ 3,589,412	\$ 4,655,000	\$ 2,674,388	\$ 6,020,000
Total City Capital Improvement Program (CIP)		\$ 8,974,245	\$ 7,691,608	\$ 24,064,686	\$ 8,365,494	\$ 59,730,313

Note: With the use of grants and other types of reimbursements, there may be instances of timing differences between the time when the expenditures were incurred and when the reimbursement is received. These instances have been notated on the applicable individual Construction Order (C.O.) sheets.

City staff identifies funded projects through an evaluation of the adequacy of existing infrastructure to meet the needs of the current and existing residential and business community. Through this process, staff analyzes opportunities to improve facilities to best meet the needs of the community. The City's General Plan, Specific Plans, Hazard Mitigation Plan, and regional growth projections are referenced during this process. During the creation of the annual legislative platform, and through the budget process, funding recommendations are presented to the City Council for consideration and approval.

CIP PROJECT LISTING**Streets CIP Projects**

7046	Ranchero Road Undercrossing.....	G - 12
7086	Ranchero Road /I-15 Interchange.....	G - 13
7094	Ranchero Road Improvements - Seventh Avenue to Mariposa Road.....	G - 14
7096	Aqueduct Crossing Improvements - Widen Bridge at Main Street.....	G - 15
7123	Willow Street Paseo.....	G - 16
7131	Traffic Signal @ Ranchero Road/Maple Avenue.....	G - 17
7133	Main Street Traffic Signal Synchronization.....	G - 18
7139	Ranchero Road Aqueduct Crossing.....	G - 19
7142	2017-18 CDBG Street Improvements.....	G - 20
7143	Sultana Street Improvements.....	G - 21
7144	Muscatel Street Improvements.....	G - 22
7146	Traffic Signal @ Ranchero Road/Cottonwood Avenue.....	G - 23
7148	Bear Valley Road Bus Stop Relocation.....	G - 24
7149	FY 18-19 Street Improvements Project.....	G - 25
7150	2018-19 CDBG Street Improvements.....	G - 26
7151	"I" Avenue Corridor Enhancement Study.....	G - 27
7153	FY 2019-20 Street Improvement Project.....	G - 28
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7156	Main Street/Mariposa Road Traffic Signal Relocation.....	G - 30
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RANCHERO ROAD UNDERCROSSING

PROJECT NO:

7046

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The BNSF Railroad bisects the City of Hesperia from north to south, with Main Street as the only street that crosses the railroad. This east-west corridor serves the entire City and is under capacity to meet existing traffic needs. Accidents on either side of, or on the Main Street bridge, have resulted in total closure of Main Street between 3rd Avenue and C Avenue, which not only affects the motoring public, but also severely restricts fire and police response times throughout the City.

This project involves the installation of a new roadway underpass beneath the BNSF railroad's right-of-way at Ranchero Road. The project also includes construction of an embankment and storm drain facilities within the Antelope Valley Wash between Santa Fe Avenue East and Danbury Road.

**CURRENT STATUS:**

Construction was complete in June 2013. However, the U.S. Army Corps of Engineers (USACE) 404 Permit requires post-construction mitigation work to be performed and monitored for a period of 5 years. Due to some access issues at the actual construction site, the City's engineering consultant has been developing a revised HMMP and negotiating with the USACE to perform off-site mitigation. The USACE approved the revised HMMP in FY 2019-20; however, approval from the CA Department of Fish & Wildlife is pending. Actual mitigation work should commence in FY 2021-22 and conclude in FY 2026-27.

ESTIMATED ANNUAL MAINTENANCE COST: \$44,409

It is reasonable to assume that with new roadway improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, realizing a decrease in overall maintenance costs during those initial fiscal years. Subsequent maintenance costs will increase as the roadway ages.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
100-29-700-7046-7500 Contract	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
204-29-700-7046-7500 Contract	0	120,000	18,000	300,000	43,384	43,384	43,384	43,384	491,536
207-29-700-7046-7500 Contract	539,000	0	0	0	0	0	0	0	539,000
300-29-700-7046-7500 Contract	5,364,245	0	0	0	0	0	0	0	5,364,245
300-29-700-7046-8400 Land	19,750	0	0	0	0	0	0	0	19,750
586-29-700-7046-7500 Contract	11,610,520	0	0	0	0	0	0	0	11,610,520
586-29-700-7046-8400 Land	1,352,242	0	0	0	0	0	0	0	1,352,242
596-29-700-7046-7500 Contract	200	0	0	0	0	0	0	0	200
596-29-700-7046-8500 Land	114,415	0	0	0	0	0	0	0	114,415
600-29-700-7046-7500 Contract	11,703,929	0	0	0	0	0	0	0	11,703,929
600-29-700-7046-8400 Land	215,058	0	0	0	0	0	0	0	215,058
Totals =	\$ 31,419,359	\$ 120,000	\$ 18,000	\$ 300,000	\$ 43,384	\$ 43,384	\$ 43,384	\$ 43,384	\$ 31,910,895

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
100 - General Fund	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
204 - Measure I Renewal	0	120,000	18,000	300,000	43,384	43,384	43,384	43,384	491,536
207- Local Trans. Fund Article 8	539,000	0	0	0	0	0	0	0	539,000
300 - DIF Streets	5,383,995	0	0	0	0	0	0	0	5,383,995
586 - RDA Capital P/AI	12,962,762	0	0	0	0	0	0	0	12,962,762
596 - Measure I Bond	114,615	0	0	0	0	0	0	0	114,615
600 - Ranchero Rd. Undercrossing	11,918,987	0	0	0	0	0	0	0	11,918,987
Totals =	\$ 31,419,359	\$ 120,000	\$ 18,000	\$ 300,000	\$ 43,384	\$ 43,384	\$ 43,384	\$ 43,384	\$ 31,910,895

NOTES:

RANCHERO ROAD & I-15 INTERCHANGE

PROJECT NO: 7086
DEPARTMENT/PROGRAM: Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is Phase 2 of the three components of the Ranchero Road Corridor improvements, which includes the following, (1) the Ranchero Road & BNSF Grade Separation, (2) construction of a new interchange at Interstate 15 (I-15), and (3) the widening of Ranchero Road from Danbury Street to I-15. This project includes the design and construction of a full service freeway interchange where Ranchero Road intersects with the I-15 freeway.



CURRENT STATUS:

Construction was complete in March 2015, but was not closed out and accepted by Caltrans until December 2015. However, the U.S. Army Corps of Engineers (USACE) 404 Permit required post-construction mitigation work to be performed and monitored for a period of 5 years. Mitigation work was complete in FY 2019-20 and the USACE has accepted the mitigation work; however the City will be required to maintain the mitigated site in perpetuity as a condition of the 404 Permit. Future maintenance costs will be reflected under operating expenses.

ESTIMATED ANNUAL MAINTENANCE COST: \$18,667 + \$2,500

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years. Habitat mitigation was required for this project. The mitigation site will require annual maintenance in perpetuity beginning FY 2020-21.

Design Engineering	\$	3,000,000
Right-of-Way		12,000,000
Construction		30,000,000
Construction Contingency		3,000,000
Construction Engineering		7,000,000
Materials/Equipment/Other		2,500,000
Environmental Documents & Permits		1,500,000
Administrative		1,000,000
Total Estimated Costs = \$		60,000,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
300-29-700-7086-7500 Contract	\$ 9,686,089	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,686,089
300-29-700-7086-8400 Land	2,598,481	0	0	0	0	0	0	0	2,598,481
602-29-700-7086-7500 Contract	2,764	0	0	0	0	0	0	0	2,764
602-29-700-7086-8400 Land	7,371,256	0	0	0	0	0	0	0	7,371,256
711-29-700-7086-7500 Contract	432,760	0	0	0	0	0	0	0	432,760
Debt. SBCTA Interchange Loan*	18,762,403	0	0	0	0	0	0	0	18,762,403
Totals =	\$ 38,853,753	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 38,853,753

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
300 - DIF Streets	\$ 12,284,570	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,284,570
602 - Ranchero/I-15 Interchange	340,020	0	0	0	0	0	0	0	340,020
602 - State Transportation Improvement Program (STIP)	7,034,000	0	0	0	0	0	0	0	7,034,000
711 - Sewer Capital	432,760	0	0	0	0	0	0	0	432,760
Debt. - SBCTA Interchange Loan*	18,762,403	0	0	0	0	0	0	0	18,762,403
Totals =	\$ 38,853,753	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 38,853,753

NOTES:

Upon execution of the Cooperative Agreement in 2012 between the City and SBCTA (formerly SANBAG), several Federal and State grants were transferred to SBCTA and utilized on the project as a part of the public share of the costs. Adding SBCTA's share of the project's cost brings the total cost of the project to \$57,306,782.

*Note - The project reflects a loan between SBCTA and the City for project expenditures of \$18,762,403. This loan for the City's share of the project cost is shown to provide context for the City's estimated overall cost of the project, but is not included in the CIP Summary Expenditures by Project and Fund Schedules because these project costs were not directly paid by the City. The City's repayment for these costs began in FY 2018-19, as outlined in the Term Loan Agreement approved by the City Council on May 1, 2018. More information about the loan repayment can be found in the Debt Section of the Budget document.

On April 27, 2020, upon completion of the mitigation, the U.S. Army Corps of Engineers released the DIF funds held in trust.

RANCHERO ROAD IMPROVEMENTS - SEVENTH AVENUE TO MARIPOSA ROAD

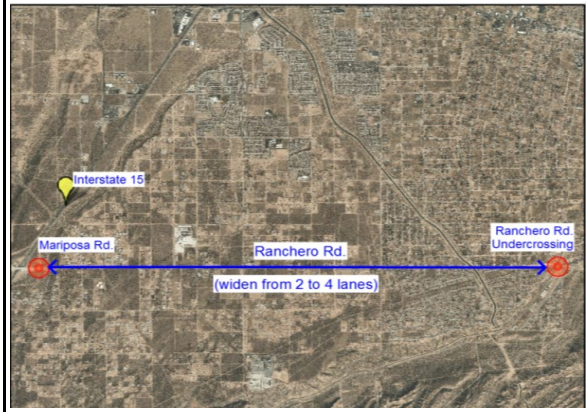
PROJECT NO: **DEPARTMENT/PROGRAM:**

7094

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at Interstate 15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction from Seventh Avenue to Mariposa Road. With completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically, experiencing over 14,000 trips per day. Increased capacity on Ranchero Road is vital to traffic circulation and safety along the corridor. Approximately five miles of Ranchero Road will be widened from two lanes to four lanes from Seventh Avenue to just east of Mariposa Road. The aqueduct crossing, Union Pacific Railroad (UPRR) crossing and three signalized intersections are included in the Ranchero Corridor Project; all are under separate project numbers with the exception of the UPRR crossing. Roughly half of the project is within San Bernardino County and will be completed through cooperative agreements with the City as the lead agency. Currently, this project is the City's highest transportation priority.

**CURRENT STATUS:**

The environmental document (ED) was completed in June 2013 and the plans, specifications and estimates (PS&E) were completed in Fiscal Year 2020-21. Right-of-way acquisition was completed in fall 2020. Relocation of Southern California Edison (SCE) facilities and other utilities will occur this fiscal year. Construction on portions of the project are anticipated to begin in November 2021. The aqueduct crossing and signalized intersections are identified under C.O. 7139, C.O. 7131, C.O. 7146, and C.O. 7154.

ESTIMATED ANNUAL MAINTENANCE COST: \$164,000

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7094-7500 Contract	\$ 312,067	\$ 210,200	\$ 209,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 521,067
207-29-700-7094-7500 Contract	926,078	0	0	0	0	0	0	0	926,078
300-29-700-7094-7500 Contract	672,168	1,084,420	225,000	0	538,520	0	0	0	1,435,688
300-29-700-7094-8400 Land	11,495	219,595	100,000	0	0	0	0	0	111,495
306-29-700-7094-7500 Contract	0	0	0	5,505,500	0	0	0	0	5,505,500
306-29-700-7094-8400 Land	0	0	0	30,000	0	0	0	0	30,000
504-29-700-7094-7500 County	864,963	675,000	3,000	7,602,940	515,040	0	0	0	8,985,943
504-29-700-7094-7749 SBCTA	0	2,100,000	226,782	8,867,923	1,077,607	0	0	0	10,172,312
504-29-700-7094-8000 CalRecycle Grant	0	0	0	175,000	75,000	0	0	0	250,000
504-29-700-7094-8029 SB1 LPP Grant	0	0	0	1,000,000	0	0	0	0	1,000,000
504-29-700-7094-8030 SB1 LPP Formula	0	0	0	7,463,340	829,260	0	0	0	8,292,600
504-29-700-7094-8400 SBCTA	0	0	69,000	20,900	0	0	0	0	89,900
Totals =	\$ 2,786,771	\$ 4,289,215	\$ 832,782	\$ 30,665,603	\$ 3,035,427	\$ 0	\$ 0	\$ 0	\$ 37,320,583

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 312,067	\$ 210,200	\$ 209,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 521,067
207 - Local Trans. Art. 8	926,078	0	0	0	0	0	0	0	926,078
300 - DIF Streets	683,663	1,304,015	325,000	0	538,520	0	0	0	1,547,183
306 - DIF 2018-Streets	0	0	0	5,535,500	0	0	0	0	5,535,500
504 - County Reimbursement	864,963	675,000	3,000	7,602,940	515,040	0	0	0	8,985,943
504 - SBCTA Reimbursement	0	2,100,000	295,782	8,888,823	1,077,607	0	0	0	10,262,212
504 - CalRecycle Grant	0	0	0	175,000	75,000	0	0	0	250,000
504 - SB 1 LPP Grant	0	0	0	1,000,000	0	0	0	0	1,000,000
504 - SB 1 LPP Formula	0	0	0	7,463,340	829,260	0	0	0	8,292,600
Totals =	\$ 2,786,771	\$ 4,289,215	\$ 832,782	\$ 30,665,603	\$ 3,035,427	\$ 0	\$ 0	\$ 0	\$ 37,320,583

NOTES:

There is a Cooperative Agreement with the County of San Bernardino (County) and a Funding Agreement with San Bernardino County Transportation Authority (SBCTA) for this project. The agreements establish responsibilities for each agency. In addition, the project was awarded a CalRecycle Grant in the amount of \$250,000 and an SB1 Local Partnership Program grant of \$3.9M (\$1M to be utilized on this CO and \$2.9M to be utilized on CO 7139). Finally, the project received \$12.2M of SB1 Local Partnership Program Formula funds through SBCTA (\$8.3M to be utilized on this project and \$3.9M to be utilized on CO 7139).

	Total Reimbursement	Reimbursement Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22	Budget FY 2022-23
County Reimbursement (5800)	\$ 9,556,052	\$ 568,387	\$ 296,576	\$ 6,608,290	\$ 2,131,875
SBCTA Reimbursement (5999)	10,262,212	0	0	8,294,705	1,967,507
SB1 LPP Grant Competitive (4844)	1,000,000	0	0	1,000,000	0
SB1 LPP Formula (SBCTA) (4845)	8,292,600	0	0	7,090,353	1,202,247
CalRecycle Grant (4700)	250,000	0	0	0	250,000
Total	\$ 29,360,864	\$ 568,387	\$ 296,576	\$ 22,993,348	\$ 5,551,629

AQUEDUCT CROSSING IMPROVEMENTS - WIDEN BRIDGE AT MAIN STREET

PROJECT NO:

7096

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Main Street bridge which crosses the California Aqueduct currently has capacity for two lanes in each direction. The City's Traffic Circulation Plan identifies Main Street as a major arterial roadway, which has three lanes in each direction from Interstate 15 (I-15) to Eleventh Avenue. Main Street Corridor is the primary east/west path of travel to I-15. Widening of Main Street to the ultimate configuration will occur in various phases.

In addition, the completion of Walmart and other developments nearby has impacted Main Street with additional traffic. New retail developments within the Walmart Shopping Center and surrounding areas will have further impact. The existing roadway configuration is experiencing significant traffic congestion in this area as a result of development as well as its proximity to I-15. Widening the aqueduct crossing is required to accommodate the ultimate configuration of Main Street and is Phase I of roadway enhancements on Main Street.

**CURRENT STATUS:**

This project was placed on hold in 2010 due to the dissolution of Redevelopment Agencies, economic changes and reduced development. Work resumed in February 2015. The plans, specifications, and estimates (PS&E) phase is approximately 95% complete. Due to lack of funding, this project is again on hold. Upon funding availability for construction, design of the project will resume.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,312

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	980,000
Right-of-Way		1,070,000
Construction		6,090,000
Construction Contingency		609,000
Construction Engineering		920,000
Materials/Equipment/Other		0
Environmental Documents & Permits		125,000
Administrative		3,000
Total Estimated Costs =	\$	9,797,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7096-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 250,000
207-29-700-7096-7500 Contract	467,800	0	0	0	0	0	0	0	467,800
300-29-700-7096-7500 Contract	18,028	0	0	0	0	0	0	0	18,028
586-29-700-7096-7500 Contract	69,184	0	0	0	0	0	0	0	69,184
Totals =	\$ 555,012	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 805,012

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 250,000
207 - Local Trans. Fund Art. 8	467,800	0	0	0	0	0	0	0	467,800
300 - DIF Streets	18,028	0	0	0	0	0	0	0	18,028
586 - RDA Capital P/A #1	69,184	0	0	0	0	0	0	0	69,184
Totals =	\$ 555,012	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 805,012

NOTES:

The City will pursue grant opportunities for funding construction of this project.

WILLOW STREET PASEO

PROJECT NO:

7123

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project involves the construction of a bicycle/pedestrian paseo along the north and south sides of Willow Street from Third Avenue to Eighth Avenue. This "Willow Street Paseo" will provide a safe path of travel from high-density housing areas of the City to several schools which are located along Willow Street. This facility follows the "complete street" concept as identified in the City's General Plan Update and outlined in the Urban Design Framework Plan. The realization of this project is the result of City Staff's diligence in securing an \$834,900 Federal Safe Routes to School Grant (SRTS). In 2015, Staff obtained another Active Transportation Program (ATP) grant for \$1,200,000 as well as an Article 3 Transportation Development Act (TDA) grant for \$240,064 to construct Phase II of the Willow Street Paseo. This second portion will extend from Eighth Avenue to Cypress Avenue.

**CURRENT STATUS:**

Due to a significant difference in the original and current estimates for this project, a substantial gap in funding now exists resulting in the suspension of this project in Fiscal Year 2019-20. Construction of this project will not be moving forward at this time.

ESTIMATED ANNUAL MAINTENANCE COST: TBD

Environmental/Design	\$	362,313
Right-of-Way		135,767
Construction		1,701,288
Construction Contingency		171,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		2,370,368

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7123-7500 Contract	\$ * 10,717	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 10,717
205-29-700-7123-7500 Contract	4,233	0	0	0	0	0	0	0	4,233
504-29-700-7123-7500 SRTS	* 61,240	0	0	0	0	0	0	0	61,240
504-29-700-7123-8000 Article 3	0	0	0	0	0	0	0	0	0
504-29-700-7123-8027 ATP	0	0	0	0	0	0	0	0	0
Totals =	\$ 76,190	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 76,190
Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ * 10,717	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 10,717
205 - Gas Tax	4,233	0	0	0	0	0	0	0	4,233
504 - SRTS Grant (Fed.)	* 61,240	0	0	0	0	0	0	0	61,240
504 - Article 3 TDA Grant	0	0	0	0	0	0	0	0	0
504 - ATP Cycle 2 Grant (State)	0	0	0	0	0	0	0	0	0
Totals =	\$ 76,190	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 76,190

NOTES: *Due to suspension of this project, \$16,017 of Fund 504 expenditures were reimbursed by Fund 204, as they will not be reimbursed by the SRTS Grant.

		Amt. Received Thru 6/30/19	Revised FY 2020-21	Budget FY 2021-22
Phase I Grant:	Total Grant			
SRTS Grant	\$ 834,900	\$ 45,223	\$ 0	\$ 0
Phase II Grants:				
ATP Grant	1,200,000	0	0	0
Article 3 TDA Grant	240,064	0	0	0
	\$ 2,274,964	\$ 45,223	\$ 0	\$ 0

TRAFFIC SIGNAL @ RANCHERO ROAD/MAPLE AVENUE**PROJECT NO:**

7131

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at I-15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction. With the completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically. Currently, the intersection of Ranchero Road and Maple Avenue is an all way stop. Because of the increased traffic volume, estimated at 14,000 trips per day, there is severe congestion and motorists are experiencing significant delays. Further development in the region will exacerbate delays. Establishing a signalized intersection along the corridor will improve traffic movements and provide safer travel through the Ranchero Corridor.

**CURRENT STATUS:**

Design for widening of the roadway was completed under a separate project (C.O. 7094). Right-of-way acquisition was completed in fall 2020. Installation of the signal is anticipated to occur in conjunction with the roadway improvements which is slated to begin in November 2021 and will continue into FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

Design Engineering	\$	35,000
Right-of-Way		0
Construction		357,245
Construction Contingency		36,005
Construction Engineering		20,750
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
Total Estimated Costs =	\$	450,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7131-7500 Contract	\$ 2,570	\$ 0	\$ 0	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,570
205-29-700-7131-7500 Contract	0	0	0	0	0	0	0	0	0
300-29-700-7131-7500 Contract	0	10,000	0	88,350	173,420	0	0	0	261,770
504-29-700-7131-7749 Contract (SBCTA)	0	0	0	61,650	121,010	0	0	0	182,660
Totals =	\$ 2,570	\$ 10,000	\$ 0	\$ 153,000	\$ 294,430	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 2,570	\$ 0	\$ 0	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,570
205 - Gas Tax	0	0	0	0	0	0	0	0	0
300 - DIF Streets	0	10,000	0	88,350	173,420	0	0	0	261,770
504 - SBCTA Reimb. (5999)	0	0	0	61,650	121,010	0	0	0	182,660
Totals =	\$ 2,570	\$ 10,000	\$ 0	\$ 153,000	\$ 294,430	\$ 0	\$ 0	\$ 0	\$ 450,000

NOTES:

There is a Funding Agreement with San Bernardino County Transportation Authority (SBCTA) for this project.

	Total Reimbursement	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22	Budget FY 2022-23
SBCTA Reimb. (5999)	\$ 182,660	\$ 0	\$ 0	\$ 61,650	\$ 121,010

MAIN STREET TRAFFIC SIGNAL SYNCHRONIZATION

PROJECT NO:

7133

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Phase I of this project installs real-time adaptive signal controller technology at eight intersections along the Main Street corridor from "I" Avenue to Eleventh Avenue. Installation of the system resulted in east/west travel improvements in this corridor.

Phase II of the project will install the same type of system at an additional eight intersections from Escondido Avenue to Mesa Linda Avenue. All intersections will receive the latest technology signal controllers that adjust signal timing based on existing traffic at an approaching intersection. Coordination with Caltrans is required for this phase due to the freeway on and off ramps.

**CURRENT STATUS:**

The City received a Mobile Source Emission Reduction Grant (part of AB2766) through the Mojave Desert Air Quality Management District (MDAQMD) to pay for the equipment of Phase I, with the City matching the remainder of the cost. Phase I has been installed with some modifications pending to improve equipment performance, which will be completed with Phase II.

An additional grant of the same was awarded to the City for Phase II sufficient to pay for equipment costs and some of the installation cost. Caltrans approval of the system occurred in October 2019. Installation of the system is complete. Adjustments to the programming and equipment modifications are in progress and the project should be finalized by summer 2021.

ESTIMATED ANNUAL MAINTENANCE COST: \$10,000

	Phase I	Phase II
Design Engineering	\$ 0	\$ 5,000
Right-of-Way	0	0
Construction	294,500	535,000
Construction Contingency	32,500	53,500
Construction Engineering	30,000	40,011
Materials/Equipment/Other	246,200	465,000
Administrative	500	1,000
*Total Estimated Costs =	\$ 603,700	\$ 1,099,511

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
100-29-700-7133-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
204-29-700-7133-7500 Contract	596,159	30,000	30,000	191,000	0	0	0	0	817,159
254-29-700-7133-7500 Contract	56,924	0	0	0	0	0	0	0	56,924
254-29-700-7133-8000 Phase I	246,200	0	0	0	0	0	0	0	246,200
254-29-700-7133-8028 Phase II	484,482	0	0	0	0	0	0	0	484,482
Totals =	\$ 1,383,765	\$ 30,000	\$ 30,000	\$ 191,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,604,765

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
204 - Meas. I Renewal	596,159	30,000	30,000	191,000	0	0	0	0	817,159
254 - AB2766 Transit	56,924	0	0	0	0	0	0	0	56,924
254 - AB2766 Grant Phase I	246,200	0	0	0	0	0	0	0	246,200
254 - AB2766 Grant Phase II	484,482	0	0	0	0	0	0	0	484,482
Totals =	\$ 1,383,765	\$ 30,000	\$ 30,000	\$ 191,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,604,765

NOTES:

	Total Grant	Amt. Received Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
Phase I Grant:				
Mobile Source Emission Reduction Grant	\$ 246,200	\$ 246,200	\$ 0	\$ 0
Phase II Grant				
Mobile Source Emission Reduction Grant	484,482	484,482	0	0
Tot	\$ 730,682	\$ 730,682	\$ 0	\$ 0

RANCHERO ROAD AQUEDUCT CROSSING

PROJECT NO:

7139

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at I-15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction between the two. In order to accommodate additional lanes, the bridge crossing the Department of Water Resources (DWR) aqueduct will be removed and replaced with a new structure to accommodate the ultimate future configuration of three lanes in each direction. This corridor is the City's highest transportation priority. Without the widening of the aqueduct crossing, a bottleneck will occur at the existing structure and traffic circulation along the corridor will be dramatically impacted.

**CURRENT STATUS:**

The project approval and environmental document (PAED) and plans, specifications, and estimates (PS&E) phases were completed in Fiscal Year (FY) 2019-20. Right-of-way acquisition began in FY 2018-19 and was completed in fall 2020. Construction is anticipated to begin in November 2021 and will continue in FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$4,758

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	707,000
Right-of-Way		1,146,738
Construction		11,538,182
Construction Contingency		1,153,818
Construction Engineering		1,370,262
Materials/Equipment/Other		0
Environmental Documents & Permits		443,000
Administrative		3,000
*Total Estimated Costs = \$		16,362,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aids in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7139-7500 Contract	\$ 253,267	\$ 195,000	\$ 195,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 448,267
207-29-700-7139-7500 Contract	277,932	0	0	457,000	0	0	0	0	734,932
300-29-700-7139-7500 Contract	21,564	1,413,700	75,000	300,000	761,383	0	0	0	1,157,947
300-29-700-7139-8400 Land	312,238	723,000	241,490	0	0	0	0	0	553,728
306-29-700-7139-7500 Contract	0	0	0	4,175,698	0	0	0	0	4,175,698
306-29-700-7139-8400 Land	0	0	0	147,250	0	0	0	0	147,250
504-29-700-7139-7500 Contract (SBCTA)	0	1,702,224	15,000	1,880,875	213,615	0	0	0	2,109,490
504-29-700-7139-8400 Land (SBCTA)	0	0	168,510	63,778	0	0	0	0	232,288
504-29-700-7139-8029 SB1 Grant	0	0	0	2,900,000	0	0	0	0	2,900,000
504-29-700-7139-8030 SB1 Formula	0	0	0	3,902,400	0	0	0	0	3,902,400
Totals =	\$ 865,001	\$ 4,033,924	\$ 695,000	\$ 13,827,001	\$ 974,998	\$ 0	\$ 0	\$ 0	\$ 16,362,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 253,267	\$ 195,000	\$ 195,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 448,267
207 - Local Trans. Art. 8	277,932	0	0	457,000	0	0	0	0	734,932
300 - DIF Streets	333,802	2,136,700	316,490	300,000	761,383	0	0	0	1,711,675
306 - DIF 2018-Streets	0	0	0	4,322,948	0	0	0	0	4,322,948
504 - SBCTA Reimbursement	0	1,702,224	183,510	1,944,653	213,615	0	0	0	2,341,778
504 - SB1 LPP Grant	0	0	0	2,900,000	0	0	0	0	2,900,000
504 - SB1 LPP Formula	0	0	0	3,902,400	0	0	0	0	3,902,400
Totals =	\$ 865,001	\$ 4,033,924	\$ 695,000	\$ 13,827,001	\$ 974,998	\$ 0	\$ 0	\$ 0	\$ 16,362,000

NOTES:

The City will be receiving reimbursements for certain portions from San Bernardino County Transportation Authority (SBCTA) for the public share of the project. The City received a SB1 Local Partnership Program (LPP) grant totaling \$3.9M. \$1M of the grant will be utilized for C.O. 7094, while the remaining \$2.9M will be utilized for this project. Additionally, the project received \$12.2M of SB1 LPP Formula funds through SBCTA (\$3.9M to be utilized on this project and \$8.3M to be utilized on CO 7094).

	Total to be Reimbursed	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22	Budget FY 2022-23
SBCTA Reimbursement (5800)	\$ 2,341,778	\$ 0	\$ 0	\$ 1,940,076	\$ 401,702
SB1 LPP Grant (4844)	2,900,000	0	0	2,900,000	0
SB1 LPP Formula (4845)	3,902,400	0	0	3,902,400	0
Total	\$ 9,144,178	\$ 0	\$ 0	\$ 8,742,476	\$ 401,702

2017-18 CDBG STREET IMPROVEMENTS

PROJECT NO:

7142

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project provides Full Depth Reclamation of various streets and includes in-place grinding of existing pavement and construction of a new top layer of asphalt pavement. The improvements include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. These existing roadways had fallen into a state of disrepair and in need of rehabilitation. Improvements match existing lines and grade; no additional new improvements constructed. Collection and maintenance of any nuisance and/or storm water flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways match the existing profiles.

**CURRENT STATUS:**

This project commenced construction in April 2018 and was completed in June 2018 (FY 2017-18). However, there were some remaining labor compliance issues that were still unresolved at the end of the fiscal year; therefore, the City's labor compliance consultant had expenditures during FY 2018-19 related to resolving these issues. All issues were ultimately resolved and the project was closed out during FY 2018-19.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		310,000
Construction Contingency		31,000
Construction Engineering		31,000
Materials/Equipment/Other		0
Environmental Documents & Permits		500
Administrative		2,500
Total Estimated Costs = \$		425,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251-29-700-7142-8000 Grant	\$ 1,368,348	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,368,348
300-29-700-7142-7500 Contract	118,591	0	0	0	0	0	0	0	118,591
Totals =	\$ 1,486,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,486,939

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251 - CDBG	\$ 1,368,348	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,368,348
300 - DIF Streets	118,591	0	0	0	0	0	0	0	118,591
Totals =	\$ 1,486,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,486,939

NOTES:

DIF Streets funding was used to pay for engineering design services by TKE Engineering due to the fact that required HUD language was not included in the Request for Proposals when soliciting the services of a consulting City Engineer, therefore HUD funds could not be used to pay for these services.

SULTANA STREET IMPROVEMENTS

PROJECT NO:

7143

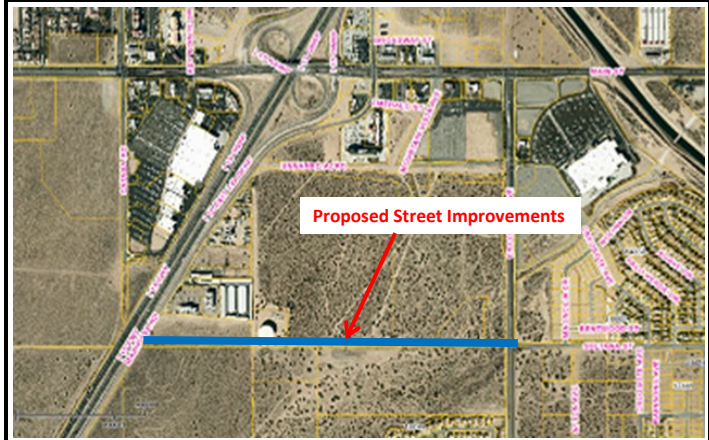
DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Sultana Street is currently paved from the west side of the California aqueduct to Escondido Avenue. However, Sultana Street is a dirt roadway between Escondido Avenue and Mariposa Avenue, a distance of approximately 3,800 feet.

In order to improve access to the I-15 freeway for all the residents that utilize Sultana Street and Escondido Avenue and to help relieve congestion on Main Street and Rancho Road, staff is proposing to construct improvements to the dirt section of Sultana Street. Such improvements will include construction of asphalt pavement and drainage improvements.

**CURRENT STATUS:**

Work on this project has not yet commenced. It is anticipated that preliminary design work on the project will commence in FY 2022-23. Construction will occur in future fiscal years as additional funding is secured. The City will pursue grant opportunities for funding construction of this project.

ESTIMATED ANNUAL MAINTENANCE COST: \$11,480

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	930,000
Right-of-Way		1,000,000
Construction		3,475,000
Construction Contingency		347,500
Construction Engineering		347,500
Materials/Equipment/Other		0
Environmental Documents & Permits		50,000
Administrative		50,000
Total Estimated Costs = \$		6,200,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7143-7500 Contract	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000
207-29-700-7143-7500 Contract	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000
207 - Local Trans. Fund Art. 8	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000

NOTES:

MUSCATEL STREET IMPROVEMENTS

PROJECT NO:

7144

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Muscatel Street is currently paved from the west side of the California aqueduct to Vincent Drive. However, Muscatel Street is a dirt roadway between Vincent Drive and Mariposa Avenue, a distance of approximately 2,260 feet. At times this section of Muscatel Street is impassible due to the fact that the dirt roadway dips into the unnamed channel just east of the I-15 freeway.

In order to improve access to the I-15 freeway for all the residents that utilize Muscatel Street and to help relieve congestion on Main Street and Rancho Road, staff is proposing to construct improvements to the dirt section of Muscatel Street. Such improvements will include construction of asphalt pavement, construction of an embankment through the unnamed wash, and drainage improvements.

**CURRENT STATUS:**

Work on this project has not yet commenced. It is anticipated that preliminary design work on the project will commence in FY 2022-23. Construction will occur in future fiscal years as additional funding is secured. The City will pursue grant opportunities for funding construction of this project.

ESTIMATED ANNUAL MAINTENANCE COST: \$6,560

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	724,000
Right-of-Way		1,000,000
Construction		2,480,000
Construction Contingency		248,000
Construction Engineering		248,000
Materials/Equipment/Other		0
Environmental Documents & Permits		50,000
Administrative		50,000
Total Estimated Costs = \$		4,800,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7144-7500 Contract	\$ 0	\$ 5,000	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000
207-29-700-7144-7500 Contract	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 5,000	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 0	\$ 5,000	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000
207 - Local Trans. SB 325	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 5,000	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000

NOTES:

TRAFFIC SIGNAL @ RANCHERO ROAD/COTTONWOOD AVENUE

PROJECT NO:

7146

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at Interstate 15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction. With the completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically. Currently, the intersection of Ranchero Road and Cottonwood Avenue is an all way stop. Because of the increased traffic volume, estimated at a total of 14,000 trips per day, there is severe congestion and motorists are experiencing significant delays. Further development in the area will exacerbate delays. Widening of the roadway will improve some congestion; however, establishing signalized intersections along the corridor will further improve traffic movements and provide safer travel for the additional lanes at these intersections, and through the Ranchero Corridor.

**CURRENT STATUS:**

Design for widening of the roadway is complete under a separate project (C.O. 7094). Installation of the signal is anticipated to occur in conjunction with the roadway improvements which is slated to begin in November 2021 and will continue into FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

Design Engineering	\$	35,000
Right-of-Way		0
Construction		357,245
Construction Contingency		36,005
Construction Engineering		20,750
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
Total Estimated Costs = \$		450,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7146-7500 Contract	\$ 2,570	\$ 10,000	\$ 2,500	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,070
205-29-700-7146-7500 Contract	0	0	0	0	0	0	0	0	0
300-29-700-7146-7500 Contract	0	0	0	88,350	171,947	0	0	0	260,297
504-29-700-7146-7500 Contract (SBCTA)	0	0	0	61,650	119,983	0	0	0	181,633
Totals =	\$ 2,570	\$ 10,000	\$ 2,500	\$ 153,000	\$ 291,930	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 2,570	\$ 10,000	\$ 2,500	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,070
205 - Gas Tax	0	0	0	0	0	0	0	0	0
300 - DIF Streets	0	0	0	88,350	171,947	0	0	0	260,297
504 - SBCTA Reimbursement	0	0	0	61,650	119,983	0	0	0	181,633
Totals =	\$ 2,570	\$ 10,000	\$ 2,500	\$ 153,000	\$ 291,930	\$ 0	\$ 0	\$ 0	\$ 450,000

NOTES:

There is a Funding Agreement with San Bernardino County (5800) Transportation Authority (SBCTA) for this project.

	Total Reimbursement	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22	Budget FY 2022-23
SBCTA Reimbursement (5800)	\$ 181,633	\$ 0	\$ 0	\$ 61,650	\$ 119,983

BEAR VALLEY ROAD BUS STOP RELOCATION

PROJECT NO:

7148

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The bus stop on eastbound Bear Valley Road at Hesperia Road is extremely busy, receiving 30 buses per day. The existing bus stop location was too close to the intersection. Although it is generally common practice for bus stops to be in such a location near intersections, with the amount of motorized traffic and congestion, as well as the number of buses at this particular intersection, relocating the bus stop provides additional safety for the ridership on the buses and motorists traveling Bear Valley Road and Hesperia Road.

The project consists of relocating the existing bus stop to the east, constructing a new bus stop pad with a turnout, as well as upgrading and extending the sidewalk.

**CURRENT STATUS:**

The City has been awarded \$87,000 in Transportation Development Act (TDA) Article 3 grant funds from San Bernardino County Transportation Authority (SBCTA) and Victor Valley Transit Authority (VVTA). Preliminary review of a viable location occurred in Fiscal Year (FY) 2017-18. Construction commenced in October 2019 and was completed in FY 2019-20. All reimbursements have been received and the project is closed-out as of February 2021.

ESTIMATED ANNUAL MAINTENANCE COST: \$745

This is the current annual estimated cost and the project will not incur any additional maintenance costs.

Design Engineering	\$	35,000
Right-of-Way		0
Construction		181,710
Construction Contingency		20,190
Construction Engineering		12,500
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		600
*Total Estimated Costs = \$		250,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7148-7500 Contract	\$ 3,578	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,578
504-29-700-7148-7500 Contract	83,402	0	0	0	0	0	0	0	83,402
504-29-700-7148-8000 Grant	44,515	0	0	0	0	0	0	0	44,515
Totals =	\$ 131,495	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 131,495

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 3,578	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,578
504 - Developer Deposit Reimb.	83,402	0	0	0	0	0	0	0	83,402
504 - Article 3 TDA Grant-4700	44,515	0	0	0	0	0	0	0	44,515
Totals =	\$ 131,495	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 131,495

NOTES: The remaining construction cost after the grant ratio is applied will be developer funded.

	Total Grant/ Developer Reimb.	Amt. Received Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
Developer Deposit	\$ 83,402	\$ 79,000	\$ 4,402	\$ 0
TDA - TS Grant	44,515	44,515	0	0
Total	\$ 127,917	\$ 123,515	\$ 4,402	\$ 0

FY 2018-19 STREET IMPROVEMENT PROJECT

PROJECT NO:

7149

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This street rehabilitation project includes maintenance of existing roadway including select full-depth reconstruction of approximately 1.2 miles on Main Street from La Junta Road to Escondido Avenue. The scope of work for this project originally included the remediation of drainage issues on Main Street between Pyrite Avenue and Escondido Avenue as well as remediation of a sag in the sewer line near Pyrite Avenue. However, the design for the box culvert portion of this project is not complete at this time and will depend on the amount of flow that exists in this section of roadway after a basin is installed south of Main Street. Once the design is complete for the drainage remediation portion of the project, the City will complete the drainage, sewer, and re-paving portion of this project just east of Escondido Avenue. This work is under the FY 2019-20 Street Improvement Project.

**CURRENT STATUS:**

City Council awarded this project to the lowest responsive/responsible bidder on February 19, 2019. Construction began in May of 2019 and was complete in July of 2019.

Design Engineering	\$	0
Right-of-Way		0
Construction		1,780,000
Construction Contingency		180,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0

***Total Estimated Costs = \$ 1,960,000**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

ESTIMATED ANNUAL MAINTENANCE COST: \$29,520

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7149-7500 Contract	\$ 23,815	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 23,815
209-29-700-7149-7500 Contract	1,495,086	0	0	0	0	0	0	0	1,495,086
301-29-700-7149-7500 Contract	0	0	0	0	0	0	0	0	0
711-29-700-7149-7500 Contract	700	0	0	0	0	0	0	0	700
Totals =	\$ 1,519,601	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,519,601
Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 23,815	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 23,815
209 - Gas Tax RMRA	1,495,086	0	0	0	0	0	0	0	1,495,086
301 - DIF Drainage	0	0	0	0	0	0	0	0	0
711 - Sewer Capital	700	0	0	0	0	0	0	0	700
Totals =	\$ 1,519,601	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,519,601

NOTES:

2018-19 CDBG STREET IMPROVEMENTS

PROJECT NO:

7150

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project provides improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The improvements include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. Improvements match existing lines and grade; no additional new improvements will be constructed. Collection and maintenance of any nuisance and/or storm water flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways match the existing profiles.

**CURRENT STATUS:**

This project commenced construction in June 2019 and was completed in August 2019 (FY 2019-20). There were some minor labor compliance issues that were not resolved until April 2020. All work is complete and the project closed out in May of 2020.

Design Engineering	\$	60,000
Right-of-Way		0
Construction		736,000
Construction Contingency		74,000
Construction Engineering		110,000
Materials/Equipment/Other		0
Environmental Documents & Permits		21,000
Administrative		5,000

***Total Estimated Costs = \$ 1,006,000**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

ESTIMATED ANNUAL MAINTENANCE COST: \$26,568

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251-29-700-7150-8000 Grant	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214
Totals =	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214
Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251 - CDBG	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214
Totals =	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214

NOTES:

"I" AVENUE CORRIDOR ENHANCEMENT STUDY**PROJECT NO:**

7151

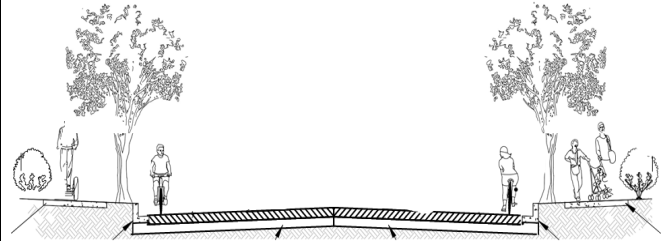
DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The goal of the study was to provide safe, sustainable, integrated and efficient multi-modal transportation systems, otherwise known as complete streets. The enhancement study provided an analysis of existing conditions on "I" Avenue in its entirety and how to leverage improvements to impact the greatest number of the City's constituents. The study resulted in an instrument for developing infrastructure to achieve the City's goals of providing enhanced capacity and safety for motorists, pedestrians, and bicyclists; a healthy, livable and sustainable community; improved public transit; connection to destinations for residents; enhanced commerce; and community involvement in cultivating a long term planning strategy to provide improvements.

Although this study is specifically for "I" Avenue, the concepts developed therein may benefit future infrastructure improvements throughout the City.

**CURRENT STATUS:**

The study commenced in February 2020. The study and enhancement plan was completed February 2021 and grant close-out occurred in Fiscal Year 2020-21.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Design Engineering	\$	0
Right-of-Way		0
Construction		0
Construction Contingency		0
Construction Engineering		0
Materials/Equipment/Other		0
Planning Documents/Study		269,000
Administrative		9,581
*Total Estimated Costs = \$		278,581

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7151-7500 Contract	\$ 10,811	\$ 35,854	\$ 25,628	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 36,439
207-29-700-7151-7500 Contract	581	0	0	0	0	0	0	0	581
504-29-700-7151-8000 Grant	83,831	188,146	146,206	0	0	0	0	0	230,037
Totals =	\$ 95,223	\$ 224,000	\$ 171,834	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 267,057

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 10,811	\$ 35,854	\$ 25,628	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 36,439
207 - Local Trans. Fund Art. 8	581	0	0	0	0	0	0	0	581
504 - RMRA STP Grant	83,831	188,146	146,206	0	0	0	0	0	230,037
Totals =	\$ 95,223	\$ 224,000	\$ 171,834	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 267,057

NOTES:

The City was awarded \$238,146 in SB1 State Road Maintenance and Rehabilitation Account (RMRA) grant funds from the Caltrans Sustainable Transportation Planning Grant Program - Sustainable Communities.

	Total Grant	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
RMRA Grant Reimbursement (4700)	\$ 238,146	\$ 0	\$ 230,037	\$ 0

FY 2019-20 STREET IMPROVEMENT PROJECT

PROJECT NO:

7153

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This street rehabilitation project includes maintenance of existing roadway including select full-depth reconstruction of a section of roadway east of Escondido Avenue and west of Pyrite Avenue where flooding occurs. The project also includes the remediation of drainage issues on Main Street between Escondido Avenue and Pyrite Avenue, as well as remediation of a sag in the sewer line near Pyrite Avenue.

**CURRENT STATUS:**

Design of the drainage remediation portion of this project began in the fall of 2018, and construction began in summer 2020. Construction of this project was completed on November 17, 2020.

ESTIMATED ANNUAL MAINTENANCE COST: \$9,840

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	159,424
Right-of-Way		0
Construction		1,389,245
Construction Contingency		138,925
Construction Engineering		80,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		1,767,594

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7153-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
209-29-700-7153-7500 Contract	78,772	1,332,594	1,425,088	0	0	0	0	0	1,503,860
711-29-700-7153-7500 Contract	0	135,000	135,000	0	0	0	0	0	135,000
Totals =	\$ 78,772	\$ 1,467,594	\$ 1,560,088	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,638,860

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
209 - Gas Tax RMRA	78,772	1,332,594	1,425,088	0	0	0	0	0	1,503,860
711 - Sewer Capital	0	135,000	135,000	0	0	0	0	0	135,000
Totals =	\$ 78,772	\$ 1,467,594	\$ 1,560,088	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,638,860

NOTES:

TRAFFIC SIGNAL @ RANCHERO ROAD/SEVENTH AVENUE

PROJECT NO:

7154

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at Interstate 15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction. With the completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically. Currently, the intersection of Ranchero Road and Seventh Avenue is an all way stop. Because of the increased traffic volume, estimated at a total of 14,000 trips per day, congestion is occurring and motorists are experiencing delays. Further development in the area will exacerbate delays. Establishing signalized intersections along the corridor will further improve traffic movements and provide safer travel for motorists at these intersections, and through the Ranchero Corridor.

**CURRENT STATUS:**

Design for widening of the roadway is complete under a separate project (C.O. 7094). Installation of the signal is anticipated to occur in conjunction with the roadway improvements which is slated to begin in November 2021 and will continue into FY 2022-23.

Design Engineering	\$	35,000
Right-of-Way		0
Construction		357,245
Construction Contingency		36,005
Construction Engineering		20,750
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
Total Estimated Costs =	\$	450,000

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7154-7500 Contract	\$ 2,570	\$ 10,000	\$ 2,500	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,070
300-29-700-7154-7500 Contract	0	0	0	88,350	171,947	0	0	0	260,297
504-29-700-7154-7500 Contract	0	0	0	61,650	119,983	0	0	0	181,633
Totals =	\$ 2,570	\$ 10,000	\$ 2,500	\$ 153,000	\$ 291,930	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 2,570	\$ 10,000	\$ 2,500	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,070
300 - DIF Streets	0	0	0	88,350	171,947	0	0	0	260,297
504 - Citywide Projects (SBCTA)	0	0	0	61,650	119,983	0	0	0	181,633
Totals =	\$ 2,570	\$ 10,000	\$ 2,500	\$ 153,000	\$ 291,930	\$ 0	\$ 0	\$ 0	\$ 450,000

NOTES:

There is a Funding Agreement with San Bernardino County Transportation Authority (SBCTA) for this project.

	Total Reimbursement	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22	Budget FY 2022-23
SBCTA Reimbursement (5999)	\$ 181,633	\$ 0	\$ 0	\$ 61,650	\$ 119,983

MAIN STREET/MARIPOSA ROAD TRAFFIC SIGNAL RELOCATION

PROJECT NO:

7156

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The traffic signal pole on the southwest corner of Main Street and Mariposa Road has been struck by vehicles attempting to turn from Main Street on to Mariposa Road on numerous occasions. The frequency is a result of increased traffic in the area. New development in the area will further impact traffic and subsequently, the likelihood of the pole to being struck in the future. Relocation of the traffic signal pole required acquisition of right-of-way, the purchase of new equipment, and modifications to the curb return and catch basin.

**CURRENT STATUS:**

The project was completed in June 2020.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	5,000
Right-of-Way		0
Construction		67,050
Construction Contingency		7,450
Construction Engineering		0
Materials/Equipment/Other		15,000
Environmental Documents & Permits		0
Administrative		500
Total Estimated Costs = \$		95,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7156-7500 Contract	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720
Totals =	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720
Totals =	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720

NOTES:

"E" AVENUE STREET IMPROVEMENTS**PROJECT NO:**

7157

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The City's Economic Development Department owns several large commercial properties along E Avenue between Mauna Loa Street and Hercules Street. In order to increase the marketability of these parcels for sale to potential businesses, the City will construct street improvements within these limits to include widening E Avenue to its ultimate width on the east half, construction of curb & gutter, sidewalks, storm drain improvements, and other miscellaneous improvements.

**CURRENT STATUS:**

Work on this project has not yet commenced. The City is actively negotiating for developer contributions to this project. Work will commence upon receipt of deposit funds from developers of the contiguous sites.

ESTIMATED ANNUAL MAINTENANCE COST: \$4,428

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	190,000
Right-of-Way		0
Construction		2,000,000
Construction Contingency		200,000
Construction Engineering		190,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		20,000
Total Estimated Costs =	\$	2,600,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
504-29-700-7157-7500 Contract	\$ 0	\$ 2,600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 2,600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
504 - Developer Deposit Reimb.	\$ 0	\$ 2,600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 2,600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

NOTES:

Costs for this project will be 100% developer funded via advance deposits.

	Total Developer Reimbursement	Amt. Received Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
Developer Deposit	\$ 2,600,000	\$ 39,000	\$ 0	\$ 0

FY 2019-20 CDBG STREET IMPROVEMENTS

PROJECT NO:

7158

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through HUD Community Development Block Grants (CDBG). The project will provide improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The project proposed for FY 2019-20 is construction of a reinforced concrete box (RCB) to control the flow of storm waters that currently flow across the surface of Peach Avenue impeding vehicular traffic during storm events and will also include roadway improvements required as a result of constructing the RCB. The location of this work is between Hinton Street and Centennial Street where the Antelope Valley Wash crosses Peach Avenue.

**CURRENT STATUS:**

Phase I of this project is complete. It is estimated that design on Phase II will be completed during FY 2020-21; construction will commence early summer 2021 and should be completed during FY 2021-22.

	Phase I	Phase II
Design Engineering	\$ 177,718	\$ 301,888
Right-of-Way	0	0
Construction	675,000	1,180,000
Construction Contingency	68,000	118,000
Construction Engineering	0	0
Materials/Equipment/Other	0	0
Environmental Documents & Permits	15,000	15,000
Administrative	4,282	5,112

*Total Estimated Costs = \$ 940,000 \$ 1,620,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

ESTIMATED ANNUAL MAINTENANCE COST: \$275

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which will result in a reduction of current annual maintenance costs.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7158-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 212,072	\$ 0	\$ 0	\$ 0	\$ 0	\$ 212,072
251-29-700-7158-8000 Grant	319,557	1,548,807	610,000	1,087,928	0	0	0	0	2,017,485
Totals =	\$ 319,557	\$ 1,548,807	\$ 610,000	\$ 1,300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,229,557

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I	\$ 0	\$ 0	\$ 0	\$ 212,072	\$ 0	\$ 0	\$ 0	\$ 0	\$ 212,072
251 - CDBG	319,557	1,548,807	610,000	1,087,928	0	0	0	0	2,017,485
Totals =	\$ 319,557	\$ 1,548,807	\$ 610,000	\$ 1,300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,229,557

NOTES:

Due to the need to meet the annual timeliness test, the scope of work for this project was broken into two phases as follows:

Phase I - Design & construction of new paved roadways over 3 existing dirt roads - Hawthorne Avenue, Lilac Street, and Palm Street (Actual cost of \$503,000).

Phase II - Design & construction of a new RCB structure on Peach Avenue where it crosses the Antelope Valley Wash (Estimated amount of \$1,620,000).

TRAFFIC SIGNAL - MAIN STREET & SULTANA STREET/TIMBERLANE AVENUE

PROJECT NO:

7159

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The City has been awarded a Federal Highway Safety Improvement Program (HSIP) Grant in the amount of \$899,300 to construct a new traffic signal and other improvements at the intersection of Main Street & Sultana Street/Timberlane Avenue. The project includes the construction of a new traffic signal, roadway widening to accommodate left-turn pockets, curb & gutter, sidewalks, curb ramps, crosswalks, and lighting. The construction of the proposed improvements will enhance the safety of pedestrians walking along and crossing the roadways at the intersection and provide for better movement of vehicular traffic through the intersection.

**CURRENT STATUS:**

Engineering design contract was awarded in March 2020. Design of this project commenced in FY 2019-20 and has carried over into FY 2020-21. Design has been delayed due to the environmental document. Design will be completed and construction will commence in FY 2021-22. The project is estimated to be completed in early summer 2022.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,072

Design Engineering	\$	302,000
Right-of-Way		0
Construction		775,000
Construction Contingency		78,000
Construction Engineering		50,000
Materials/Equipment/Other		0
Environmental Documents & Permits		20,000
Administrative		9,000
Total Estimated Costs = \$		1,234,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7159-7500 Contract	\$ 19,258	\$ 325,000	\$ 110,000	\$ 200,000	\$ 5,442	\$ 0	\$ 0	\$ 0	\$ 334,700
504-29-700-7159-8000 Grant	0	850,000	0	850,000	49,300	0	0	0	899,300
Totals =	\$ 19,258	\$ 1,175,000	\$ 110,000	\$ 1,050,000	\$ 54,742	\$ 0	\$ 0	\$ 0	\$ 1,234,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 19,258	\$ 325,000	\$ 110,000	\$ 200,000	\$ 5,442	\$ 0	\$ 0	\$ 0	\$ 334,700
504 - HSIP Grant	0	850,000	0	850,000	49,300	0	0	0	899,300
Totals =	\$ 19,258	\$ 1,175,000	\$ 110,000	\$ 1,050,000	\$ 54,742	\$ 0	\$ 0	\$ 0	\$ 1,234,000

NOTES:

	Total Grant	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22	Budget FY 2022-23
HSIP Grant (4700)	\$ 899,300	\$ 0	\$ 0	\$ 637,500	\$ 261,800

LANDSCAPING - RANCHERO ROAD & I-15 INTERCHANGE

PROJECT NO:

7160

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is Phase 2 of the Ranchero Road & I-15 Interchange project. Due to budget constraints and uncertainty concerning the length of time for maintenance requirements of installed landscaping, this portion of the project was delayed. The City has received a grant in the amount of \$335,000 from the California Natural Resources Agency for the proposed landscaping at the interchange in order to enhance the aesthetics of the City's main "gateway" for eastbound travelers entering the City limits on Interstate 15.

**CURRENT STATUS:**

The landscaping design was completed with the original interchange project and was utilized during submittal for the grant funding. The City was awarded a \$335,000 Environmental Enhancement and Mitigation (EEM) Grant from the California Natural Resources Agency, but was returned due to requirements in the grant that conflicted with local drought resistant policies and due to the unfunded local match. The scope and cost of the project was reduced substantially so the project could move forward. The landscape architect has completed the revised shovel-ready plans. Currently there is no funding available to proceed with construction. Once a source of funding is identified, construction can commence.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		500,000
Construction Contingency		50,000
Construction Engineering		30,000
Materials/Equipment/Other		0
Environmental Documents & Permits		10,000
Administrative		10,000
*Total Estimated Costs = \$		650,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7160-7500 Contract	\$ 8,188	\$ 60,000	\$ 29,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188
504-29-700-7160-8000 Grant	0	0	0	0	0	0	0	0	0
Totals =	\$ 8,188	\$ 60,000	\$ 29,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 8,188	\$ 60,000	\$ 29,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188
504 - EEM Grant	0	0	0	0	0	0	0	0	0
Totals =	\$ 8,188	\$ 60,000	\$ 29,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188

NOTES:

The grant funding has been returned due to grant requirements in conflict with local drought resistant policies and due to the unfunded local match.

	Total Grant	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
EEM Grant	\$ 0	\$ 0	\$ 0	\$ 0

FY 20-21 STREET IMPROVEMENT PROJECT

PROJECT NO:

7161

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This street rehabilitation project includes maintenance of existing roadway including select full-depth reconstruction of a section of roadway on Main Street from C Avenue to I Avenue. The second component of this project includes rehabilitation in the form of slurry seal on Rancho Road from Seventh Avenue to Danbury Avenue.

**CURRENT STATUS:**

Competitive bids were opened in April 2020, and a contract was awarded in May of 2020. Construction began in summer of 2020. Construction of this project was completed on November 17, 2020.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	0
Right-of-Way		0
Construction		1,398,336
Construction Contingency		139,834
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		1,538,170

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
209-29-700-7161-7500 Contract	\$ 0	\$ 1,538,170	\$ 1,402,402	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,402,402
Totals =	\$ 0	\$ 1,538,170	\$ 1,402,402	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,402,402
Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
209 - Gas Tax RMRA	\$ 0	\$ 1,538,170	\$ 1,402,402	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,402,402
Totals =	\$ 0	\$ 1,538,170	\$ 1,402,402	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,402,402

NOTES:

FY 2020-21 CDBG STREET IMPROVEMENTS

PROJECT NO:

7162

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project will provide improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The improvements will include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. Improvements will match existing lines and grade; no additional new improvements will be constructed. Collection and maintenance of any nuisance and/or stormwater flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways will match the existing profiles.

**CURRENT STATUS:**

Cactus Street and Fourth Avenue were selected for the Fiscal Year (FY) 2020-21 project. Design was completed and the project was released for bids in January 2021. Construction commenced in June and should be complete in July 2021. Some costs will carry over into FY 2021-22.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		545,000
Construction Contingency		54,500
Construction Engineering		54,500
Materials/Equipment/Other		0
Environmental Documents & Permits		21,000
Administrative		5,000

***Total Estimated Costs = \$ 730,000**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

ESTIMATED ANNUAL MAINTENANCE COST: \$20,000

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251-29-700-7162-8000 Grant	\$ 0	\$ 50,000	\$ 60,000	\$ 582,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 642,000
Totals =	\$ 0	\$ 50,000	\$ 60,000	\$ 582,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 642,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251 - CDBG	\$ 0	\$ 50,000	\$ 60,000	\$ 582,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 642,000
Totals =	\$ 0	\$ 50,000	\$ 60,000	\$ 582,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 642,000

NOTES:

KAISER PERMANENTE WAY EXTENSION

PROJECT NO:

7165

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project includes finishing the street improvements on Kaiser Permanente Way consisting of two lanes each way connecting Escondido to Mountain Vista. The Kaiser Development provided street improvements from Escondido going west approximately 600 feet along the frontage of the project including curb, gutter and sidewalk. The improvements for this project consist of approximately 360 feet of asphalt street paving, curb and gutter and acquiring the right-of-way (ROW) dedications.

**CURRENT STATUS:**

Design will begin FY 2021-22. It is anticipated that construction will also be completed toward the end of FY 2021-22.

Design Engineering	\$	75,000
Right-of-Way		63,000
Construction		300,000
Construction Contingency		30,000
Construction Engineering		30,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		2,000
Total Estimated Costs =	\$	500,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-700-7165-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000

NOTES:

FY 2021-22 CDBG STREET IMPROVEMENTS

PROJECT NO:

7166

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project will provide improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The improvements will include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. Improvements will match existing lines and grade; no additional new improvements will be constructed. Collection and maintenance of any nuisance and/or stormwater flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways will match the existing profiles.

**CURRENT STATUS:**

In order to meet HUD timeliness requirements, an engineering design contract to design proposed CDBG roadway projects a year in advance of construction is needed. The first order of business for the engineering consultant hired to perform this work will be the design of the roadways for the FY 2021-22 project.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Design Engineering	\$	156,000
Right-of-Way		0
Construction		440,798
Construction Contingency		48,978
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		3,000
Administrative		1,224
Total Estimated Costs = \$		650,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251-29-700-7166-8000 Grant	\$ 0	\$ 0	\$ 0	\$ 160,224	\$ 0	\$ 0	\$ 0	\$ 0	\$ 160,224
Totals =	\$ 0	\$ 0	\$ 0	\$ 160,224	\$ 0	\$ 0	\$ 0	\$ 0	\$ 160,224

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
251 - CDBG	\$ 0	\$ 0	\$ 0	\$ 160,224	\$ 0	\$ 0	\$ 0	\$ 0	\$ 160,224
Totals =	\$ 0	\$ 0	\$ 0	\$ 160,224	\$ 0	\$ 0	\$ 0	\$ 0	\$ 160,224

NOTES:

FY 2021-22 STREET IMPROVEMENT PROJECT

PROJECT NO:

7167

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Street rehabilitation projects usually include maintenance of existing roadways including methods of crack seal and slurry seal, grind and overlay, or full-depth reconstruction of a section of roadway. For FY 2021-22, pavement conditions are being evaluated along with street locations and methods of rehabilitation. Exact locations and methods are yet to be determined.

**CURRENT STATUS:**

Anticipated roads will be selected and design and construction will be conducted in FY 2021-22.

Design Engineering	\$	0
Right-of-Way		0
Construction		1,817,270
Construction Contingency		181,727
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,003
Total Estimated Costs = \$		2,000,000

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
209-29-700-7167-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
209 - Gas Tax RMRA	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000

NOTES:

This project is funded by Gas Tax Road Maintenance and Rehab Account (RMRA) funds.

TEMECULA AVENUE - C-01 RETENTION BASIN

PROJECT NO:

7140

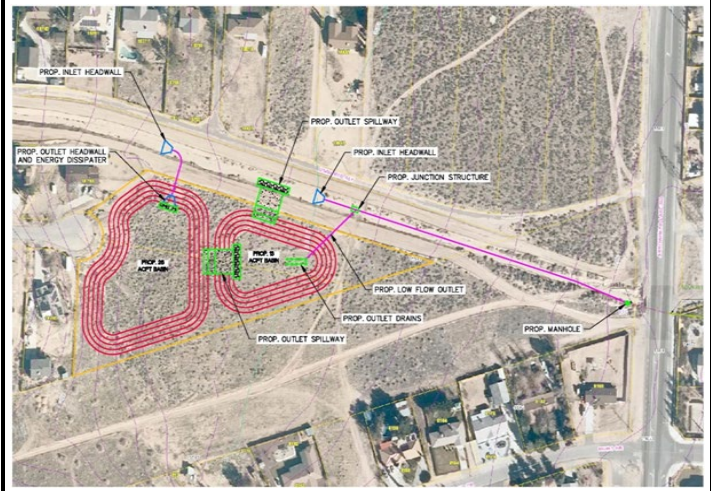
DEPARTMENT/PROGRAM:

Dev. Services/Drainage CIP

PROJECT DESCRIPTION:

The C-01 drainage course is a natural regional drainage channel on the Master Plan of Drainage in the southeast area of the City. This channel conveys stormwater to a storm drain pipe in Tract 14073. Because this is an earthen channel, significant amounts of sediment is transported with the stormwater into the storm drain pipe. The quantity of sediment is such that the storm drain pipe is nearly impossible to keep free of sediment and maintain.

Installation of a retention basin west of the storm drain pipe will regulate the flow of stormwater and allow the sediment to settle into the basin rather than dispersing into the storm drain pipe. Subsequently, the retention basin will significantly reduce the cost of maintenance and improve stormwater quality.

**CURRENT STATUS:**

Right-of-way (ROW) acquisition was completed in Fiscal Year 2019-20. Design will begin when further funding can be secured.

ESTIMATED ANNUAL MAINTENANCE COST: \$1,514

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	337,224
Right-of-Way		568,500
Construction		2,097,171
Construction Contingency		266,567
Construction Engineering		438,836
Materials/Equipment/Other		0
Environmental Documents & Permits		190,579
Administrative		1,123
Total Estimated Costs = \$		3,900,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
301-29-700-7140-7500 Contract	\$ 308	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 3,700,000	\$ 0	\$ 3,900,308
301-29-700-7140-8400 Land	120,661	0	0	0	0	0	0	0	120,661
Totals =	\$ 120,969	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 3,700,000	\$ 0	\$ 4,020,969

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
301 - DIF Drainage	\$ 120,969	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 3,700,000	\$ 0	\$ 4,020,969
Totals =	\$ 120,969	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 3,700,000	\$ 0	\$ 4,020,969

NOTES:

WALNUT STREET - H-01 RETENTION BASIN

PROJECT NO:

7141

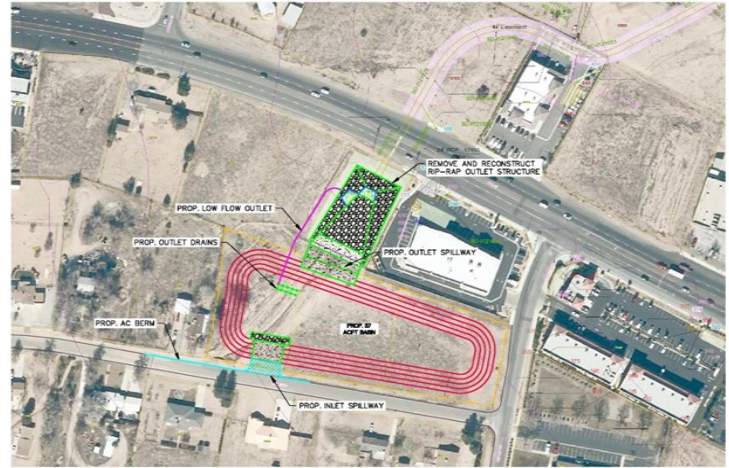
DEPARTMENT/PROGRAM:

Dev. Services/Drainage CIP

PROJECT DESCRIPTION:

The H-01 drainage course is a natural, regional drainage channel on the Master Plan of Drainage situated in the center of the City nearly boundary to boundary. This channel conveys large quantities of stormwater to the H-01 storm drain pipe that begins at Main Street. Because this is an earthen channel, significant amounts of sediment is transported into the storm drain pipe. The quantity of sediment is such that the storm drain pipe is nearly impossible to keep free of sediment and maintain.

Installation of a retention basin south of the storm drain pipe will regulate the flow of stormwater and allow the sediment to settle into the basin rather than dispersing into the storm drain pipe. Subsequently, the retention basin will significantly reduce the cost of maintenance and improve stormwater quality.

**CURRENT STATUS:**

Right-of-way (ROW) acquisition was completed in October 2019. Design and environmental clearance will continue into this fiscal year. Construction will begin upon completion of environmental clearance and design, which is anticipated to be complete by summer 2021, with construction also commencing in FY 2021-22.

ESTIMATED ANNUAL MAINTENANCE COST: \$1,514

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	132,670
Right-of-Way		272,000
Construction		604,411
Construction Contingency		60,441
Construction Engineering		33,243
Materials/Equipment/Other		0
Environmental Documents & Permits		218,690
Administrative		1,300
Total Estimated Costs =	\$	1,322,755

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
301-29-700-7141-7500 Contract	\$ 32,660	\$ 249,660	\$ 100,000	\$ 391,315	\$ 0	\$ 0	\$ 0	\$ 0	\$ 523,975
301-29-700-7141-8400 Land	48,780	0	0	0	0	0	0	0	48,780
504-29-700-7141-8000 Grant	0	600,000	0	750,000	0	0	0	0	750,000
Totals =	\$ 81,440	\$ 849,660	\$ 100,000	\$ 1,141,315	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,322,755

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
301 - DIF Storm Drain	\$ 81,440	\$ 249,660	\$ 100,000	\$ 391,315	\$ 0	\$ 0	\$ 0	\$ 0	\$ 572,755
504 - Prop. 1 Grant	0	600,000	0	750,000	0	0	0	0	750,000
Totals =	\$ 81,440	\$ 849,660	\$ 100,000	\$ 1,141,315	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,322,755

NOTES:

The City was awarded Proposition 1 Grant in cooperation with Mojave Water Agency in the amount of \$750,000.

	Total Grant	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
Prop. 1 Grant Reimbursement	\$ 750,000	\$ 0	\$ 0	\$ 750,000

A-04 DRAINAGE PROGRAM

PROJECT NO:

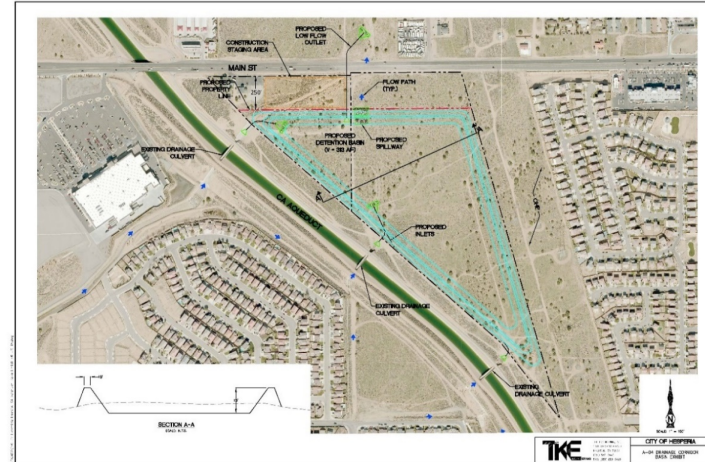
7152

DEPARTMENT/PROGRAM:

Dev. Services/Drainage CIP

PROJECT DESCRIPTION:

The A-04 drainage course is a natural regional drainage channel on the Master Plan of Drainage along the western portion of the City, east of Interstate 15, of which reaches nearly boundary to boundary. This channel conveys large quantities of stormwater through the City. Because of its significance, Main Street near Pyrite is often inundated with flood waters during storm events. Further, several streets and properties north of Main Street experience significant stormwater flows. Current options for flood control in this area are costly, rendering construction of infrastructure improvements cost prohibitive.

**CURRENT STATUS:**

Pursuit of grant funding opportunities began in Fiscal Year (FY) 2017-18. Seeking grant funding opportunities as well as other funding options will continue throughout the life of the project over the course of several fiscal years. Engineering evaluations and pursuit of right-of-way acquisition will continue in the coming fiscal years as the opportunity arises. Right-of-way acquisition, design, and environmental clearance may begin in phases as funding is secured.

Amounts identified are simple estimates. Engineering estimates will be established for various segments as the project progresses and funding is secured.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,025

Design Engineering
Right-of-Way
Construction
Construction Contingency
Construction Engineering
Materials/Equipment/Other
Environmental Documents & Permits
Administrative

***Total Estimated Costs = \$ TBD**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
301-29-700-7152-7500 Contract	\$ 110,237	\$ 83,500	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 160,237
301-29-700-7152-8400 Land	2,904	459,600	0	0	0	0	0	0	2,904
313-29-700-7152-7500 Contract	0	0	0	400,000	4,000,000	4,000,000	4,000,000	7,600,000	20,000,000
									0
Totals =	\$ 113,141	\$ 543,100	\$ 50,000	\$ 400,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 7,600,000	\$ 20,163,141

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
301 - DIF Drainage	\$ 113,141	\$ 543,100	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 163,141
313 - A-04 Drainage	0	0	0	400,000	4,000,000	4,000,000	4,000,000	7,600,000	20,000,000
Totals =	\$ 113,141	\$ 543,100	\$ 50,000	\$ 400,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 7,600,000	\$ 20,163,141

NOTES:

The City is pursuing grant opportunities as well as other funding options to further fund this project.

PARK AND RIDE FACILITY

PROJECT NO:

6523

DEPARTMENT/PROGRAM:

Dev. Services/Facilities CIP

PROJECT DESCRIPTION:

The City, in coordination with Caltrans, operates a Park and Ride facility on state-owned property along United States (US) Highway 395 and its intersection with Joshua Street. The facility is heavily used by commuters, and all 188 spaces are filled each weekday with overflow vehicles parking on vacant property adjacent to the facility. The City submitted an application to the San Bernardino Associated Governments (SANBAG) in mid-2009 for Congestion Mitigation and Air Quality (CMAQ) grant funds for Federal FY 2009-2010. The City was awarded a \$508,000 grant on March 3, 2010 in order to expand the existing facility or construct an adjacent facility north of Joshua Street.

CO-6523 Park and Ride Proposed Project Site

**CURRENT STATUS:**

City staff released a Notice Inviting Bids in February of 2021 and opened bids on April 1, 2021. It is anticipated that construction will begin in June and be complete by September of 2021.

ESTIMATED ANNUAL MAINTENANCE COST: \$4,200

Design Engineering	\$	0
Right-of-Way		0
Construction		780,344
Construction Contingency		78,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		858,344

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204-29-650-6523-7500 Contract	\$ 28,205	\$ 30,228	\$ 17,000	\$ 352,170	\$ 0	\$ 0	\$ 0	\$ 0	\$ 397,375
504-29-650-6523-7500 CMAQ	* 12,013	759,988	0	0	0	0	0	0	* 12,013
504-29-650-6523-8000 MDAQMD	0	0	0	782,000	0	0	0	0	782,000
Totals =	\$ 40,218	\$ 790,216	\$ 17,000	\$ 1,134,170	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,191,388

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
204 - Measure I Renewal	\$ 28,205	\$ 30,228	\$ 17,000	\$ 352,170	\$ 0	\$ 0	\$ 0	\$ 0	\$ 397,375
504 - CMAQ Grant	* 12,013	759,988	0	0	0	0	0	0	* 12,013
504 - MDAQMD Grant	0	0	0	782,000	0	0	0	0	782,000
Totals =	\$ 40,218	\$ 790,216	\$ 17,000	\$ 1,134,170	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,191,388

NOTES: * - Because the MDAQMD grant was withdrawn, \$12,012.65 of Fund 504 expenditures were reimbursed by Fund 204, as they will not be reimbursed by the MDAQMD grant.

Design of the project will be paid by Measure I Renewal funds. The construction phase of the project will be paid by the CMAQ grant (\$782,000). The MDAQMD grant was withdrawn due to delays experienced with the Caltrans approval process associated with the CMAQ grant. SBCTA was able to find additional CMAQ funds to assist with the project.

Grant Information:	Total Grant	Amt. Received Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
CMAQ Grant (4700)	\$ 782,000	\$ 0	\$ 0	\$ 782,000

ANIMAL CONTROL DESIGN AND REMODEL

PROJECT NO:

6526

DEPARTMENT/PROGRAM:

Dev. Services/Facilities CIP

PROJECT DESCRIPTION:

This project included the professional architectural and engineering services for the remodel design of the Hesperia Animal Shelter as well as the construction portion of the remodel. The City's Animal Shelter currently operates in a 13,368 square foot building that receives an average of 6,000 animals annually. Existing facility schematics were substandard for efficient operations with respect to caring for the animals, staff functions, and public accessibility. The outdated facility was deficient in supporting current Animal Control services offered by the City. The first phase of this project, the design phase, addressed safety, health, and functionality while improving accessibility and conditions for employees, animals, and the public. The design phase produced the necessary plans and specifications utilized during the construction phase.

**CURRENT STATUS:**

A Request for Proposal for professional architectural and engineering services was released on September 20, 2016 and was completed in May of 2018. The contract for construction was awarded to the lowest responsive/responsible bidder, Abbound Diamond Construction. Construction commenced in September of 2018 and was completed in May of 2019.

Design Engineering	\$ 62,566
Right-of-Way	0
Construction	630,849
Construction Contingency	63,085
Construction Engineering	0
Materials/Equipment/Other	0
Environmental Documents & Permits	0
Administrative	0
*Total Estimated Costs =	\$ 756,500

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual costs to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
100-29-650-6526-7500 Contract	\$ 5,666	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,666
100-29-650-6526-8400 Land	33,639	0	0	0	0	0	0	0	33,639
509-29-650-6526-7500 Contract	802,247	0	0	0	0	0	0	0	802,247
Totals =	\$ 841,552	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 841,552

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
100 - General Fund	\$ 39,305	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 39,305
509 - City Facilities CIP	802,247	0	0	0	0	0	0	0	802,247
Totals =	\$ 841,552	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 841,552

NOTES:

I-15 CORRIDOR WATER

PROJECT NO:

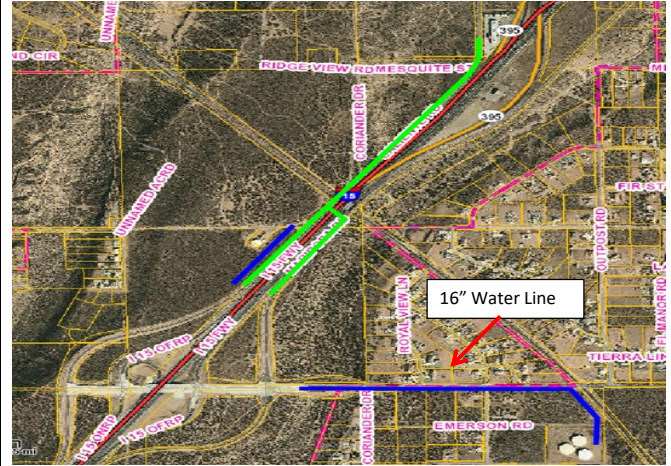
8077

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

In November 2004, the City annexed the freeway corridor south from Highway 395 to the summit at Oak Hills. As part of this annexation, the City is required to construct the water and sewer infrastructure to serve this corridor. The agreement included a time requirement that all work was to be completed within three years. This project includes the preparation of plans and specifications for construction of new water lines in Mariposa Road and Caliente Road from around the 395/I-15 junction to the southern City limits (the wastewater improvements are included under C.O. No. 9021). Other water infrastructure to be constructed includes a new pump station at Plant 30, a new 5.0 MG water tank to service pressure zone 5 (a new pressure zone), and a new hydro-pneumatic booster station to serve pressure zone 6 (a new pressure zone). It is probable that this project will be constructed in phases as priority areas of service are determined.

**CURRENT STATUS:**

Preliminary design work was completed, and then work was suspended temporarily due to budget constraints. With new development proceeding at the new Ranchero Road & I-15 interchange, a portion of this project is proceeding again. Funding for the sewer portion of the project is included under C.O. No. 9021.

Construction on Phase I (sewer and water line extensions) was completed in March 2021. Design for Phase II of the project (water pump station at Plant Site 30 and sewer lift station on Caliente) was completed in FY 2020-21. Construction should commence in mid-summer 2021 and be complete by mid-summer 2022.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,441

Design Engineering	\$	250,000
Right-of-Way		200,000
Construction		3,100,000
Construction Contingency		310,000
Construction Engineering		200,000
Materials/Equipment/Other		0
Environmental Documents & Permits		100,000
Administrative		40,000
Total Estimated Costs = \$		4,200,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8077-7500 Contract	\$ 1,111,468	\$ 1,700,000	\$ 1,016,000	\$ 2,760,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,887,468
Totals =	\$ 1,111,468	\$ 1,700,000	\$ 1,016,000	\$ 2,760,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,887,468

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital	\$ 1,111,468	\$ 1,700,000	\$ 1,016,000	\$ 2,760,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,887,468
Totals =	\$ 1,111,468	\$ 1,700,000	\$ 1,016,000	\$ 2,760,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,887,468

NOTES:

Total costs of \$647,522 were spent on the original project when work was suspended in 2010 due to lack of sufficient funding.

The current project was divided into two phases:

Phase I construction (with a projected cost of \$3,463,742) has been completed at an estimated cost of \$1,360,036 (approximately 40% of the projected cost).

Phase II construction (with a projected cost of \$4,600,000) is estimated to cost \$2,760,000 upon completion (approximately 60% of the projected cost).

RECLAIMED WATER DISTRIBUTION SYSTEM

PROJECT NO:

8087

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The Hesperia Regional Water Reclamation Plant provides reclaimed, non-potable water supplies. It is estimated that the plant is able to supply 1.0 million gallons per day of recycled water, which can be used for irrigation purposes.

This resource provides a distribution system to convey the recycled water to potential users. The primary user under Phase 1A of the project is the Hesperia Golf Course, but many other users have been identified as well, including parks, schools, and the Hesperia Civic Center complex.

Phase 1A of the project includes approximately 8 miles of purple pipe while Phase 1B of the project includes a 2.5 MG above-ground storage tank and a pump station to provide the necessary pressures at the high end of the pressure zone.

**CURRENT STATUS:**Phase 1A

Bids for this phase of the project were opened in September 2017. Construction commenced in January 2018 and all work was complete in December 2018.

Phase 1B

This phase was released for bids in May 2018. Bids were opened in July 2018. Construction commenced in October 2018 and all work was substantially complete in March 2020. Project grant close-out and the project was completed in FY 2020-21. Delivery of reclaimed water will commence once Victor Valley Wastewater Reclamation Authority begins operating the sub-regional facility.

ESTIMATED ANNUAL MAINTENANCE COST: \$167,674

Design Engineering	\$	500,000
Right-of-Way		400,000
Construction		13,500,000
Construction Contingency		1,300,000
Construction Engineering		1,200,000
Materials/Equipment/Other		0
Environmental Documents & Permits		40,000
Administrative		230,000
Total Estimated Costs = \$		17,170,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8087-7500 Contract (Local)	\$ 529,774	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 529,774
701-29-800-8087-8400 Land (Local)	191,498	0	0	0	0	0	0	0	191,498
701-29-800-8087-8000 (Prop. 84 Grant)	1,999,560	0	0	0	0	0	0	0	1,999,560
701-29-800-8087-8026 (Prop. 1 Grant)	3,209,934	0	0	0	0	0	0	0	3,209,934
701-29-800-8087-8560 (SRF)	7,562,298	0	0	0	0	0	0	0	7,562,298
Totals =	\$ 13,493,064	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,493,064

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital Local Share	\$ 721,272	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 721,272
701 - Water Capital Prop. 84 Grant (4851)	1,999,560	0	0	0	0	0	0	0	1,999,560
701 - Water Capital Prop. 1 Grant (4852)	3,209,934	0	0	0	0	0	0	0	3,209,934
701 - Water Capital SRF Loan (6005)	7,562,298	0	0	0	0	0	0	0	7,562,298
Totals =	\$ 13,493,064	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,493,064

NOTES:

The City has secured a total of \$16,673,750 in grants/loans from the following three funding sources for this project:

1. Proposition 84 Grant from the California Department of Water Resources - \$2,000,000
2. Proposition 1 Grant from the State Water Resources Control Board - \$4,727,337
3. Loan from the State of California via the State Revolving Loan Fund (SRF) - Of the \$6,220,028, the State identified \$207,109 as included in grant-funding for a revised loan amount of \$6,012,919 plus accrued interest of \$47,655, for a total loan of \$6,060,574 (See Debt Service section for more information).

	Total Grant/Loan	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
Grant/Loan Reimbursement Tracking:				
Proposition 84 Grant	\$ 2,000,000	\$ 1,800,022	\$ 199,978	\$ 0
Proposition 1 Grant	4,727,337	4,727,337	0	0
Total Grants	\$ 6,727,337	\$ 6,527,359	\$ 199,978	\$ 0
SRF Loan	6,220,028	6,220,028	0	0
Total Proceeds From Grants and Loans	\$ 12,947,365	\$ 12,747,387	\$ 199,978	\$ 0

G AVENUE WATER LINE REPAIR

PROJECT NO:

8089

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The 12" DIP water line located in G Avenue just south of Lemon Street has developed a leak that City crews are unable to repair due to a lack of proper equipment. This project involves the repair of this water line leak by a contractor.

**CURRENT STATUS:**

This project should be released for bids in FY 2021-22 and is estimated to be complete prior to the end of the fiscal year.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		50,000
Construction Contingency		5,000
Construction Engineering		3,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		2,000
Total Estimated Costs = \$		60,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8089-7500	\$ 0	\$ 60,000	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000
Totals =	\$ 0	\$ 60,000	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital	\$ 0	\$ 60,000	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000
Totals =	\$ 0	\$ 60,000	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

NOTES:

RECOAT 5.0 MG WATER TANK - PLANT 22

PROJECT NO:

8090

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The interior coating on one of the 5.0 MG water tanks located at Plant Site 22 is currently failing. The tank needs to be drained and re-coated in order to protect the integrity of the steel and extend the life of the tank.

**CURRENT STATUS:**

No work has been performed on this project. The project is being deferred due to lack of available funds as of FY 2020-21. It is anticipated that funding may be allocated in FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		500,000
Construction Contingency		50,000
Construction Engineering		50,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		10,000
Total Estimated Costs = \$		660,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8090-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 660,000	\$ 0	\$ 0	\$ 0	\$ 660,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 660,000	\$ 0	\$ 0	\$ 0	\$ 660,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 660,000	\$ 0	\$ 0	\$ 0	\$ 660,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 660,000	\$ 0	\$ 0	\$ 0	\$ 660,000

NOTES:

ROOFING REPLACEMENT AND REPAIRS - PLANT 14A & 25

PROJECT NO:

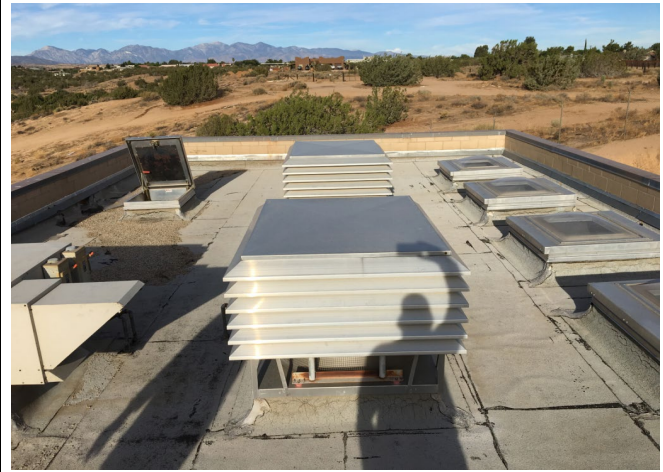
8091

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

Over the years as the City's various buildings located throughout the City's water plant sites have aged, the roofs of these facilities have begun to leak or the roofs are at a point that they need replacement. The City had all roofs inspected by a roofing consultant and recommendations were made for improvements to these various roofs. Staff is looking to perform these improvements on certain roofs each fiscal year until all roofs are in good condition; starting with the roofs identified as needing immediate attention. This project proposes to either repair or replace the pump station building roofs at Plant Sites 14A and 25.

**CURRENT STATUS:**

Design and construction of this project is estimated to be completed during the first quarter of FY 2021-22.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		100,000
Construction Contingency		10,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		10,000
Total Estimated Costs = \$		120,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8091-7500 Contract	\$ 0	\$ 120,000	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000
Totals =	\$ 0	\$ 120,000	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital	\$ 0	\$ 120,000	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000
Totals =	\$ 0	\$ 120,000	\$ 0	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,000

NOTES:

FY 2019-20 WATER SERVICE LINE RELOCATION PROGRAM

PROJECT NO:

8092

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

This project is the result of the City's water line replacement program which involves replacing older steel water lines with new water lines through the City. This particular project will focus on Eighth Avenue from Mesa Street to Mauna Loa Street where a steel water line located in the back of properties on Eighth Avenue was replaced by a new water line located in the front of those properties. The Water Service Line Relocation Program will relocate the service connections from the steel line in the back to the new water line located in the front of the houses along Eighth Avenue.

**CURRENT STATUS:**

The water service line relocations on Eighth Avenue are scheduled to begin in the Summer of 2021.

ESTIMATED ANNUAL MAINTENANCE COST: \$415

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		290,000
Construction Contingency		29,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		13,050
*Total Estimated Costs = \$		332,050

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8092-7500 Contract	\$ 50	\$ 255,000	\$ 2,000	\$ 255,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 257,050
701-29-800-8092-8000 Grant	0	75,000	0	75,000	0	0	0	0	75,000
Totals =	\$ 50	\$ 330,000	\$ 2,000	\$ 330,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 332,050

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital	\$ 50	\$ 255,000	\$ 2,000	\$ 255,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 257,050
701 - BOR Water SMART Grant	0	75,000	0	75,000	0	0	0	0	75,000
Totals =	\$ 50	\$ 330,000	\$ 2,000	\$ 330,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 332,050

NOTES:

	Total Grant	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
BOR Water SMART Grant	\$ 75,000	\$ 0	\$ 0	\$ 75,000

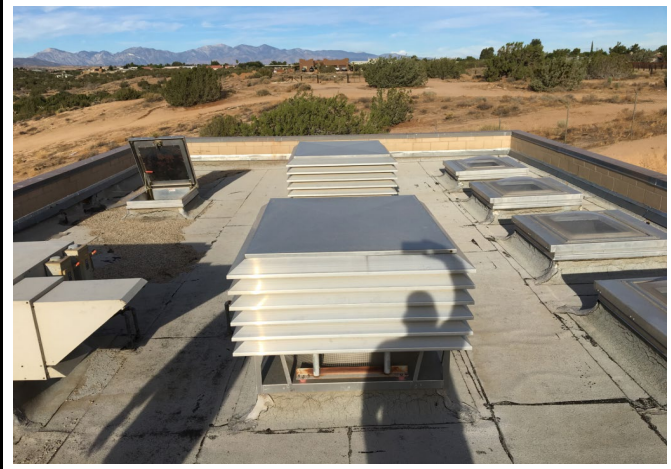
ROOFING REPLACEMENT AND REPAIRS - PLANT 5

PROJECT NO:
8093

DEPARTMENT/PROGRAM:
Dev. Services/Water Capital

PROJECT DESCRIPTION:

Over the years as the City's various buildings located throughout the City's water plant sites have aged, the roofs of these facilities have begun to leak or the roofs are at a point that they need replacement. The City had all roofs inspected by a roofing consultant and recommendations were made for improvements to these various roofs. Staff is looking to perform these improvements on certain roofs each fiscal year until all roofs are in good condition; starting with the roofs identified as needing immediate attention. This project proposes to either repair or replace the pump station building roofs at Plant Site 5.



CURRENT STATUS:

Design and construction of this project is estimated to be completed during FY 2021-22.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		50,000
Construction Contingency		5,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		5,000
Total Estimated Costs = \$		60,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701-29-800-8093-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
701 - Water Capital	\$ 0	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000

NOTES:

MAPLE AVENUE SEWER LINE REPLACEMENT

PROJECT NO:

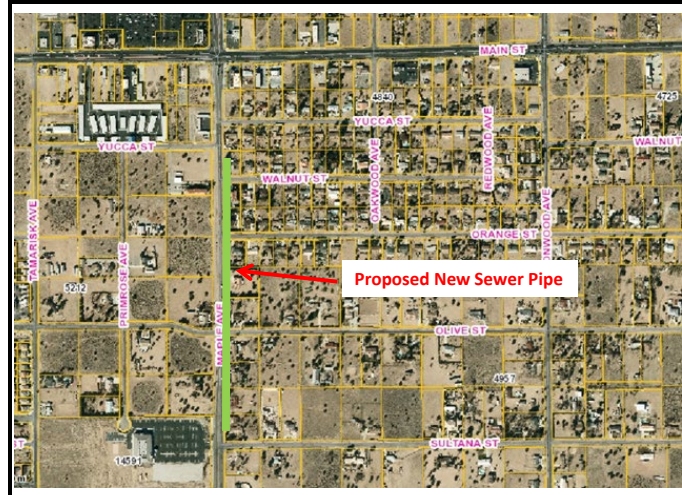
9018

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

The existing sewer line in Maple Avenue between Sultana Street and Yucca Street is failing. The line contains multiple severe sags, which retains water and solids causing soft blockages in the line. For this reason this section of sewer pipe requires constant cleaning and maintenance in order to maintain proper flows in the pipe. Removal and reinstallation of this 2,400 L.F. of sewer pipe will correct this problem and provide a positive slope so that the flows in the pipe will be self-cleansing.

**CURRENT STATUS:**

This project was released for bids in May 2020. The project was cancelled due to discovery of underground utilities in conflict and staff proceeded with re-design of the sewer line. Staff wishes to bid the project again and construction of this project is estimated to commence and be completed in FY 2021-22.

ESTIMATED ANNUAL MAINTENANCE COST: \$314

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which results in a reduction of current annual maintenance costs.

Design Engineering	\$	40,000
Right-of-Way		0
Construction		768,000
Construction Contingency		76,800
Construction Engineering		28,200
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		7,000
*Total Estimated Costs = \$		920,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711-29-900-9018-7500 Contract	\$ 1,172	\$ 350,000	\$ 68,828	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 920,000
Totals =	\$ 1,172	\$ 350,000	\$ 68,828	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 920,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711 - Sewer Capital	\$ 1,172	\$ 350,000	\$ 68,828	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 920,000
Totals =	\$ 1,172	\$ 350,000	\$ 68,828	\$ 850,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 920,000

NOTES:

MAIN STREET/E AVENUE SEWER IMPROVEMENTS

PROJECT NO:

9019

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

The existing sewer main line on Main Street between "C" Avenue and "I" Avenue is experiencing capacity constraints. This is an area of high contribution to the wastewater collection system and sewer infrastructure improvements are needed.

Evaluation of the system determined the most cost effective and appropriate solution is to modify the sewer main line on Main Street to divert flow to the sewer main line on "E" Avenue in lieu of upsizing the sewer main line along Main Street. Extending the sewer main line on "E" Avenue provides interception of the diverted flows, reducing the amount of flow proceeding down Main Street between "C" Avenue and "I" Avenue.

**CURRENT STATUS:**

It is anticipated that funding will be available in FY 2025-26 to design this project, with construction occurring in FY 2026-27.

ESTIMATED ANNUAL MAINTENANCE COST: \$152

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	16,450
Right-of-Way		0
Construction		230,500
Construction Contingency		23,050
Construction Engineering		29,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
*Total Estimated Costs = \$		300,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711-29-900-9019-7500 Contract	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000
Totals =	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711 - Sewer Capital	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000
Totals =	\$ 0	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000	\$ 50,000

NOTES:

TOWNSHIP WASTEWATER IMPROVEMENTS

PROJECT NO:

9020

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

In December 2006, the City Council adopted the Township Revitalization Program to enhance the most historic part of the City. The redevelopment program included infrastructure such as water main lines, streets, sewer lines, streetscape, and decorative landscaping. Due to the dissolution of Redevelopment Agencies, the program was suspended in 2013. Although funding for such an in depth program is not available, installation of wastewater infrastructure is imperative to the Township.

The parcels in this area are too small for installation of septic systems, subsequently rendering a moratorium on development. Additionally, reducing septic systems of such high concentrations is protective of groundwater quality. This project consists of extending existing sewer main lines to serve the entire Township area as well as installation of sewer laterals to all parcels. The intent is to also establish a no cost or low cost program for connecting existing developed parcels to the sewer laterals, resulting in complete wastewater infrastructure.

**CURRENT STATUS:**

Investigation of grant opportunities began in Fiscal Year 2017-18 and will continue in subsequent fiscal years until such time a septic to sewer program can be established for this area. Preliminary engineering and studies for the installation of sewer main lines, and analysis of a sewer connection program will be ongoing. Upon securing funding sources, a determination will be made regarding a course of action for design and construction of this project.

ESTIMATED ANNUAL MAINTENANCE COST: TBD

Project is currently in the planning phase and costs are to be determined at a later date.

Design Engineering	\$	2,000,000
Right-of-Way		0
Construction		15,000,000
Construction Contingency		1,500,000
Construction Engineering		1,498,500
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,500
Total Estimated Costs = \$		20,000,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711-29-900-9020-7500 Contract	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000
Totals =	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711 - Sewer Capital	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000
Totals =	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000

NOTES:

The City will pursue grant opportunities and other sources of funding this project.

I-15 CORRIDOR SEWER

PROJECT NO:

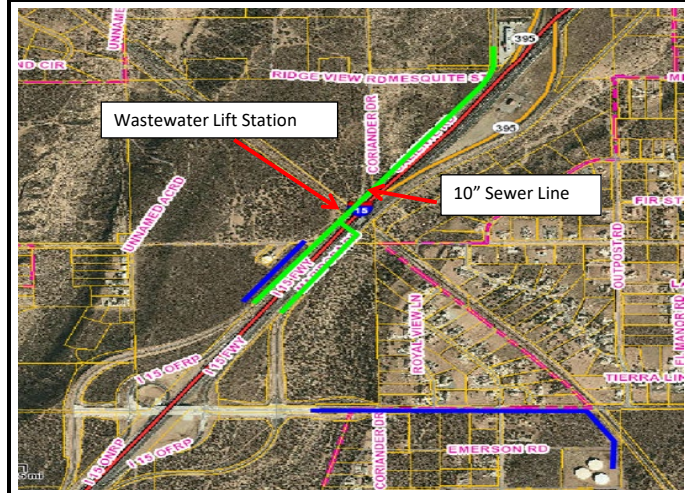
9021

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

In November 2004, the City annexed the freeway corridor south from Highway 395 to the summit at Oak Hills. As part of this annexation, the City is required to construct the water and sewer infrastructure to serve this corridor. The agreement included a time requirement that all work was to be completed within three years. This work includes the preparation of plans and specifications for construction of new wastewater pipelines in Mariposa Road and Caliente Road from around the 395 / I-15 junction to the southern City limits (the water improvements are included under C.O. No. 8077). In addition to the new pipelines, a lift station is proposed to be constructed near the railroad tracks and a jack and bore at two locations under the I-15 freeway are included. It is probable that this project will be constructed in phases as priority areas of service are determined.

**CURRENT STATUS:**

Preliminary design work was completed, and then work was suspended temporarily due to budget constraints. With new development proceeding at the new Ranchero Road & I-15 interchange, a portion of this project is proceeding again. Design work has commenced and it is expected that construction work will begin during FY 2019-20. Funding for the water portion of the project is included under C.O. No. 8077.

Construction on Phase I (sewer and water line extensions) was completed in March 2021. Design for Phase II of the project (water pump station at Plant Site 30 and sewer lift station on Caliente) was completed in FY 2020-21. Construction should commence in mid-summer 2021 and be complete by mid-summer 2022.

ESTIMATED ANNUAL MAINTENANCE COST: \$1,307

Design Engineering	\$	250,000
Right-of-Way		300,000
Construction		3,600,000
Construction Contingency		360,000
Construction Engineering		230,000
Materials/Equipment/Other		0
Environmental Documents & Permits		100,000
Administrative		30,000
Total Estimated Costs =	\$	4,870,000

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711-29-900-9021-7500 Contract	\$ 709,865	\$ 2,000,000	\$ 1,568,260	\$ 1,840,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,118,125
711-29-900-9021-8400 Land	5,455	0	19,300	0	0	0	0	0	24,755
Totals =	\$ 715,320	\$ 2,000,000	\$ 1,587,560	\$ 1,840,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,142,880

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
711 - Sewer Capital	\$ 715,320	\$ 2,000,000	\$ 1,587,560	\$ 1,840,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,142,880
Totals =	\$ 715,320	\$ 2,000,000	\$ 1,587,560	\$ 1,840,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,142,880

NOTES:

Total costs of \$647,522 were spent on the original project when work was suspended in 2010 due to lack of sufficient funding.

The current project was divided into two phases:

Phase I construction (with a projected cost of \$3,463,742) has been completed at an estimated cost of \$2,103,706 (approximately 61% of the projected cost).

Phase II construction (with a projected cost of \$4,600,000) is estimated to cost \$1,840,000 upon completion (approximately 40% of the projected cost).

BEAR VALLEY MANHOLE REPAIRS

PROJECT NO:

9022

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

Several existing manholes within Bear Valley Road (within the former Assessment District 3) sunk below grade and needed to be adjusted back to existing grade. This project involved the addition of grade rings to the top of the manholes and rehabilitation of the pavement areas around the manholes to once again provide a smooth driving surface over the manholes.

**CURRENT STATUS:**

The project was bid and a contract was awarded in January 2020. Construction occurred during FY 2019-20 and was completed on July 21, 2020. A notice of completion was recorded on August 21, 2020.

Design Engineering	\$	0
Right-of-Way		0
Construction		46,500
Construction Contingency		4,600
Construction Engineering		0
Materials/Equipment/Other		433
Environmental Documents & Permits		0
Administrative		6,350
Total Estimated Costs = \$		57,883

Account Number	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
713-29-900-9022-7500 Contract	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694
Totals =	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694

Funding Source	Actuals Thru FY 2019-20	2020-21 Budget	2020-21 Revised	Budget Year 2021-22	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Totals
713 - Sewer Capital Rehab	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694
Totals =	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694

NOTES:

RESOLUTION NO. 2021-20**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA, CALIFORNIA, ADOPTING THE FISCAL YEAR 2021-22 CAPITAL IMPROVEMENT PROGRAM BUDGET**

WHEREAS, the City Manager has prepared the proposed capital improvement program budget for Fiscal Year 2021-22 for the City of Hesperia; and

WHEREAS, the City Council has received the Fiscal Year 2021-22 proposed capital improvement program budget and held a public hearing concerning its adoption; and

WHEREAS, the final document will be the City's official Capital Improvement Program Budget for the City of Hesperia for Fiscal Year 2021-22.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this Resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2021-22 Capital Improvement Program Budget as proposed and presented by staff and as adjusted by Council direction, as the official Capital Improvement Program budget document for the City of Hesperia for Fiscal Year 2021-22, which includes:

Section 2a. Other City funds expenditures of \$53,710,313 are from the following funds, exclusive of transfers:

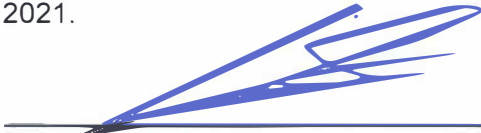
<u>Fund No.</u>	<u>Fund Name</u>	<u>Expenditure</u>
204	Measure I - Renewal	\$ 1,764,242
207	Local Transportation Fund (LTF) Article 8	457,000
209	Gas Tax RMRA	2,000,000
251	Community Development Block Grant	1,830,152
300	Development Impact Fee (DIF) - Streets	565,050
301	DIF - Storm Drain	391,315
306	DIF 2018-Streets	9,858,448
313	A-04 Drainage	400,000
504	City-wide Projects	<u>36,444,106</u>
	Total	\$53,710,313

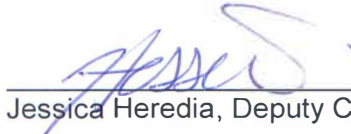
Section 3. That the City Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2021-22 Capital Improvement Program Budget and consistent with the policy adopted by the City Council.

Section 4. That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.

ATTEST:


Cameron Gregg, Mayor


Jessica Heredia, Deputy City Clerk

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF HESPERIA)

I, Jessica Heredia, Deputy City Clerk of the City of Hesperia, California, do hereby certify that Resolution No. 2021-20 was duly adopted by the City Council of the City of Hesperia, California at a Regular Meeting thereof held on the 15th day of June, 2021 by the following vote to wit:

AYES: Bird, Bennington, Gregg, Holland, Swanson

NOES: None

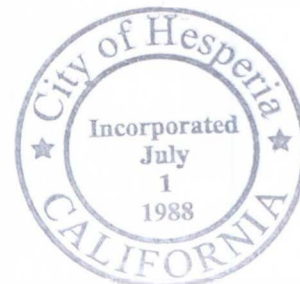
ABSTAIN: None

ABSENT: None



Jessica Heredia, Deputy City Clerk

Seal

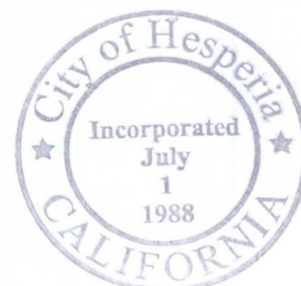


I, _____, Deputy City Clerk of the City of Hesperia, California, do hereby certify that the foregoing Resolution No. 2021-20 is a full, true and correct copy of that now in file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the City of Hesperia, California, this _____ day of _____, 20____.

Jessica Heredia, Deputy City Clerk

Seal



RESOLUTION HWD 2021-09

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE FISCAL YEAR 2021-22 CAPITAL IMPROVEMENT PROGRAM BUDGET

WHEREAS, the General Manager has prepared the proposed capital improvement program budget for Fiscal Year 2021-22 for the Hesperia Water District; and

WHEREAS, the Board of Directors has received the Fiscal Year 2021-22 proposed capital improvement program budget and held a public hearing concerning its adoption; and

WHEREAS, the final capital improvement program document will be the District's official Capital Improvement Program budget for the Hesperia Water District for Fiscal Year 2021-22.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2021-22 Capital Improvement Program Budget as proposed and presented by staff and as adjusted by Board direction, as the official Capital Improvement Program budget document for the Hesperia Water District for Fiscal Year 2021-22, which includes:

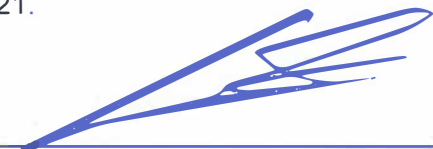
Section 2a. Water District expenditures of \$6,020,000 from the following funds, exclusive of transfers:

<u>Fund No.</u>	<u>Fund Name</u>	<u>Expenditure</u>
701	Water Capital	\$3,330,000
711	Sewer Capital	<u>2,690,000</u>
	Total	\$6,020,000

Section 3. That the General Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2021-22 Capital Improvement Program Budget and consistent with the policy adopted by the District's Board of Directors.

Section 4. That the Secretary of the Board of Directors shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.



 Cameron Gregg, Mayor

ATTEST:



 Jessica Heredia, Deputy City Clerk

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF HESPERIA)

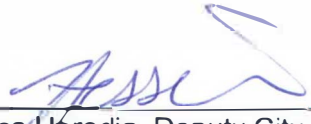
I, Jessica Heredia, Deputy City Clerk of the Hesperia Water District, Hesperia, California, do hereby certify that Resolution No. HWD 2021-09 was duly adopted by the Board Members of the Hesperia Water District, Hesperia, California at a Regular Meeting thereof held on the 15th day of June, 2021 by the following vote to wit:

AYES: Bennington, Bird, Gregg, Holland, Swanson

NOES: None

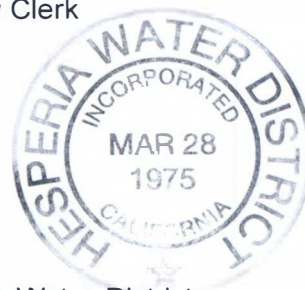
ABSTAIN: None

ABSENT: None



Jessica Heredia, Deputy City Clerk

Seal

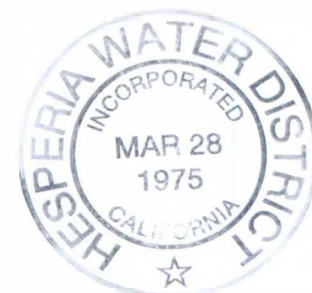


I, _____, Secretary of the Hesperia Water District, Hesperia, California, do hereby certify that the foregoing Resolution No. HWD 2021-09 is a full, true and correct copy of that now in file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the City of Hesperia, California, this _____ day of _____, 20__.

Jessica Heredia, Deputy City Clerk

Seal



DEBT SERVICE

- *Overall Debt Obligations Summary*
- *Debt Obligation Principal Outstanding Summary*
- *Fiscal Year 2021-22 Budget Total Principal and Interest Debt Service Payments*
- *Annual Debt Service Payments by Obligation and Fund*
- *Individual Debt Obligation Summaries*
- *Computation of Legal Debt Margin*

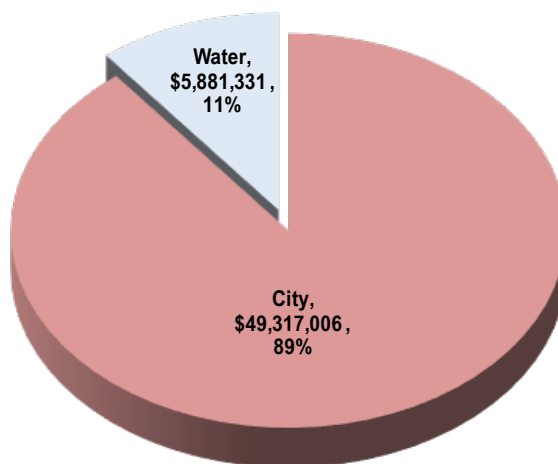
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DEBT SERVICE

OVERALL DEBT OBLIGATIONS SUMMARY

The following charts and schedules summarize all current City debt obligations, with the original principal amount and the principal outstanding as of July 1, 2021:

Estimated Principal Outstanding July 1, 2021



Included in this Debt Obligation Summary is information about external and internal debt obligations from Fiscal Year (FY) 2018-19 through the FY 2021-22 Budget.

Summary

1998A Variable Rate Lease Revenue Refunding Bonds – Early Retirement

On July 2, 1998, the Water District issued the 1998A Variable Rate Lease Revenue Refunding Bonds, the proceeds of which were used to finance improvements to the Water District's water system. The 1998A Bonds were variable rate bonds supported by a letter of credit, along with other annual administration costs for services including remarketing agent fees, trustee fees, and rating agency costs.

During FY 2020-21, an analysis was performed that estimated the costs to administer the bonds through the stated maturity of June 2026. This analysis identified that an estimated savings of \$498,733 could be achieved if the bonds were to be retired early. On September 15, 2020, the Water District Board of Directors approved the use of existing Water District funds to defease and redeem the outstanding 1998A Bonds, approximately six years earlier than the stated maturity date.

2016 State Revolving Fund (SRF) Loan

The 2016 State Revolving Fund (SRF) Loan provides financing for the construction of the reclaimed water pipeline distribution system. The \$6,060,574 loan will be repaid over a 30-year period at 1% interest, with the first payment made in January 2021. More information about the reclaimed water pipeline project can be found in the Capital Improvement Program (CIP) section of this document.

Ranchero Road Interchange Loan from SBCTA

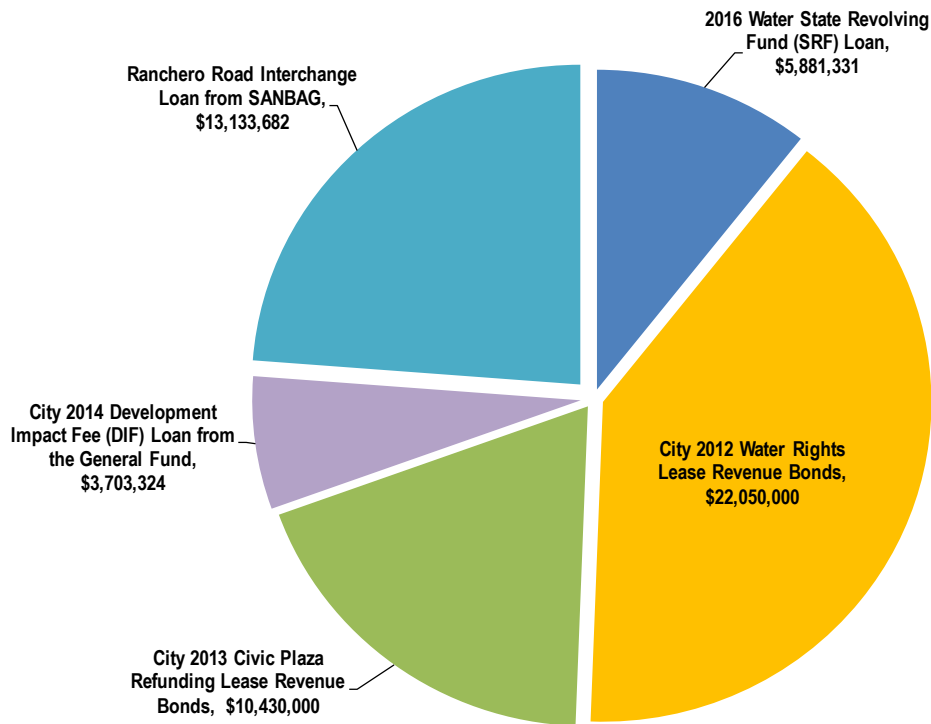
The Ranchero Road Interchange Loan from the San Bernardino County Transportation Authority (SBCTA), formerly San Bernardino Associated Governments (SANBAG), is related to the construction and financing of the Ranchero Road Interchange. After SBCTA's final reconciliation, the City's obligation was determined to be \$18,762,403, and the related 10-year repayment agreement was approved by the City Council on May 1, 2018. The first annual payment was made in March 2019 (FY 2018-19). More information about the interchange project can be found in the CIP section of this document.

DEBT SERVICE

OVERALL DEBT OBLIGATIONS SUMMARY (Continued)

2014 Development Impact Fee (DIF) Loan From the General Fund

Funding for the repayment of the 2013 Civic Plaza Refunding Lease Revenue Bonds, requires annual contributions from the Development Impact Fee (DIF) – Public Services Fund (87.25%) and General Fund (12.75%). However, due to the uncertainty in the timing of the receipt of DIF fees for projects in the development process, an increase of \$870,000 is needed in the General Fund Loan to DIF 2018-City Hall, for a cumulative loan amount of \$4,573,324 through FY 2021-22. Additional increases in the General Fund loan to DIF Public Services may be needed in future years until revenues are sufficient to cover DIF's percentage of the annual 2013 Civic Plaza debt service requirements.

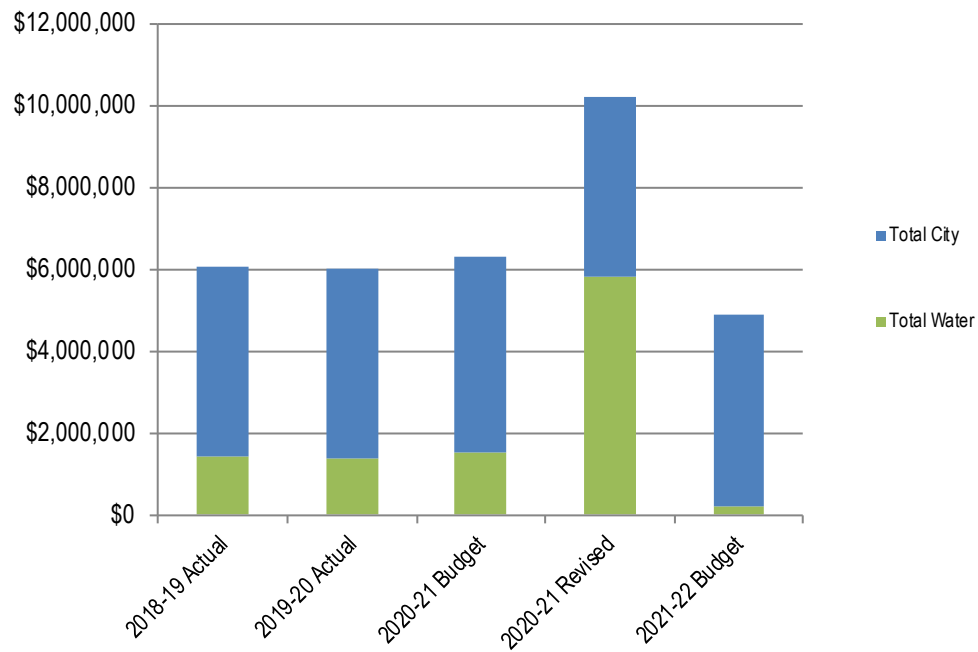
DEBT SERVICE**DEBT OBLIGATION PRINCIPAL OUTSTANDING SUMMARY**Estimated Principal Outstanding July 1, 2021

<u>Debt Service Principal Obligations</u>	<u>Original Principal Amount</u>	<u>Estimated Principal Outstanding July 1, 2021</u>	<u>Maturity Date</u>
<u>City of Hesperia</u>			
2012 Water Rights Lease Revenue Bonds	\$26,735,000	\$22,050,000	October 1, 2042
2013 Civic Plaza Refunding Lease Revenue Bonds	12,445,000	10,430,000	October 1, 2035
2014 Development Impact Fee (DIF) Loan from the General Fund	65,840	3,703,324	Undetermined
Ranchero Road Interchange Loan from SBCTA*	<u>18,762,403</u>	<u>13,133,682</u>	March 2028
Total City of Hesperia Principal Debt	\$58,008,243	\$49,317,006	
<u>Hesperia Water District</u>			
1998A Variable Rate Lease Revenue Refunding Bonds	\$18,040,000	\$ 0	Retired on November 2, 2020
2016 State Revolving Fund (SRF) Loan	<u>6,060,574</u>	<u>5,881,331</u>	January 28, 2050
Total Hesperia Water District Principal Debt	\$24,100,574	\$5,881,331	
Total Principal Debt Outstanding	\$82,108,817	\$55,198,337	

*Note: San Bernardino County Transportation Authority (SBCTA); formerly San Bernardino Associated Governments (SANBAG).

DEBT SERVICE

FISCAL YEAR 2021-22 BUDGET TOTAL PRINCIPAL AND INTEREST DEBT SERVICE PAYMENTS



	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
<u>City of Hesperia</u>					
Principal	\$2,806,240	\$2,861,240	\$2,916,240	\$ 2,916,240	\$2,971,240
Interest and Admin Fees	1,818,860	1,766,908	1,850,772	1,461,304	1,689,735
Total City	\$4,625,100	\$4,628,148	\$4,767,012	\$ 4,377,544	\$4,660,975
<u>Hesperia Water District</u>					
Principal	\$ 840,000	\$ 875,000	\$1,052,575	\$ 5,714,243	\$ 175,823
Interest and Admin Fees	576,196	528,041	473,250	98,931	58,813
Total Water	\$1,416,196	\$1,403,041	\$1,525,825	\$ 5,813,174	\$ 234,636
<u>Total All Funds</u>					
Principal	\$3,646,240	\$3,736,240	\$3,968,815	\$ 8,630,483	\$3,147,063
Interest and Admin Fees	2,395,056	2,294,949	2,324,022	1,560,235	1,748,548
Total Debt Service Payments	\$6,041,296	\$6,031,189	\$6,292,837	\$10,190,718	\$4,895,611

DEBT SERVICE

ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND

In Chronological Order

	2018-19	2019-20	2020-21	2020-21	2021-22
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
<u>City of Hesperia</u>					
<u>2012 Water Rights Lease Revenue Bonds</u>					
Principal	\$625,000	\$650,000	\$675,000	\$675,000	\$700,000
Interest	814,175	788,675	762,175	762,175	734,675
Admin/Other Costs	2,725	2,725	4,000	2,690	4,000
Total	<u>\$1,441,900</u>	<u>\$1,441,400</u>	<u>\$1,441,175</u>	<u>\$1,439,865</u>	<u>\$1,438,675</u>
<u>2013 Civic Plaza Refunding Lease</u>					
<u>Revenue Bonds</u>					
Principal	\$305,000	\$335,000	\$365,000	\$365,000	\$395,000
Interest	510,050	497,250	483,250	483,250	468,050
Admin/Other Costs	5,225	2,725	4,000	2,690	4,000
Total	<u>\$820,275</u>	<u>\$834,975</u>	<u>\$852,250</u>	<u>\$850,940</u>	<u>\$867,050</u>
<u>2014 Development Impact Fee (DIF)</u>					
<u>Loan From General Fund</u>					
Principal	\$0	\$0	\$0	\$0	\$0
Interest	55,978	59,289	72,000	24,000	85,000
Admin/Other Costs	0	0	0	0	0
Total	<u>\$55,978</u>	<u>\$59,289</u>	<u>\$72,000</u>	<u>\$24,000</u>	<u>\$85,000</u>
<u>Ranchero Road Interchange Loan from</u>					
<u>SBCTA</u>					
Principal	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240
Interest	427,957	416,244	525,347	186,499	394,010
Admin/Other Costs	2,750	0	0	0	0
Total	<u>\$2,306,947</u>	<u>\$2,292,484</u>	<u>\$2,401,587</u>	<u>\$2,062,739</u>	<u>\$2,270,250</u>
<u>Total City of Hesperia Funds</u>					
Principal	\$2,806,240	\$2,861,240	\$2,916,240	\$2,916,240	\$2,971,240
Interest	1,808,160	1,761,458	1,842,772	1,455,924	1,681,735
Admin/Other Costs	10,700	5,450	8,000	5,380	8,000
Total	<u>\$4,625,100</u>	<u>\$4,628,148</u>	<u>\$4,767,012</u>	<u>\$4,377,544</u>	<u>\$4,660,975</u>

DEBT SERVICE**ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND (Continued)****In Chronological Order**

	2018-19	2019-20	2020-21	2020-21	2021-22
	Actual	Actual	Budget	Revised	Budget
<u>Hesperia Water District</u>					
<u>1998 A Variable Rate Lease Revenue</u>					
<u>Refunding Bonds</u>					
Principal	\$840,000	\$875,000	\$830,000	\$5,535,000	\$0
Interest	452,829	413,944	293,725	5,812	0
Admin/Other Costs	123,367	114,097	102,100	37,726	0
Total	<u>\$1,416,196</u>	<u>\$1,403,041</u>	<u>\$1,225,825</u>	<u>\$5,578,538</u>	<u>\$0</u>
<u>2016 State Revolving Fund (SRF) Loan</u>					
Principal	\$0	\$0	\$222,575	\$179,243	\$175,823
Interest	0	0	77,425	55,393	58,813
Admin/Other Costs	0	0	0	0	0
Total	<u>\$0</u>	<u>\$0</u>	<u>\$300,000</u>	<u>\$234,636</u>	<u>\$234,636</u>
<u>Total Hesperia Water District</u>					
Principal	\$840,000	\$875,000	\$1,052,575	\$5,714,243	\$175,823
Interest	452,829	413,944	371,150	61,205	58,813
Admin/Other Costs	123,367	114,097	102,100	37,726	0
Total	<u>\$1,416,196</u>	<u>\$1,403,041</u>	<u>\$1,525,825</u>	<u>\$5,813,174</u>	<u>\$234,636</u>
Note: Budgetary Basis Adjustment - For budgetary purposes, the Water District principal payments are reflected in the actual columns, whereas the Comprehensive Annual Financial Report reflects a reduction in the liability. Also, the Comprehensive Annual Financial Report shows the interest accrual, as well as the amortization of discounts and deferred charges, whereas the budget does not.					
<u>Total All Funds</u>					
Principal	\$3,646,240	\$3,736,240	\$3,968,815	\$8,630,483	\$3,147,063
Interest	2,260,989	2,175,402	2,213,922	1,517,129	1,740,548
Admin/Other Costs	134,067	119,547	110,100	43,106	8,000
Total	<u>\$6,041,296</u>	<u>\$6,031,189</u>	<u>\$6,292,837</u>	<u>\$10,190,718</u>	<u>\$4,895,611</u>

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES**

This section summarizes the individual debt service obligations of the City included in the Fiscal Year 2021-22 Budget. These obligations represent the City's annual installment payments of principal, interest, and administrative/other costs for debt financing. Each debt obligation is summarized with a description, relevant financial information, and a brief analysis and recommendation. Please note internal debt obligations, i.e. obligations between various City funds, may also be included if it is relevant to understanding the City's debt obligations.

Debt Obligation Listing

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DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES****City – 2012 Lease Revenue Bonds (Water Rights Acquisition)**

Purpose/History: At the November 20, 2012 City Council meeting, the City Council authorized the issuance of Lease Revenue Bonds to finance \$25,000,000 in permanent water rights. The total cost of the 5,971 acre feet of water rights was \$30,000,000, made up of a \$5 million cash deposit and the bond issue.

Original Principal Amount: \$26,735,000

Principal Outstanding Balance as of:

July 1, 2018	\$24,000,000
July 1, 2019	\$23,375,000
July 1, 2020	\$22,725,000
Estimated July 1, 2021	\$22,050,000

Interest Rate: Fixed rates ranging from 2.0% - 4.0%

Maturity Date: October 1, 2042

Funding Sources: General Fund

Standard & Poor Rating: A (S & P)

<u>Payment Amount</u>	2018-19 <u>Actual</u>	2019-20 <u>Actual</u>	2020-21 <u>Budget</u>	2020-21 <u>Revised</u>	2021-22 <u>Budget</u>
Principal Amount	\$ 625,000	\$ 650,000	\$ 675,000	\$ 675,000	\$ 700,000
Interest Amount Admin/	814,175	788,675	762,175	762,175	734,675
Other Costs Total	<u>2,725</u>	<u>2,725</u>	<u>4,000</u>	<u>2,690</u>	<u>4,000</u>
	\$1,441,900	\$1,441,400	\$1,441,175	\$1,439,865	\$1,438,675

Analysis and Recommendation

This obligation will be paid according to the debt service schedule. The next arbitrage rebate calculation will be performed October 2022.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****City – 2013 Civic Plaza Refunding Lease Revenue Bonds (Refinancing of 2005 COPs)**

Purpose/History: At the August 6, 2013 City Council meeting, the City Council authorized the issuance of the Hesperia Joint Public Finance Authority 2013 Refunding Lease Revenue Bonds (Refinancing of 2005 Civic Plaza Financing).

Original Principal Amount: \$12,445,000

Principal Outstanding Balance as of:

July 1, 2018	\$11,435,000
July 1, 2019	\$11,130,000
July 1, 2020	\$10,795,000
Estimated July 1, 2021	\$10,430,000

Interest Rate: Fixed rates ranging from 2.0% - 5.0%

Maturity Date: October 1, 2035

Funding Sources: General Fund and Public Services Development Impact Fees (DIF)

Standard & Poor Rating: AA (S & P)

<u>Payment Amount</u>	2018-19 <u>Actual</u>	2019-20 <u>Actual</u>	2020-21 <u>Budget</u>	2020-21 <u>Revised</u>	2021-22 <u>Budget</u>
Principal Amount	\$305,000	\$335,000	\$365,000	\$365,000	\$395,000
Interest Amount Admin/	510,050	497,250	483,250	483,250	468,050
Other Costs Total	<u>5,225</u>	<u>2,725</u>	<u>4,000</u>	<u>2,690</u>	<u>4,000</u>
	\$820,275	\$834,975	\$852,250	\$850,940	\$867,050

Analysis and Recommendation

This debt issue refinanced the previous 2005 Civic Plaza Certificates of Participation (COP). This new issue has fixed interest rates and bonds cannot be called prior to October 1, 2023. The bonds will be paid according to the debt service schedule. As with the previous 2005 COPs, Development Impact Fees (DIF) will continue to fund 87.25% of the debt service, with the General Fund contributing the remaining 12.75%. The next arbitrage rebate calculation will be performed October 2023.

Due to insufficient funds within DIF, the General Fund will continue to provide a loan to DIF so that the required contribution for the annual debt service can be made. This is a loan that is administered separately from the Civic Plaza debt issue.

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City – 2014 Development Impact Fees (DIF) Public Services – Loan from General Fund

Purpose/History: As referenced in the City – 2013 Civic Plaza Refunding Lease Revenue Bond debt, Development Impact Fee (DIF) Public Services contributes 87.25% of the annual debt service for the City Hall building financed by the Civic Plaza bonds. Beginning in FY 2014-15, the DIF Public Services Fund did not have sufficient cash to fully fund the 87.25% contribution. Therefore, with the adoption of the FY 2014-15 Budget, a loan from the General Fund to DIF was needed in order for DIF to make the needed contribution to pay the debt service on the bonds. The loan amount will increase annually until the DIF Public Services Fund has sufficient cash to make the full 87.25% contribution to the debt service fund.

Original Principal Amount: \$65,840*

*Note: During FY 2014-15, the initial loan amount was \$65,840 but was increased by \$88,680 to \$154,520 due to an extension of the "Development Impact Fee Reduction Program".

Principal Outstanding Balance as of:

July 1, 2018	\$2,000,324
July 1, 2019	\$2,650,324
July 1, 2020	\$3,146,324
Estimated July 1, 2021	\$3,703,324

Note - Accretion of the loan by fiscal year:

<u>Fiscal Year</u>	<u>Accretion</u>	<u>Outstanding at 6/30</u>
2013-14		\$ 0
2014-15	\$154,520	\$ 154,520
2015-16	\$677,584	\$ 832,104
2016-17	\$688,533	\$1,520,637
2017-18	\$479,687	\$2,000,324
2018-19	\$650,000	\$2,650,324
2019-20	\$496,000	\$3,146,324
2020-21	\$557,000	\$3,703,324
2021-22	\$870,000	\$4,573,324

Interest Rate: Variable (Quarterly based upon Local Agency Investment Fund)

Maturity Date: Ongoing until sufficient DIF funds are available

Funding Sources: DIF – Public Services

	2018-19	2019-20	2020-21	2020-21	2021-22
<u>Payment Amount</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
Principal Amount	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interest Amount	55,978	59,289	72,000	24,000	85,000
Admin/Other Costs	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$55,978	\$59,289	\$72,000	\$24,000	\$85,000

Analysis and Recommendation

Repayment of this debt obligation will be made as soon as sufficient DIF – Public Services funds are available.

Due to the historical uncertainty in the timing of the receipt of DIF fees for projects in the development process, an increase of \$870,000 is needed in the General Fund Loan to DIF 2018 City Hall, for a cumulative loan amount of \$4,573,324 through FY 2021-22. Depending upon the level of DIF Public Services revenue in the future, additional loans from the General Fund may be needed in future years.

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City – Rancho Road Interchange Loan from SBCTA

Purpose/History: In April 2014, the City entered into a Construction Cooperative Agreement with the San Bernardino Associated Governments (SANBAG), which is now known as San Bernardino County Transportation Authority (SBCTA), for the construction and financing of the Rancho Road Interchange, and the related Term Loan Agreement was approved by the City Council on May 1, 2018. These agreements identify the funding responsibility as (42.5%) SBCTA share and (57.5%) the City's share, in addition to the City's responsibility for 100% of SBCTA management and oversight costs.

These agreements specify that the City's portion of the project cost is due at completion of the project and any amounts unpaid at that time would be converted to a loan to the City by SBCTA. After SBCTA's final reconciliation, the City's obligation was determined to be \$18,762,403.05. This ten (10) year loan includes interest calculated at the Local Agency Investment Fund (LAIF) rate, with the first payment due by March 15, 2019 and subsequent payments due each March 15th thereafter. The repayment source is Streets Development Impact Fees (DIF). In the event that there are insufficient Streets DIF funds available to pay the annual loan installment, SBCTA will withhold funds from the City's Measure I allocation. Any withholding from Measure I related to the loan agreement would create a loan between Measure I and Streets DIF that would be repaid by DIF.

Original Principal Amount: \$18,762,403.05

Principal Outstanding Balance as of:

July 1, 2018	\$18,762,403
July 1, 2019	\$16,886,163
July 1, 2020	\$15,009,922
Estimated July 1, 2021	\$13,133,682

*Note – Actual amount of the City's obligation was not determined by SBCTA until FY 2017-18 and approved by the City Council on May 1, 2018.

Interest Rate: Variable; at the Local Agency Investment Fund (LAIF) rate

Maturity Date: Annual payments beginning March 2019, with full repayment expected March 2028.

Funding Sources: Streets Development Impact Fee (DIF). In the event that Streets DIF funds are insufficient to pay the annual loan installment, SBCTA will withhold funds from the City's Measure I allocation. This withholding from Measure I will create a loan between Measure I and Streets DIF that will be repaid from Street DIF revenues.

<u>Payment Amount</u>	2018-19 <u>Actual</u>	2019-20 <u>Actual</u>	2020-21 <u>Budget</u>	2020-21 <u>Revised</u>	2021-22 <u>Budget</u>
Principal Amount	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240
Interest Amount	427,957	416,244	525,347	186,499	394,010
Admin/Other Costs	<u>2,750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$2,306,947	\$2,292,484	\$2,401,587	\$2,062,739	\$2,270,250

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City – Ranchero Road Interchange Loan from SBCTA (Continued)

**Note – Per the SBCTA Term Loan Agreement and Amendment I, the first installment payment (occurring during FY 2018-19) includes interest accrued from 9/19/17 (date of final project cost reconciliation) through 12/31/18. Future interest payments will be made annually.

Analysis and Recommendation

Annual payments began March 2019, with full repayment expected March 2028.

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Water District - 1998A Variable Rate Lease Revenue Refunding Bonds (Taxable)

Purpose/History: On July 2, 1998, the Water District issued 1998A revenue refunding bonds to refund the 1991 \$17,675,000 Certificates of Participation (COP) that were issued June 1, 1991. The 1991 COPs were issued to refund earlier 1990 COP. The 1990 COPs were being used to fund improvements to the District's Water Facilities to replace approximately 65 miles of deteriorating 4, 6, and 8 inch steel water pipeline, as well as refund prior indebtedness of the District.

Original Principal Amount: \$18,040,000

Principal Outstanding Balance as of:

July 1, 2018	\$ 7,250,000
July 1, 2019	\$ 6,410,000
July 1, 2020	\$ 5,535,000
Estimated July 1, 2021	\$ 0*

*Note – The 1998A Bonds were paid in full on November 2, 2020.

Note: For financial statement purposes, the bond discount and the difference between the reacquisition price and net carrying value of the 1991 COPs have been deferred and are amortized over the remaining life of the bonds.

Interest Rate: Variable. During FY 2019-20, the 5.96% fixed rate \$10,000,000 swap agreement concluded, resulting in a variable rate for the remaining term of the bonds.

Maturity Date: Original maturity June 1, 2026. The bonds were paid in full on November 2, 2020.

Funding Source: Hesperia Water District – Taxes and User Fees

<u>Payment Amount</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Actual</u>	<u>2020-21</u> <u>Budget</u>	<u>2020-21</u> <u>Revised</u>	<u>2021-22</u> <u>Budget</u>
Principal Amount	\$ 840,000	\$ 875,000	\$ 830,000	*\$5,535,000	\$ 0
Interest Amount	452,829	413,944	293,725	5,812	0
Admin/Other Costs	<u>123,367</u>	<u>114,097</u>	<u>102,100</u>	<u>37,726</u>	<u>0</u>
Total	\$1,416,196	\$1,403,041	\$1,225,825	\$5,578,538	\$ 0

*Note – The 1998A Bonds were paid in full on November 2, 2020.

Note: Budgetary Basis Adjustment – For budgetary purposes the principal payments are reflected in the actual columns, whereas the Comprehensive Annual Financial Report reflects a reduction in the liability. Also, the Comprehensive Annual Financial Report shows the interest accrual, as well as the amortization of discounts and deferred charges, whereas the budget does not.

Analysis and Recommendation

The 1998A Bonds were paid in full on November 2, 2020.

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Water – 2016 State Revolving Fund (SRF) Loan

Purpose/History: On December 15, 2015, the Water District Board of Directors approved an Installment Sale Agreement with the California State Water Resources Control Board to finance the construction of a reclaimed water pipeline distribution system. The District received notification of State approval on September 28, 2016. Of the \$14,673,750 requested, the agreement provides for a \$4,727,337 Grant, with the remaining \$9,946,413 in the form of a loan at a 1% interest rate. Interest accrued beginning with the first disbursement of funds, and repayment of principal and interest began one year after completion of construction (January 28, 2021). Ultimately, the project required loaned funds amounting to \$6,012,919 and accrued interest of \$47,655.28, for a total loan of \$6,060,574.28.

Original Principal Amount: \$6,060,574.28

Principal Outstanding Balance as of:

July 1, 2018	\$2,133,704
July 1, 2019	\$4,455,704
July 1, 2020	\$6,060,574
Estimated July 1, 2021	\$5,881,331

Interest Rate: 1%

Maturity Date: January 28, 2050

Funding Source: Pledge of Water District Net Revenues

<u>Payment Amount</u>	<u>2018-19 Actual</u>	<u>2019-20 Actual</u>	<u>2020-21 Budget</u>	<u>2020-21 Revised</u>	<u>2021-22 Budget</u>
Principal Amounts	\$ 0	\$ 0	\$222,575	\$179,243	\$175,823
Interest Amount	0	0	77,425	55,393	58,813
Admin/Other Costs	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ 0	\$ 0	\$300,000	\$234,636	\$234,636

Note: Budgetary Basis Adjustment – For budgetary purposes the principal payments are reflected in the actual columns, whereas the Comprehensive Annual Financial Report reflects a reduction in the liability. Also, the Comprehensive Annual Financial Report shows the interest accrual, whereas the budget does not.

Analysis and Recommendation:

The loan will be repaid according to the debt service schedule.

DEBT SERVICE**COMPUTATION OF LEGAL DEBT MARGIN**

The State of California Government Code §43605 states “A city shall not incur an indebtedness for public improvements which exceeds in the aggregate 15 percent of the assessed value of all real and personal property of the city. Within the meaning of this section “indebtedness” means bonded indebtedness of the city payable from the proceeds of taxes levied upon taxable property in the City”. The computation of the City’s legal debt margin is shown below.

	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Estimate
Total assessed value of all real and personal property	\$ 5,598,267,000	\$ 5,931,327,000	\$ 6,385,010,000	\$ 6,563,790,280
Debt limit percentage	15.00%	15.00%	15.00%	15.00%
Total debt limit	839,740,050	889,699,050	957,751,500	984,568,542
Amount of debt applicable to debt limit	0	0	0	0
Legal debt margin	\$ 839,740,050	\$ 889,699,050	\$ 957,751,500	\$ 984,568,542
Percent of Debt Limit Authorized	0%	0%	0%	0%

Source: City of Hesperia, Management Services Department
San Bernardino County Auditor Controller

FUND BALANCE SUMMARY

- *Overview and Summary*
- *List of Funds*
- *Fund Descriptions*
- *Ending Fund Balances 10 Year Trends*
- *2021-22 Budget - Balancing and Fund Balance Summary - By Major Grouping*
- *2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds*
- *Fund Balance Summaries by Fund*
- *Total All Funds*

OVERVIEW

The Fund Balance Summary is the primary balancing mechanism used in the preparation of the budget. This section displays the projected fund balance for each budgeted fund presented in the Fiscal Year 2021-22 Budget. Each page presents the budgeted revenues and other resources that are anticipated to be available to fund the budgeted expenditures and other uses of a particular fund. Budgeted Reserves are occasionally required to finance some of a fund's planned expenditures and, where appropriate, comments are noted. The fund balance portion of each fund's actual columns correspond to the City's most recent Comprehensive Annual Financial Report.

SUMMARY

The Fund Balance section on each page displays the fiscal period's beginning balance, a deduction for the use of any reserves, an increase for the surplus of resources over uses, and finally the period's ending balance. Occasionally, a fund will expend resources in advance of a subsequent reimbursement, thus producing a temporary negative ending fund balance condition.

Occasionally a fund will draw on reserves, which were budgeted for a specific purpose, even though total resources will exceed total uses. This is done to acknowledge that the budgeted expenditure is not being funded by the current year's operating revenue but, instead, by a prior year(s) savings (when resources exceed uses), which is what fund balance represents.

For the *2021-22 Budget June 30th Ending Balance*, some funds are reporting an anticipated negative fund balance. A brief explanation for each negative fund balance is provided on the individual fund page.

Often, the fund balance of a fund will change by 10% or more for various factors. With the exception of the General Fund, listed below are the major funds that reflect a fund balance change of more than 10% and the aggregate amount of the non-major funds that change by more than 10% with a brief explanation. The General Fund is listed due to the financial impacts of the COVID-19 pandemic.

	2020-21 Revised	2021-22 Budget	Percent Change
100 General Fund	16,766,341	16,548,709	-1%
<i>To offset the affects of COVID-19 on revenues.</i>			
263 Streets Maintenance	577,011	50,000	-91%
<i>Planned reduction of reserves.</i>			
701 Water Capital	(13,463,255)	(13,418,255)	-17%
<i>Decline due to capital projects including reclaimed water and the I-15 corridor.</i>			
711 Sewer Capital	3,687,810	1,204,442	-66%
<i>Decrease due to capital projects including sewer line replacement and I-15 corridor.</i>			
Non-major funds	68,885,995	70,324,091	2%

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FUND BALANCE SUMMARY

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FUND DESCRIPTIONS

For budgeting purposes the City's funds are grouped by functional classifications. These classifications are General City Operations and Maintenance; Community Development Block Grant (CDBG); Community Development Commission; Hesperia Housing Authority; Street Related; Other Transportation Related; Facilities; Other City Related; Water District; and Fire District.

The City of Hesperia budgets for revenues and expenditures in the following Governmental fund types:

The **General Fund** accounts for all financial resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.

The **Special Revenue** funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

The **Debt Service** funds are used to account for the accumulation of resources and the payment of general obligation bond principal and interest from governmental resources.

The **Capital Project** funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

In addition, the City of Hesperia budgets for Revenue and Expenditure in the following Proprietary fund type:

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the City Council is that the costs of providing goods or services to the general public, on a continuing basis, be financed or recovered primarily through user charges.

GENERAL FUND

General Fund (100) – This fund accounts for the majority of financial resources and uses of the City such as Legislative, Administrative, Community Development, Police, and Capital expenditures.

COMMUNITY DEVELOPMENT COMMISSION

Community Development Commission Administration (170) – This Special Revenue fund that previously accounted for the City's ongoing economic development efforts.

HESPERIA HOUSING AUTHORITY

Hesperia Housing Authority (370) – This Special Revenue fund accounts for the City's housing development formerly overseen by the HCRA's Low/Mod fund and the outstanding loans to various housing projects.

VVEDA Housing Authority (371) – This Special Revenue fund accounts for the VVEDA (Victor Valley Economic Development Authority) housing Low/Mod function.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS

CDBG Administration (251) - This Special Revenue fund accounts for the receipts and expenditures of the City's entitlements under Federal Community Development Block Grant (CDBG) programs of the US Department of Housing and Urban Development (HUD).

CDBG Home Grants (252) - This Special Revenue fund accounts for miscellaneous Federal and State grants requiring segregated fund accounting for CDBG grants of the Home Investment Partnerships Program (HOME).

CDBG Revolving Loan (253) - This Special Revenue fund accounts for the Section 108 loan proceeds from the Federal government (HUD) used to assist with business expansion within the City.

FUND DESCRIPTIONS (Continued)**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS (Continued)**

CDBG Neighborhood Stabilization Program (257) – This Special Revenue fund accounts for the federal grant used to purchase, rehabilitate, and resell abandoned and foreclosed homes within the City.

CDBG-CV Cares Act (258) – This Special Revenue fund accounts for reimbursements received from Housing and Urban Development (HUD) pursuant to the City's Community Development Block Grant Program related to the COVID-19 Cares Act (CDBG-CV Cares Act).

STREETS MAINTENANCE

Public Works Street Maintenance (263) – This Special Revenue fund accounts for funds expended to repair and maintain the City's streets.

STREETS & STORM DRAINAGE CAPITAL IMPROVEMENT PROJECTS (CIP) FUNDS

Measure I Renewal (204) – This Special Revenue fund accounts for the receipt of voter-approved renewal of Measure I tax (½ cent sales tax) revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.

Gas Tax (205) – This Special Revenue fund accounts for receipts and expenditures of money apportioned by the State and Highway Code §'s 2105, 2106, 2107, and 2107.5. Gas Tax monies can only be used to construct and maintain streets and highways.

Gas Tax Swap (206) – This Special Revenue fund accounts for the replacement revenue from the State for Proposition 42, the Traffic Congestion Relief moneys received into fund #250. This is now known as State and Highway Code §'s 2103 and has all the same conditions as the regular Gas Tax monies.

Local Transportation Fund (LTF) Article 8 (207) – This Special Revenue fund accounts for the ¼ cent of the 8¾ cent sales tax which, in turn, are expended for the City's participation in the Victor Valley Transit Authority and maintenance of streets and roads in accordance with AB 325.

Gas Tax RMRA (209) – This Special Revenue fund accounts for receipts and expenditures of money apportioned by the Road Repair and Accountability Act of 2017 (SB 1) beginning in November 2017. Gas Tax monies can only be used to repair and maintain streets and highways.

Development Impact – Streets (300) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's streets.

Development Impact – Storm Drainage (301) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

Development Impact 2018 – Streets (306) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's streets.

Development Impact 2018 – Drainage (307) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

DIF A-04 Drainage (313) – This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

City Streets Projects (504) – This Capital Project fund accounts for funds designated for various streets and storm drainage related capital projects throughout the City funded primarily by grants.

FUND DESCRIPTIONS (Continued)**OTHER TRANSPORTATION RELATED FUNDS**

Air Quality Management (254) – This Special Revenue fund accounts for receipts from the Mojave Desert Air Quality Management District (AQMD) used for the purpose of reducing air pollution from motor vehicles.

FACILITIES FUNDS

City Facilities CIP (509) – This Capital Projects fund accounts for the costs of capital improvements to City facilities.

OTHER CITY RELATED FUNDS

AB 3229 Supplemental Law (255) – This Special Revenue fund accounts for State grant funds used to enhance policing services.

Environmental Programs (256) – This Special Revenue fund accounts for State grant funds used to enhance recycling efforts of beverage containers in the community.

Disaster Preparedness Grant (260) – This Special Revenue fund accounts for State grant funds used to prepare City staff for quick and correct techniques for proper response and assistance to the citizens in times of emergencies.

Development Impact – Fire (302) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Fire Department with expanded facilities and equipment.

Development Impact – Police (303) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Police Department with expanded facilities and equipment.

Development Impact – Public Services (304) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

Development Impact 2018 – Fire (308) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Fire Department with expanded facilities and equipment.

Development Impact 2018 – City Hall (309) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

Development Impact 2018 – Animal Control (310) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

Development Impact 2018 – Records Storage (311) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

FUND DESCRIPTIONS (Continued)**OTHER CITY RELATED FUNDS (Continued)**

Development Impact 2018 – Police (312) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Police Department with expanded facilities and equipment.

Water Rights Debt Service (402) – This Debt Service fund accounts for debt service payments on the City's 2012 Bonds used to purchase the water rights of the former Rancho Las Flores.

2013 Civic Plaza Refinancing (403) – This Debt Service fund accounts for debt service payments on the City's 2013 Bonds used to refinance the 2005 COPs (Certificates of Participation) that financed the Civic Plaza.

WATER DISTRICT FUNDS

Water Operations (700) – This Enterprise fund accounts for the operation and maintenance of the Hesperia Water District's operations, which is funded by user charges and other fees.

Water Capital (701) – This Enterprise fund accounts for the expenditures needed to expand or repair the Hesperia Water District's system and the revenues required to fund those expenditures.

Water Rehabilitation and Replacement (703) – This Enterprise fund accounts for operating reserves held for the purpose of having funds available to make unanticipated water system repairs or line replacements.

Water Contamination Mitigation (704) – This Enterprise fund accounts for operating reserves held for the purpose of mitigating the costs of well contamination.

Sewer Operations (710) – This Enterprise fund accounts for the operation and maintenance of the Hesperia Water District's system, which is funded by user charges and other fees.

Sewer Capital (711) – This Enterprise fund accounts for the expenditures needed to expand or repair the Hesperia Water District's system and the revenues required to fund those expenditures.

Sewer Rehabilitation & Replacement (713) – This Enterprise fund accounts for operating reserves held for the purpose of having funds available to make unanticipated sewer system repairs or line replacements.

Reclaimed Water Operations (720) – This Enterprise fund accounts for the revenues and expenditures of operating the Water District's reclaimed water system.

FIRE DISTRICT FUNDS

Fire District (200) – This Special Revenue fund accounts for revenues from special tax assessments and other service charges and for expenditures relating to the Hesperia Fire Protection District's prevention and protection.

HFPD PERS (210) – This Special Revenue fund accounts for revenues from other revenue sources and for expenditures relating to the Hesperia Fire Protection District's CalPERS obligations.

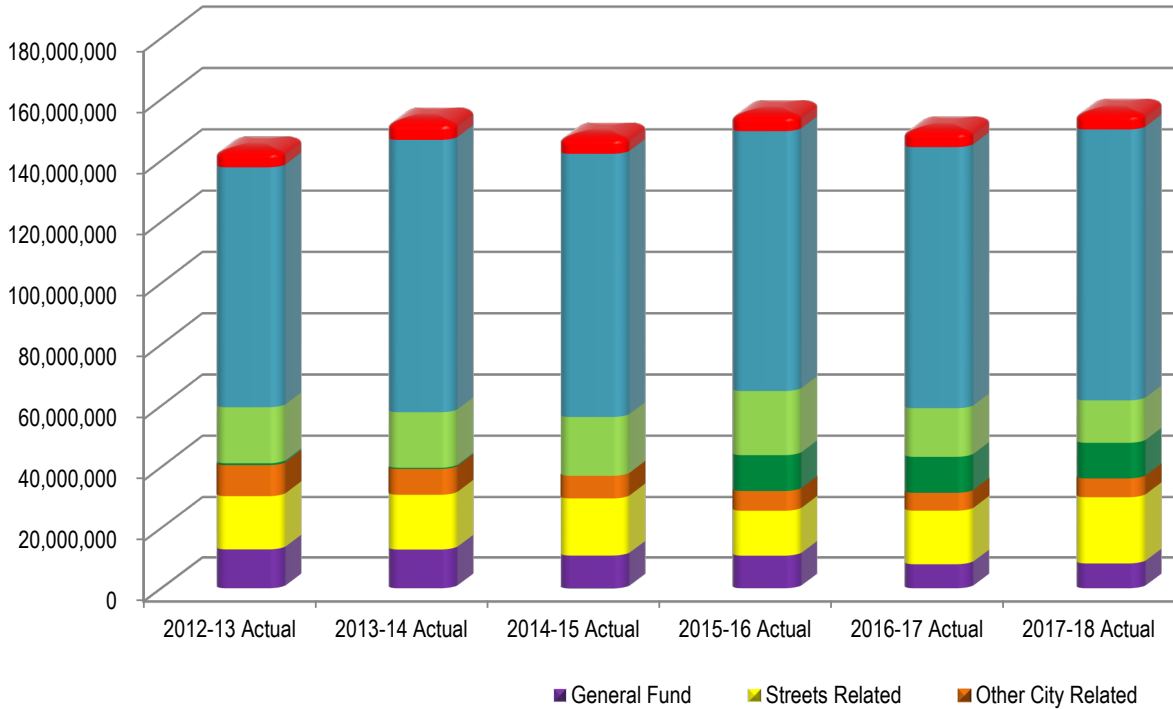
Fire Capital (502) – This Capital Project fund accounts for tax increment pass through from the former Hesperia Community Redevelopment Agency to fund capital improvements of the Fire District.

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FUND BALANCE SUMMARY

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City of Hesperia Ending Fund Balances 10 Year Trends

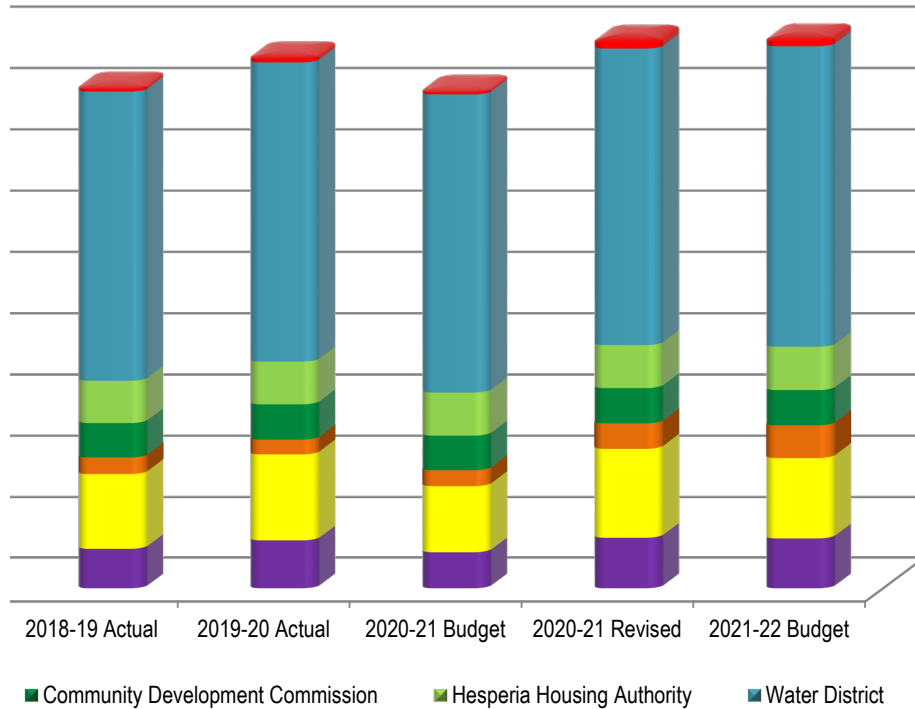


	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Actual	2016-17 Actual
General Fund	\$ 12,887,884	\$ 12,851,103	\$ 10,847,900	\$ 10,814,421	\$ 7,971,105
Streets Related	17,616,746	18,103,798	18,916,583	14,911,395	17,773,765
Other City Related	10,113,355	8,451,489	7,384,059	6,475,441	5,859,633
Community Development Commission	614,249	380,448	(4,300)	11,679,726	11,737,518
Hesperia Housing Authority	18,286,605	18,105,235	19,189,097	20,935,901	15,859,770
Water District	78,286,839	88,851,308	85,879,522	84,785,857	85,195,662
Fire District	5,786,565	6,397,153	5,930,913	5,843,085	5,711,532
June 30, Ending Fund Balance	\$ 143,592,243	\$ 153,140,534	\$ 148,143,774	\$ 155,445,826	\$ 150,108,985

The June 30, Ending Fund Balance on pages I - 12 through I - 23 includes the non-spendable assets of funds. The Fund Balance Summary on pages I - 24 through I - 74 show calculations without the non-spendable assets where applicable.

FUND BALANCE SUMMARY

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2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
\$ 8,227,357	\$ 13,080,387	\$ 15,892,307	\$ 11,945,078	\$ 16,766,341	\$ 16,548,709
21,927,026	24,639,512	28,234,264	21,824,154	29,189,634	26,394,399
6,144,809	5,417,285	4,834,869	5,219,783	8,306,528	10,678,726
11,612,099	11,214,016	11,501,451	11,268,572	11,501,451	11,501,451
13,847,959	13,807,441	13,961,147	14,076,879	14,040,747	14,126,395
88,393,737	94,359,100	97,613,128	97,271,574	96,753,292	98,064,740
5,733,087	1,296,025	1,824,291	1,081,425	3,075,231	3,075,811
\$ 155,886,074	\$ 163,813,766	\$ 173,861,457	\$ 162,687,465	\$ 179,633,224	\$ 180,390,231

Funds included in detail pages I - 24 through I - 74:

General Fund - 100

Economic Development - 170, 370, 371

Streets Related - 204, 205, 206, 207, 209, 254, 263, 300, 301, 306, 307, 504

Other City Funds - 251, 252, 253, 255, 256, 257, 258, 260, 302, 303, 304, 308, 309, 310, 311, 312, 313, 402, 403, 509

Water District - 700, 701, 703, 704, 710, 711, 713, 720

Fire District - 200, 210, 502

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Major Grouping

	General Fund	C.D.B.G.	Community Development Commission	Housing Authority	Streets Maintenance
RESOURCES					
Revenue	\$ 39,242,430	\$ 3,304,767	\$ 0	\$ 152,298	\$ 2,157
Bond/Loan Proceeds	0	0	0	0	0
Transfers In	200,000	0	0	0	2,859,565
Transfers Out	(3,462,224)	0	0	0	0
Budgeted Reserves	267,000	0	0	0	527,011
Total Resources	\$ 36,247,206	\$ 3,304,767	\$ 0	\$ 152,298	\$ 3,388,733
EXPENDITURES					
City Council	\$ 796,307	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	3,199,571	0	0	0	0
Management Services	4,899,737	0	0	0	0
Economic Development	322,232	3,293,376	0	66,650	0
Development Services					
Community Development	2,073,652	0	0	0	0
Code Compliance	3,647,425	0	0	0	0
Public Works	1,998,128	0	0	0	3,388,733
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	\$ 7,719,205	\$ 0	\$ 0	\$ 0	\$ 3,388,733
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drain	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Police	19,260,786	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0	0
Total Expenditures	\$ 36,197,838	\$ 3,293,376	\$ 0	\$ 66,650	\$ 3,388,733
Establishment of Reserve Balances	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 49,368	\$ 11,391	\$ 0	\$ 85,648	\$ 0
FUND BALANCE					
July 1, 2021 Estimated Beginning Balance	\$ 16,766,341	\$ 3,151,241	\$ 11,501,451	\$ 14,040,747	\$ 577,011
Reserves Used	(267,000)	0	0	0	(527,011)
Established Reserves	0	0	0	0	0
Difference Total Resources	49,368	11,391	0	85,648	0
June 30, 2022 Estimating Ending Balance	\$ 16,548,709	\$ 3,162,632	\$ 11,501,451	\$ 14,126,395	\$ 50,000

Fund Groupings: CDBG: 251, 252, 253, 257, & 258; Community Development Commission 170; Housing Authority 370 & 371; Streets CIP Funds: 204, 205, 206, 207, 209, 300, 301, 306, 307, & 504

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Major Grouping

Streets CIP Funds	Other Transportation	Other City Related	Water District	Fire District	Total
\$ 54,425,326	\$ 87	\$ 2,910,537	\$ 31,497,177	\$ 0	\$ 131,534,779
0	0	0	0	0	0
0	0	3,175,725	3,200,000	1,043,000	10,478,290
(2,859,565)	0	(956,501)	(3,200,000)	0	(10,478,290)
2,526,896	0	102,137	2,528,368	0	5,951,412
\$ 54,092,657	\$ 87	\$ 5,231,898	\$ 34,025,545	\$ 1,043,000	\$ 137,486,191
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 796,307
0	0	61,890	0	0	3,261,461
0	0	2,305,725	0	0	7,205,462
0	0	0	0	0	3,682,258
0	0	0	0	0	2,073,652
0	0	0	0	0	3,647,425
0	0	0	0	0	5,386,861
0	0	0	18,905,452	0	18,905,452
0	0	0	5,260,277	0	5,260,277
\$ 0	\$ 0	\$ 0	\$ 24,165,729	\$ 0	\$ 35,273,667
\$ 53,750,411	\$ 0	\$ 400,000	\$ 0	\$ 0	\$ 54,150,411
0	0	0	3,330,000	0	3,330,000
0	0	0	2,690,000	0	2,690,000
\$ 53,750,411	\$ 0	\$ 400,000	\$ 6,020,000	\$ 0	\$ 60,170,411
0	0	0	0	0	19,260,786
0	0	0	0	1,042,420	1,042,420
0	0	85,000	0	0	85,000
\$ 53,750,411	\$ 0	\$ 2,852,615	\$ 30,185,729	\$ 1,042,420	\$ 130,777,772
0	0	0	2,293,776	0	2,293,776
\$ 342,246	\$ 87	\$ 2,379,283	\$ 1,546,040	\$ 580	\$ 4,414,643
\$ 27,840,309	\$ 23,895	\$ 5,903,706	\$ 96,753,292	\$ 3,075,231	\$ 179,633,224
(2,526,896)	0	(102,137)	(2,528,368)	0	(5,951,412)
0	0	0	2,293,776	0	2,293,776
342,246	87	2,379,283	1,546,040	580	4,414,643
\$ 25,655,659	\$ 23,982	\$ 8,180,852	\$ 98,064,740	\$ 3,075,811	\$ 180,390,231

Other Transportation Related Funds: 254; Other City Related Funds: 255, 256, 260, 302, 303, 304, 308, 309, 310, 311, 312, 313, 402, 403, & 509; Water District: 700, 701, 703, 704, 710, 711, 713, & 720; Fire District: 210

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FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	100	C. D. C.	Hesperia Housing Authority	
		170	370	371
	General Fund	Community Development Commission	Hesperia Housing Authority	VVEDA Housing Authority
RESOURCES				
Revenue	\$ 39,242,430	\$ 0	\$ 142,298	\$ 10,000
Bond/Loan Proceeds	0	0	0	0
Transfers In	200,000	0	0	0
Transfers Out	(3,462,224)	0	0	0
Budgeted Reserves	267,000	0	0	0
Total Resources	\$ 36,247,206	\$ 0	\$ 142,298	\$ 10,000
EXPENDITURES				
City Council	\$ 796,307	\$ 0	\$ 0	\$ 0
City Manager	3,199,571	0	0	0
Management Services	4,899,737	0	0	0
Economic Development	322,232	0	66,650	0
Development Services				
Community Development	2,073,652	0	0	0
Code Compliance	3,647,425	0	0	0
Public Works	1,998,128	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	\$ 7,719,205	\$ 0	\$ 66,650	\$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 0
Police	19,260,786	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	\$ 36,197,838	\$ 0	\$ 66,650	\$ 0
Establishment of Reserve Balances	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 49,368	\$ 0	\$ 75,648	\$ 10,000
FUND BALANCE				
July 1, 2021 Estimated Beginning Balance	\$ 16,766,341	\$ 11,501,451	\$ 12,218,737	\$ 1,822,010
Reserves Used	(267,000)	0	0	0
Established Reserves	0	0	0	0
Difference Total Resources	49,368	0	75,648	10,000
June 30, 2022 Estimating Ending Balance	\$ 16,548,709	\$ 11,501,451	\$ 12,294,385	\$ 1,832,010

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	CDBG Funds				
	251	252	253	257	258
	Admin.	HOME	Revolving Loan	NSP	CV Cares Act
RESOURCES					
Revenue	\$ 2,303,429	\$ 1,109	\$ 1,351	\$ 8,931	\$ 989,947
Bond/Loan Proceeds	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources	\$ 2,303,429	\$ 1,109	\$ 1,351	\$ 8,931	\$ 989,947
EXPENDITURES					
City Council	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0	0
Management Services	0	0	0	0	0
Economic Development	2,303,429	0	0	0	989,947
Development Services					
Community Development	0	0	0	0	0
Code Compliance	0	0	0	0	0
Public Works	0	0	0	0	0
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Police	0	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0	0
Total Expenditures	\$ 2,303,429	\$ 0	\$ 0	\$ 0	\$ 989,947
Establishment of Reserve Balances	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 1,109	\$ 1,351	\$ 8,931	\$ 0
FUND BALANCE					
July 1, 2021 Estimated Beginning Balance	\$ 28,214	\$ 307,291	\$ 369,824	\$ 2,445,912	\$ 0
Reserves Used	0	0	0	0	0
Established Reserves	0	0	0	0	0
Difference Total Resources	0	\$ 1,109	1,351	8,931	0
June 30, 2022 Estimating Ending Balance	\$ 28,214	\$ 308,400	\$ 371,175	\$ 2,454,843	\$ 0

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Streets Capital Improvement Projects (CIP) Funds					
263	204	205	206	207	209
P.W.					
Streets Maintenance	Measure I Renewal	Gas Tax	Gas Tax Swap	LTF Article 8	Gas Tax RMRA
\$ 2,157	\$ 3,588,247	\$ 1,551,911	\$ 851,256	\$ 879,515	\$ 1,885,558
0	0	0	0	0	0
2,859,565	0	0	0	0	0
0	(1,750,000)	(1,109,565)	0	0	0
527,011	0	0	0	0	114,442
\$ 3,388,733	\$ 1,838,247	\$ 442,346	\$ 851,256	\$ 879,515	\$ 2,000,000
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
3,388,733	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
\$ 3,388,733	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
\$ 0	\$ 1,764,242	\$ 0	\$ 0	\$ 457,000	\$ 2,000,000
0	0	0	0	0	0
0	0	0	0	0	0
\$ 0	\$ 1,764,242	\$ 0	\$ 0	\$ 457,000	\$ 2,000,000
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
\$ 3,388,733	\$ 1,764,242	\$ 0	\$ 0	\$ 457,000	\$ 2,000,000
0	0	0	0	0	0
\$ 0	\$ 74,005	\$ 442,346	\$ 851,256	\$ 422,515	\$ 0
\$ 577,011	\$ 7,204,023	\$ 415,368	\$ 65,789	\$ 2,256,119	\$ 862,621
(527,011)	0	0	0	0	(114,442)
0	0	0	0	0	0
0	74,005	442,346	851,256	422,515	0
\$ 50,000	\$ 7,278,028	\$ 857,714	\$ 917,045	\$ 2,678,634	\$ 748,179

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Streets CIP Funds				
	300	301	306	307	504
	Development Impact - Streets	Development Impact - Storm Drain	Development Impact 2018 - Streets	Development Impact 2018 - Drainage	City Streets CIP
RESOURCES					
Revenue	\$ 89,109	\$ 21,429	\$ 10,562,071	\$ 905,656	\$ 34,090,574
Bond/Loan Proceeds	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Budgeted Reserves	475,941	369,886	1,566,627	0	0
Total Resources	\$ 565,050	\$ 391,315	\$ 12,128,698	\$ 905,656	\$ 34,090,574
EXPENDITURES					
City Council	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0	0
Management Services	0	0	0	0	0
Economic Development	0	0	0	0	0
Development Services					
Community Development	0	0	0	0	0
Code Compliance	0	0	0	0	0
Public Works	0	0	0	0	0
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drainage	\$ 565,050	\$ 391,315	\$ 12,128,698	\$ 0	\$ 36,444,106
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	\$ 565,050	\$ 391,315	\$ 12,128,698	\$ 0	\$ 36,444,106
Police	0	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0	0
Total Expenditures	\$ 565,050	\$ 391,315	\$ 12,128,698	\$ 0	\$ 36,444,106
Establishment of Reserve Balances	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 905,656	\$ (2,353,532)
FUND BALANCE					
July 1, 2021 Estimated Beginning Balance	\$ 8,059,088	\$ 2,948,662	\$ 5,983,455	\$ 492,662	\$ (447,478)
Reserves Used	(475,941)	(369,886)	(1,566,627)	0	0
Established Reserves	0	0	0	0	0
Difference Total Resources	0	0	0	905,656	(2,353,532)
June 30, 2022 Estimating Ending Balance	\$ 7,583,147	\$ 2,578,776	\$ 4,416,828	\$ 1,398,318	\$ (2,801,010)

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Other Transport	Other City Related Funds						
254	255	256	260	302	303	304	308
		Beverage Recycling Grant	Disaster Preparedness Grant	Development Impact - Fire	Development Impact - Police	Development Impact - Public Services	Development Impact 2018 - Fire Suppress
AQMD	AB3229						
\$ 87	\$ 200,549	\$ 43,414	\$ 160	\$ 16,528	\$ 3,368	\$ 8,794	\$ 1,146,074
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	(200,000)	0	0	0	0	0	0
0	0	18,476	0	0	0	0	0
\$ 87	\$ 549	\$ 61,890	\$ 160	\$ 16,528	\$ 3,368	\$ 8,794	\$ 1,146,074
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	61,890	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
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FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Other City Related			
	309	310	311	312
	Development Impact 2018 - City Hall	Development Impact 2018 - Animal Control	Development Impact 2018 - Records	Development Impact 2018 - Police
RESOURCES				
Revenue	\$ 1,041,753	\$ 62,057	\$ 50,920	\$ 19,681
Bond/Loan Proceeds	0	0	0	0
Transfers In	870,000	0	0	0
Transfers Out	(756,501)	0	0	0
Budgeted Reserves	0	0	0	0
Total Resources	\$ 1,155,252	\$ 62,057	\$ 50,920	\$ 19,681
EXPENDITURES				
City Council	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0
Management Services	0	0	0	0
Economic Development	0	0	0	0
Development Services				
Community Development	0	0	0	0
Code Compliance	0	0	0	0
Public Works	0	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 0
Police	0	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	85,000	0	0	0
Total Expenditures	\$ 85,000	\$ 0	\$ 0	\$ 0
Establishment of Reserve Balances	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 1,070,252	\$ 62,057	\$ 50,920	\$ 19,681
FUND BALANCE				
July 1, 2021 Estimated Beginning Balance	\$ 148,223	\$ 113,600	\$ 15,795	\$ 6,088
Reserves Used	0	0	0	0
Established Reserves	0	0	0	0
Difference Total Resources	1,070,252	62,057	50,920	19,681
June 30, 2022 Estimating Ending Balance	\$ 1,218,475	\$ 175,657	\$ 66,715	\$ 25,769

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Other City Related			Water District		
313	402	403	700	701	703
Development Impact - A-04 Drainage	Water Rights Acquisition	2013 Civic Plaza Refinancing	Water Operations	Water Capital	Water R & R
\$ 316,339	\$ 500	\$ 400	\$ 24,327,581	\$ 1,375,000	\$ 4,800
0	0	0	0	0	0
0	1,438,675	867,050	0	2,000,000	500,000
0	0	0	(3,200,000)	0	0
83,661	0	0	0	0	0
\$ 400,000	\$ 1,439,175	\$ 867,450	\$ 21,127,581	\$ 3,375,000	\$ 504,800
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0
0	1,438,675	867,050	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	18,642,896	0	0
0	0	0	0	0	0
\$ 0	\$ 0	\$ 0	\$ 18,642,896	\$ 0	\$ 0
\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	3,330,000	0
0	0	0	0	0	0
\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 3,330,000	\$ 0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
\$ 400,000	\$ 1,438,675	\$ 867,050	\$ 18,642,896	\$ 3,330,000	\$ 0
0	0	0	2,293,776	0	0
\$ 0	\$ 500	\$ 400	\$ 190,909	\$ 45,000	\$ 504,800
\$ 748,419	\$ 3,073,496	\$ 2,952,559	\$ 88,452,697	\$ (13,463,255)	\$ 1,421,939
(83,661)	0	0	0	0	0
0	0	0	2,293,776	0	0
0	500	400	190,909	45,000	504,800
\$ 664,758	\$ 3,073,996	\$ 2,952,959	\$ 90,937,382	\$ (13,418,255)	\$ 1,926,739

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Water District			
	704	710	711	713
	Water Contam.	Sewer Operations	Sewer Capital	Sewer R & R
RESOURCES				
Revenue	\$ 4,800	\$ 5,277,514	\$ 206,632	\$ 850
Bond/Loan Proceeds	0	0	0	0
Transfers In	500,000	0	0	0
Transfers Out	0	0	0	0
Budgeted Reserves	0	45,000	2,483,368	0
Total Resources	\$ 504,800	\$ 5,322,514	\$ 2,690,000	\$ 850
EXPENDITURES				
City Council	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0
Management Services	0	0	0	0
Economic Development	0	0	0	0
Development Services				
Community Development	0	0	0	0
Code Compliance	0	0	0	0
Public Works	0	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	5,260,277	0	0
Total Development Services	\$ 0	\$ 5,260,277	\$ 0	\$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	2,690,000	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 2,690,000	\$ 0
Police	0	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	\$ 0	\$ 5,260,277	\$ 2,690,000	\$ 0
Establishment of Reserve Balances	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 504,800	\$ 62,237	\$ 0	\$ 850
FUND BALANCE				
July 1, 2021 Estimated Beginning Balance	\$ 1,917,524	\$ 14,726,625	\$ 3,687,810	\$ 244,588
Reserves Used	0	(45,000)	(2,483,368)	0
Established Reserves	0	0	0	0
Difference Total Resources	504,800	62,237	0	850
June 30, 2022 Estimating Ending Balance	\$ 2,422,324	\$ 14,743,862	\$ 1,204,442	\$ 245,438

FUND BALANCE SUMMARY

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2021-22 Budget - Balancing and Fund Balance Summary - By Individual Funds

<u>Water District</u>	<u>Fire District</u>	
720	210	
<u>Water/Sewer Reserves</u>	<u>Fire PERS</u>	<u>Totals</u>
\$ 300,000	\$ 0	\$ 131,534,779
0	0	0
200,000	1,043,000	10,478,290
0	0	(10,478,290)
0	0	5,951,412
\$ 500,000	\$ 1,043,000	\$ 137,486,191
\$ 0	\$ 0	\$ 796,307
0	0	3,261,461
0	0	7,205,462
0	0	3,682,258
0	0	2,073,652
0	0	3,647,425
0	0	5,386,861
262,556	0	18,905,452
0	0	5,260,277
\$ 262,556	\$ 0	\$ 35,273,667
\$ 0	\$ 0	\$ 54,150,411
0	0	3,330,000
0	0	2,690,000
\$ 0	\$ 0	\$ 60,170,411
0	0	19,260,786
0	1,042,420	1,042,420
0	0	85,000
\$ 262,556	\$ 1,042,420	\$ 130,777,772
0	0	2,293,776
\$ 237,444	\$ 580	\$ 4,414,643
\$ (234,636)	\$ 3,075,231	\$ 179,633,224
0	0	(5,951,412)
0	0	2,293,776
237,444	580	4,414,643
\$ 2,808	\$ 3,075,811	\$ 180,390,231

FUND BALANCE SUMMARY

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General Fund 100

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 34,560,608	\$ 37,543,746	\$ 34,489,506	\$ 42,363,790	\$ 39,242,430
<u>Transfers In</u>					
Fund 255 - AB 3229 Supplemental Law	\$ 140,000	\$ 246,000	\$ 252,000	\$ 252,000	\$ 200,000
Fund 303 - DIF-Police	0	398,400	0	0	0
Fund 700 - Indirect Cost Allocation Water	2,304,218	0	0	0	0
Fund 710 - Indirect Cost Allocation Sewer	378,337	0	0	0	0
Total Transfers In	\$ 2,822,555	\$ 644,400	\$ 252,000	\$ 252,000	\$ 200,000
Budgeted Reserves	0	0	1,423,478	0	267,000
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 37,383,163	\$ 38,188,146	\$ 36,164,984	\$ 42,615,790	\$ 39,709,430
Total Expenditures	\$ 30,310,065	\$ 31,982,466	\$ 32,863,707	\$ 33,868,311	\$ 36,197,838
<u>Transfers Out</u>					
Fund 170 - Community Development Comm.	\$ 0	\$ 430,299	\$ 0	\$ 0	\$ 0
Fund 210 - HFPD PERS	535,636	1,394,000	1,009,576	2,226,934	1,043,000
Fund 263 - Streets Maintenance	0	0	199,992	199,992	0
Fund 304 - DIF-Public Services	650,000	496,000	557,000	0	0
Fund 309 - DIF 2018-City Hall Facilities	0	0	0	557,000	870,000
Fund 402 - 2012 Water Rights Debt Service	1,428,376	1,441,400	1,430,748	3,000,000	1,438,675
Fund 403 - 2005 COP Refinance Debt Service	95,982	106,686	103,961	1,889,519	110,549
Fund 509 - City Facilities CIP	160,074	0	0	0	0
Total Transfers Out	2,870,068	3,868,385	3,301,277	7,873,445	3,462,224
Total Expenditures and Transfers Out	\$ 33,180,133	\$ 35,850,851	\$ 36,164,984	\$ 41,741,756	\$ 39,660,062
Difference Total Resources and Expenditures and Transfers Out	\$ 4,203,030	\$ 2,337,295	\$ 0	\$ 874,034	\$ 49,368
FUND BALANCE					
July 1st Beginning Balance	\$ 8,227,357	\$ 13,080,387	\$ 13,368,556	\$ 15,892,307	\$ 16,766,341
Budgeted Reserves	0	0	(1,423,478)	0	(267,000)
Adjustment For Budgetary Purposes	650,000	474,625	0	0	0
Difference Total Resources and Expenditures and Transfers Out	4,203,030	2,337,295	0	874,034	49,368
June 30th Ending Balance	\$ 13,080,387	\$ 15,892,307	\$ 11,945,078	\$ 16,766,341	\$ 16,548,709

The FY 2018-19 Actual Total Expenditures of \$30,310,065 is higher than the \$29,685,849 total General Fund expenditures as shown in the 'D' section by \$624,215 representing a pass-through a pass-through collection payment due to San Bernardino County Fire Department as part of the LAFCO restructuring process.

FUND BALANCE SUMMARY

[return to TOC](#)

Measure I - 2010 Renewal Fund 204

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 3,009,646	\$ 2,838,702	\$ 2,401,529	\$ 3,223,002	\$ 3,588,247
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 3,009,646	\$ 2,838,702	\$ 2,401,529	\$ 3,223,002	\$ 3,588,247
Total Expenditures	\$ 24,456	\$ 1,090,809	\$ 1,081,282	\$ 638,628	\$ 1,764,242
Transfers Out					
Fund 263 - Public Works Street Maintenance	1,266,000	1,370,000	1,050,000	1,050,000	1,750,000
Fund 504 - City Streets Projects	0	28,030	0	0	0
Total Transfers Out	1,266,000	1,398,030	1,050,000	1,050,000	1,750,000
Total Expenditures and Transfers Out	\$ 1,290,456	\$ 2,488,839	\$ 2,131,282	\$ 1,688,628	\$ 3,514,242
Difference Total Resources and Expenditures and Transfers Out	\$ 1,719,190	\$ 349,863	\$ 270,247	\$ 1,534,374	\$ 74,005
FUND BALANCE					
July 1st Beginning Balance	\$ 3,600,595	\$ 5,319,785	\$ 5,553,471	\$ 5,669,649	\$ 7,204,023
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	1,719,190	349,863	270,247	1,534,374	74,005
Adjustment for Budgetary Purposes	0	1	0	0	0
June 30th Ending Balance	\$ 5,319,785	\$ 5,669,649	\$ 5,823,718	\$ 7,204,023	\$ 7,278,028

FUND BALANCE SUMMARY

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Gas Tax Fund 205

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 1,512,641	\$ 1,433,762	\$ 1,450,684	\$ 1,486,516	\$ 1,551,911
<u>Transfers In</u>					
Fund 400 - 2004 Streets Debt Service Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 1,512,641	\$ 1,433,762	\$ 1,450,684	\$ 1,486,516	\$ 1,551,911
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 263 - Public Works Street Maintenance	\$ 1,776,000	\$ 1,300,000	\$ 1,320,000	\$ 1,320,000	\$ 1,109,565
Fund 400 - Measure I Debt Service	0	0	0	0	0
Total Transfers Out	\$ 1,776,000	\$ 1,300,000	\$ 1,320,000	\$ 1,320,000	\$ 1,109,565
Total Expenditures and Transfers Out	\$ 1,776,000	\$ 1,300,000	\$ 1,320,000	\$ 1,320,000	\$ 1,109,565
Difference Total Resources and Expenditures and Transfers Out	\$ (263,359)	\$ 133,762	\$ 130,684	\$ 166,516	\$ 442,346
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 378,449	\$ 115,090	\$ 5,163	\$ 248,852	\$ 415,368
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(263,359)	133,762	130,684	166,516	442,346
June 30th Ending Balance	\$ 115,090	\$ 248,852	\$ 135,847	\$ 415,368	\$ 857,714

FUND BALANCE SUMMARY

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Gas Tax Swap Fund 206

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 428,955	\$ 798,583	\$ 814,805	\$ 745,722	\$ 851,256
<u>Transfers In</u>					
Fund 400 - 2004 Streets Debt Service Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	14,274	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 428,955	\$ 798,583	\$ 814,805	\$ 759,996	\$ 851,256
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 263 - Public Works Street Maintenance	\$ 432,000	\$ 900,000	\$ 759,996	\$ 759,996	\$ 0
Total Transfers Out	\$ 432,000	\$ 900,000	\$ 759,996	\$ 759,996	\$ 0
Total Expenditures and Transfers Out	\$ 432,000	\$ 900,000	\$ 759,996	\$ 759,996	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (3,045)	\$ (101,417)	\$ 54,809	\$ 0	\$ 851,256
FUND BALANCE					
July 1st Beginning Balance	\$ 184,525	\$ 181,480	\$ 9,815	\$ 80,063	\$ 65,789
Budgeted Reserves	0	0	0	(14,274)	0
Difference Total Resources and Expenditures and Transfers Out	(3,045)	(101,417)	54,809	0	851,256
June 30th Ending Balance	\$ 181,480	\$ 80,063	\$ 64,624	\$ 65,789	\$ 917,045

FUND BALANCE SUMMARY

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Local Transportation Fund (LTF) Article 8 Fund 207

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 26,671	\$ 834,960	\$ 563,311	\$ 552,070	\$ 879,515
<u>Transfers In</u>					
Fund 400 - 2004 Streets Debt Service Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 26,671	\$ 834,960	\$ 563,311	\$ 552,070	\$ 879,515
Total Expenditures	\$ 293,574	\$ 2,347	\$ 0	\$ 0	\$ 457,000
<u>Transfers Out</u>					
Fund 263 - Public Works Street Maintenance	\$ 750,000	\$ 201,891	\$ 0	\$ 0	\$ 0
Total Transfers Out	\$ 750,000	\$ 201,891	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 1,043,574	\$ 204,238	\$ 0	\$ 0	\$ 457,000
Difference Total Resources and Expenditures and Transfers Out	\$ (1,016,903)	\$ 630,722	\$ 563,311	\$ 552,070	\$ 422,515
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 2,090,230	\$ 1,073,327	\$ 1,611,512	\$ 1,704,049	\$ 2,256,119
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(1,016,903)	630,722	563,311	552,070	422,515
June 30th Ending Balance	\$ 1,073,327	\$ 1,704,049	\$ 2,174,823	\$ 2,256,119	\$ 2,678,634

FUND BALANCE SUMMARY

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Gas Tax - Road Maintenance and Rehabilitation Account (RMRA) Fund 209

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 1,754,423	\$ 1,687,272	\$ 1,666,120	\$ 1,768,425	\$ 1,885,558
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	1,204,644	1,059,065	114,442
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 1,754,423	\$ 1,687,272	\$ 2,870,764	\$ 2,827,490	\$ 2,000,000
Total Expenditures	\$ 805,494	\$ 768,364	\$ 2,870,764	\$ 2,827,490	\$ 2,000,000
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 805,494	\$ 768,364	\$ 2,870,764	\$ 2,827,490	\$ 2,000,000
Difference Total Resources and Expenditures and Transfers Out	\$ 948,929	\$ 918,908	\$ 0	\$ 0	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 53,849	\$ 1,002,778	\$ 1,633,223	\$ 1,921,686	\$ 862,621
Budgeted Reserves	0	0	(1,204,644)	(1,059,065)	(114,442)
Difference Total Resources and Expenditures and Transfers Out	948,929	918,908	0	0	0
June 30th Ending Balance	\$ 1,002,778	\$ 1,921,686	\$ 428,579	\$ 862,621	\$ 748,179

This is to track the City's allocation of the new State of California SB1 (\$52 billion over 10 years) gas tax money. This is funded by a new per gallon gas and diesel fuel tax plus additional vehicle registration fees to be used to repair/construct roads.

FUND BALANCE SUMMARY

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Community Development Block Grant (CDBG) Administration Fund 251

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 471,468	\$ 1,128,016	\$ 1,698,927	\$ 1,111,157	\$ 2,303,429
<u>Transfers In</u>					
Fund 370 - Hesperia Housing Authority Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 471,468	\$ 1,128,016	\$ 1,698,927	\$ 1,111,157	\$ 2,303,429
Total Expenditures	\$ 452,100	\$ 1,095,017	\$ 1,698,020	\$ 1,068,173	\$ 2,303,429
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 452,100	\$ 1,095,017	\$ 1,698,020	\$ 1,068,173	\$ 2,303,429
Difference Total Resources and Expenditures and Transfers Out	\$ 19,368	\$ 32,999	\$ 907	\$ 42,984	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ (67,137)	\$ (47,769)	\$ (47,769)	\$ (14,770)	\$ 28,214
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	19,368	32,999	907	42,984	0
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ (47,769)	\$ (14,770)	\$ (46,862)	\$ 28,214	\$ 28,214

Any excess of Resources over Expenditures and Transfers out is a 'rounding' adjustment. This fund will not draw down more reimbursement revenue than what is spent during any fiscal year.

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Community Development Block Grant (CDBG) HOME Grants Fund 252

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 11,977	\$ 65,945	\$ 5,900	\$ 7,777	\$ 1,109
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 11,977	\$ 65,945	\$ 5,900	\$ 7,777	\$ 1,109
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 11,977	\$ 65,945	\$ 5,900	\$ 7,777	\$ 1,109
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 221,592	\$ 233,569	\$ 296,555	\$ 299,514	\$ 307,291
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	11,977	65,945	5,900	7,777	1,109
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 233,569	\$ 299,514	\$ 302,455	\$ 307,291	\$ 308,400

FUND BALANCE SUMMARY

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Community Development Block Grant (CDBG) Revolving Loan Fund 253

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 7,560	\$ 6,470	\$ 4,600	\$ 1,824	\$ 1,351
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 7,560	\$ 6,470	\$ 4,600	\$ 1,824	\$ 1,351
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 7,560	\$ 6,470	\$ 4,600	\$ 1,824	\$ 1,351
FUND BALANCE					
July 1st Beginning Balance	\$ 353,970	\$ 361,530	\$ 368,410	\$ 368,000	\$ 369,824
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	7,560	6,470	4,600	1,824	1,351
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 361,530	\$ 368,000	\$ 373,010	\$ 369,824	\$ 371,175

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Air Quality Management (AQMD) Fund 254

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 631	\$ 484,711	\$ 0	\$ 127	\$ 87
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 631	\$ 484,711	\$ 0	\$ 127	\$ 87
Total Expenditures	\$ 27,600	\$ 484,482	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 27,600	\$ 484,482	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (26,969)	\$ 229	\$ 0	\$ 127	\$ 87
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 50,508	\$ 23,539	\$ 23,678	\$ 23,768	\$ 23,895
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(26,969)	229	0	127	87
June 30th Ending Balance	\$ 23,539	\$ 23,768	\$ 23,678	\$ 23,895	\$ 23,982

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AB 3229 Supplemental Law Fund 255

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 216,908	\$ 229,707	\$ 182,000	\$ 230,113	\$ 200,549
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Budgeted Reserves	<u>0</u>	<u>0</u>	<u>70,000</u>	<u>21,887</u>	<u>0</u>
Total Resources (Revenue and Transfers In)	\$ 216,908	\$ 229,707	\$ 252,000	\$ 252,000	\$ 200,549
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 100 - General Fund	140,000	246,000	252,000	252,000	200,000
Total Transfers Out	<u>140,000</u>	<u>246,000</u>	<u>252,000</u>	<u>252,000</u>	<u>200,000</u>
Total Expenditures and Transfers Out	<u>\$ 140,000</u>	<u>\$ 246,000</u>	<u>\$ 252,000</u>	<u>\$ 252,000</u>	<u>\$ 200,000</u>
Difference Total Resources and Expenditures and Transfers Out	\$ 76,908	\$ (16,293)	\$ 0	\$ 0	\$ 549
FUND BALANCE					
July 1st Beginning Balance	\$ 74,151	\$ 151,059	\$ 135,036	\$ 134,766	\$ 112,879
Budgeted Reserves	0	0	(70,000)	(21,887)	0
Difference Total Resources and Expenditures and Transfers Out	76,908	(16,293)	0	0	549
June 30th Ending Balance	<u>\$ 151,059</u>	<u>\$ 134,766</u>	<u>\$ 65,036</u>	<u>\$ 112,879</u>	<u>\$ 113,428</u>

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Environmental Programs Grant Fund 256

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 81,595	\$ 47,738	\$ 2,000	\$ 69,011	\$ 43,414
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	52,967	0	18,476
Total Resources (Revenue and Transfers In)	\$ 81,595	\$ 47,738	\$ 54,967	\$ 69,011	\$ 61,890
Total Expenditures	\$ 42,691	\$ 21,593	\$ 54,967	\$ 44,528	\$ 61,890
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 42,691	\$ 21,593	\$ 54,967	\$ 44,528	\$ 61,890
Difference Total Resources and Expenditures and Transfers Out	\$ 38,904	\$ 26,145	\$ 0	\$ 24,483	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 111,132	\$ 150,036	\$ 159,777	\$ 176,181	\$ 200,664
Budgeted Reserves	0	0	(52,967)	0	(18,476)
Difference Total Resources and Expenditures and Transfers Out	38,904	26,145	0	24,483	0
June 30th Ending Balance	\$ 150,036	\$ 176,181	\$ 106,810	\$ 200,664	\$ 182,188

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Community Development Block Grant (CDBG) Neighborhood Stabilization Program (NSP) Fund 257

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 55,562	\$ 41,106	\$ 29,000	\$ 12,054	\$ 8,931
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 55,562	\$ 41,106	\$ 29,000	\$ 12,054	\$ 8,931
Total Expenditures	\$ 103,822	\$ 146,952	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 103,822	\$ 146,952	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (48,260)	\$ (105,846)	\$ 29,000	\$ 12,054	\$ 8,931
FUND BALANCE					
July 1st Beginning Balance	\$ 2,587,964	\$ 2,539,704	\$ 2,621,832	\$ 2,433,858	\$ 2,445,912
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(48,260)	(105,846)	29,000	12,054	8,931
June 30th Ending Balance	\$ 2,539,704	\$ 2,433,858	\$ 2,650,832	\$ 2,445,912	\$ 2,454,843
Less: Land Held For Resale	(253,301)	0	(253,301)	0	0
June 30th Ending Operating Fund Balance	\$ 2,286,403	\$ 2,433,858	\$ 2,397,531	\$ 2,445,912	\$ 2,454,843

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CDBG-CV Cares Act Fund 258

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 353,989	\$ 989,947
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 0	\$ 0	\$ 0	\$ 353,989	\$ 989,947
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 353,989	\$ 989,947
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 353,989	\$ 989,947
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	0	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

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Disaster Preparedness Grant Fund 260

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 27,985	\$ 772	\$ 550	\$ 217	\$ 160
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	\$ 27,985	\$ 772	\$ 550	\$ 217	\$ 160
Total Expenditures	\$ 7,629	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 7,629	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 20,356	\$ 772	\$ 550	\$ 217	\$ 160
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 22,793	\$ 43,149	\$ 43,969	\$ 43,921	\$ 44,138
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	20,356	772	550	217	160
June 30th Ending Balance	\$ 43,149	\$ 43,921	\$ 44,519	\$ 44,138	\$ 44,298

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Public Works Street Maintenance Fund 263

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 85,474	\$ 401,883	\$ 30,000	\$ 5,031	\$ 2,157
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 0	\$ 0	\$ 199,992	\$ 199,992	\$ 0
Fund 204 - Measure I - Renewal	1,266,000	1,370,000	1,050,000	1,050,000	1,750,000
Fund 205 - Gas Tax	1,776,000	1,300,000	1,320,000	1,320,000	1,109,565
Fund 206 - Gas Tax Swap	432,000	900,000	759,996	759,996	0
Fund 207 - LTF	750,000	201,891	0	0	0
Total Transfers In	\$ 4,224,000	\$ 3,771,891	\$ 3,329,988	\$ 3,329,988	\$ 2,859,565
Budgeted Reserves	0	0	677,911	160,532	527,011
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 4,309,474	\$ 4,173,774	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733
Total Expenditures	\$ 3,880,360	\$ 4,048,253	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 3,880,360	\$ 4,048,253	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733
Difference Total Resources and Expenditures and Transfers Out	\$ 429,114	\$ 125,521	\$ 0	\$ 0	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 182,908	\$ 612,022	\$ 741,014	\$ 737,543	\$ 577,011
Budgeted Reserves	0	0	(677,911)	(160,532)	(527,011)
Difference Total Resources and Expenditures and Transfers Out	429,114	125,521	0	0	0
June 30th Ending Balance	\$ 612,022	\$ 737,543	\$ 63,103	\$ 577,011	\$ 50,000

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Development Impact Fees - Summary (300, 301, 302, 303, 304)

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 2,898,972	\$ 1,003,025	\$ 1,627,940	\$ 104,639	\$ 139,228
<u>Transfers In</u>					
Fund 100 - General Fund	656,818	496,000	557,000	0	0
Total Transfers In	656,818	496,000	557,000	0	0
Budgeted Reserves	0	0	5,358,237	2,767,183	845,827
Total Resources (Revenue Reserves and Transfers In)	\$ 3,555,790	\$ 1,499,025	\$ 7,543,177	\$ 2,871,822	\$ 985,055
Total Expenditures	\$ 2,491,186	\$ 2,673,416	\$ 6,722,062	\$ 2,860,357	\$ 956,365
<u>Transfers Out</u>					
Fund 100 - General Fund	\$ 0	\$ 398,400	\$ 0	\$ 0	\$ 0
Fund 401 - City Debt Service	0	0	0	0	0
Fund 403 - 2005 COP Refinance	\$ 656,818	\$ 730,064	\$ 711,419	\$ 0	\$ 0
Fund 504 - City Streets Projects	0	0	0	0	0
Total Transfers Out	\$ 656,818	\$ 1,128,464	\$ 711,419	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 3,148,004	\$ 3,801,880	\$ 7,433,481	\$ 2,860,357	\$ 956,365
Difference Total Resources and Expenditures and Transfers Out	\$ 407,786	\$ (2,302,855)	\$ 109,696	\$ 11,465	\$ 28,690
FUND BALANCE					
July 1st Beginning Balance	\$ 14,916,336	\$ 14,667,304	\$ 12,007,151	\$ 11,868,448	\$ 9,112,730
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	(5,358,237)	(2,767,183)	(845,827)
Adjustment for Budgetary Purposes	(656,818)	(496,000)	(557,000)	0	0
Difference Total Resources and Expenditures and Transfers Out	407,786	(2,302,855)	109,696	11,465	28,690
June 30th Ending Balance	\$ 14,667,304	\$ 11,868,449	\$ 6,201,610	\$ 9,112,730	\$ 8,295,593
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
General Fund Loan	2,650,324	3,146,324	3,000,324	3,146,324	3,146,324
June 30th Ending Operating Fund Balance	\$ 9,815,991	\$ 7,513,136	\$ 1,700,297	\$ 4,757,417	\$ 3,940,280

Note: Rates for Development Impact Fees were approved in total as a group (Streets, Storm Drainage, Fire, Police, and Public Services). Therefore, any temporary deficit in one Development Impact Fee fund will be offset by the overall surplus of the Development Impact Fee funds taken as a whole.

The DIF funds in this summary (300, 301, 302, 303, 304) will decrease as projects that were approved prior to the 2018 revision are completed.

Note: As of June 30, 2020, the outstanding principle balance of the SBCTA loan is \$15,009,922 and a projected balance of \$13,133,682 at June 30, 2021. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The SBCTA Loan reserve of \$4,498,286 is comprised of the estimated debt service of \$2,270,251 for March 15, 2023 and \$2,228,035 for March 2024.

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Development Impact Fees - Streets Fund 300

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 2,171,461	\$ 805,358	\$ 1,115,199	\$ 52,725	\$ 89,109
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	4,742,103	2,651,504	475,941
Total Resources (Revenue, Transfers In, and Reserves)	\$ 2,171,461	\$ 805,358	\$ 5,857,302	\$ 2,704,229	\$ 565,050
Total Expenditures	\$ 2,354,642	\$ 2,383,603	\$ 5,857,302	\$ 2,704,229	\$ 565,050
<u>Transfers Out</u>					
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 2,354,642	\$ 2,383,603	\$ 5,857,302	\$ 2,704,229	\$ 565,050
Difference Total Resources and Expenditures and Transfers Out	\$ (183,181)	\$ (1,578,245)	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 12,472,018	\$ 12,288,837	\$ 10,487,477	\$ 10,710,592	\$ 8,059,088
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	(4,742,103)	(2,651,504)	(475,941)
Difference Total Resources and Expenditures and Transfers Out	(183,181)	(1,578,245)	0	0	0
June 30th Ending Balance	\$ 12,288,837	\$ 10,710,592	\$ 5,745,374	\$ 8,059,088	\$ 7,583,147
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
June 30th Ending Operating Fund Balance	\$ 4,787,200	\$ 3,208,955	\$ (1,756,263)	\$ 557,451	\$ 81,510
DIF-Streets Combined Reserves:					
DIF-Streets Fund 300	\$ 12,288,837	\$ 10,710,592	\$ 5,745,374	\$ 8,059,088	\$ 7,583,147
DIF 2018-Streets Fund 306	790,110	4,092,580	7,224,536	5,983,455	4,416,828
DIF-Streets Combined Reserves	\$ 13,078,947	\$ 14,803,172	\$ 12,969,910	\$ 14,042,543	\$ 11,999,975
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
Reserved For SBCTA Loan	0	0	(4,624,933)	(4,498,286)	(4,498,286)
June 30th Ending Operating Fund Balance	\$ 5,577,310	\$ 7,301,535	\$ 843,340	\$ 2,042,620	\$ 52

Note: As of June 30, 2020, the outstanding principle balance of the SBCTA loan is \$15,009,922 and a projected balance of \$13,133,682 at June 30, 2021. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The SBCTA Loan reserve of \$4,498,286 is comprised of the estimated debt service of \$2,270,251 for March 15, 2023 and \$2,228,035 for March 2024.

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Development Impact Fees - Storm Drainage Fund 301

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 338,655	\$ 103,825	\$ 176,626	\$ 39,950	\$ 21,429
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	616,134	110,050	369,886
Total Resources (Revenue and Transfers In)	\$ 338,655	\$ 103,825	\$ 792,760	\$ 150,000	\$ 391,315
Total Expenditures	\$ 80,567	\$ 230,524	\$ 792,760	\$ 150,000	\$ 391,315
<u>Transfers Out</u>					
Fund 504 - City Streets Project Fund	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 80,567	\$ 230,524	\$ 792,760	\$ 150,000	\$ 391,315
Difference Total Resources and Expenditures and Transfers Out	\$ 258,088	\$ (126,699)	\$ 0	\$ 0	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 2,927,323	\$ 3,185,411	\$ 3,028,370	\$ 3,058,712	\$ 2,948,662
Residual Equity Transfer					
Budgeted Reserves	0	0	(616,134)	(110,050)	(369,886)
Difference Total Resources and Expenditures and Transfers Out	258,088	(126,699)	0	0	0
June 30th Ending Balance	\$ 3,185,411	\$ 3,058,712	\$ 2,412,236	\$ 2,948,662	\$ 2,578,776
DIF-Drainage Combined Reserves:					
DIF-Storm Drainage Fund 301	\$ 3,185,411	\$ 3,058,712	\$ 2,412,236	\$ 2,948,662	\$ 2,578,776
DIF 2018-Drainage Fund 307	76,152	337,065	556,731	492,662	1,398,318
DIF-Drainage Combined Reserves	\$ 3,261,563	\$ 3,395,777	\$ 2,968,967	\$ 3,441,324	\$ 3,977,094

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Development Impact Fees - Fire Fund 302

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 196,556	\$ 56,909	\$ 170,694	\$ 7,875	\$ 16,528
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 196,556	\$ 56,909	\$ 170,694	\$ 7,875	\$ 16,528
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 196,556	\$ 56,909	\$ 170,694	\$ 7,875	\$ 16,528
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 1,152,851	\$ 1,349,407	\$ 1,406,299	\$ 1,406,316	\$ 1,414,191
Residual Equity Transfer					
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	196,556	56,909	170,694	7,875	16,528
June 30th Ending Balance	\$ 1,349,407	\$ 1,406,316	\$ 1,576,993	\$ 1,414,191	\$ 1,430,719
DIF-Fire Suppression Combined Reserves:					
DIF-Fire Fund 302	\$ 1,349,407	\$ 1,406,316	\$ 1,576,993	\$ 1,414,191	\$ 1,430,719
DIF 2018-Fire Suppression Fund 308	51,488	263,388	437,400	382,865	1,528,939
DIF-Fire Suppression Combined Reserves	\$ 1,400,895	\$ 1,669,704	\$ 2,014,393	\$ 1,797,056	\$ 2,959,658

Note: The Development Impact Fees - Fire revenue is controlled by the City of Hesperia and is to be used for the expansion of current facilities and fleet. The San Bernardino County Fire Department is completely responsible for fire operations within the City. Should County Fire have a need to construct a new or replacement station, or expand the fleet, County Fire will contact the City to draw on these funds.

FUND BALANCE SUMMARY

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Development Impact Fees - Police Fund 303

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 58,478	\$ 11,464	\$ 45,910	\$ 499	\$ 3,368
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	5,629	0
Total Resources (Revenue and Transfers In)	\$ 58,478	\$ 11,464	\$ 45,910	\$ 6,128	\$ 3,368
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 6,128	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	398,400	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 398,400	\$ 0	\$ 6,128	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 58,478	\$ (386,936)	\$ 45,910	\$ 0	\$ 3,368
FUND BALANCE					
July 1st Beginning Balance	\$ 349,539	\$ 408,017	\$ 419,048	\$ 21,080	\$ 15,451
Residual Equity Transfer					
Budgeted Reserves	0	0	0	(5,629)	0
Difference Total Resources and Expenditures and Transfers Out	58,478	(386,936)	45,910	0	3,368
June 30th Ending Balance	\$ 408,017	\$ 21,080	\$ 464,958	\$ 15,451	\$ 18,819
DIF-Police Combined Reserves:					
DIF-Police Fund 303	\$ 408,017	\$ 21,080	\$ 464,958	\$ 15,451	\$ 18,819
DIF 2018-Police Facilities Fund 312	795	4,316	9,341	6,088	25,769
DIF-Police Combined Reserves	\$ 408,812	\$ 25,396	\$ 474,299	\$ 21,539	\$ 44,588

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Development Impact Fees - Public Services Fund 304

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 133,822	\$ 25,469	\$ 119,511	\$ 3,590	\$ 8,794
<u>Transfers In</u>					
Fund 100 - General Fund (Loan)	656,818	496,000	557,000	0	0
Total Transfers In	656,818	496,000	557,000	0	0
Budget Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 790,640	\$ 521,469	\$ 676,511	\$ 3,590	\$ 8,794
Total Expenditures	\$ 55,977	\$ 59,289	\$ 72,000	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 403 - 2005 COP Refinance	\$ 656,818	\$ 730,064	\$ 711,419	\$ 0	\$ 0
Total Transfers Out	\$ 656,818	\$ 730,064	\$ 711,419	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 712,795	\$ 789,353	\$ 783,419	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 77,845	\$ (267,884)	\$ (106,908)	\$ 3,590	\$ 8,794
FUND BALANCE					
July 1st Beginning Balance	\$ (1,985,395)	\$ (2,564,368)	\$ (3,334,043)	\$ (3,328,252)	\$ (3,324,662)
Residual Equity Transfer					
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	(656,818)	(496,000)	(557,000)	0	0
Difference Total Resources and Expenditures and Transfers Out	77,845	(267,884)	(106,908)	3,590	8,794
June 30th Ending Balance	\$ (2,564,368)	\$ (3,328,252)	\$ (3,997,951)	\$ (3,324,662)	\$ (3,315,868)
Less: General Fund Loan	2,650,324	3,146,324	3,000,324	3,146,324	3,146,324
June 30th Ending Operating Fund Balance	\$ 85,956	\$ (181,928)	\$ (997,627)	\$ (178,338)	\$ (169,544)
DIF-City Hall Combined Reserves:					
DIF-Public Services Fund 304	\$ (2,564,368)	\$ (3,328,252)	\$ (3,997,951)	\$ (3,324,662)	\$ (3,315,868)
DIF 2018-City Hall Facilities Fund 309	42,135	225,952	288,671	148,223	1,218,475
DIF-City Hall Combined Reserves	\$ (2,522,233)	\$ (3,102,300)	\$ (3,709,280)	\$ (3,176,439)	\$ (2,097,393)

Note: Due to the 2018 adoption of DIF fees, funding of the 2005 Civic Plaza Refinance will transition from DIF Public Services Fund 304 to DIF 2018-City Hall Facilities Fund 309 during FY 2020-21. Closeout of Fund 304 will occur when all remaining development projects that are subject to the pre-2018 fee schedule have remitted the related DIF fees.

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Development Impact Fees 2018 - Summary (306, 307, 308, 309, 310, 311, 312, 313)

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 980,472	\$ 4,028,415	\$ 4,389,191	\$ 3,060,639	\$ 14,104,551
<u>Transfers In</u>					
Transfers In	0	0	0	557,000	870,000
Total Transfers In	0	0	0	557,000	870,000
Budgeted Reserves	0	0	0	77,729	1,650,288
Total Resources (Revenue, Transfers In, and Reserves)	\$ 980,472	\$ 4,028,415	\$ 4,389,191	\$ 3,695,368	\$ 16,624,839
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 24,000	\$ 12,613,698
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	711,419	756,501
Total Transfers Out	0	0	0	711,419	756,501
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 735,419	\$ 13,370,199
Difference Total Resources and Expenditures and Transfers Out	\$ 980,472	\$ 4,028,415	\$ 4,389,191	\$ 2,959,949	\$ 3,254,640
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 980,472	\$ 4,362,900	\$ 5,008,887	\$ 7,891,107
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	(77,729)	(1,650,288)
Difference Total Resources and Expenditures and Transfers Out	980,472	4,028,415	4,389,191	2,959,949	3,254,640
June 30th Ending Balance	\$ 980,472	\$ 5,008,887	\$ 8,752,091	\$ 7,891,107	\$ 9,495,459
DIF-Streets Combined Reserves:					
DIF-Streets Fund 300	\$ 12,288,837	\$ 10,710,592	\$ 5,745,374	\$ 8,059,088	\$ 7,583,147
DIF 2018-Streets Fund 306	980,472	5,008,887	8,752,091	7,891,107	9,495,459
DIF-Streets Combined Reserves	\$ 13,269,309	\$ 15,719,479	\$ 14,497,465	\$ 15,950,195	\$ 17,078,606
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
Reserved For SBCTA Loan	0	0	(4,624,933)	(4,498,286)	(4,498,286)
June 30th Ending Operating Fund Balance	\$ 5,767,672	\$ 8,217,842	\$ 2,370,895	\$ 3,950,272	\$ 5,078,683

Note: As of June 30, 2020, the outstanding principle balance of the SBCTA loan is \$15,009,922 and a projected balance of \$13,133,682 at June 30, 2021. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The SBCTA Loan reserve of \$4,498,286 is comprised of the estimated debt service of \$2,270,251 for March 15, 2023 and \$2,228,035 for March 2024.

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Development Impact Fees 2018 - Streets Fund 306

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 790,110	\$ 3,302,470	\$ 3,616,646	\$ 1,890,875	\$ 10,562,071
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	1,566,627
Total Resources (Revenue, Transfers In, and Reserves)	\$ 790,110	\$ 3,302,470	\$ 3,616,646	\$ 1,890,875	\$ 12,128,698
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,128,698
<u>Transfers Out</u>					
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,128,698
Difference Total Resources and Expenditures and Transfers Out	\$ 790,110	\$ 3,302,470	\$ 3,616,646	\$ 1,890,875	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 0	\$ 790,110	\$ 3,607,890	\$ 4,092,580	\$ 5,983,455
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	(1,566,627)
Difference Total Resources and Expenditures and Transfers Out	790,110	3,302,470	3,616,646	1,890,875	0
June 30th Ending Balance	\$ 790,110	\$ 4,092,580	\$ 7,224,536	\$ 5,983,455	\$ 4,416,828
DIF-Streets Combined Reserves:					
DIF-Streets Fund 300	\$ 12,288,837	\$ 10,710,592	\$ 5,745,374	\$ 8,059,088	\$ 7,583,147
DIF 2018-Streets Fund 306	790,110	4,092,580	7,224,536	5,983,455	4,416,828
DIF-Streets Combined Reserves	\$ 13,078,947	\$ 14,803,172	\$ 12,969,910	\$ 14,042,543	\$ 11,999,975
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
Reserved For SBCTA Loan	0	0	(4,624,933)	(4,498,286)	(4,498,286)
June 30th Ending Operating Fund Balance	\$ 5,577,310	\$ 7,301,535	\$ 843,340	\$ 2,042,620	\$ 52

Note: As of June 30, 2020, the outstanding principle balance of the SBCTA loan is \$15,009,922 and a projected balance of \$13,133,682 at June 30, 2021. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The FY 2021-22 Revenue Budget includes a \$6.0 million payment related to the Tapestry Project that is expected to be received in July 2021. An additional payment of \$6.0 million, for a total of \$12.0 million, is expected to be received in July 2022.

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Development Impact Fees 2018 - Drainage Fund 307

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 76,152	\$ 260,913	\$ 263,261	\$ 155,597	\$ 905,656
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 76,152	\$ 260,913	\$ 263,261	\$ 155,597	\$ 905,656
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 76,152	\$ 260,913	\$ 263,261	\$ 155,597	\$ 905,656
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 76,152	\$ 293,470	\$ 337,065	\$ 492,662
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	76,152	260,913	263,261	155,597	905,656
June 30th Ending Balance	\$ 76,152	\$ 337,065	\$ 556,731	\$ 492,662	\$ 1,398,318
DIF-Drainage Combined Reserves:					
DIF-Storm Drainage Fund 301	\$ 3,185,411	\$ 3,058,712	\$ 2,412,236	\$ 2,948,662	\$ 2,578,776
DIF 2018-Drainage Fund 307	76,152	337,065	556,731	492,662	1,398,318
DIF-Drainage Combined Reserves	\$ 3,261,563	\$ 3,395,777	\$ 2,968,967	\$ 3,441,324	\$ 3,977,094

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Development Impact Fees 2018 - Fire Suppression Fund 308

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 51,488	\$ 211,900	\$ 227,680	\$ 119,477	\$ 1,146,074
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 51,488	\$ 211,900	\$ 227,680	\$ 119,477	\$ 1,146,074
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 51,488	\$ 211,900	\$ 227,680	\$ 119,477	\$ 1,146,074
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 51,488	\$ 209,720	\$ 263,388	\$ 382,865
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	51,488	211,900	227,680	119,477	1,146,074
June 30th Ending Balance	\$ 51,488	\$ 263,388	\$ 437,400	\$ 382,865	\$ 1,528,939
DIF-Fire Suppression Combined Reserves:					
DIF-Fire Fund 302	\$ 1,349,407	\$ 1,406,316	\$ 1,576,993	\$ 1,414,191	\$ 1,430,719
DIF 2018-Fire Suppression Fund 308	51,488	263,388	437,400	382,865	1,528,939
DIF-Fire Suppression Combined Reserves	\$ 1,400,895	\$ 1,669,704	\$ 2,014,393	\$ 1,797,056	\$ 2,959,658

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Development Impact Fees 2018 - City Hall Facilities Fund 309

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 42,135	\$ 183,817	\$ 108,547	\$ 100,690	\$ 1,041,753
<u>Transfers In</u>					
Transfers In	0	0	0	557,000	870,000
Total Transfers In	0	0	0	557,000	870,000
Budgeted Reserves	0	0	0	77,729	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 42,135	\$ 183,817	\$ 108,547	\$ 735,419	\$ 1,911,753
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 24,000	\$ 85,000
<u>Transfers Out</u>					
Fund 403 - 2005 COP Refinance	\$ 0	\$ 0	\$ 0	\$ 711,419	\$ 756,501
Total Transfers Out	0	0	0	711,419	756,501
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 735,419	\$ 841,501
Difference Total Resources and Expenditures and Transfers Out	\$ 42,135	\$ 183,817	\$ 108,547	\$ 0	\$ 1,070,252
FUND BALANCE					
July 1st Beginning Balance	\$ 0	\$ 42,135	\$ 180,124	\$ 225,952	\$ 148,223
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	(77,729)	0
Difference Total Resources and Expenditures and Transfers Out	42,135	183,817	108,547	0	1,070,252
June 30th Ending Balance	\$ 42,135	\$ 225,952	\$ 288,671	\$ 148,223	\$ 1,218,475
DIF-City Hall Combined Reserves:					
DIF-Public Services Fund 304	\$ (2,564,368)	\$ (3,328,252)	\$ (3,997,951)	\$ (3,324,662)	\$ (3,315,868)
DIF 2018-City Hall Facilities Fund 309	42,135	225,952	288,671	148,223	1,218,475
DIF-City Hall Combined Reserves	\$ (2,522,233)	\$ (3,102,300)	\$ (3,709,280)	\$ (3,176,439)	\$ (2,097,393)

Due to the historical uncertainty in the timing of the receipt of DIF fees for projects in the development process, an additional \$870,000 has been budgeted for the FY 2021-22 GF transfer (loan) to DIF Fund 309, for a projected total loan of \$4,573,324 as of 6/30/22. For more information, please see Section H - Debt Service of the budget document.

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Development Impact Fees 2018 - Animal Control Fund 310

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 17,726	\$ 56,937	\$ 74,537	\$ 38,937	\$ 62,057
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 17,726	\$ 56,937	\$ 74,537	\$ 38,937	\$ 62,057
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 17,726	\$ 56,937	\$ 74,537	\$ 38,937	\$ 62,057
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 17,726	\$ 59,628	\$ 74,663	\$ 113,600
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	17,726	56,937	74,537	38,937	62,057
June 30th Ending Balance	\$ 17,726	\$ 74,663	\$ 134,165	\$ 113,600	\$ 175,657

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Development Impact Fees 2018 - Records Storage Fund 311

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 2,066	\$ 8,857	\$ 92,510	\$ 4,872	\$ 50,920
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 2,066	\$ 8,857	\$ 92,510	\$ 4,872	\$ 50,920
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 2,066	\$ 8,857	\$ 92,510	\$ 4,872	\$ 50,920
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 2,066	\$ 8,737	\$ 10,923	\$ 15,795
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	2,066	8,857	92,510	4,872	50,920
June 30th Ending Balance	\$ 2,066	\$ 10,923	\$ 101,247	\$ 15,795	\$ 66,715

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Development Impact Fees 2018 - Police Facilities Fund 312

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 795	\$ 3,521	\$ 6,010	\$ 1,772	\$ 19,681
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 795	\$ 3,521	\$ 6,010	\$ 1,772	\$ 19,681
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 795	\$ 3,521	\$ 6,010	\$ 1,772	\$ 19,681
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 795	\$ 3,331	\$ 4,316	\$ 6,088
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	795	3,521	6,010	1,772	19,681
June 30th Ending Balance	\$ 795	\$ 4,316	\$ 9,341	\$ 6,088	\$ 25,769
DIF-Police Combined Reserves:					
DIF-Police Fund 303	\$ 408,017	\$ 21,080	\$ 464,958	\$ 15,451	\$ 18,819
DIF 2018-Police Facilities Fund 312	795	4,316	9,341	6,088	25,769
DIF-Police Combined Reserves	\$ 408,812	\$ 25,396	\$ 474,299	\$ 21,539	\$ 44,588

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Development Impact Fees A-04 Drainage Fund 313

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 748,419	\$ 316,339
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	83,661
Total Resources (Revenue, Transfers In, and Reserves)	\$ 0	\$ 0	\$ 0	\$ 748,419	\$ 400,000
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	0	0
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 748,419	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 748,419
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	(83,661)
Difference Total Resources and Expenditures and Transfers Out	0	0	0	748,419	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 748,419	\$ 664,758

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Water Rights Acquisition Debt Service Fund 402

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 31,799	\$ 19,135	\$ 17,770	\$ 504	\$ 500
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 1,428,376	\$ 1,441,400	\$ 1,430,748	\$ 3,000,000	\$ 1,438,675
Total Transfers In	\$ 1,428,376	\$ 1,441,400	\$ 1,430,748	\$ 3,000,000	\$ 1,438,675
Budget Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 1,460,175	\$ 1,460,535	\$ 1,448,518	\$ 3,000,504	\$ 1,439,175
Total Expenditures	\$ 1,441,900	\$ 1,441,400	\$ 1,441,175	\$ 1,439,865	\$ 1,438,675
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 1,441,900	\$ 1,441,400	\$ 1,441,175	\$ 1,439,865	\$ 1,438,675
Difference Total Resources and Expenditures and Transfers Out	\$ 18,275	\$ 19,135	\$ 7,343	\$ 1,560,639	\$ 500
FUND BALANCE					
July 1st Beginning Balance	\$ 1,475,447	\$ 1,493,722	\$ 1,517,422	\$ 1,512,857	\$ 3,073,496
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	18,275	19,135	7,343	1,560,639	500
Adjustment For Budgetary Purposes					
June 30th Ending Balance	\$ 1,493,722	\$ 1,512,857	\$ 1,524,765	\$ 3,073,496	\$ 3,073,996
Less: Bond Reserves	(1,478,506)	(1,455,118)	(1,478,506)	(1,455,118)	(1,455,118)
June 30th Ending Operating Fund Balance	\$ 15,216	\$ 57,739	\$ 46,259	\$ 1,618,378	\$ 1,618,878

Note: To build additional reserves for the debt obligation, an additional transfer of \$1,612,591 is scheduled for the FY 2020-21 Revised, for a FY 2020-21 Revised General Fund transfer of \$3,000,000.

FUND BALANCE SUMMARY

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2013 Civic Plaza Refinancing Fund 403

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 25,486	\$ 15,362	\$ 14,870	\$ 405	\$ 400
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 95,982	\$ 106,686	\$ 103,961	\$ 1,889,519	\$ 110,549
Fund 304 - DIF Public Services	656,818	730,064	711,419	0	0
Fund 309 - DIF 2018-City Hall Facilities	0	0	0	711,419	756,501
Total Transfers In	\$ 752,800	\$ 836,750	\$ 815,380	\$ 2,600,938	\$ 867,050
Budget Reserves	0	0	22,000	0	0
Total Resources (Revenue and Transfers In)	\$ 778,286	\$ 852,112	\$ 852,250	\$ 2,601,343	\$ 867,450
Total Expenditures	\$ 820,275	\$ 834,975	\$ 852,250	\$ 850,940	\$ 867,050
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 820,275	\$ 834,975	\$ 852,250	\$ 850,940	\$ 867,050
Difference Total Resources and Expenditures and Transfers Out	\$ (41,989)	\$ 17,137	\$ 0	\$ 1,750,403	\$ 400
FUND BALANCE					
July 1st Beginning Balance	\$ 1,227,008	\$ 1,185,019	\$ 1,206,394	\$ 1,202,156	\$ 2,952,559
Budgeted Reserves	0	0	(22,000)	0	0
Residual Equity Transfer	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(41,989)	17,137	0	1,750,403	400
Adjustment For Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 1,185,019	\$ 1,202,156	\$ 1,184,394	\$ 2,952,559	\$ 2,952,959
Less: Bond Reserves	(1,170,763)	(1,152,154)	(1,170,763)	(1,152,154)	(1,152,154)
June 30th Ending Operating Fund Balance	\$ 14,256	\$ 50,002	\$ 13,631	\$ 1,800,405	\$ 1,800,805

In November 2013, the 2005 variable rate Civic Plaza Certificates of Participation were refinanced into fixed rate 2013 Civic Plaza Refunding Lease Revenue Bonds.

For the FY 2020-21 Revised, the General Fund (100) prefunded the remaining share (12.75%) of the General Fund obligation toward this debt obligation for FY 2022-23 through FY 2035-36 maturity.

FUND BALANCE SUMMARY

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City Streets Projects Fund 504

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 683	\$ 124,097	\$ 7,141,446	\$ 531,315	\$ 34,090,574
<u>Transfers In</u>					
Fund 204 - Measure I Renewal	0	28,030	0	0	0
Total Transfers In	0	28,030	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 683	\$ 152,127	\$ 7,141,446	\$ 531,315	\$ 34,090,574
Total Expenditures	\$ 16,323	\$ 473,403	\$ 9,475,358	\$ 628,498	\$ 36,444,106
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 16,323	\$ 473,403	\$ 9,475,358	\$ 628,498	\$ 36,444,106
Difference Total Resources and Expenditures and Transfers Out	\$ (15,640)	\$ (321,276)	\$ (2,333,912)	\$ (97,183)	\$ (2,353,532)
FUND BALANCE					
July 1st Beginning Balance	\$ (13,379)	\$ (29,019)	\$ (495,183)	\$ (350,295)	\$ (447,478)
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(15,640)	(321,276)	(2,333,912)	(97,183)	(2,353,532)
June 30th Ending Balance	\$ (29,019)	\$ (350,295)	\$ (2,829,095)	\$ (447,478)	\$ (2,801,010)

Note: This fund is showing a planned negative June 30th Ending Balance. This reflects the timing difference getting reimbursements from other governments on various projects being tracked within the fund.

Below are the capital projects in the FY 2021-22 Budget, including grant receivable balances:

	2020-21 Revised Expenditures	Projected Receivable June 30, 2021	2021-22 Budget Expenditures	2021-22 Budget Revenue	Projected Receivable June 30, 2022
CO 6523 - Park and Ride Facility	\$ 0	\$ 0	\$ 782,000	\$ 782,000	\$ 0
CO 7094 - Ranchero Imps-7th to Mariposa	298,782	(298,782)	25,130,103	22,993,348	(2,435,537)
CO 7131 - TS Ranchero/Maple	0	0	61,650	61,650	0
CO 7139 - Ranchero Aqueduct Crossing	183,510	(183,510)	8,747,053	8,742,476	(188,087)
CO 7141 - Walnut Street H-01 Retention	0	0	750,000	750,000	0
CO 7146 - TS Ranchero/Cottonwood	0	0	61,650	61,650	0
CO 7151 - I Avenue Corridor Study	146,206	0	0	0	0
CO 7154 - TS Ranchero/Seventh	0	0	61,650	61,650	0
CO 7157 - E Ave. Improvements	0	0	0	0	0
CO 7159 - TS Main/Sultana	0	0	850,000	637,500	(212,500)
	\$ 628,498	\$ (482,292)	\$ 36,444,106	\$ 34,090,274	\$ (2,836,124)

FUND BALANCE SUMMARY

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City Facilities CIP Fund 509

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 21,280	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers In</u>					
Fund 100 - General Fund	160,074	0	0	0	0
Total Transfers In	160,074	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 181,354	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 802,248	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 802,248	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (620,894)	\$ 0	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 620,894	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(620,894)	0	0	0	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Note: The estimated negative ending fund balance for the 2018-19 Revised of \$181,803 will be cleared with a transfer from the General Fund after all project related invoices have been paid and after a final project accounting has been completed.

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Community Development Commission Fund 170

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 36,693	\$ 314,757	\$ 0	\$ 0	\$ 0
<u>Transfers In</u>					
Fund 100 - General Fund	0	430,299	0	0	0
Total Transfers In	0	430,299	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 36,693	\$ 745,056	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 434,775	\$ 457,622	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 434,775	\$ 457,622	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (398,082)	\$ 287,434	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 11,612,099	\$ 11,214,017	\$ 11,268,572	\$ 11,501,451	\$ 11,501,451
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	0	0	0	0	0
Prior Period Adjustment	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(398,082)	287,434	0	0	0
June 30th Ending Balance	\$ 11,214,017	\$ 11,501,451	\$ 11,268,572	\$ 11,501,451	\$ 11,501,451
Less: Land Held For Resale	(12,102,122)	(12,102,122)	(12,102,122)	(12,102,122)	(12,102,122)
June 30th Ending Operating Fund Balance	\$ (888,105)	\$ (600,671)	\$ (833,550)	\$ (600,671)	\$ (600,671)

The City's General Fund has made the following transfers to the Community Development Commission (CDC) as follows:

FY 2012-13	\$ 250,000	to fund Commission's excess expenditures over revenue
FY 2015-16	250,000	for the development of a study
FY 2016-17	410,493	to fund the Commission's excess expenditures over revenue and
	43,095	for a study
FY 2017-18	398,682	to fund Commission's excess expenditures over revenue and
	30,000	for a retail matching and demographics update
FY 2019-20	430,299	to fund Commission's excess expenditures over revenue
	\$ 1,812,569	

As the CDC has a projected negative operating fund balance of (\$600,671) at the end of FY 2019-20, during FY 2021-22 existing CDC land assets will be evaluated for potential sale to eliminate the deficit balance.

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Hesperia Housing Authority Fund 370

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 421,921	\$ 214,205	\$ 166,752	\$ 142,898	\$ 142,298
<u>Transfers In</u>					
Fund 700 - Water Operations	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Budgeted Reserves for Loan	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 421,921	\$ 214,205	\$ 166,752	\$ 142,898	\$ 142,298
Total Expenditures	\$ 205,855	\$ 93,723	\$ 75,978	\$ 74,204	\$ 66,650
<u>Transfers Out</u>					
Fund 251 - CDBG Development Block Grant	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 205,855	\$ 93,723	\$ 75,978	\$ 74,204	\$ 66,650
Difference Total Resources and Expenditures and Transfers Out	\$ 216,066	\$ 120,482	\$ 90,774	\$ 68,694	\$ 75,648
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 12,108,098	\$ 12,029,561	\$ 12,147,125	\$ 12,150,043	\$ 12,218,737
Prior Period Adjustment	(294,603)	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	216,066	120,482	90,774	68,694	75,648
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 12,029,561	\$ 12,150,043	\$ 12,237,899	\$ 12,218,737	\$ 12,294,385
Less: Loans/Notes Receivables	0	0	0	0	0
Land Held For Resale	(8,576,981)	(8,576,981)	(8,576,981)	(8,576,981)	(8,576,981)
June 30th Ending Operating Fund Balance	\$ 3,452,580	\$ 3,573,062	\$ 3,660,918	\$ 3,641,756	\$ 3,717,404

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VVEDA Housing Authority Fund 371

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 38,019	\$ 33,224	\$ 24,140	\$ 10,906	\$ 10,000
<u>Transfers In</u>					
Fund 388 - VVEDA Housing	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 38,019	\$ 33,224	\$ 24,140	\$ 10,906	\$ 10,000
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 38,019	\$ 33,224	\$ 24,140	\$ 10,906	\$ 10,000
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 1,739,861	\$ 1,777,880	\$ 1,814,840	\$ 1,811,104	\$ 1,822,010
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	38,019	33,224	24,140	10,906	10,000
June 30th Ending Balance	\$ 1,777,880	\$ 1,811,104	\$ 1,838,980	\$ 1,822,010	\$ 1,832,010

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Combined Water District Funds (700, 701, 703, 704, 710, 711, 713, 720)

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 26,461,759	\$ 30,632,935	\$ 29,145,681	\$ 30,730,540	\$ 31,497,177
Bond/Loan Proceeds	1,965,309	0	1,660,866	0	0
<u>Transfers In</u>					
Fund 701 - Water Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000
Fund 703 - Water Rehab & Replace	1,404,803	0	0	0	500,000
Fund 704 - Water Contamination Mitigation	900,000	500,000	500,000	500,000	500,000
Fund 713 - Sewer Rehab & Replace	240,674	0	0	0	0
Fund 720 - Reclaimed Water	0	0	0	0	200,000
Total Transfers In	2,545,477	500,000	500,000	500,000	3,200,000
Budgeted Reserves	0	0	2,305,460	3,483,009	2,528,368
Total Resources (Revenue and Budgeted Reserves)	\$ 30,972,545	\$ 31,132,935	\$ 33,612,007	\$ 34,713,549	\$ 37,225,545
Total Expenditures	\$ 26,528,935	\$ 26,224,127	\$ 28,594,613	\$ 31,590,376	\$ 30,185,729
<u>Transfers Out</u>					
Fund 700 - Water Operations	\$ 2,304,803	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,200,000
Fund 710 - Sewer Operations	240,674	0	0	0	0
Total Transfers Out	2,545,477	500,000	500,000	500,000	3,200,000
Total Expenditures and Transfers Out	\$ 29,074,412	\$ 26,724,127	\$ 29,094,613	\$ 32,090,376	\$ 33,385,729
Difference Total Resources and Expenditures and Transfers Out	\$ 1,898,133	\$ 4,408,808	\$ 4,517,394	\$ 2,623,173	\$ 3,839,816
Out)					
Permanent Water Rights	0	0	1,146,888	1,146,888	2,293,776
1998A Retirement	0	0	1,410,000	0	0
Total Reserve Balances	0	0	2,556,888	1,146,888	2,293,776
Total Resources/Expenses & Reserve Balance	\$ 1,898,133	\$ 4,408,808	\$ 1,960,506	\$ 1,476,285	\$ 1,546,040
FUND BALANCE					
July 1st Beginning Balance	\$ 88,393,736	\$ 94,359,100	\$ 95,059,640	\$ 97,613,128	\$ 96,753,293
Budgeted Reserves	0	0	(2,305,460)	(3,483,009)	(2,528,368)
Established Reserves	0	385,528	2,556,888	1,146,888	2,293,776
Difference Total Resources and Expenditures and Transfers Out	1,898,133	4,408,808	1,960,506	1,476,285	1,546,040
Adjustment for Budgetary Purposes	4,067,231	(1,540,308)	0	0	0
June 30th Ending Balance	\$ 94,359,100	\$ 97,613,128	\$ 97,271,574	\$ 96,753,292	\$ 98,064,741
Less: Capital Assets net of Depreciation	(99,104,486)	(99,289,891)	(88,347,172)	(99,104,486)	(99,104,486)
Add: Long-term Debt and Other Noncurrent Liabilities	18,195,408	19,985,686	17,540,464	19,985,686	19,985,686
Net Operating Assets	13,450,022	18,308,923	26,464,866	17,634,492	18,945,941

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Water District - Water Operations Fund 700

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 19,105,273	\$ 20,889,316	\$ 21,846,008	\$ 23,699,744	\$ 24,327,581
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	1,891,182	0
Total Resources (Revenue and Budgeted Reserves)	\$ 19,105,273	\$ 20,889,316	\$ 21,846,008	\$ 25,590,926	\$ 24,327,581
Total Expenditures	\$ 21,880,350	\$ 18,051,193	\$ 18,785,499	\$ 23,744,038	\$ 18,642,896
<u>Transfers Out</u>					
Fund 701 - Capital Balancing	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000
Fund 703 - Water Rehab & Replace	1,404,803	0	0	0	500,000
Fund 704 - Water Contamination Mitigation	900,000	500,000	500,000	500,000	500,000
Fund 720 - Reclaimed Water	0	0	0	0	200,000
Total Transfers Out	2,304,803	500,000	500,000	500,000	3,200,000
Total Expenditures and Transfers Out	\$ 24,185,153	\$ 18,551,193	\$ 19,285,499	\$ 24,244,038	\$ 21,842,896
Difference Total Resources and Expenditures and Transfers Out	\$ (5,079,880)	\$ 2,338,123	\$ 2,560,509	\$ 1,346,888	\$ 2,484,685
Establishment of Reserve Balance (Transfers Out)					
Permanent Water Rights	0	0	1,146,888	1,146,888	2,293,776
1998A Retirement	0	0	1,410,000	0	0
Total Reserve Balances	0	0	2,556,888	1,146,888	2,293,776
Total Resources/Expenses & Reserve Balance	\$ (5,079,880)	\$ 2,338,123	\$ 3,621	\$ 200,000	\$ 190,909
FUND BALANCE					
July 1st Beginning Balance	\$ 76,721,693	\$ 75,744,198	\$ 74,857,417	\$ 88,996,991	\$ 88,452,697
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	(1,891,182)	0
Established Reserves	0	385,528	2,556,888	1,146,888	2,293,776
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(5,079,880)	2,338,123	3,621	200,000	190,909
Adjustment for Budgetary Purposes	4,102,385	10,529,142	0	0	0
June 30th Ending Balance	\$ 75,744,198	\$ 88,996,991	\$ 77,417,926	\$ 88,452,697	\$ 90,937,382
Less: Capital Assets net of Depreciation	(93,587,700)	(93,464,321)	(85,139,571)	(93,464,321)	(93,464,321)
Add: Long-term Debt and Other Noncurrent Liabilities	17,394,936	18,611,102	16,966,444	18,611,102	18,611,102
Net Operating Assets	(448,566)	14,143,772	9,244,799	13,599,478	16,084,163

Note: Because Water and Sewer are proprietary funds, the expenditures for actual shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

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Water District - Water Capital Fund 701

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 2,665,332	\$ 4,702,929	\$ 1,950,297	\$ 1,803,269	\$ 1,375,000
Bond/Loan Proceeds	1,965,309	0	1,660,866	0	0
<u>Transfers In</u>					
Transfers In	0	0	0	0	2,000,000
Total Transfers In	0	0	0	0	2,000,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 4,630,641	\$ 4,702,929	\$ 3,611,163	\$ 1,803,269	\$ 3,375,000
Total Expenditures	\$ 14,670	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 14,670	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000
Difference Total Resources and Expenditures and Transfers Out	\$ 4,615,971	\$ 1,731,221	\$ 1,376,163	\$ 785,269	\$ 45,000
FUND BALANCE					
July 1st Beginning Balance	\$ (7,908,560)	\$ (3,292,589)	\$ (2,471,033)	\$ (14,248,524)	\$ (13,463,255)
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	4,615,971	1,731,221	1,376,163	785,269	45,000
Adjustment for Budgetary Purposes	0	(12,687,156)	0	0	0
June 30th Ending Balance	\$ (3,292,589)	\$ (14,248,524)	\$ (1,094,870)	\$ (13,463,255)	\$ (13,418,255)

Note: The combined Water Operating and Water Capital fund balances are available in the event that either fund projects a negative June 30th ending fund balance.

Note: Below are the Water Capital projects in the FY 2021-22 Budget. More information about the project can be found in the CIP Section.

	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Revised	FY 2021-22 Budget	Total
8077 - I-15 Water Distribution (PYs \$647,522)	\$ 104,843	\$ 359,103	\$ 1,016,000	\$ 2,760,000	\$ 4,887,468
8087 - Reclaimed Water Distribution System (PYs \$4,553,228)	6,327,281	2,612,555	0	0	13,493,064
8089 - G Avenue Water Line Repair	0	0	0	60,000	60,000
8090 - Recoat 5.0 MG Water Tank Plant 22	0	0	0	0	0
8091 - Roof Replace Plant 14A & 25	0	0	0	120,000	120,000
8092 - FY 19-20 Water Svc Line Relocate	0	50	2,000	330,000	332,050
8093 - Roofing Replacement and Repairs - Plant 5	0	0	0	60,000	60,000
Total Projects	\$ 6,432,124	\$ 2,971,708	\$ 1,018,000	\$ 3,330,000	\$ 18,952,582

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Water District - Water Capital Rehab & Replace Fund 703

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 0	\$ 11,917	\$ 7,940	\$ 5,219	\$ 4,800
Bond/Loan Proceeds	0	0	0	0	0
<u>Transfers In</u>					
Fund 700 - Water Operations	1,404,803	0	0	0	500,000
Total Transfers In	1,404,803	0	0	0	500,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 1,404,803	\$ 11,917	\$ 7,940	\$ 5,219	\$ 504,800
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 1,404,803	\$ 11,917	\$ 7,940	\$ 5,219	\$ 504,800
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 1,404,803	\$ 1,416,994	\$ 1,416,720	\$ 1,421,939
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	1,404,803	11,917	7,940	5,219	504,800
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 1,404,803	\$ 1,416,720	\$ 1,424,934	\$ 1,421,939	\$ 1,926,739

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Water District - Water Contamination Mitigation Fund 704

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 0	\$ 11,117	\$ 7,900	\$ 6,407	\$ 4,800
Bond/Loan Proceeds	0	0	0	0	0
<u>Transfers In</u>					
Fund 700 - Water Operations	900,000	500,000	500,000	500,000	500,000
Total Transfers In	900,000	500,000	500,000	500,000	500,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 900,000	\$ 511,117	\$ 507,900	\$ 506,407	\$ 504,800
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 900,000	\$ 511,117	\$ 507,900	\$ 506,407	\$ 504,800
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 900,000	\$ 1,410,920	\$ 1,411,117	\$ 1,917,524
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	900,000	511,117	507,900	506,407	504,800
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 900,000	\$ 1,411,117	\$ 1,918,820	\$ 1,917,524	\$ 2,422,324

FUND BALANCE SUMMARY

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Water District - Sewer Operations Fund 710

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 4,276,012	\$ 4,620,762	\$ 4,782,636	\$ 5,015,451	\$ 5,277,514
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	45,000
Total Resources (Revenue and Budgeted Reserves)	\$ 4,276,012	\$ 4,620,762	\$ 4,782,636	\$ 5,015,451	\$ 5,322,514
Total Expenditures	\$ 4,632,580	\$ 4,582,822	\$ 4,719,114	\$ 4,802,314	\$ 5,260,277
<u>Transfers Out</u>					
Fund 713 - Sewer Rehabilitation & Replace.	240,674	0	0	0	0
Total Transfers Out	240,674	0	0	0	0
Total Expenditures and Transfers Out	\$ 4,873,254	\$ 4,582,822	\$ 4,719,114	\$ 4,802,314	\$ 5,260,277
Difference Total Resources and Expenditures and Transfers Out	\$ (597,242)	\$ 37,940	\$ 63,522	\$ 213,137	\$ 62,237
FUND BALANCE					
July 1st Beginning Balance	\$ 15,107,943	\$ 14,475,548	\$ 14,683,692	\$ 14,513,488	\$ 14,726,625
Budgeted Reserves	0	0	0	0	(45,000)
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(597,242)	37,940	63,522	213,137	62,237
Adjustment for Budgetary Purposes	(35,153)	0	0	0	0
June 30th Ending Balance	\$ 14,475,548	\$ 14,513,488	\$ 14,747,214	\$ 14,726,625	\$ 14,743,862
Less: Capital Assets net of Depreciation	(5,516,786)	(5,825,570)	(5,663,268)	(5,825,570)	(5,825,570)
Add: Long-term Debt and Other Noncurrent Liabilities	800,472	1,374,584	574,020	1,374,584	1,374,584
Net Operating Assets	9,759,234	10,062,502	9,657,966	10,275,639	10,292,876

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

FUND BALANCE SUMMARY

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Water District - Sewer Capital Fund 711

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 415,142	\$ 393,869	\$ 249,540	\$ 199,561	\$ 206,632
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	2,305,460	1,591,827	2,483,368
Total Resources (Revenue and Budgeted Reserves)	\$ 415,142	\$ 393,869	\$ 2,555,000	\$ 1,791,388	\$ 2,690,000
Total Expenditures	\$ 1,335	\$ 559,710	\$ 2,555,000	\$ 1,791,388	\$ 2,690,000
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 1,335	\$ 559,710	\$ 2,555,000	\$ 1,791,388	\$ 2,690,000
Difference Total Resources and Expenditures and Transfers Out	\$ 413,807	\$ (165,841)	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 4,472,660	\$ 4,886,466	\$ 4,975,626	\$ 5,279,637	\$ 3,687,810
Budgeted Reserves	0	0	(2,305,460)	(1,591,827)	(2,483,368)
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	413,807	(165,841)	0	0	0
Adjustment for Budgetary Purposes	(1)	559,012	0	0	0
June 30th Ending Balance	\$ 4,886,466	\$ 5,279,637	\$ 2,670,166	\$ 3,687,810	\$ 1,204,442

Note: The combined Sewer Operating and Sewer Capital fund balances are available in the event that either fund projects a negative June 30th ending fund balance.

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Revised	FY 2021-22 Budget	Total
7149 - FY 18-19 St Improve Project	\$ 700	\$ 0	\$ 0	\$ 0	\$ 700
7153 - FY 19-20 St Improve Project	0	0	135,000	0	135,000
9018 - Maple Ave Sewer Line Replace	0	1,172	68,828	850,000	920,000
9019 - Main St Sewer Improvements	0	0	0	0	0
9020 - Township Wastewater Improvements	0	0	0	0	0
9021 - I-15 Corridor Sewer	108,928	557,838	1,587,560	1,840,000	4,094,326
9022 - Bear Valley Manhole Repairs	0	58,694	0	0	58,694
	\$ 109,628	\$ 617,704	\$ 1,791,388	\$ 2,690,000	\$ 5,208,720

FUND BALANCE SUMMARY

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Water District - Sewer Rehabilitation and Replacement Fund 713

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 0	\$ 3,025	\$ 1,360	\$ 889	\$ 850
<u>Transfers In</u>					
Fund 710 - Sewer Capital	240,674	0	0	0	0
Total Transfers In	240,674	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 240,674	\$ 3,025	\$ 1,360	\$ 889	\$ 850
Total Expenditures	\$ 0	\$ 58,694	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 58,694	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 240,674	\$ (55,669)	\$ 1,360	\$ 889	\$ 850
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 240,674	\$ 186,024	\$ 243,699	\$ 244,588
Budgeted Reserves	0	0	0	0	0
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	240,674	(55,669)	1,360	889	850
Adjustment for Budgetary Purposes	0	58,694	0	0	0
June 30th Ending Balance	\$ 240,674	\$ 243,699	\$ 187,384	\$ 244,588	\$ 245,438

FUND BALANCE SUMMARY

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Water District - Recycled Water Operations Fund 720

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 300,000
<u>Transfers In</u>					
Fund 700 - Water Operations	0	0	0	0	200,000
Total Transfers In	0	0	0	0	200,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 0	\$ 0	\$ 300,000	\$ 0	\$ 500,000
Total Expenditures	\$ 0	\$ 0	\$ 300,000	\$ 234,636	\$ 262,556
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 300,000	\$ 234,636	\$ 262,556
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ (234,636)	\$ 237,444
FUND BALANCE					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ (234,636)
Budgeted Reserves	0	0	0	0	0
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	(234,636)	237,444
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ (234,636)	\$ 2,808

FUND BALANCE SUMMARY

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Combined Fire District Operating and Fire Capital (200, 210, 502)

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 6,361,422	\$ 8,776	\$ 5,400	\$ 0	\$ 0
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 535,636	\$ 1,394,000	\$ 1,009,576	\$ 2,226,934	\$ 1,043,000
Total Transfers In	\$ 535,636	\$ 1,394,000	\$ 1,009,576	\$ 2,226,934	\$ 1,043,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 6,897,058	\$ 1,402,776	\$ 1,014,976	\$ 2,226,934	\$ 1,043,000
Total Expenditures	\$ 4,545,998	\$ 874,510	\$ 1,009,576	\$ 975,994	\$ 1,042,420
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 4,545,998	\$ 874,510	\$ 1,009,576	\$ 975,994	\$ 1,042,420
Difference Total Resources and Expenditures and Transfers Out	\$ 2,351,060	\$ 528,266	\$ 5,400	\$ 1,250,940	\$ 580
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 5,733,087	\$ 1,296,025	\$ 1,076,025	\$ 1,824,291	\$ 3,075,231
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	(6,788,122)	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	2,351,060	528,266	5,400	1,250,940	580
June 30th Ending Balance	\$ 1,296,025	\$ 1,824,291	\$ 1,081,425	\$ 3,075,231	\$ 3,075,811

FUND BALANCE SUMMARY

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Fire District Fund 200

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 5,578,090	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers In</u>					
Total Transfers In	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 5,578,090	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 4,545,998	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 4,545,998	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 1,032,092	\$ 0	\$ 0	\$ 0	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ (1,032,092)	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	1,032,092	0	0	0	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Note: Effective November 1, 2018 the operations of the Hesperia Fire Protection District (HFPD) were annexed to the San Bernardino County Fire Department. Therefore, this fund will not show any further activity beginning with the 2019-20 Budget.

FUND BALANCE SUMMARY

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Hesperia Fire Protection District PERS Fund 210

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 760,389	\$ 8,776	\$ 5,400	\$ 0	\$ 0
<u>Transfers In</u>					
Fund 100 - General Fund	535,636	1,394,000	1,009,576	2,226,934	1,043,000
Total Transfers In	535,636	1,394,000	1,009,576	2,226,934	1,043,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 1,296,025	\$ 1,402,776	\$ 1,014,976	\$ 2,226,934	\$ 1,043,000
 Total Expenditures	 \$ 0	 \$ 874,510	 \$ 1,009,576	 \$ 975,994	 \$ 1,042,420
<u>Transfers Out</u>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
 Total Expenditures and Transfers Out	 \$ 0	 \$ 874,510	 \$ 1,009,576	 \$ 975,994	 \$ 1,042,420
Difference Total Resources and Expenditures and Transfers Out	\$ 1,296,025	\$ 528,266	\$ 5,400	\$ 1,250,940	\$ 580
 FUND BALANCE					
July 1st Beginning Balance	\$ 0	\$ 1,296,025	\$ 1,076,025	\$ 1,824,291	\$ 3,075,231
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	1,296,025	528,266	5,400	1,250,940	580
June 30th Ending Balance	\$ 1,296,025	\$ 1,824,291	\$ 1,081,425	\$ 3,075,231	\$ 3,075,811

Note: Effective November 1, 2018 the operations of the Hesperia Fire Protection District (HFPD) were annexed to the San Bernardino County Fire Department. This fund was created to pay the PERS obligation of the former employees and is funded by a transfer from the City of Hesperia General Fund.

To build additional reserves for the payment of obligations related to the District's former personnel, an additional transfer of \$1,217,358 has been scheduled for the FY 2020-21 Revised, for a FY 2020-21 Revised General Fund transfer of \$2,226,934.

FUND BALANCE SUMMARY

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Fire Capital Fund 502

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 22,943	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Reserves and Transfers In)	\$ 22,943	\$ 0	\$ 0	\$ 0	\$ 0
 Expenditures:					
Fire Station Building Gate/Lobby	0	0	0	0	0
Medic Ambulance	0	0	0	0	0
Medic Equipment	0	0	0	0	0
Plyovent	0	0	0	0	0
Roof Repair	0	0	0	0	0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 22,943	\$ 0	\$ 0	\$ 0	\$ 0

FUND BALANCE

July 1st Beginning Balance	\$ 6,765,179	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	(6,788,122)	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	22,943	0	0	0	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Note: Effective November 1, 2018 the operations of the Hesperia Fire Protection District (HFPD) were annexed to the San Bernardino County Fire Department. Therefore, this fund will not show any further activity beginning with the 2019-20 Budget.

FUND BALANCE SUMMARY

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TOTAL ALL FUNDS

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget
Total Revenue	\$ 79,530,609	\$ 83,937,304	\$ 85,872,122	\$ 86,512,671	\$ 131,534,779
Bond/Loan Proceeds	1,965,309	0	1,660,866	0	0
<u>Transfers In</u>					
Total Transfers In	13,125,736	9,542,770	7,894,692	12,466,860	10,478,290
Budgeted Reserves	0	0	11,114,697	7,583,679	5,951,412
Budgeted Reserves for Loan	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 94,621,654	\$ 93,480,074	\$ 106,542,377	\$ 106,563,210	\$ 147,964,481
Total Expenditures	\$ 73,235,286	\$ 72,713,460	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772
<u>Transfers Out</u>					
Total Transfers Out	10,436,363	9,542,770	7,894,692	12,466,860	10,478,290
Total Expenditures and Transfers Out	\$ 83,671,649	\$ 82,256,229	\$ 98,672,343	\$ 93,207,764	\$ 141,256,062
Difference Total Resources and Transfers Out	\$ 10,950,005	\$ 11,223,845	\$ 7,870,034	\$ 13,355,446	\$ 6,708,419
Establishment of Reserve Balance (Transfers					
Permanent Water Rights	0	0	1,146,888	1,146,888	2,293,776
1998A Retirement	0	0	0	0	0
Total Reserve Balances	0	0	1,146,888	1,146,888	2,293,776
Total Resources/Expenses & Reserve Balance	\$ 10,950,005	\$ 11,223,845	\$ 6,723,146	\$ 12,208,558	\$ 4,414,643
FUND BALANCE					
July 1st Beginning Balance	\$ 155,886,073	\$ 163,813,766	\$ 166,489,128	\$ 173,861,456	\$ 179,633,224
Budgeted Reserves	0	0	(11,114,697)	(7,583,679)	(5,951,412)
Prior Period Adjustment	(294,603)	0	0	0	0
Residual Equity Transfer	0	0	0	0	0
Established Reserves	0	385,528	1,146,888	1,146,888	2,293,776
Extraordinary Gain/(Loss)	(6,788,122)	0	0	0	0
Difference Total Resources and Transfers Out	10,950,005	11,223,845	6,723,146	12,208,558	4,414,643
Adjustment for Budgetary Purposes	4,060,414	(1,561,682)	(557,000)	0	0
June 30th Ending Balance	\$ 163,813,767	\$ 173,861,456	\$ 162,687,465	\$ 179,633,223	\$ 180,390,231

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

S U P P L E M E N T A L I N F O R M A T I O N

- *Budget Adoption Resolutions*
- *Salary Range Tables*
- *City of Hesperia – Total Indirect Cost Allocation Plan Fiscal Year 2021-22*
- *Long Range Financial Plans*
- *Property Tax Dollar Breakdown*
- *Significant Accounting Policies*
- *List of Acronyms*
- *Glossary of Terms*
- *Community Profile*
- *Index*

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RESOLUTION NO. 2021-21

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA,
CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2021-22 OPERATING
BUDGET**

WHEREAS, the City Manager has prepared the proposed operating and capital budget for Fiscal Year 2021-22 for the City of Hesperia; and

WHEREAS, the City Council has received the Fiscal Year 2021-22 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the City's official Program of Services for the City of Hesperia for Fiscal Year 2021-22.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this Resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2021-22 Operating Budget (including transfers) as proposed and presented by staff and as adjusted by Council direction, as the official budget document and Program of Services for the City of Hesperia for Fiscal Year 2021-22, which includes:

Section 2a. City General Fund expenditures of \$36,197,838 and transfers out of \$3,462,224, for a total of \$39,660,062, with total resources (revenue, budgeted reserves, and transfers in) of \$39,709,430.

Section 2b. Other City funds expenditures of \$9,574,822 are from the following funds, exclusive of transfers:

<u>Fund No.</u>	<u>Fund Name</u>	<u>Expenditure</u>
251	CDBG Administration	\$ 473,277
256	Beverage Recycling Grant	61,890
258	CDBG-CV Cares Act	989,947
263	Street Maintenance Fund	3,388,733
306	Development Impact Fee (DIF) 2018-Streets	2,270,250
309	DIF 2018-City Hall Facilities	85,000
402	Water Rights Acquisition	1,438,675
403	2013 Civic Plaza Refinancing	867,050
	Total	<u>\$9,574,822</u>

Section 3. That the City Council approves the following position classification changes included in the 2021-22 Budget as follows:

Section 3a. That the City Council approves the increase in the salary range for the Director of Government Services/City Clerk position from range 45 to range 50, which is an Unclassified/At-Will Senior Management classification, non-represented, as well as having an Employment Agreement.

Section 3b. That the City Council approves the retitling of the Director of Finance (range 50) position to the new title of Director of Administrative Services position, which is an Unclassified/At-Will Senior Management classification, non-represented, as well as having an Employment Agreement, with a salary range of 52.

Section 3c. That the City Council approves the retitling of the Public Works Superintendent (range 42) position to the new title of Director of Public Works position, which is an Unclassified/At-Will Senior Management classification, non-represented, as well as having an Employment Agreement, with a salary range of 45, and Auto Allowance of \$600 per month.

Section 3d. That the City Council approves the retitling of the Human Resources Manager position (range 43) to the Deputy Human Resources/Risk Management Director, which is a Senior Management classification and is non-represented with a salary range of 45.

Section 3e. That the City Council approves the retitling of the Building Official position (range 43) to the Deputy Community Development Director, which is a Senior Management classification and is non-represented with a salary range of 45.

Section 3f. That the City Council approves the retitling of the Human Resources Specialist (range 35) to the Human Resources Analyst position, which is a professional/supervisory classification, non-represented, with a salary range of 37.

Section 3g. That the City Council approves the new position classification title of Risk Manager, which is a management classification, non-represented, with a salary range of 40.

Section 3h. That the City Council approves the new position classification title of Senior Development Specialist, which is a management classification, non-represented, with a salary range of 40.

Section 3i. That the City Council approves the new position classification title of Public Works Supervisor, which is a management classification and is non-represented with a salary range of 40.

Section 3j. That the City Council approves the new position classification title of Environmental Compliance Inspector, which is a general classification, non-represented, with a salary range of 35.

Section 3k. That the City Council approves the increase in the salary range for the Senior Engineering Technician position from range 34 to range 35, which is a non-represented general classification.

Section 3l. That the City Council approves the following range change for the represented positions as follows:

Classification	From Range	To Range
Building Inspector	17	18
Code Enforcement Officer	16	17
Engineering Technician	12	13.5
Equipment Operator	12	12.5

Section 3m. That the City Council approves the following range changes for the non-represented positions as follows:

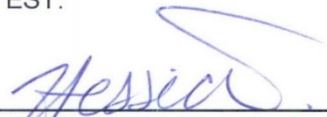
Classification	From Range	To Range
Assistant City Manager	52	53
Code Enforcement Supervisor	36	37
Construction Inspector	34	35
Geographical Information Systems Technician	31	32
Information Systems Technician	31	32
Information Systems Manager	43	44
Senior Code Enforcement Officer	34	35

Section 4. That the City Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2021-22 Budget and consistent with the policy adopted by the City Council.

Section 5. That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.

ATTEST:



Jessica Heredia, Deputy City Clerk



Cameron Gregg, Mayor

RESOLUTION HHA 2021-02

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2021-22 OPERATING BUDGET

WHEREAS, the Executive Director of the Hesperia Housing Authority has prepared the proposed operating budget for Fiscal Year 2021-22; and

WHEREAS, the Hesperia Housing Authority Board has received the Fiscal Year 2021-22 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the Board's official Program of Services for the Housing Authority for Fiscal Year 2021-22.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2021-22 Budget as proposed and presented by staff and as adjusted by Board direction, as the official budget document and Program of Services for the Housing Authority for Fiscal Year 2021-22, which includes budgeted expenditures totaling \$66,650.

Section 3. That the Board of Directors approves the following position classification change included in the 2021-22 Budget as follows:

Section 3a. That the Board of Directors approves the new position classification title of Senior Development Specialist, which is a management classification, non-represented, with a salary range of 40.

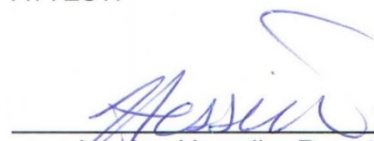
Section 4. That the Board and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2021-22 Budget and consistent with the policy adopted by the Authority's Board.

Section 5. That the Secretary of the Housing Authority shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.


Cameron Gregg, Chair

ATTEST:


Jessica Heredia, Deputy City Clerk

RESOLUTION HFPD 2021-01

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2021-22 OPERATING BUDGET

WHEREAS, the Executive Director has prepared the proposed operating budget for Fiscal Year 2021-22 for the Hesperia Fire Protection District; and

WHEREAS, the Board of Directors has received the Fiscal Year 2021-22 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the District's official Program of Services for the Hesperia Fire Protection District for Fiscal Year 2021-22.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve and adopt the Fiscal Year 2021-22 Budget as proposed and presented by staff and as adjusted by Board direction, as the official budget document and Program of Services for the Hesperia Fire Protection District for Fiscal Year 2021-22 which includes budgeted expenditures totaling \$1,042,420.

Section 3. That the Executive Director and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2021-22 Budget and consistent with the policy adopted by the District's Board of Directors.

Section 4. That the Secretary of the Board of Directors shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.



Cameron Gregg, Chair

ATTEST:



Jessica Heredia, Deputy City Clerk

RESOLUTION HWD 2021-07**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2021-22 OPERATING BUDGET**

WHEREAS, the General Manager has prepared the proposed operating and capital budget for Fiscal Year 2021-22 for the Hesperia Water District; and

WHEREAS, the Board of Directors has received the Fiscal Year 2021-22 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the District's official Program of Services for the Hesperia Water District for Fiscal Year 2021-22.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2021-22 Operating Budget as proposed and presented by staff and as adjusted by Board direction, as the official budget document and Program of Services for the Hesperia Water District for Fiscal Year 2021-22 which includes water operating expenditures of \$18,642,896, sewer operating expenditures of \$5,260,277, and Reclaimed Water Operations of \$262,556, for a Water District operating total of \$24,165,729.

Section 3. That the Board of Directors approves the following position classification changes included in the 2021-22 Budget as follows:

Section 3a. That the Board of Directors approves the increase in the salary range for the Director of Government Services/City Clerk position from range 45 to range 50, which is an Unclassified/At-Will Senior Management classification, non-represented, as well as having an Employment Agreement.

Section 3b. That the Board of Directors approves the retitling of the Director of Finance (range 50) position to the new title of Director of Administrative Services position, which is an Unclassified/At-Will Senior Management classification, non-represented, as well as having an Employment Agreement, with a salary range of 52.

Section 3c. That the Board of Directors approves the retitling of the Public Works Superintendent (range 42) position to the new title of Director of Public Works position, which is an Unclassified/At-Will Senior Management classification, non-represented, as well as having an Employment Agreement, with a salary range of 45, and Auto Allowance of \$600 per month.

Section 3d. That the Board of Directors approves the retitling of the Public Works Supervisor/Water position to the Public Works Supervisor, which is a management classification and is non-represented with a salary range of 40.

Section 3e. That the Board of Directors approves the new position classification title of Environmental Compliance Inspector, which is a general classification, non-represented, with a salary range of 35.

Section 3f. That the Board of Directors approves the increase in the salary range for the Senior Engineering Technician position from range 34 to range 35, which is a non-represented general classification.

Section 3g. That the Board of Directors approves the following range change for the represented positions as follows:

Classification	From Range	To Range
Engineering Technician	12	13.5
Equipment Operator/Water	12.5	13
Pump Operator	12	12.5
Senior Pump Maintenance Worker	14	14.5
Senior Pump Operator	14	14.5
Water Quality Specialist	14	14.5
Water Quality Technician	12	12.5

Section 3h. That the Board of Directors approves the following range change for the non-represented position as follows:

Classification	From Range	To Range
Assistant City Manager	52	53
Construction Inspector	34	35
Geographical Information Systems Technician	31	32

Section 4. That the General Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2021-22 Budget and consistent with the policy adopted by the District's Board of Directors.

Section 5. That the Secretary of the Board of Directors shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.



 Cameron Gregg, Chair

ATTEST:



 Jessica Heredia, Deputy City Clerk

RESOLUTION NO. 2021-23

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA,
CALIFORNIA, APPROVING THE FISCAL YEAR 2021-22 ARTICLE XIII B LIMIT
(GANN APPROPRIATIONS LIMITATION)**

WHEREAS, Article XIII B of the California Constitution (Proposition 4) was passed by voters in 1979; and

WHEREAS, Article XIII B sets a limit on the annual spending or appropriations levels of the state, local governments, and schools according to changes in inflation and population, the base year levels being set in Fiscal Year 1978-79; and

WHEREAS, said limit is known as the Gann Appropriations Limitation and must be adopted annually by the governing body of each jurisdiction; and

WHEREAS, said annual limitation is established by multiplying either the increase of the jurisdictional change in per capita income or assessed valuation, whichever is greater, by the change in population; and multiplying the resulting figure by the previous fiscal year's limitation; and

WHEREAS, upon incorporation, the Local Agency Formation Commission (LAFCO) set the base Gann Appropriations Limitation for the City of Hesperia at \$12,000,000; and

WHEREAS, said limitation has been properly adjusted for the City of Hesperia each fiscal year, including Fiscal Year 2021-22, by the Finance Division according to the State's formula as shown below; and

WHEREAS, it is required that each jurisdiction's governing body adopt their adjusted Gann Appropriations Limitation on an annual fiscal year basis.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. Approves the annual Fiscal Year 2021-22 Article XIII B Limit (Gann Appropriations Limitation) of \$104,343,438 for the City of Hesperia.

Appropriations limit for fiscal year ended June 30, 2021	\$ 98,462,100
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Adjustment factors for the fiscal year ended June 30, 2022

Inflation	Population	Combined	
<u>Factor</u>	<u>Factor</u>	<u>Factor</u>	
1.0573	1.0023	1.0597	<u>x 0.059732</u>

Adjustment for inflation and population	5,881,338
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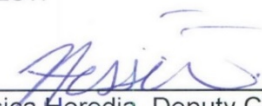
Appropriations limit for fiscal year ended June 30, 2022	<u>\$104,343,438</u>
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Section 3. That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.


Cameron Gregg, Mayor

ATTEST:


Jessica Heredia, Deputy City Clerk

RESOLUTION HFPD 2021-02

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT, HESPERIA, CALIFORNIA, APPROVING THE FISCAL YEAR 2021-22 ARTICLE XIIIIB LIMIT (GANN APPROPRIATIONS LIMITATION)

WHEREAS, Article XIIIIB of the California Constitution (Proposition 4) was passed by voters in 1979; and

WHEREAS, Article XIIIIB sets a limit on the annual spending or appropriations levels of the state, local governments, and schools according to changes in inflation and population, the base year levels being set in Fiscal Year 1978-79; and

WHEREAS, said limit is known as the Gann Appropriations Limitation and must be adopted annually by the governing body of each jurisdiction; and

WHEREAS, said annual limitation is established by multiplying either the increase of the jurisdictional change in per capita income or assessed valuation, whichever is greater, by the change in population; and multiplying the resulting figure by the previous fiscal year's limitation; and

WHEREAS, said limitation has been properly adjusted for the Hesperia Fire Protection District fiscal year, including Fiscal Year 2021-22, by the Finance Division according to the State's formula as shown below; and

WHEREAS, it is required that each jurisdiction's governing body adopt their adjusted Gann Appropriations Limitation on an annual fiscal year basis.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF HESPERIA FIRE PROTECTION DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. Approves the annual Fiscal Year 2021-22 Article XIIIIB Limit (Gann Appropriations Limitation) of \$24,331,084 for the Hesperia Fire Protection District.

Appropriations limit for fiscal year ended June 30, 2021				\$22,959,658
Adjustment factors for the fiscal year ended June 30, 2021				
Inflation	Population	Combined		
<u>Factor</u>	<u>Factor</u>	<u>Factor</u>		
1.0573	1.0023	1.0597	x 0.059732	
Adjustment for inflation and population				1,371,426
Appropriations limit for fiscal year ended June 30, 2022				<u>\$24,331,084</u>

Section 3. That the Board Secretary shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 15th day of June 2021.


Cameron Gregg, Chair

ATTEST:


Jessica Heredia, Deputy City Clerk

**CITY OF HESPERIA AND HESPERIA FIRE DISTRICT
SCHEDULE OF ANNUAL APPROPRIATIONS (GANN LIMITS)
FISCAL YEARS 1989/90 through 2021/22**

Fiscal Year	Change In Factor 1 Population	Factor 2 Per Capita Income	Calculation of Factor	City Balance	City Gann Limit	Fire District Balance	Fire District Gann Limit	Total Gann
1988/90	- incorporation - LAFCO base amount				\$12,000,000			
1989/90	0.0000	0.0498	1.0498	\$12,000,000	12,597,600		\$2,937,542	\$15,535,142
1990/91	1.0550	1.0421	1.099416	12,597,600	13,850,003	\$2,937,542	3,229,581	17,079,584
1991/92	1.0829	1.080477	1.170049	13,850,003	16,205,182	3,229,581	3,778,768	19,983,950
1992/93	1.0525	1.079359	1.136025	16,205,182	18,409,492	3,778,768	4,292,775	22,702,267
1993/94	1.0392	1.150802	1.195913	18,409,492	22,016,151	4,292,775	5,133,785	27,149,936
1994/95	1.0177	1.124327	1.144228	22,016,151	25,191,496	5,133,785	5,874,221	31,065,717
1995/96	1.0120	1.0071	1.019185	25,191,496	25,674,795	5,874,221	5,986,918	31,661,713
1996/97	1.0132	1.0467	1.060516	25,674,795	27,228,531	5,986,918	6,349,222	33,577,753
1997/98	1.0042	1.0467	1.051096	27,228,531	28,619,800	6,349,222	6,673,642	35,293,442
1998/99	1.0181	1.0415	1.060351	28,619,800	30,347,034	6,673,642	7,076,403	37,423,437
1999/00	1.0138	1.0453	1.059725	30,347,034	32,159,511	7,076,403	7,499,041	39,658,552
2000/01	1.0209	1.0491	1.071026	32,159,511	34,443,672	7,499,041	8,031,668	42,475,340
2001/02	1.0189	1.0782	1.098578	34,443,672	37,839,060	8,031,668	8,823,414	46,662,474
2002/03	1.0286	0.9873	1.015537	37,839,060	38,426,965	8,823,414	8,960,503	47,387,468
2003/04	1.0362	1.0231	1.060136	38,426,965	40,737,809	8,960,503	9,499,352	50,237,161
2004/05	1.0309	1.0328	1.064714	40,737,809	43,374,116	9,499,352	10,114,093	53,488,209
2005/06	1.0759	1.0526	1.132492	43,374,116	49,120,839	10,114,093	11,454,129	60,574,968
2006/07	1.0520	1.0396	1.093659	49,120,839	53,721,448	11,454,129	12,526,911	66,248,359
2007/08	1.0705	1.0442	1.117816	53,721,448	60,050,694	12,526,911	14,002,782	74,053,476
2008/09	1.0246	1.0429	1.068555	60,050,694	64,167,469	14,002,782	14,962,743	79,130,212
2009/10	1.0106	1.0062	1.016866	64,167,469	65,249,718	14,962,743	15,215,105	80,464,823
2010/11	1.0050	0.9746	0.979473	65,249,718	63,910,337	15,215,105	14,902,785	78,813,122
2011/12	1.0065	1.0251	1.031763	63,910,337	65,940,321	14,902,785	15,376,142	81,316,463
2012/13	1.0068	1.0377	1.044756	65,940,321	68,891,546	15,376,142	16,064,317	84,955,863
2013/14	1.0061	1.0512	1.057612	68,891,546	72,860,526	16,064,317	16,989,814	89,850,340
2014/15	1.0049	0.9977	1.002589	72,860,526	73,049,162	16,989,814	17,033,801	90,082,963
2015/16	1.0083	1.0382	1.046817	73,049,162	76,469,105	17,033,801	17,831,272	94,300,377
2016/17	1.0090	1.0537	1.063183	76,469,105	81,300,652	17,831,272	18,957,905	100,258,557
2017/18	1.0096	1.0369	1.046854	81,300,652	85,109,913	18,957,905	19,846,159	104,956,072
2018/19	1.0132	1.0367	1.050384	85,109,913	89,398,091	19,846,159	20,846,088	110,244,179
2019/20	1.0130	1.0385	1.052001	89,398,091	94,046,881	20,846,088	21,930,105	115,976,986
2020/21	1.0093	1.0373	1.046947	94,046,881	98,462,100	21,930,105	22,959,658	121,421,758
2021/22	1.0023	1.0573	1.059732	98,462,100	104,343,438	22,959,658	24,331,084	128,674,522

Salary Range Tables

The following Range Tables for represented and non-represented positions are the basis for calculation of the 2021-22 Budget Salaries.

REPRESENTED FULL-TIME POSITIONS**TEAMSTERS LOCAL 1932**

2021-22 Fiscal Year (Salaries Effective the First Full Pay Period After 07/01/2021)

2% COLA Increase

<u>CLASSIFICATION TITLE</u>	<u>RANGE #</u>	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>
Account Clerk	9	3,695	3,880	4,074	4,278	4,492
Animal Care Technician	8	3,519	3,695	3,880	4,074	4,278
Animal Control Officer	12	4,278	4,492	4,717	4,953	5,201
Building Inspector	18	5,734	6,021	6,322	6,638	6,970
Code Enforcement Officer	17	5,461	5,734	6,021	6,322	6,638
Community Development Technician	12	4,278	4,492	4,717	4,953	5,201
Custodian	8	3,519	3,695	3,880	4,074	4,278
Customer Service Representative	10	3,880	4,074	4,278	4,492	4,717
Engineering Technician	13.5	4,604	4,834	5,076	5,330	5,597
Equipment Operator	12.5	4,385	4,604	4,834	5,076	5,330
Equipment Operator/Water*	13	4,492	4,717	4,953	5,201	5,461
Facilities Maintenance Technician	12	4,278	4,492	4,717	4,953	5,201
Maintenance Worker	10	3,880	4,074	4,278	4,492	4,717
Maintenance Worker/Water*	10.5	3,977	4,176	4,385	4,604	4,834
Meter Reader	10	3,880	4,074	4,278	4,492	4,717
Pump Maintenance Worker	12	4,278	4,492	4,717	4,953	5,201
Pump Operator	12.5	4,385	4,604	4,834	5,076	5,330
Receptionist	6	3,191	3,351	3,519	3,695	3,880
Senior Account Clerk	12	4,278	4,492	4,717	4,953	5,201
Senior Animal Care Technician	10	3,880	4,074	4,278	4,492	4,717
Senior Animal Control Officer	14	4,717	4,953	5,201	5,461	5,734
Senior Custodian	10	3,880	4,074	4,278	4,492	4,717
Senior Customer Service Representative	12	4,278	4,492	4,717	4,953	5,201
Senior Maintenance Worker	13	4,492	4,717	4,953	5,201	5,461
Senior Maintenance Worker/Water*	13.5	4,604	4,834	5,076	5,330	5,597
Senior Pump Maintenance Worker	14.5	4,834	5,076	5,330	5,597	5,877
Senior Pump Operator	14.5	4,834	5,076	5,330	5,597	5,877
Senior Warehouse Technician	12	4,278	4,492	4,717	4,953	5,201
Utility Line Locator	10	3,880	4,074	4,278	4,492	4,717
Warehouse Technician	10	3,880	4,074	4,278	4,492	4,717
Water Quality Specialist	14.5	4,834	5,076	5,330	5,597	5,877
Water Quality Technician	12.5	4,385	4,604	4,834	5,076	5,330
Water Resource Specialist	19	6,021	6,322	6,638	6,970	7,319

*Plus 2.5% - Provided employee has and maintains the required certifications as defined in the job description.

Salary Range Tables (Continued)**REPRESENTED FULL-TIME POSITIONS****TEAMSTERS LOCAL 1932****2021-22 Fiscal Year (Salaries Effective the First Full Pay Period After 07/01/2021)****2% COLA Increase**

<u>CLASSIFICATION TITLE</u>	<u>RANGE #</u>	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>
<u>PLUS 2% CERTIFICATION INCENTIVE PAY (For Certifications above the required level of the position)</u>						
<u>C-1/D-1 Required:</u>						
Maintenance Worker-2%	10	3,958	4,156	4,364	4,582	4,811
Maintenance Worker/Water-2%	10.5	4,057	4,260	4,473	4,697	4,932
Meter Reader-2%	10	3,958	4,156	4,364	4,582	4,811
Utility Line Locator-2%	10	3,958	4,156	4,364	4,582	4,811
<u>D-2 Required:</u>						
Equipment Operator-2%	12.5	4,473	4,697	4,932	5,179	5,438
Equipment Operator/Water-2%	13	4,582	4,811	5,052	5,305	5,570
Pump Maintenance Worker-2%	12	4,364	4,582	4,811	5,052	5,305
Pump Operator-2%	12.5	4,473	4,697	4,932	5,179	5,438
Water Quality Specialist-2%	14.5	4,932	5,179	5,438	5,710	5,996
<u>C-2/D-3 Required:</u>						
Senior Maintenance Worker-2%	13	4,582	4,811	5,052	5,305	5,570
Senior Maintenance Worker/Water-2%	13.5	4,697	4,932	5,179	5,438	5,710
Senior Pump Maintenance Worker-2%	14.5	4,932	5,179	5,438	5,710	5,996
Senior Pump Operator-2%	14.5	4,932	5,179	5,438	5,710	5,996

SUPPLEMENTAL INFORMATION

[return to TOC](#)

Salary Range Tables (Continued)

NON-REPRESENTED FULL-TIME & PART-TIME POSITIONS 2021-22 Fiscal Year (Salaries Effective the First Full Pay Period After 07/01/2021) 2.0% COLA Increase

<u>CLASSIFICATION TITLE / RANGE</u>	<u>NR</u> <u>RANGE#</u>	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>	<u>11</u>
<u>GENERAL</u>												
Accountant	33	5,119	5,221	5,325	5,432	5,541	5,652	5,765	5,880	5,998	6,118	6,240
Accounting Technician	31	4,643	4,736	4,831	4,928	5,027	5,128	5,231	5,336	5,443	5,552	5,663
Administrative Aide	27	3,819	3,895	3,973	4,053	4,134	4,217	4,301	4,387	4,475	4,565	4,656
Administrative Secretary	30	4,422	4,510	4,600	4,692	4,786	4,882	4,980	5,080	5,182	5,286	5,392
Animal Services Coordinator	30	4,422	4,510	4,600	4,692	4,786	4,882	4,980	5,080	5,182	5,286	5,392
Budget/Finance Specialist	33	5,119	5,221	5,325	5,432	5,541	5,652	5,765	5,880	5,998	6,118	6,240
Construction Inspector	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Deputy City Clerk	28	4,010	4,090	4,172	4,255	4,340	4,427	4,516	4,606	4,698	4,792	4,888
Environmental Compliance Inspector	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Executive Secretary	33	5,119	5,221	5,325	5,432	5,541	5,652	5,765	5,880	5,998	6,118	6,240
Geographical Information Systems Technician	32	4,875	4,973	5,073	5,175	5,279	5,385	5,493	5,603	5,715	5,829	5,946
Information Systems Technician	32	4,875	4,973	5,073	5,175	5,279	5,385	5,493	5,603	5,715	5,829	5,946
Office Assistant	26	3,637	3,710	3,784	3,860	3,937	4,016	4,096	4,178	4,262	4,347	4,434
Personnel Technician	32	4,875	4,973	5,073	5,175	5,279	5,385	5,493	5,603	5,715	5,829	5,946
Senior Code Enforcement Officer	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Senior Community Development Technician	32	4,875	4,973	5,073	5,175	5,279	5,385	5,493	5,603	5,715	5,829	5,946
Senior Engineering Technician	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Senior Office Assistant	28	4,010	4,090	4,172	4,255	4,340	4,427	4,516	4,606	4,698	4,792	4,888
Senior Office Specialist	28	4,010	4,090	4,172	4,255	4,340	4,427	4,516	4,606	4,698	4,792	4,888
<u>PROFESSIONAL/SUPERVISORY</u>												
Administrative Analyst	34	5,375	5,483	5,593	5,705	5,819	5,935	6,054	6,175	6,299	6,425	6,554
Assistant City Clerk	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Assistant Engineer	38	6,533	6,664	6,797	6,933	7,072	7,213	7,357	7,504	7,654	7,807	7,963
Associate Planner	38	6,533	6,664	6,797	6,933	7,072	7,213	7,357	7,504	7,654	7,807	7,963
Code Enforcement Supervisor	37	6,222	6,346	6,473	6,603	6,735	6,870	7,007	7,147	7,290	7,436	7,585
Community Development Coordinator	34	5,375	5,483	5,593	5,705	5,819	5,935	6,054	6,175	6,299	6,425	6,554
Community Relations Specialist	34	5,375	5,483	5,593	5,705	5,819	5,935	6,054	6,175	6,299	6,425	6,554
Construction Inspection Supervisor	39	6,860	6,997	7,137	7,280	7,426	7,575	7,727	7,882	8,040	8,201	8,365
Customer Service Supervisor	36	5,926	6,045	6,166	6,289	6,415	6,543	6,674	6,808	6,944	7,083	7,225
Facilities Supervisor	36	5,926	6,045	6,166	6,289	6,415	6,543	6,674	6,808	6,944	7,083	7,225
Financial Analyst	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Fleet Warehouse Supervisor	36	5,926	6,045	6,166	6,289	6,415	6,543	6,674	6,808	6,944	7,083	7,225
Human Resources Analyst	37	6,222	6,346	6,473	6,603	6,735	6,870	7,007	7,147	7,290	7,436	7,585
Maintenance Crew Supervisor	37	6,222	6,346	6,473	6,603	6,735	6,870	7,007	7,147	7,290	7,436	7,585
Management Analyst	37	6,222	6,346	6,473	6,603	6,735	6,870	7,007	7,147	7,290	7,436	7,585
Plans Examiner	37	6,222	6,346	6,473	6,603	6,735	6,870	7,007	7,147	7,290	7,436	7,585
Secretary to the City Manager and City Council	35	5,644	5,757	5,872	5,989	6,109	6,231	6,356	6,483	6,613	6,745	6,880
Senior Economic Development Specialist	38	6,533	6,664	6,797	6,933	7,072	7,213	7,357	7,504	7,654	7,807	7,963
<u>MANAGEMENT</u>												
Animal Services Manager	41	7,563	7,714	7,868	8,025	8,186	8,350	8,517	8,687	8,861	9,038	9,219
Geographical Information Systems Manager	41	7,563	7,714	7,868	8,025	8,186	8,350	8,517	8,687	8,861	9,038	9,219
Information Systems Manager	44	8,755	8,930	9,109	9,291	9,477	9,667	9,860	10,057	10,258	10,463	10,672
Information Systems Specialist	37	6,222	6,346	6,473	6,603	6,735	6,870	7,007	7,147	7,290	7,436	7,585
Principal Planner	44	8,755	8,930	9,109	9,291	9,477	9,667	9,860	10,057	10,258	10,463	10,672
Project Construction Manager	43	8,338	8,505	8,675	8,849	9,026	9,207	9,391	9,579	9,771	9,966	10,165
Public Works Supervisor	40	7,203	7,347	7,494	7,644	7,797	7,953	8,112	8,274	8,440	8,609	8,781
Risk Manager	40	7,203	7,347	7,494	7,644	7,797	7,953	8,112	8,274	8,440	8,609	8,781
Senior Accountant	38	6,533	6,664	6,797	6,933	7,072	7,213	7,357	7,504	7,654	7,807	7,963
Senior Development Specialist	40	7,203	7,347	7,494	7,644	7,797	7,953	8,112	8,274	8,439	8,609	8,781
Senior Management Analyst	40	7,203	7,347	7,494	7,644	7,797	7,953	8,112	8,274	8,440	8,609	8,781

Salary Range Tables (Continued)

NON-REPRESENTED FULL-TIME & PART-TIME POSITIONS
2021-22 Fiscal Year (Salaries Effective the First Full Pay Period After 07/01/2021)
2.0% COLA Increase

<u>CLASSIFICATION TITLE / RANGE</u>	<u>NR RANGE#</u>	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>	<u>11</u>
<u>SENIOR MANAGEMENT</u>												
Deputy Community Development Director	45	9,193	9,377	9,565	9,756	9,951	10,150	10,353	10,560	10,771	10,986	11,206
Deputy Human Resources/Risk Management Director	45	9,193	9,377	9,565	9,756	9,951	10,150	10,353	10,560	10,771	10,986	11,206
Deputy Finance Director	46	9,653	9,846	10,043	10,244	10,449	10,658	10,871	11,088	11,310	11,536	11,767
<u>AT WILL SENIOR MANAGEMENT</u>												
Assistant City Manager	53	13,584	13,856	14,133	14,416	14,704	14,998	15,298	15,604	15,916	16,234	16,559
Director of Administrative Services	52	12,937	13,196	13,460	13,729	14,004	14,284	14,570	14,861	15,158	15,461	15,770
Director of Government Services/City Clerk	50	11,734	11,969	12,208	12,452	12,701	12,955	13,214	13,478	13,748	14,023	14,304
Director of Public Works	45	9,193	9,377	9,565	9,756	9,951	10,150	10,353	10,560	10,771	10,986	11,206
<u>PART-TIME (NON-REPRESENTED)</u>												
Administrative Analyst-PT	34	31.01	31.63	32.27	32.91	33.57	34.24	34.93	35.63	36.34	37.07	37.81
Administrative Intern-PT		14.00	15.00									
Animal Care Technician-PT	8	19.71	20.69	21.73	22.81	23.95						
Customer Service Representative-PT	10	21.73	22.81	23.95	25.15	26.41						
Facilities Electrician-PT	35	32.56	33.21	33.88	34.55	35.24	35.95	36.67	37.40	38.15	38.91	39.69
Maintenance Worker-PT	10	21.73	22.81	23.95	25.15	26.41						
Office Assistant-PT	26	20.98	21.40	21.83	22.27	22.71	23.17	23.63	24.10	24.59	25.08	25.58
Plans Examiner-PT	37	35.90	36.61	37.34	38.09	38.86	39.64	40.43	41.23	42.06	42.90	43.76
Receptionist-PT	6	17.87	18.77	19.71	20.69	21.73						

Total Indirect Cost Allocation for Fiscal Year (FY) 2021-22

The cost allocation plan has seven (7) central service departments identified, which are funded by the General Fund. The central service departments are the City Council, City Attorney, City Manager, Finance, Human Resources/Risk Management, Information Technology, and Public Works - Building Maintenance. The cost allocation plan serves to identify the costs that are related to the rendering of general and administrative services and allocate those costs to programs that received the services in a fair and equitable manner. These programs are identified as the operating departments.

Operating Department	
General Fund	
Police	\$566,707
Code Enforcement	\$337,664
Engineering	\$380,222
Animal Control	\$443,587
Building & Safety	\$374,864
Planning	\$269,673
Economic Development	\$108,489
Community Dev Block Grant	
251: Community Dev Block Grant	\$19,644
Public Works Street Main	
263: Public Works Street Main	\$786,785
Hesperia Housing Authority	
370: Hesperia Housing Authority	\$14,604
Sewer Operating	
710: Sewer Operating	\$494,937
Water Operations	
700: Water Operations	\$2,273,119
Reclaimed Water Operations	
720: Reclaimed Water Operations	\$126
Grand Total	\$6,070,422

Staff has elected to only charge Water Operations and Sewer Operations for general and administrative services that are rendered by the central service departments. The following chart identifies the amounts of the cost allocation that were previously included in the FY 2020-21 Budget and the cost allocation for the FY 2021-22 Budget.

	Cost Allocation for FY 2020-21	Cost Allocation for FY 2021-22	Difference
Water Operating	\$ 2,336,395	\$ 2,273,119	\$ (63,276)
Sewer Operating	470,961	494,937	23,976
Total to Transferred to the General Fund	\$ 2,807,356	\$ 2,768,056	\$ (39,300)

LONG-RANGE FINANCIAL PLANS**Revenue**

A multi-year forecast for the General Fund is useful to begin the planning process for the next budget cycle. The health of the General Fund is paramount to the financial health of the City of Hesperia. This forecast includes the current adopted budget and five additional fiscal years.

To minimize the need of reserve spending, the City made every attempt to reduce expenditures during the pandemic and will continue to do so as the fiscal year commences. Based on the current data, the long-range financial plan details the possibility that the General Fund expenditures will exceed revenues for FY 2021-22. Beyond FY 2021-22, the General Fund looks to rebuild the fund balance.

This long-range financial plan is built on current data and assumptions pertaining to the pandemic. In short, as with all governmental agencies across the nation, financial impacts of the pandemic change daily. The City will continually monitor all budgetary data and make revisions as necessary.

General Fund Assumptions:

The General Fund has Sales and Use Tax as its largest revenue source followed by Vehicle License Fees. Other revenues include Transient Occupancy Tax, Franchise Fees, and Property Tax.

- The City relies on a consultant for providing the Sales and Use Tax estimates. The consultant provided projections for FY 2021-22, with an estimated 26% increase due in part to the changes of consumer spending habits during the state-mandated closures due to the pandemic, the stronger than anticipated performance in several business sectors and lastly the continual relaxing of pandemic related restrictions. Starting in FY 2022-23, it is assumed that consumer habit will return and it is also anticipated that sales tax revenue will increase by 6%, followed by 5% for FY 2023-24 and 2% for each year thereafter.
- The Vehicle License Fees (VLF) it is anticipated to increase by 7% for FY 2021-22 and 3% for FY 2022-23 through FY 2026-27.
- For Property Tax, each subsequent year is assumed that property taxes will increase by 3%.
- Transient Occupancy Tax (TOT) revenue projection assumes an increase of \$0.5 million, returning to the historical levels of \$1.3 million.
- The Franchise Fees for FY 2021-22 are expected to increase by 7% due to the utility franchise increases and 3.0% each fiscal year after.
- Leased Water Rights is forecasted to remain relatively flat with a 1% increase each fiscal year. This revenue source is directly tied to the water lease market which, historically has remained flat.
- Development Related revenues is expected to increase 33% in FY 2021-22 due to the increase in residential, commercial and industrial development activity. It should be noted that this revenue is tied directly to the national and state economy and can fluctuate due to the state of the economy.
- All Other revenues are expected to remain flat.

The City Council policy is to allocate 53% of the annual operating budget of the General Fund to Police Contractual. The San Bernardino County Sheriff's Department provides law enforcement services to the City and the law enforcement contract is the single largest General Fund expenditure. The following are the assumptions for the expenditure budgets.

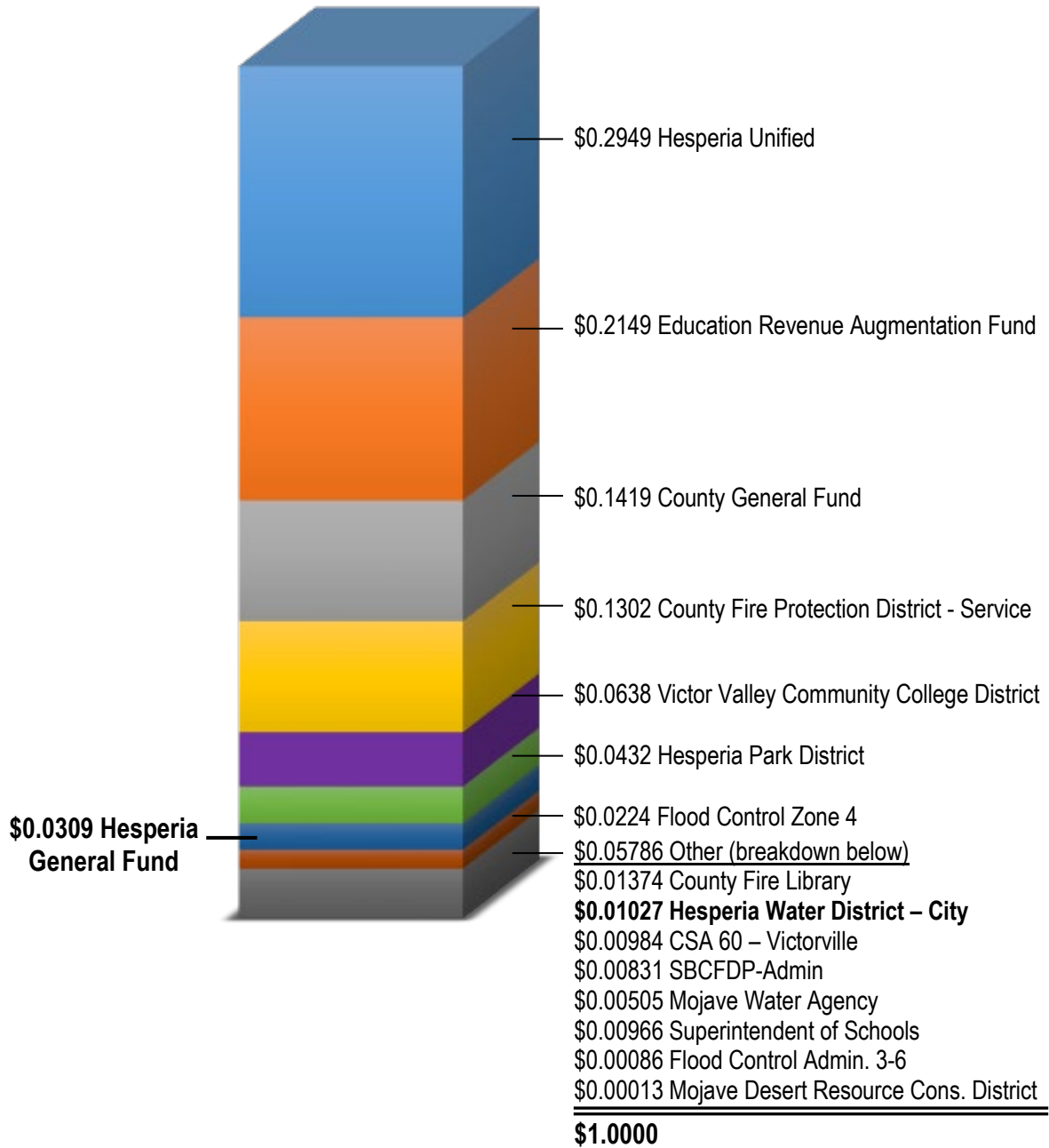
- The Salary and Benefit classification is anticipated to increase by 5% in FY 2021-22, due to position changes, merit step increases, as well as cost of living increases and to increase 10% each year after.
- Materials & Operations is anticipated to increase by 8% for FY 2021-22 due to citywide utilities increases. It is anticipated to increase by 2% each year thereafter.
- It is assumed that contractual related expenditures will increase in FY 2022-23 and remain flat.
- As mentioned, the largest General Fund expenditure is the law enforcement contract. It is assumed that the contract will increase by 3% for each year into the future.
- There is no anticipated General Fund Capital Improvement Program (CIP) projects planned in the immediate future.

LONG-RANGE FINANCIAL PLANS (Continued)

	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
	Budget	Projection	Projection	Projection	Projection	Projection
General Fund						
Resources						
Revenue						
Sales and Use Tax	\$ 11,333,000	\$ 12,012,980	\$ 12,613,629	\$ 12,865,902	\$ 13,123,220	\$ 13,385,684
VLF Swap Triple Flip	9,856,916	10,546,900	10,863,307	11,189,206	11,524,883	11,870,629
Secured Property Tax	989,036	1,019,000	1,050,000	1,082,000	1,114,000	1,147,000
Transient Occupancy Tax	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Franchise Fees	3,757,723	3,870,455	4,219,000	4,346,000	4,476,000	4,610,000
Leased Water Rights	2,219,295	2,241,488	2,263,903	2,286,542	2,309,407	2,332,501
Development Related Revenues	2,552,134	2,603,000	2,655,000	2,708,000	2,762,000	2,817,000
Indirect Cost Allocation	2,768,055	2,900,000	2,900,000	2,900,000	2,900,000	2,900,000
All Other General Fund Revenues	4,466,271	4,466,000	4,466,000	4,466,000	4,466,000	4,466,000
<i>Total Fund Revenue</i>	<i>39,242,430</i>	<i>40,959,823</i>	<i>42,330,839</i>	<i>43,143,650</i>	<i>43,975,509</i>	<i>44,828,814</i>
Budgeted Reserves	0	0	0	0	0	0
Budgeted Reserves - COVID-19 Pandemic	267,000	0	0	0	0	0
Net Transfer In	200,000	123,000	123,000	123,000	123,000	123,000
Total Resources	\$ 39,709,430	\$ 41,082,823	\$ 42,453,839	\$ 43,266,650	\$ 44,098,509	\$ 44,951,814
Expenditures:						
Salaries and Benefits	10,343,044	10,828,000	11,337,000	11,871,000	12,431,000	13,018,000
Materials and Operations	1,769,999	1,770,000	1,805,000	1,841,000	1,878,000	1,916,000
Contractual	4,262,242	4,385,000	4,385,000	4,385,000	4,385,000	4,385,000
Police Contractual	18,775,634	19,339,000	19,919,000	19,919,000	20,517,000	20,517,000
Other Operating	775,377	791,000	807,000	823,000	839,000	856,000
Capital Outlay	271,542	0	0	0	0	0
Subtotal General Fund Expenditures	36,197,838	37,113,000	38,253,000	38,839,000	40,050,000	40,692,000
Net Transfer Out	3,462,224	3,531,000	3,602,000	3,674,000	3,747,000	3,822,000
Total Expenditures	\$ 39,660,062	\$ 40,644,000	\$ 41,855,000	\$ 42,513,000	\$ 43,797,000	\$ 44,514,000
Difference Total Resources and Expenditures and Transfers Out	\$ 49,368	\$ 438,823	\$ 598,839	\$ 753,650	\$ 301,509	\$ 437,814

SUPPLEMENTAL INFORMATION

PROPERTY TAX DOLLAR BREAKDOWN CITY OF HESPERIA



SUPPLEMENTAL INFORMATION

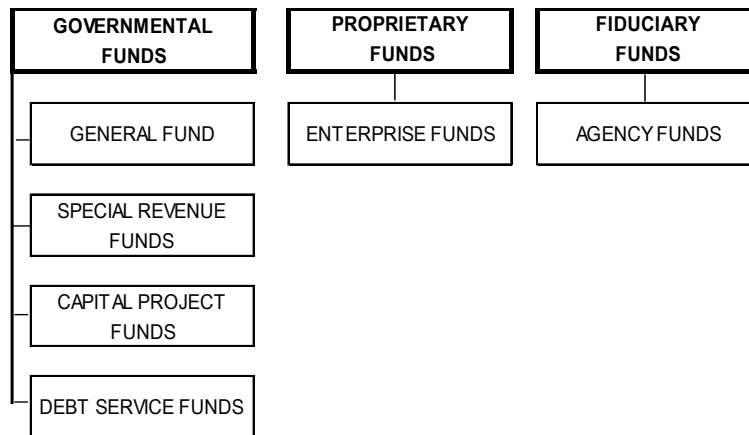
SIGNIFICANT ACCOUNTING POLICIES

DESCRIPTION OF FUNDS

Fund Accounting System

The City uses funds and account groups to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain City functions or activities.

A fund is an accounting entity with a self-balancing set of accounts established to record the financial position and results of operations of a specific governmental activity. An account group is a financial reporting device designed to provide accountability assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The City maintains the following fund types and account groups:



Types of Funds

Governmental Fund Types

General Fund is the general operating fund of the City and accounts for all unrestricted financial resources except those required to be accounted for in another fund.

Special Revenue Funds account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

Capital Projects Funds account for financial resources segregated for the acquisition of major capital projects facilities (other than those financed by proprietary funds types).

Debt Service Funds account for the accumulation of resources for and the payment of, interest and principal on general long-term and related costs.

Proprietary Fund Types

Enterprise Funds account for operations in a manner similar to private business enterprises where the intent is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis is to be financed or recovered primarily through user charges.

Fiduciary Fund Types

Agency Funds account for assets held by the City as trustee or agent for individuals, private organizations, other governmental units, and/or other funds. These funds are custodial in nature (assets correspond with liabilities) and do not involve measurement of results of operations.

SUPPLEMENTAL INFORMATION

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Account Groups

General Fixed Assets Account Group accounts for all City general fixed assets, other than those in the proprietary funds, of long-term character such as land, building and structures, and major equipment.

General Long-Term Debt Account Group accounts for the City's outstanding long-term liabilities that are expected to be paid from future revenues of the governmental funds.

The following table displays which fund each Division and/or Program is part of:

	GOVERNMENTAL		PROPRIETARY		FIDUCIARY
	General Fund	Special	Water	Sewer	
City Council	X				
City Attorney	X				
City Manager	X	X			
Information Technology	X				
Finance	X				
Human Resources/Risk Management	X				
Non-Departmental	X				
Economic Development	X				
Hesperia Housing Authority		X			X
Community Development Block Grant		X			
Planning	X				
Building and Safety	X				
Code Enforcement	X				
Animal Control	X				
Street Maintenance-Public Works		X			
Traffic-Public Works		X			
Engineering-Public Works	X				
Building Maintenance-Public Works	X				
Source of Supply-Water			X		
Production-Water			X		
Distribution-Water			X		
Pipeline Maintenance-Water			X		
Engineering-Water			X		
Customer Service-Water			X		
Utility Billing-Water			X		
Administration-Water			X		
Property Management-Water			X		
Operations-Sewer				X	
Engineering-Sewer				X	
Utility Billing-Sewer				X	
Administration-Sewer				X	
Police	X				

SUPPLEMENTAL INFORMATION

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement.

All governmental funds use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. Agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations.

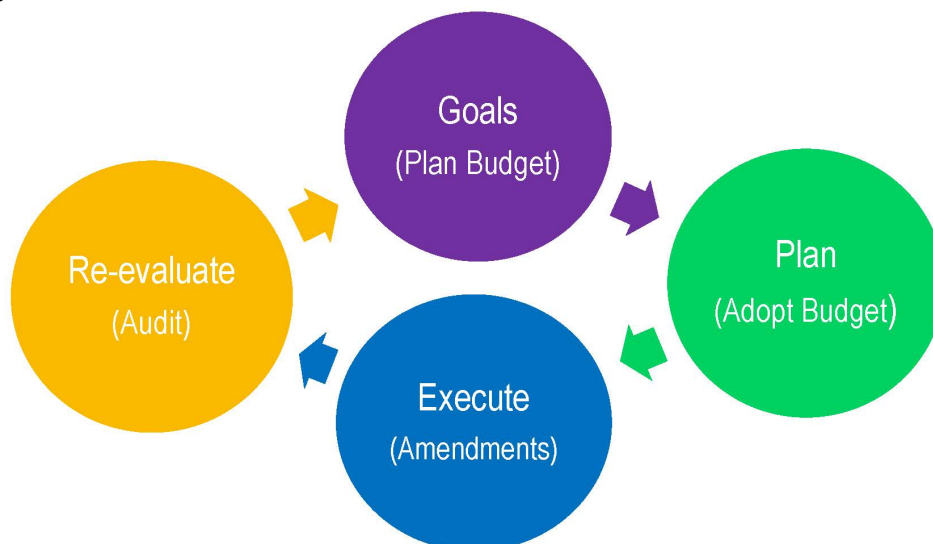
For governmental type funds, expenditures are generally recognized under the modified accrual basis accounting when the related fund liability is incurred; principal and interest on general long-term debt is recognized when due.

All proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Their revenues are recognized when they are earned and become measurable; expenses are recognized when they are incurred if measurable.

Budget Basis of Accounting

Budgets for governmental funds are adopted on a basis consistent with generally accepted accounting practices (GAAP), except that, for budgeting purposes only, depreciation is not budgeted. The City utilizes the modified accrual basis of budgeting; obligations of the City are budgeted as expenses, but revenues are recorded when we know how much to expect (measurable) and we receive the revenues within the time needed to make payments for costs incurred within the fiscal year. All annual appropriations (authorizations to expend funding) lapse at the end of the fiscal year. The budget is the City's financial plan for delivering effective services and efficiently managing the revenues, which support those services.

Budget Cycle



LIST OF ACRONYMS

The budget document includes acronyms and abbreviations. This list of acronyms is provided to assist the reader in identifying the organization, term, etc. meant by the acronym.

AB	Assembly Bill	FY	Fiscal Year
ABC	Department of Alcoholic Beverage Control	G&A	General and Administrative
AC	Asphalt Concrete	GAAP	Generally Accepted Accounting Principles
ADA	American Disabilities Act	GASB	Governmental Accounting Standards Board
AF	Acre-Foot	GASS	General Accepted Auditing Standard
ALS	Advanced Life Support	GEMT	Ground Emergency Medical Transportation
AMI	Advanced Meter Infrastructure	GF	General Fund
AMR	Automated Meter Reader	GFOA	Government Finance Officers Association
APN	Assessor's Parcel Number	GIS	Geographic Information System
AQMD	Air Quality Maintenance District	H&SC	Health and Safety Code
ARRA	American Recovery and Reinvestment Act of 2009	HAZMAT	Hazardous Materials
AS	Assessment District	HCD	Department of Housing & Community Development
AWWA	American Water Works Association	HCRA	Hesperia Community Redevelopment Agency
BAP	Base Annual Production	HDGC	High Desert Government Center
BBA	British Banker's Association	HDMWA	High Desert Mountain Water Association
BOE	Board of Equalization	HFPD	Hesperia Fire Protection District
BNSF	Burlington Northern Santa Fe Corporation	HHA	Hesperia Housing Authority
CALTRANS	State of California Transportation Department	HMMP	Habitat Mitigation & Monitoring Plan
CalPERS	California Public Employees' Retirement System	HOME	Home Investment Partnership Programs
CAPER	Consolidated Annual Performance & Evaluation Report	HPAL	Hesperia Police Activities League
CDBG	Community Development Block Grant	HRLP	Housing Rehabilitation Loan Program
CDC	Community Development Commission	HSGP	Homeland Security Grant Program
CEQA	California Environmental Quality Act	HUD	Department of Housing & Urban Development
CERT	Community Emergency Response Team	HVAC	Heating, Ventilation, and Air Conditioning System
CFD	Community Facilities District	HWD	Hesperia Water District
CIP	Capital Improvement Program	IDIS	Integrated Disbursement and Information System
CIWQS	California Integrated Water Quality System	IMD	Interstate Maintenance Discretionary
CLEEP	California Law Enforcement Equipment Program	IT	Information Technology Division (City)
CMAQ	Congestion Mitigation and Air	JAG	Justice Assistance Grant
CMIA	Corridor Mobility Improvement Account	JPA	Joint Powers Authority
CO	Construction Order	LAFCO	Local Agency Formation Commission
COLA	Cost of Living Adjustment	LAIF	Local Agency Investment Fund
COP	Certificate of Participation	LAMP	Local Agency Management Plan
CPUC	California Public Utilities Commission	LED	Light-Emitting Diode
CSMFO	California Society of Municipal Finance Officers	LIBOR	London Interbank Offered Rate
CTC	California Transportation Commission	LLEBG	Local Law Enforcement Block Grants
DAP	Down Payment Assistance Program	LMI	Low-Moderate Income
DDA	Dispensation and Development Agreements	LMIHF	Low-Moderate Income Housing Fund
DIF	Development Impact Fees	LOC	Letter of Credit
DOF	California Department of Finance	LT	Limited-Term Firefighter
DRC	Development Review Committee (City)	LTF	Local Transportation Fund
DRGR	Disaster Recovery Grant Reporting	LU	Legacy for Users
DS	Development Services Department (City)	MAP	Mortgage Assistance Program
DUI	Driving Under the Influence	MDAQMD	Mojave Desert Air Quality Management District
DWR	California Department of Water Resources	MG	Millions of Gallons
ED	Environmental Document	MLHP	Major Local Highway Program
EDD	Economic Development Department (City)	MOU	Memorandum of Understanding
EDRLF	Economic Development Revolving Loan Fund	MS4	Municipal Storm Sewer System
EIR	Environmental Impact Report	MWA	Mojave Water Agency
EMS	Emergency Medical Response	NEPA	National Environmental Policy Act
EOC	Emergency Operations Center	NSP	Neighborhood Stabilization Program
ERAF	Educational Revenue Augmentation Fund	OHV	Off Highway Vehicles
EZ	California Enterprise Zone	OPA	Owner Participation Agreements
FEMA	Federal Emergency Management Agency	OSHA	Occupational Safety and Health Administration
FHWA	Federal Highway Administration	OTC	Over-The-Counter
FOG	Fat, Oils, and Grease	OTS	California Office of Traffic Safety
FPA	Free Production Allowance	PA&ED	Project Approval & Environmental Document
FSE	Food Service Establishments	PDS	Project Development Support
FTE	Full-Time Equivalent	PEPRA	California Public Employees' Pension Reform Act

LIST OF ACRONYMS (Continued)

PERS	Public Employees' Retirement System (California)
PLC	Programmable Logic Controllers
P/M	Parcel Map
PSA	Professional Services Agreement
PS&E	Plans, Specifications, and Engineer's Estimate
PSOC	Public Safety Operations Center
PSR	Project Study Report
PVC	Polyvinyl Chloride (Pipe)
PY	Program Year
QSD	Qualified SWPPP Developer
QSP	Qualified SWPPP Practitioner
RCB	Reinforced Concrete Box
RDA	Redevelopment Agency
REACH	Restoring the Environment for a Cleaner Hesperia
RFB	Request for Bids
RFP	Request for Proposals
RIP	Regional Improvement Program
RLF	Rancho Las Flores
RMDZ	Recycling Market Development Zone
RMRA	Road Repair and Accountability Act
ROW	Right-of-Way
RPTTF	Redevelopment Property Tax Trust Fund
SA	Successor Agency
SAFARI	Santa Fe Avenue Relief Interceptor
SAFER	Staffing for Adequate Fire & Emergency Response Grant
SAFETEA	Safe, Accountable, Flexible, Efficient Transportation Equity Act
SANBAG	San Bernardino Associated Governments
SB	Senate Bill
SBCAC	San Bernardino County Auditor-Controller
SBCTA	San Bernardino County Transportation Agency
SBPEA	San Bernardino Public Employees Association
SBSD	San Bernardino County Sheriff's Department
SCADA	Supervised Control and Data Acquisition System
SCAG	Southern California Association of Governments
SCBA	Self-Contained Breathing Apparatus
SCE	Southern California Edison
SFR	Single Family Residential (Permit)
SLPP	State-Local Partnership Program
SRF	State Revolving Fund
STIP	State Transportation Improvement Program
SWPPP	Stormwater Pollution Prevention Plan
SWRCB	State Water Resources Control Board
TDA	Transportation Development Act
TNR	Trap, Neuter, and Release Program
TOT	Transient Occupancy Tax
UAL	Unfunded Accrued Liability
USACE	U.S. Army Corps of Engineers
USA/Dig Alert	Underground Service Alerts
VLF	Vehicle License Fee
VVEDA	Victor Valley Economic Development Authority
VVTA	Victor Valley Transit Authority
VVWRA	Victor Valley Wastewater Reclamation Authority
WEX	Work Experience/Community Service Program

SUPPLEMENTAL INFORMATION

GLOSSARY OF TERMS

ACCRUAL BASIS – The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events, and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ACTUAL – Represents the actual costs from the results of operations.

ADOPTED – Represents the budget as approved by the City Council.

AMORTIZATION – The process of paying off debt over time in regular installments of interest and principal sufficient to repay the loan in full by its maturity date.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and incur obligations for specific purposes.

AUDIT – A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

BALANCED BUDGET – Where operating revenues (on going) and transfers in for a particular fund are greater or equal to operating (on-going) expenses and transfers out, with budgeted reserves being used for one-time expenditures.

BALANCE SHEET – The financial statement disclosing assets, liabilities, and equity of an entity at a specified date.

BUDGET – A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

BUDGETARY BASIS ADJUSTMENT – Adjustments for items that appear on the City's Comprehensive Annual Financial Report, but are not budgeted due to there being no cash outlay, such as depreciation.

CAPITAL EXPENDITURES – Expenditures resulting in the acquisition of or addition to the government's general fixed assets having a unit cost of greater than \$5,000 and a useful life exceeding one year.

CAPITAL FUNDS – Funds are used to account for the construction or acquisition of fixed assets such as buildings, equipment, and infrastructure.

CAPITAL IMPROVEMENT PROGRAM (CIP) – A comprehensive program, which projects the capital needs of the community. Generally, a cyclical process projects the needs for a set number of years. CIPs are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term CIP.

CAPITAL OUTLAY – Expenditures that qualify as capital costs according to accounting standards. This includes furniture, fixtures, machinery, equipment, and other relatively minor fixed assets, also consider capital assets.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – Funds allocated to local government from the federal government, based on a formula, but required to be applied for and required to be used within a broad functional area such as community development.

COMPREHENSIVE ANNUAL FINANCIAL REPORT – City financial statement comprising the financial report that complies with the accounting requirements set forth by the Governmental Accounting Standards Board (GASB).

SUPPLEMENTAL INFORMATION

GLOSSARY OF TERMS (Continued)

DEBT SERVICE FUND – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Sometimes referred to as a Sinking Fund.

DEPRECIATION – An accounting method of allocating the cost of a tangible asset over its useful life. Further, the City does not budget depreciation and considers it to be a budgetary basis adjustment.

ENCUMBRANCE – Obligations in the form of purchase orders, contracts, or other commitments. They cease to be encumbrances when paid, cancelled, or when the actual liability is set up.

ENTERPRISE FUNDS – A proprietary fund type that is used to account for services provided to the public on a user charge basis. The Water Operating, Water Capital, Sewer Operating, and Sewer Capital funds are examples of enterprise funds.

ESTIMATED (OR REVISED) – Represents the original adopted budget plus any approved changes and anticipated year-end adjustments.

EXPENDITURES – Decreases in net financial resources that include current operating expenses that require the current or future use of net current assets, debt services, and capital outlays.

FEES – Charges for specific services.

FIDUCIARY FUND – Assets held in a trust for others. Which include four classification: Agency Funds, Investment Trust Funds, Pension and employee benefit trust funds and Private-Purpose Trust Funds.

FISCAL YEAR – The period designated by the City for the beginning and ending of financial transactions. The fiscal year begins July 1 and ends June 30.

FRANCHISE – A special privilege granted by a government, permitting the continued use of public property, such as refuse disposal and cable television, and usually involving the elements of monopoly and regulation.

FULL-TIME EQUIVALENTS (FTE) – The amount of time a position has been budgeted for in terms of the amount of time a regular, full-time employee normally works in a year. Most full-time employees are paid for 2,080 hours in a year.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The balance of net financial resources that is spendable or available for appropriation.

GANN APPROPRIATIONS LIMIT – This term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local governmental agencies can receive and spend each year.

GENERAL FUND – The fund used to account for all financial resources except those required to be accounted for in another fund (i.e., enterprise or grant funds). Usually the General Fund is the largest fund in a municipality.

GENERALLY ACCEPTED ACCOUNTING PRINCIPALS (GAAP) – The uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

SUPPLEMENTAL INFORMATION

GLOSSARY OF TERMS (Continued)

GOALS – The desired result of accomplishments within a given time frame.

GOVERNMENTAL FUND TYPES – Funds are used to account for the operations, debt, and capital projects of the City. The City uses the following governmental fund types: General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Funds.

GRANTS – Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

MAJOR FUND – Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

MODIFIED ACCRUAL BASIS – The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual that is when they become both “measurable” and “available” to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred except for inventories of materials and supplies that may be considered expenditures either when purchased or when used. All governmental funds, expendable trust funds, and agency funds are accounted for using the modified accrual basis for accounting.

NON-MAJOR FUNDS – Special revenue funds, debt service funds, and capital projects funds.

OBJECTIVES – The necessary steps that need to be accomplished to achieve a desired goal.

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

OPERATIONS & MAINTENANCE – Supplies and other materials used in the normal operations of City departments. Includes items such as staff costs, maintenance materials, and contractual services.

PROPRIETARY FUND TYPES – Funds used for business-like activities, usually operate on an accrual basis (see Enterprise Funds).

REVENUES – The yield of taxes and other sources of income that a governmental unit collects and receives for public use.

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUNDS – Funds that are required to account for the use of revenue earmarked by law for a particular purpose, such as Gas Tax.

STRUCTURALLY BALANCED BUDGET – Where recurring revenues match or exceed recurring expenditures.

TAXES – Compulsory charges levied by a government to finance services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges.

TRANSFERS – Authorized exchanges of cash or other resources between funds.

USER CHARGES/FEES – The payment of a fee for direct receipt of a public service by the party benefiting from the service (i.e., building permit fees, engineering plan check fees).

SUPPLEMENTAL INFORMATION

HESPERIA COMMUNITY PROFILE

Date Incorporated.....July 1, 1988

Form of Government.....General Law

Population as of January 1, 2021 (Ca State Dept. of Finance est.)..... 96,053

Population 2017-2021 - 5 Years + 1,920 or 2.0%

	Jan. 1 ,2017	Jan. 1 ,2018	Jan. 1 ,2019	Jan. 1 ,2020	Jan. 1 ,2021
Population	94,133	95,127	96,362	96,393	96,053
Change: Amount	907	994	1,235	31	(340)
Change: Percent	0.97%	1.06%	1.30%	0.03%	-0.35%

Median Family Income.....\$53,561

Altitude.....3,250 Feet

Rainfall.....Normal (Under 10 Inches)

Location.....45 Miles NE of Ontario Along I-15

Area.....74.77 Square Miles

Streets.....550.6 Miles

City Maintained Streets.....524.5 Miles

Fire Protection (San Bernardino County Fire):

Number of Stations.....3

Number of Staff – Firefighters/Officers.....67

Number of Staff – Non-Safety.....4

Police Protection (Contract with San Bernardino County):

Number of Stations.....1

Number of Sworn Officers.....57.00

Number of Staff – Non-Sworn.....18.00

Education (Hesperia Unified School District):

Number of Schools.....25

Number of Teachers.....1,027.50

Number of Students.....22,781

Recreation and Culture Parks.....9

Hotels/Motels – Number of Lodging Properties.....10

City of Hesperia Employees (Full & Part-Time Positions).....172.90

Water District:

Water Service Connections.....29,000

Sewer Service Connections.....5,700

Active Well Sites.....17

Reservoirs.....15

HESPERIA COMMUNITY PROFILE

(Continued)

**TOP 25 SALES TAX PRODUCERS
FOR FISCAL YEAR 2020-21**

Business Name	Business Category
Arco AM PM	Service Stations
AutoZone	Automotive Supply Stores
Chevron	Service Stations
Fastrip	Service Stations
Greencoast Hydroponics	Garden/Agricultural Supply
Harbor Freight Tools	Building Materials
I 15 RV	Trailers/Auto Parts
In N Out Burger	Quick-Service Restaurants
Marshalls	Family Apparel
McDonalds	Quick-Service Restaurants
Pilot Travel Center	Service Stations
Ranchero Chevron	Service Stations
Rebel Oil Company	Service Stations
Ross	Family Apparel
Select Motorz	Used Automotive Dealers
Shell	Service Stations
Stater Bros	Grocery Stores
T Mobile	Electronics/Appliance Stores
Target	Discount Dept Stores
Texas Roadhouse	Casual Dining
Tractor Supply	Garden/Agricultural Supply
United Rentals	Repair Shop/Equip. Rentals
Walgreens	Drug Stores
Walmart Supercenter	Discount Dept Stores
Westside Building Materials	Building Materials

Percent of Fiscal Year Total Paid By Top 25 Accounts = 17.17%

Listed Alphabetically

As of 08/02/2021

Period: January 2021 Thru March 2021

Source: The HdL Companies

TOP EMPLOYERS

	Number of Employees
Arizona Pipeline Company	213
City of Hesperia	261
County of San Bernardino	648
Double Eagle Transportation	126
Hesperia Recreation & Park District	106
Hesperia Unified School District	2,817
In N Out (2 locations)	143
Robar Ent/Hi Grade Materials	129
Stater Bros (3 locations)	320
Super Target	320
Wal-Mart Supercenter	405

SALES VALUE HISTORY

Single Family Residential

Year	Full Value Sales	Average Price	Median Price
2018	1,343	\$ 260,055	\$ 255,000
2019	1,348	\$ 278,178	\$ 275,000
2020	544	\$ 282,557	\$ 280,000

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